



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: September 8, 2025

Report No: ES-043-25

Subject: Capital Variance Report - June 2025

Recommendation: THAT the new budget adjustments that amount to a net increase of \$6,427,707 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report ES-043-25, be approved;

THAT the capital projects identified as pending closure in Appendix B, with an approved budget totalling \$27,822,767 be closed;

THAT a budget amendment be approved on previously closed capital project C46010322 - Tandem Axel Truck to increase budgeted expenditures by \$10,341, funded from development charges.

THAT \$9,500,000 be transferred from the Project Variance Reserve with \$5,000,000 allocated the Infrastructure Renewal - Roads and Structures Reserve, \$2,000,000 to the Vehicles and Equipment Replacement Reserve, \$1,500,000 allocated to the Infrastructure Renewal - Stormwater Reserve and \$1,000,000 allocated to the Infrastructure Renewal - Recreation, Facilities Reserve.

EXECUTIVE SUMMARY

- This report summarizes the position of the Town's \$595 million capital program as of June 30, 2025. It also outlines the capital budget adjustments that have been required since January 1, 2025 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the June 2025 capital budget variance meetings.
- During the first half of 2025, net budget adjustments amounted to a \$1.1 million increase, representing 0.2% of the approved capital program.

EXECUTIVE SUMMARY

- This report is being presented in accordance with Corporate Policy No. 113 Budget Management.

REPORT

Background

Corporate Policy No. 113: Financial Management - Budget Management identifies that detailed variance reports relating to the Capital Budget will be submitted to Council twice annually for the periods ending June 30th and December 31st. This report satisfies the requirement as set out in that policy.

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of June 2025. Expenditures are presented on a cash basis (as opposed to an accrual basis). The following table summarizes the changes reflected in the approved budget between the January 1, 2025 financial statements and the June 30, 2025 statements. Through this report approval is being requested for the net budget increases of \$6,427,707.

Table 1 - Capital Program Approved Budget Continuity Schedule

	Approved Capital Budget as at January 1, 2025*	Previously Approved (Appendix A)	New Budget Amendments (Appendix B)	Approved Capital Budget as at June 30, 2025**
Executive Services	8,414,275	210,787	-	8,625,062
Corporate Services	62,109,372	(83,584)	12,219	62,038,007
Community Services	496,242,756	(6,951,028)	7,493,938	496,785,666
Development Services	22,431,709	1,457,813	(508,357)	23,381,165
Library Services	4,364,693	-	(570,093)	3,794,600
Total	593,562,805	(5,366,012)	6,427,707	594,624,500

*Total includes the \$454,037,991 presented in ES-012-25 plus the 2025 Approved Capital budget of \$139,524,814.

**Approved budget before recommended project closures

Discussion

Previously Approved Budget Amendments (Appendix A) - \$5,366,012 decrease

Various tenders, single source awards and/or department reports approved by Council in the first half of the year resulted in a net capital budget decrease of \$2,059,700.

Budget amendments previously approved by the Treasurer, CAO or Other Boards, amounted to \$3,306,312, largely related to the stormwater management ponds rehabilitation tender price coming in lower than budget, the Milborough Line rehabilitation tender being awarded below budget and reduced funding requirements for the restoration of Hugh Foster Hall.

New Budget Amendments (Appendix B) - \$6,427,707 increase

Through the June 2025 review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$2,390,357 with funds either being drawn from or returned to the Project Variance Reserve and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net increase of \$8,818,064 including a budget increase of \$10,479,566 associated with Nipissing Road Reconstruction project that was previously approved via the July Purchasing Various Report ES-041-25 and is largely funded from provincial grants, regional recoveries and developer recoveries.

Included in the new budget amendments is a request for a new capital project C52512025 Sauble Park - Boyne in the amount of \$56,523. This new project will replace the previously approved 2025 capital project C52508025 Park Redevelopment - Village Squares - Boyne, which served as general provision account for village squares within the Boyne area. The previously approved 2025 capital project will be closed and unused funds will be transferred to the new capital project resulting in no net impact to the capital program.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget increase of \$6,427,707.

Recommended Changes in Funding Source (Appendix C) - \$0 net change

Although the total approved budget will remain unchanged, certain projects require adjustments to the funding sources as further outlined on Appendix C.



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Discussion

Budget Amendments on Previously Closed Projects - \$10,341 increase

Through ES-024-24 the closure of capital project C46010322 - Tandem Axle Trucks was approved by Council and a surplus was reported. Subsequently, it was identified that an expense associated with this project was not recorded prior to closure of this project. Staff recommend amending the budget for this project by increasing expenditures in the amount of \$10,341 and funding the project from development charges.

Capital Program as at June 2025

Following the recommended project closures, projects with an approved budget of \$566,801,734 will carry forward to the balance of 2025 as shown in the table below.

Table 2 - Capital Program Summary as at June 30, 2025

	Approved Budget as of June 2025			Expenditure Status of Projects Carried Forward (at June 30, 2025)	
	Total	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)
Executive Services	8,625,062	-	8,625,062	3,430,253	5,194,810
Corporate Services	62,038,007	2,465,904	59,572,103	12,306,865	47,265,238
Community Services	496,785,666	24,992,165	471,793,501	238,603,319	233,190,182
Development Services	23,381,165	-	23,381,165	15,241,344	8,139,821
Library Services	3,794,600	364,698	3,429,902	1,756,813	1,673,088
Total	594,624,500	27,822,767	566,801,734	271,338,594	295,463,140

Note 1: Remaining includes funds that have been committed through a procurement process. At June 2025, the committed amount is in excess of \$48 million.

As noted in the table above, \$271 million (46%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at June 30, 2025 (based on size of remaining budget). These projects account for 56% of the \$295.5 million balance remaining.

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Table 3 - Largest Capital Projects at June 2025

Project	Remaining Budget at June 30, 2025	% Spent	Status
Transit Operations Centre	\$47,973,019	3%	This project will provide for the associated land development, detailed design, and construction of a Transit Operations Centre. Land development work is continuing.
Nipissing Road Redevelopment	\$29,647,980	5%	The project budget includes anticipated land requirements, detailed design, utility relocation and construction. Design work has been completed in early 2025. Construction was awarded through ES-041-25 Schedule C in July 2025, and is anticipated to start in August with a summer 2027 completion.
Main Street (Fifth Line to Sixth Line)	\$18,649,168	5%	In order to connect new growth areas in the Agerton and Trafalgar Secondary Plans to the existing urban center, the extension of Main Street east of 5th Line is required. Environmental Assessment (EA) is underway, anticipated to be complete by end of this year. The project budget includes preliminary EA, the detailed design and property acquisition for the extension to 6th Line.
5th Line (Derry Road to Britannia Road)	\$18,420,777	18%	This project will urbanize Fifth Line to a four (4) lane urban configuration in support of the Derry Green development. Design was awarded through CORS-040-22 Schedule D. The project budget includes anticipated land requirements, detailed design and utility relocation. Design is

Discussion

			currently approximately 90% complete. Utilities relocation is scheduled for 2026 following with construction to start in late 2026.
Boyne Pedestrian Railway Crossing	\$10,514,332	9%	The need for the Boyne Active Transportation Link was identified during the Boyne Secondary and Tertiary Plan work. The project is currently in the detailed design phase. Council endorsed the preferred preliminary design for the structure and approach (see staff report DS-044-21), and construction of the bridge, which will accommodate both pedestrians and cyclists. While originally anticipated to commence construction in 2022, detailed design is currently 80% complete. The construction tender, currently delayed due to adjacent development activity, is anticipated for early 2026.
Louis St Laurent (James Snow Parkway to Fifth Line)	\$9,297,557	47%	To permit the advancement of the extension of Louis St. Laurent from James Snow Parkway to Fifth Line, a reimbursement agreement for the preliminary design was approved by Council (ENG-035-19). A separate agreement with the developer regarding construction and front-end funding was signed in 2021 (DS-025-21). Under these agreements, the developer was to construct the extension with Town reimbursement upon assumption of the roadworks. Construction commenced in early 2022 and is substantially complete, with the road currently open for public use. The remaining budget mainly represents the reimbursement from the Town to the developer for this project.

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Asphalt Overlay Program	\$9,112,881	71%	The construction award for this project was approved in April 2025 through ES-022-25 Schedule B. Work is ongoing with completion anticipated in fall 2025.
Storm Sewer Network Program	\$7,477,710	24%	In early 2020, the Storm Sewer Network Study was completed, along with an addendum, which identifies the capital needs for the storm sewer system in the original urban area of Town. This program is addressing rehabilitation needs within 1-5 years. Design and investigation is ongoing, following with construction tender in 2026.
Civic Precinct	\$7,089,541	9%	Through report ES-005-22, direction was provided to proceed with retaining consulting services to lead public consultation in order to inform the development of the civic placemaking space, as well as the eventual detailed design. This project will address related parking issues and the preliminary design component of the Civic Precinct.
Appleby Line	\$6,660,020	38%	Phase 1 and 2 construction of Appleby Line rehabilitation has reached substantial completion in 2023. Design for the third, and final, phase is currently underway, with utility relocation anticipated to be complete by end of 2025 and construction work in 2026.
Total	\$164,842,986		

Financial Impact

Net budget decreases of \$5,366,012 have been previously approved since January 2025. Through this report, staff are recommending new budget changes resulting in an increase of \$6,427,707 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since January 1, 2025 result in a net increase of \$1,061,695 (or 0.18% of the approved capital program) as illustrated in the following chart.

Table 4 - Summary of In-Year Funding Changes to the Capital Program in 2025

Funding Source	June 2025 YTD Budget Increases/(Decreases)			
	Previously Approved	New Budget Amendments	New Funding Source Change	Total June 2025 In-Year Funding Changes
Total Project Variance Account*:	868,567	(327,974)	-	540,593
Reserves and Reserve Funds:				
Project Variance Reserve*	(5,945,752)	(6,297,393)	2,413,827	(9,829,318)
Library Capital Works Reserve	-	(570,093)	-	(570,093)
Slot Reserve Fund			(1,700,000)	(1,700,000)
Canada Community Building Fund	(1,227,954)	-	-	(1,227,954)
Building Stabilization Reserve	(1,610)	(24,804)	-	(26,414)
Total Reserves and Reserve Funds	(7,175,315)	(6,892,290)	713,827	(13,353,779)
Debentures:				
Tax Supported Debt	(1,000,000)	(210,000)	-	(1,210,000)
Total Debentures	(1,000,000)	(210,000)	-	(1,210,000)
Development Charges:				
Roads DC	(292,272)	(9,676,800)	(1,842,844)	(11,811,915)
Public Works DC	(8,454)	(13,555)	-	(22,009)
Parks & Rec DC Fund	(174,598)	(39,867)	-	(214,465)
Transit DC	(3,250,109)	-	-	(3,250,109)
Administration DC	1,030,141	15,172	338,127	1,383,440
Post Period DC	(1,333,047)	-	-	(1,333,047)
Total Development Charges	(4,028,339)	(9,715,049)	(1,504,717)	(15,248,105)
Provincial Grants/ Subsidies	47,944	14,210,948	739,698	14,998,591
Federal Grants/ Subsidies	6,375,958	-	-	6,375,958
Developer Recovery	-	499,701	(212,234)	287,467
Regional Recovery	-	9,008,296	304,720	9,313,016
Recovery from Other Municipality	(454,827)	376,168	(41,294)	(119,953)
LT Developer Liability	-	(522,093)	-	(522,093)
Total External Funding Sources	5,969,075	23,573,020	790,890	30,332,985
Increase/(Decrease) in Funding	(5,366,012)	6,427,707	(0)	1,061,695

*Note: In accordance with staff report ES-009-25 the Project Variance Account was re-classified as a Project Variance Reserve effective April 1, 2025.



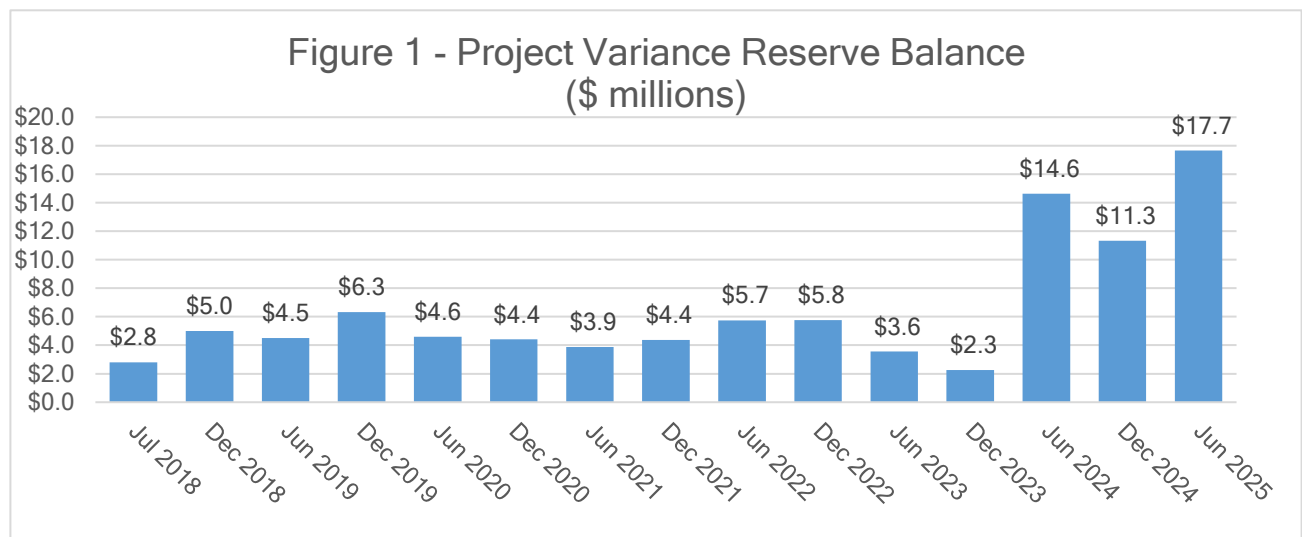
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Financial Impact

Due to savings on projects awarded to date in 2025, combined with the proposed refinancing of certain projects with grant funding, the Project Variance Reserve is at a balance of \$17.7 million as of June 2025. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$8.2 million.

As a result, it is recommended that \$9.5 million be transferred from the Project Variance Reserve with \$5.0 million allocated to the Infrastructure Renewal - Roads and Structures Reserve, \$2.0 million allocated to the Vehicles and Equipment Reserve, \$1.5 million allocated to the Infrastructure Renewal - Stormwater Reserve and \$1.0 million allocated to the Infrastructure Renewal - Recreation, Facilities Reserve. This will re-align the Project Variance Reserve to its target balance and re-direct funding back to source reserves.



Note: In accordance with ES-009-25 the Project Variance Account was re-classified as a Project Variance Reserve effective April 1, 2025. To align the PVA/PVR more closely with the target balance, reallocations between the PVA/PVR and Town source reserves were made in each of 2019, 2023 and 2024, combining for an aggregate net transfer to reserve of \$8.9 million since the PVA/PVR was established. Should the \$9.5 million transfers recommended herein be approved, the total transfer from the PVR back to source reserves will amount to \$18.4 million.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer



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For questions, please contact: Shirley Xie

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7252 Ext. 2472

Attachments

Appendix A - Previously Approved Budget Amendments

Appendix B - New Budget Amendments

Appendix C - Recommended Changes in Funding Source

Appendix D - June 2025 Capital Financial Statements

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
Council Approved						
A1	ASE- Turnkey Solution (COMS- 001-25)	Active	\$ 805,084	\$ 1,272,516	172%	Project Variance Account
A2	Omagh Studies (DS-003-25)	Active	\$ 648,002	\$ 648,002	-	Development Charges/Project Variance Account
A3	Official Plan Update (DS-019 -25)	Active	\$ 542,825	\$ 1,717,786	46%	Development Charges/Project Variance Account
A4	Civic Facilities Improvements (2025) (ES-011-25 Sch J)	Active	\$ 225,000	\$ 339,964	196%	Project Variance Account
A5	Enterprise Licencing and Compliance (2024) (ES-001-25 Sch D)	Active	\$ 121,168	\$ 315,520	62%	Project Variance Account
A6	Storm Sewer Network Program -Design (2022) (ES-011-25 Sch I)	Active	\$ 112,263	\$ 493,448	29%	Project Variance Account
A7	Land Value Appreciation Study (ES-003-25 Sch C)	Active	\$ 92,235	\$ 92,235	-	Project Variance Account
A8	Veterans Commemorative Crosswalk (Notice of motion in the council meeting on June 23)	Active	\$ 45,950	\$ 45,950	-	Project Variance Reserve
A9	Thompson Rd (Louis Saint Laurent to Derry Rd) (ES-001-25 Sch F)	Active	\$ 31,966	\$ 571,650	6%	Development Charges
A10	Boulevard Works (2023) (ES-034-25)	Active	\$ 20,230	\$ 921,466	2%	Development Charges/ Provincial Grant/Subsidies
A11	Res/Non-Res Take Up /Land Needs Study (DS-013-25)	Active	\$ 20,000	\$ 347,644	6%	Project Variance Reserve
A12	Conventional Transit - 12 Meter Bus - Growth (2024) (ES-001-25 Sch A)	Active	\$ -	\$ 3,660,097	0%	Project Variance Reserve/Development Charges/Federal Grants/ Subsidies
A13	Conventional Transit - 12 Meter Bus - Growth (2025) (ES-001-25 Sch B)	Active	\$ -	\$ 6,073,536	0%	Project Variance Reserve/Development Charges/Federal Grants/ Subsidies
A14	Non-Fixed Route Bus (6M) - Growth (2025) (ES-001-25 Sch B)	Active	\$ -	\$ 225,027	0%	Project Variance Reserve/Development Charges/Federal Grants/ Subsidies
A15	1-Ton Dump Trucks Growth (2025) (ES-026-25 Sch D)	Active	\$ (4,070)	\$ 274,842	-1%	Development Charges
A16	E-Services Strategy (2021) (ES-001-25 Sch D)	Active	\$ (42,179)	\$ 289,054	-13%	Project Variance Account
A17	Digital Transformation (2025) (ES-001-25 Sch D)	Active	\$ (78,989)	\$ 456,611	-15%	Project Variance Account
A18	Melanie Park Redevelopment (2025) (ES-027-25)	Active	\$ (82,433)	\$ 713,303	-10%	Project Variance Reserve
A19	Fourth Line Nassagaweya Bridge Replacement (ES-022-25 Sch D)	Active	\$ (307,586)	\$ 1,863,345	-14%	Project Variance Reserve
A20	Mattamy National Cycling Centre Improvements (2025) (ES-003-25 Sch B)	Active	\$ (461,660)	\$ 1,205,641	-28%	Project Variance Account
A21	Expanded Asphalt Program (Construction) (2025) (ES-022-25 Sch C)	Active	\$ (781,134)	\$ 2,960,828	-21%	Project Variance Reserve/Canada Community Building Fund
A22	Asphalt Overlay Program (Construction) (2025) (ES-022-25 Sch B)	Active	\$ (2,966,372)	\$ 7,350,202	-29%	Development Charges/Project Variance Reserve/Canada Community Building Fund/Tax Supported Debt
Subtotal - Approved by Council			\$ (2,059,699)			

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

	Project Name & Report Number	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
Treasurer / CAO / Other Board Approved						
A23	Customer Service Strategy Implementation (2024) (BA-002-25)	Active	\$ 210,787	\$ 1,091,934	24%	Project Variance Reserve
A24	UR SP PH4 - FSEMS (SWM & Enviro Mgmt Strategy) (PDA-028-25)	Active	\$ 154,751	\$ 1,822,121	9%	Development Charges
A25	Transit Bus Non Growth: Refurbishment - Asset Extension (2025) (ES-026-25 SchB)	Active	\$ 128,424	\$ 835,493	18%	Project Variance Reserve
A26	Website Redevelopment (2024) (BA-001-25)	Active	\$ 113,570	\$ 798,076	17%	Project Variance Reserve
A27	Expanded Asphalt Program - Design (2025) (PDA-CRAN-25-051-18)	Active	\$ 88,398	\$ 450,004	24%	Project Variance Reserve
A28	Optimist Park Redevelopment (2025) (PDA 053-25)	Active	\$ 18,026	\$ 498,640	4%	Project Variance Reserve
A29	1 Ton Crew Dump Truck - Growth (2025) (PDA-047-25)	Active	\$ 7,260	\$ 278,912	3%	Development Charges
A30	Wallbrook Park Redevelopment (2025) (PDA-CRAN-25-051-05)	Active	\$ (302)	\$ 52,716	-1%	Project Variance Account
A31	Milton Air Photo Mapping (2025) (PDA-111-24)	Active	\$ (1,221)	\$ 19,742	-6%	Project Variance Account
A32	Pickleball Neighbourhood Park North (2025) (PDA-CRAN-25-051-07)	Active	\$ (1,874)	\$ 286,423	-1%	Project Variance Account
A33	Watson Park Redevelopment (2025) (PDA-CRAN-25-051-01)	Active	\$ (2,385)	\$ 515,573	0%	Project Variance Account
A34	Milton Sports Centre Facility Improvements (2025) (PDA-029-25)	Active	\$ (2,457)	\$ 1,369,126	0%	Project Variance Reserve
A35	Harwood Park Redevelopment Design (2025) (PDA-CRAN-25-051-04)	Active	\$ (3,396)	\$ 49,622	-6%	Project Variance Account
A36	Barclay Park Redevelopment Design (2025) (PDA-CRAN-25-051-03)	Active	\$ (4,221)	\$ 66,940	-6%	Project Variance Account
A37	Pickleball Courts at Bristol District Park Design and CA (2025) (PDA-CRAN-25-051-06)	Active	\$ (5,025)	\$ 356,040	-1%	Project Variance Account
A38	1/2 Ton Pickups Replacement (2025) (PDA-042-25)	Active	\$ (7,589)	\$ 50,266	-13%	Project Variance Reserve
A39	1Ton Crew Dump Truck (2025) (PDA-048-25)	Active	\$ (7,640)	\$ 122,315	-6%	Project Variance Reserve
A40	3/4 Ton Pick Ups Growth (2025) (PDA-049-25)	Active	\$ (11,644)	\$ 83,312	-12%	Development Charges
A41	Civic Facilities Improvements (2023) (PDA-045-25)	Active	\$ (14,407)	\$ 1,098,733	-1%	Project Variance Reserve
A42	Optimist Park Redevelopment (2025) (PDA-CRAN 25-051-11)	Active	\$ (15,824)	\$ 480,614	-3%	Project Variance Account
A43	Melanie Park Redevelopment (2025) (PDA-CRAN-25-051-02)	Active	\$ (20,430)	\$ 795,736	-3%	Project Variance Account
A44	3/4 Ton Pick Ups Replacement (2025) (PDA-049-25)	Active	\$ (23,289)	\$ 150,307	-13%	Project Variance Reserve
A45	Leisure Centre Upgrades (2025) (PDA-027-25)	Active	\$ (40,110)	\$ 240,305	-14%	Project Variance Reserve
A46	Heritage Property Restoration (2025) (PDA-001-25)	Active	\$ (40,870)	\$ 1,014,008	-4%	Project Variance Account
A47	Morobel Drive Reconstruction (PDA-CRAN-25-051-20)	Active	\$ (47,840)	\$ 157,903	-23%	Project Variance Reserve

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

	Project Name & Report Number	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
A48	Pearl Drive Reconstruction (PDA-CRAN-25-051-20)	Active	\$ (47,840)	\$ 157,903	-23%	Project Variance Reserve
A49	Milton Sports Centre Facility Improvements (2025) (PDA-CRAN 25-05-17)	Active	\$ (50,025)	\$ 1,371,583	-4%	Project Variance Account
A50	Bowes Neighbourhood Park - Boyne (2025) (ES-027-25 SchA)	Active	\$ (79,885)	\$ 3,173,003	-2%	Development Charges
A51	Recreation Master Plan (DC) (2023) (PDA-024-25)	Active	\$ (88,819)	\$ 200,936	-31%	Development Charges/Project Variance Reserve
A52	Bowes Neighbourhood Park - Boyne (2025) (PDA-CRAN-25-051-010)	Active	\$ (94,713)	\$ 3,252,888	-3%	Development Charges
A53	Civic Facilities Improvements (2024) (PDA-045-25)	Active	\$ (103,140)	\$ 1,087,050	-9%	Project Variance Reserve
A54	E-Services Strategy Implementation (2021) (BA-001-25)	Active	\$ (113,570)	\$ 175,484	-39%	Project Variance Reserve/Building Stabilization Reserve
A55	Crack Sealing Program - Construction (PDA-044-25)	Active	\$ (146,210)	\$ 375,300	-28%	Project Variance Reserve
A56	Enterprise Contact Management (2022) (BA-002-25)	Active	\$ (210,787)	\$ 60,162	-78%	Project Variance Reserve
A57	Heritage Property Restoration (2025) (PDA-045-25)	Active	\$ (448,757)	\$ 565,251	-44%	Project Variance Reserve
A58	Milborough Line Rehabilitation (2025) (PDA-043-25)	Active	\$ (909,654)	\$ 815,275	-53%	Project Variance Reserve/Recovery from Other Municipalities
A59	Stormwater Pond Maintenance - Construction (2025) (PDA-058-25)	Active	\$ (1,483,605)	\$ 3,254,919	-31%	Project Variance Reserve/Canada Community Building Fund
Subtotal - Approved by Treasurer / CAO / Other			(3,306,312)			
Total - Previously Approved			(5,366,012)			

* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

** Note: % increase/(Decrease) of Previously Approved Budget

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Projects Pending Closure							
B1	Melanie Park Redevelopment (2024)	Pending Closure	\$ 26,704	\$ 103,433	35%	Project Variance Reserve	The unfavourable variance is the result of higher than anticipated internal project management costs.
B2	Watson Park Redevelopment (2024)	Pending Closure	\$ 6,834	\$ 89,903	8%	Project Variance Reserve	N/A
B3	Transportation Master Plan (2023)	Pending Closure	\$ 3,747	\$ 335,205	1%	Development Charges and Project Variance Reserve	N/A
B4	Corporate Office Furniture & Equipment (2024)	Pending Closure	\$ 2,376	\$ 88,379	3%	Project Variance Reserve	N/A
B5	Transit Bus Non Growth: Refurbishment (2024)	Pending Closure	\$ 2,206	\$ 551,049	0%	Project Variance Reserve	N/A
B6	Furniture Replacement (2024)	Pending Closure	\$ 1,755	\$ 104,755	2%	Library Capital Works Reserve	N/A
B7	Sherwood Community Centre Improvements (2024)	Pending Closure	\$ -	\$ 58,960	0%	Project Variance Reserve	N/A
B8	Branding - Town of Milton (2020)	Pending Closure	\$ -	\$ 78,436	0%	Project Variance Reserve	N/A
B9	E-Services Strategy Implementation (2021)	Pending Closure	\$ -	\$ 175,484	0%	Project Variance Reserve/Building Stabilization Reserve	N/A
B10	Enterprise Contact Management (2022)	Pending Closure	\$ -	\$ 60,162	0%	Project Variance Reserve	N/A
B11	Firefighting Hose Replacement (2023)	Pending Closure	\$ (675)	\$ 19,925	-3%	Project Variance Reserve	N/A
B12	Helmet Replacement (2024)	Pending Closure	\$ (933)	\$ 11,427	-8%	Project Variance Reserve	N/A
B13	Tractor Attachments (2024)	Pending Closure	\$ (1,959)	\$ 78,122	-2%	Project Variance Reserve	N/A
B14	Tractor Attachments (2025)	Pending Closure	\$ (4,268)	\$ 22,139	-16%	Project Variance Reserve	N/A
B15	Personal Protective Clothing Replacement (2024)	Pending Closure	\$ (5,240)	\$ 158,015	-3%	Project Variance Reserve	N/A
B16	Trailers/Water Tanks - Growth (2025)	Pending Closure	\$ (5,681)	\$ 15,125	-27%	Development Charges	N/A
B17	Tech Infrastructure Server Hardware (2022)	Pending Closure	\$ (6,295)	\$ 552,357	-1%	Project Variance Reserve/Building Stabilization Reserve	N/A
B18	Open Data Initiative (2024)	Pending Closure	\$ (7,500)	\$ 225	-97%	Project Variance Reserve	N/A
B19	Trailers/Water Tanks - Growth (2024)	Pending Closure	\$ (7,874)	\$ 19,627	-29%	Development Charges	N/A
B20	Milton Tennis Club (2024)	Pending Closure	\$ (8,484)	\$ 4,184	-67%	Project Variance Reserve	N/A
B21	Moorelands Park Redevelopment (2022)	Pending Closure	\$ (10,769)	\$ 328,846	-3%	Project Variance Reserve	N/A
B22	Milton Sports Centre Facility Improvements (2021)	Pending Closure	\$ (11,255)	\$ 400,558	-3%	Project Variance Reserve	N/A
B23	Chris Hadfield Park Redevelopment (2023)	Pending Closure	\$ (13,632)	\$ 960,881	-1%	Project Variance Reserve	N/A
B24	3/4 Ton Pick Ups Replacement (2024)	Pending Closure	\$ (16,316)	\$ 149,200	-10%	Project Variance Reserve	N/A
B25	Application Software Update (2023)	Pending Closure	\$ (17,258)	\$ 3,842	-82%	Project Variance Reserve/Building Stabilization	N/A
B26	Train Whistle Cessation Assessment	Pending Closure	\$ (19,800)	\$ 15,200	-57%	Project Variance Reserve	N/A
B27	Building and Permit Systems (2025)	Pending Closure	\$ (22,896)	\$ 687	-97%	Project Variance Reserve	N/A
B28	Milton Sports Centre Facility Improvements (2023)	Pending Closure	\$ (27,406)	\$ 114,322	-19%	Project Variance Reserve	The budget associated with the design work of skate tile replacement was not required as the work was performed by internal resources.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B29	Building and Permit Systems (2024)	Pending Closure	\$ (29,158)	\$ 875	-97%	Project Variance Reserve/Building Stabilization	Continuous updates/enhancements (i.e. new permit types) made to online building permit system done by in house resources and did not require external advertising/public consultation, resulting in savings.
B30	Rotary Park Community Centre (2025)	Pending Closure	\$ (30,730)	\$ 8,389	-79%	Project Variance Reserve	The work was performed by internal resources resulting in labour cost savings.
B31	Walker Neighbourhood Park - Boyne (Sarah) Design (2022)	Pending Closure	\$ (39,866)	\$ 145,972	-21%	Development Charges	Savings are due to less requirements for detailed design and efficiencies of surveys and permit processes.
B32	Sunny Mount Park (20220)	Pending Closure	\$ (42,946)	\$ 281,538	-13%	Project Variance Reserve	Savings in the project were the result of the project being completed by internal staff and the expertise of specialized local contractors, reducing the need for external consulting fees.
B33	Intersection Pedestrian Signal (LSL at Diefnbker St/Hamman W)	Pending Closure	\$ (45,250)	\$ 131,787	-26%	Project Variance Reserve	Savings in the project are the result of less than anticipated installation costs.
B34	Asphalt Overlay Program - Design (2023)	Pending Closure	\$ (49,203)	\$ 450,786	-10%	Development Charges/Project Variance Reserve	The favourable variance is mainly due to lower design charges and less contingency required.
B35	Tech Infrastructure Server Hardware (2024)	Pending Closure	\$ (50,880)	\$ 1,526	-97%	Project Variance Reserve/Building Stabilization	Combination of active support agreements, consolidation of aging systems (including server virtualization where viable) and migration to cloud services have extended lifespan of existing server infrastructure and lessened need for new/replacement systems.
B36	Financial Enterprise Systems (2023)	Pending Closure	\$ (53,063)	\$ 174,066	-23%	Project Variance Reserve	Savings were the result of being able document POS system requirements in-house within an shorter timeframe than expected.
B37	Park Redevelopment - Village Squares - Boyne (2025)	Pending Closure	\$ (56,523)	\$ 2,182	-96%	Development Charges	This project will be replaced by C52512025 Sauble Park - Boyne, as this project account is intended to be the general provision account for all village squares within the Boyne area. Any unused fund will be transferred to the new Sauble Park - Boyne project.
B38	Enterprise Licencing and Compliance (2022)	Pending Closure	\$ (68,778)	\$ 175,436	-28%	Project Variance Reserve	Effective licensing management and use of professional services built-into existing service agreements have generated savings in the capital accounts set aside for enterprise licensing and compliance.
B39	Tech Infrastructure Server Hardware (2020)	Pending Closure	\$ (74,341)	\$ 375,307	-17%	Project Variance Reserve/Building Stabilization	Combination of active support agreements, consolidation of aging systems (including server virtualization where viable) and migration to cloud services have extended lifespan of existing server infrastructure and lessened need for new/replacement systems.
B40	Asphalt Overlay Program - Construction (2022)	Pending Closure	\$ (90,976)	\$ 8,954,244	-1%	Development Charges/ Project Variance Reserve	Savings in the project are the result of less than anticipated change orders.
B41	Fire Halls Facility Improvements (2021)	Pending Closure	\$ (149,843)	\$ 76,184	-66%	Project Variance Reserve	The scope of work within the project has been re-evaluated and identified as no longer required.
B42	Technology Strategic Plan (2023)	Pending Closure	\$ (152,746)	\$ 5,076	-97%	Project Variance Reserve	Ongoing technology projects proceeding using associated application or system-specific capital accounts in place of the technology strategic plan account. Large scale future digital-first technology implementations will be funded from the Digital Transformation project.
B43	Enterprise Licencing and Compliance (2023)	Pending Closure	\$ (220,624)	\$ 122,009	-64%	Project Variance Reserve/Building Stabilization	Effective licensing management and use of professional services built-into existing service agreements have generated savings in the capital accounts set aside for enterprise licensing and compliance.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B44	Transport Canada Rail Regulation	Pending Closure	\$ (254,878)	\$ 282,840	-47%	Project Variance Reserve	The favourable variance is a result of fewer Advanced Warning Systems that needed to be installed as sight lines could be maintained by trimming shrubbery. The Ministry of Transportation also did some brush clearing on their property as well. The original budget was overestimated, as the project was based on a new regulation introduced by Transport Canada with no historical cost data available. At the time, the scope and extent of the required work were unknown.
B45	Thompson Road (Britannia Rd. to Louis St Laurent)	Pending Closure	\$ (255,499)	\$ 11,874,160	-2%	Development Charges/ Developer Recovery/Tax supported Debt/ Project Variance Reserve	The favourable variance is the result of lower than anticipated developer related work and lower contingency.
B46	Library Service Delivery Strategy Implementation (2021)	Pending Closure	\$ (580,434)	\$ 259,943	-69%	Library Capital Works Reserve	This capital project is scheduled for closure. The remaining unspent funds will be returned and are intended to be reallocated toward two (2) new capital projects - C801316 - Library Outreach Vehicle and C801317 - Beaty Branch - Renovations through the 2026 capital budget process.
Subtotal - Projects Pending Closure			\$ (2,390,357)				

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Other Budget Amendments							
B47	Nipissing Road Reconstruction (2025)**	Active	\$ 10,479,566	\$ 28,451,631	58%	Provincial Grant/Subsidies/ Regional Recovery/ Developer Recovery/ Project Variance Reserve/ Development Charges	Tender award of the construction work was approved via the July Purchasing Various Report ES-041-25 schedule C. In that report a portion of the contract admin and construction costs were refinanced with Housing Enabling Core Servicing (HECS) grant funding. Through this report staff recommend a further refinancing of the project to take advantage of the HECS funding that the Town is eligible for in the amount of \$428,514. After tender award, additional HECS refinance opportunity has been identified.
B48	Ontario Street (Main St To Derry Road) (2025)**	Active	\$ 728,154	\$ 4,326,752	20%	Project Variance Reserve/Provincial Grant/Subsidies	Tender award of the construction work was approved via the July Purchasing Various Report ES-041-25 schedule D along with the refinancing of contract admin and construction costs with Building Faster Funding (BFF).
B49	Radio Communications (2023)	Active	\$ 563,677	\$ 2,827,823	25%	Provincial Grant/Subsidies	The increase in expenses within this project were directly related to NG911 Phase 3 Grant Funding received from the Province of Ontario to upgrade the Milton Fire and Rescue Services communication apparatus.
B50	Transit Bus Non-Growth Refurbishment (2023)	Active	\$ 71,943	\$ 1,203,818	6%	Project Variance Reserve	Budget increase to accommodate for added cost related to E-Bus charger configuration, including 150 kWh capability and associated charger cabling.
B51	Sauble Park - Boyne (2025)	Active	\$ 56,523	\$ 56,523	-	Development Charges	This new project will replace the previously approved 2025 capital project C52508025, which served as general provision account for all village squares within the Boyne area. The previously approved 2025 capital project will be closed and unused fund will be transferred to the new Sauble Park - Boyne project.
B52	Radio Communications (2025)	Active	\$ 50,940	\$ 1,946,604	3%	Provincial Grant/Subsidies	The increase in expenses within this project were directly related to NG911 Phase 3 Grant Funding received from the Province of Ontario to upgrade the Milton Fire and Rescue Services communication apparatus.
B53	Farm Tractor/Loader (2025)**	Active	\$ 37,678	\$ 71,475	111%	Project Variance Reserve	Budget increase is associated with emergency contract award for fleet repairs that was reported via July Purchasing Various Report ES-041-25 Schedule J.
B54	Enterprise Licencing and Compliance (2024)	Active	\$ 29,548	\$ 345,068	9%	Project Variance Reserve/Building Stabilization	Request to increase the budget to accommodate additional needs identified by the Building Department. These needs were not fully anticipated during the initial budget planning. The proposed increase will be funded by the Building Stabilization Reserve.
B55	1 Ton Crew Dump Truck (2025)**	Active	\$ 27,564	\$ 149,879	23%	Project Variance Reserve	Budget increase is associated with emergency contract award for fleet repairs that was reported via July Purchasing Various Report ES-041-25 Schedule I.
B56	Jasper Street Reconstruction (2019)	Active	\$ 25,057	\$ 186,135	16%	Project Variance Reserve	Request to increase the budget to accommodate additional needs for internal project management costs.
B57	Emergency Culvert Works**	Active	\$ 24,597	\$ 1,009,908	2%	Project Variance Reserve/Recovery from Other Municipality	The funding adjustment associated with this project was reported to Council via July Purchasing Various Report ES-041-25 Schedule L.
B58	Boulevard Works (Design)	Active	\$ 16,885	\$ 169,512	11%	Development Charges/Developer Recovery	N/A
B59	UR SP PH4 - Parks/Recreation/Trails Master Plan	Active	\$ 13,736	\$ 80,991	20%	Development Charges/Project Variance Reserve	N/A
B60	Automation Replacement (2024)	Active	\$ 8,586	\$ 281,449	3%	Library Capital Works Reserve	N/A
B61	Radio Communications (2020)	Active	\$ 4,292	\$ 1,106,614	0%	Provincial Grant/Subsidies	N/A
B62	FirstOntario Arts Centre Milton Facility Improvements (2025)	Active	\$ (44,950)	\$ 461,550	-9%	Project Variance Reserve	The work of rigging system and fly system has been reassessed and identified as no longer required.
B63	Civic Facilities Improvements (2024)	Active	\$ (69,302)	\$ 1,017,748	-6%	Project Variance Reserve	The contract administration and design work was awarded utilizing budget in the 2023 project, therefore, the budget in 2024 is no longer required.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B64	Sign Truck (2021)	Active	\$ (77,885)	\$ 378,388	-17%	Project Variance Reserve	The Town has received a Dodge Ram 5500 regular cab chassis back from this project (via PDA-015-22). It is recommended that this chassis be repurposed by purchasing a new roll-off system for the Forestry Department, which requires a 2025 growth truck. Cost of existing Chassis has been reallocated from this project to the 2025 growth truck project. Therefore, reporting a budget reduction within the project.
B65	High Point Drive (Hwy 25 to Parkhill Dr)	Active	\$ (144,926)	\$ 2,399,061	-6%	Project Variance Reserve	Savings are mainly due to lower actual costs than anticipated as there was a lot of unknowns during the estimating and design stage of this project.
B66	Expanded Asphalt Program -Construction (2022)	Active	\$ (146,102)	\$ 1,971,336	-7%	Project Variance Reserve/Canada Community Building Fund	Savings are mainly due to lower contract administrative charges and fewer change orders than anticipated.
B67	Milton Sports Centre Facility Improvements (2025)	Active	\$ (157,448)	\$ 1,211,678	-11%	Project Variance Reserve	The work for ice flooring has been reassessed and is no longer required. In addition, the budget for contract administration related to rubber flooring was not required.
B68	Milton Sports Centre Facility Improvements (2024)	Active	\$ (170,582)	\$ 2,779,089	-6%	Project Variance Reserve	The work of the chiller replacement was performed by internal resources result in contract administration, design, as well as labour cost savings.
B69	Mattamy National Cycling Centre Improvements (2025)	Active	\$ (190,279)	\$ 1,015,362	-16%	Project Variance Reserve	The work for track surface construction was directly awarded with no contract administration and design required.
B70	Kelso Road Bridge (2024)	Active	\$ (200,000)	\$ 1,726,725	-10%	Tax Supported Debt/ Project Variance Reserve	Savings in the project are the result of less than anticipated change orders.
B71	Sustainable Halton Subwatershed Study	Active	\$ (202,128)	\$ 2,286,081	-8%	LT Developer Liability /Developer Recovery/Other Recoveries	This project was pre-funded by the landowners groups and are due for repayment in 2027. The original budget for the professional charges were estimates and the actual expenses incurred are less than anticipated.
B72	Sustainable Halton Land Base Analysis	Active	\$ (319,965)	\$ 322,585	-50%	LT Developer Liability	This project was pre-funded by the landowners groups and are due for repayment in 2027. The original budget for the professional charges were estimates and the actual expenses incurred are less than anticipated.
B73	Main Street (James Snow Pkwy To 5th Line)	Active	\$ (1,597,115)	\$ 17,190,729	-9%	Development Charges/ Project Variance Reserve	Savings are mainly stemming from lower contingency used and lower land purchases occurred than anticipated.
Subtotal - Other Budget Amendments			\$ 8,818,064				
Total - New Budget Amendments			\$ 6,427,707				

*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

**Note: Items were previously approved by Council via the July Purchasing Various Report ES-041-25

APPENDIX C - CHANGES IN FUNDING SOURCE

	Project	Status	Amount	Approved Funding Source	Recommended Funding Source	Explanation
C1	Conventional Transit - 12 Metre Bus - Growth	Active	\$ 1,700,000	Slot Reserve Fund	Project Variance Reserve	Project was refinanced with federal grant funding through ES-001-25 with savings directed to the Project Variance Account. As the project largely is now largely grant funded it is further recommended to replace originally planned OLG funding with Project Variance Reserve funding for ease of administration around the OLG fund reporting.
C2	Peru Road (Bridge Removal And Cul De Sac) (2022)	Active	\$ 623,640	Development Charges	Project Variance Reserve	Refinance the project with Town Reserve funding as it was subsequently determined that this project is not eligible for Development Charge funding.
C3	Nipissing Road Reconstruction (2024)	Active	\$ 570,000	Project Variance Reserve/Development Charges	Provincial Grant/Subsidies	The project scope is eligible for Housing Enabling Core Servicing (HECS) grant, Refinance eligible works with the HECS grant.
C4	Nipissing Road Reconstruction (2025)	Active	\$ 430,613	Project Variance Account; Development Charges	Regional Recovery/ Developer Recovery	Expecting to recover some costs from the Region and developer respectively. Adjust forecast of associated recoveries.
C5	Trafalgar MESP	Active	\$ 338,127	Developer Recovery	Development Charges	Refinancing the project with DC funding due to elimination of the previously established front end funding agreement with landowners group.
C6	Peru Road (Bridge Removal And Cul De Sac) (2023)	Active	\$ 165,924	Development Charges	Project Variance Reserve	Refinance the project with Town Reserve funding as it was subsequently determined that this project is not eligible for Development Charge funding.
C7	Nipissing Road Reconstruction (2018)	Active	\$ 152,728	Project Variance Reserve/Development Charges	Provincial Grant/Subsidies	The project scope is eligible for Housing Enabling Core Servicing (HECS) grant, Refinance eligible works with the HECS grant.
C8	Milborough Line Rehabilitation	Active	\$ 41,294	Recovery from Other Municipalities	Project Variance Reserve	Work initially intended to be shared with the other municipality has been reduced resulting in a reallocation of funding from Recovery from Other Municipalities to Town Source funding.
	Total		\$ 4,022,326			

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2025

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809
Total EX Executive Services	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809
CCCorporate Services						
Active	\$55,207,264	\$4,364,839	\$59,572,103	\$12,306,865	21%	\$47,265,238
Pending Closure	\$3,117,720	(\$651,816)	\$2,465,904	\$2,465,904	100%	
Total CO Corporate Services	\$58,324,984	\$3,713,023	\$62,038,007	\$14,772,769	24%	\$47,265,238
CMCommunity Services						
Active	\$434,853,678	\$1,508,015	\$436,361,693	\$206,651,308	47%	\$229,710,385
Completed Pending Warranty	\$26,824,643	\$8,607,165	\$35,431,808	\$31,952,011	90%	\$3,479,797
Pending Closure	\$26,494,533	(\$1,502,370)	\$24,992,163	\$24,992,163	100%	
Total CM Community Services	\$488,172,854	\$8,612,811	\$496,785,665	\$263,595,482	53%	\$233,190,183
DVDevelopment Services						
Active	\$12,209,873	\$11,171,292	\$23,381,165	\$15,241,344	65%	\$8,139,821
Total DV Development Services	\$12,209,873	\$11,171,292	\$23,381,165	\$15,241,344	65%	\$8,139,821
LBLibrary						
Active	\$3,921,316	(\$491,414)	\$3,429,902	\$1,756,813	51%	\$1,673,089
Pending Closure	\$943,377	(\$578,679)	\$364,698	\$364,698	100%	
Total LB Library	\$4,864,693	(\$1,070,093)	\$3,794,600	\$2,121,511	56%	\$1,673,089
Total Current Year Capital	\$571,603,815	\$23,020,684	\$594,624,499	\$299,161,360	50%	\$295,463,139

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2025

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active						
Executive Services						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$98,859	17%	\$487,320
Council Staff Work Plan	\$317,169		\$317,169	\$188,744	60%	\$128,425
Customer Service Strategy Implementation	\$881,147	\$210,787	\$1,091,934	\$25,664	2%	\$1,066,270
Total Office of the CAO	\$1,883,702	\$210,787	\$2,094,489	\$338,669	16%	\$1,755,820
Finance						
Legislated Development Charge Exemptions	\$5,127,400		\$5,127,400	\$2,678,886	52%	\$2,448,514
Special Financial Studies	\$762,809		\$762,809	\$218,248	29%	\$544,561
Development Charges Study		\$382,864	\$382,864	\$41,632	11%	\$341,232
Asset Management Plan	\$180,250		\$180,250	\$150,567	84%	\$29,683
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
Total Finance	\$6,147,709	\$382,864	\$6,530,573	\$3,091,584	47%	\$3,438,989
Total Executive Services	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809
Total Active	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809
Total EX Executive Services	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809
Total Executive Services	\$8,031,411	\$593,651	\$8,625,062	\$3,430,253	40%	\$5,194,809

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CCCorporate Services						
Active						
Corporate Services						
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$549,708		\$549,708	\$151,054	27%	\$398,654
Health and Safety Audit/Implementation	\$241,874		\$241,874	\$29,201	12%	\$212,673
Workplace Accommodation	\$10,300		\$10,300	\$300	3%	\$10,000
Compensation And Benefits Program Maintenance	\$220,310		\$220,310	\$19,470	9%	\$200,840
Total Human Resources	\$1,145,792		\$1,145,792	\$285,033	25%	\$860,759
Information Technology						
Technology Replacement/Upgrade	\$1,041,434		\$1,041,434	\$453,302	44%	\$588,132
Phone System Changes/Upgrade	\$248,794	\$59,452	\$308,246	\$74,059	24%	\$234,187
PC Workstation Complement Changes	\$272,513		\$272,513	\$21,982	8%	\$250,531
GIS/Geosmart Infrastructure	\$366,924		\$366,924	\$82,075	22%	\$284,849
Application/Software Upgrades	\$247,433		\$247,433	\$9,863	4%	\$237,570
Photocopiers	\$128,392		\$128,392	\$58,424	46%	\$69,968
Radio Communications Backup Upgrades	\$4,240,187	\$1,818,014	\$6,058,201	\$2,045,298	34%	\$4,012,903
Milton Air Photo Mapping	\$20,963	(\$1,221)	\$19,742	\$12,677	64%	\$7,065
Enterprise Content Management	\$472,790		\$472,790	\$99,814	21%	\$372,976
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Mobile Parking Enforcement	\$832,183	\$26,064	\$858,247	\$639,013	74%	\$219,234
Human Resources Information System	\$2,164,132		\$2,164,132	\$968,727	45%	\$1,195,405
Microsoft 365 Migration	\$349,225		\$349,225	\$238,213	68%	\$111,012
Automatic Vehicle Locator and Road Patrol	\$432,111	\$68,699	\$500,810	\$67,439	13%	\$433,371
Department Specific Tech Initiatives	\$907,696		\$907,696	\$182,032	20%	\$725,664
Council Technology	\$103,000		\$103,000	\$28,851	28%	\$74,149
Property Tax System Replacement	\$3,381,386	(\$1,031,092)	\$2,350,294	\$726,458	31%	\$1,623,836
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$4,274,081	\$1,296,537	\$5,570,618	\$914,428	16%	\$4,656,190
Fire Department Emergency Systems	\$785,867	\$369,259	\$1,155,126	\$22,890	2%	\$1,132,236
Facility Infrastructure and Networking	\$2,926,710		\$2,926,710	\$1,727,607	59%	\$1,199,103
Technology Infrastructure Initiative	\$2,168,105		\$2,168,105	\$330,320	15%	\$1,837,785
Enterprise Licencing and Compliance	\$794,158	\$150,716	\$944,874	\$345,448	37%	\$599,426
Point Of Sale System	\$310,514	\$118,452	\$428,966	\$33,615	8%	\$395,351
Digital Transformation	\$535,600	(\$78,989)	\$456,611	\$50,492	11%	\$406,119
Total Information Technology	\$27,626,647	\$2,816,571	\$30,443,218	\$9,153,172	30%	\$21,290,046
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$14,109	17%	\$69,939
Land Use Compliance Initiative	\$366,851		\$366,851	\$10,685	3%	\$356,166
Additional Residential Unit Compliance Program	\$1,009,315		\$1,009,315	\$90,451	9%	\$918,864
Total Legislative & Legal Services	\$1,460,214		\$1,460,214	\$115,245	8%	\$1,344,969
Marketing & Government Relations						
Branding	\$300,119		\$300,119	\$223,733	75%	\$76,386

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Website Redevelopment	\$684,506	\$113,570	\$798,076	\$35,188	4%	\$762,888
Total Marketing & Government Relations	\$984,625	\$113,570	\$1,098,195	\$258,920	24%	\$839,275
Transit						
Transit Studies and Other						
Transit Bus Stop-Retrofit	\$181,280		\$181,280	\$5,280	3%	\$176,000
Transit Bus Pads	\$28,325	\$23,426	\$51,751	\$44,934	87%	\$6,817
Transit Study Implementation	\$328,282		\$328,282	\$57,670	18%	\$270,612
Transit Service Delivery Implementation Plan	\$25,750		\$25,750	\$750	3%	\$25,000
Total Transit Studies and Other	\$563,637	\$23,426	\$587,063	\$108,634	19%	\$478,429
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$2,745,073		\$2,745,073	\$169,047	6%	\$2,576,026
Transit Bus Non Growth: Refurbishment	\$2,072,394	\$200,367	\$2,272,761	\$740,855	33%	\$1,531,906
Transit Support Vehicle - Replacement	\$180,136		\$180,136	\$117,177	65%	\$62,959
Total Transit Fleet Replacement	\$4,997,603	\$200,367	\$5,197,970	\$1,027,078	20%	\$4,170,892
Transit Fleet Growth						
Transit Bus	\$9,733,633		\$9,733,633	\$427,590	4%	\$9,306,043
Transit Support Vehicle	\$90,067		\$90,067	\$51,526	57%	\$38,541
Non-Fixed Route Bus	\$225,027		\$225,027	\$6,554	3%	\$218,473
Total Transit Fleet Growth	\$10,048,727		\$10,048,727	\$485,670	5%	\$9,563,057
Total Transit	\$15,609,967	\$223,793	\$15,833,760	\$1,621,382	10%	\$14,212,378
Fire						
Fire Studies and Other						
Fire Master Plan	\$103,000		\$103,000	\$63,298	61%	\$39,702
Emergency Management Reports	\$51,500		\$51,500	\$21,852	42%	\$29,648
Total Fire Studies and Other	\$154,500		\$154,500	\$85,150	55%	\$69,350
Fire Fleet Equipment - Replacement						
Aerial Replacement/Refurbishment	\$2,935,500		\$2,935,500	\$85,500	3%	\$2,850,000
Rescue Truck Replacement/Refurbishment	\$360,500	\$1,210,904	\$1,571,404	\$39,617	3%	\$1,531,787
Pumper/Rescue Units Refurbishment	\$3,811,000		\$3,811,000	\$111,000	3%	\$3,700,000
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Fire Fleet Refurbishment	\$237,778		\$237,778	\$81,556	34%	\$156,222
Total Fire Fleet Equipment - Replacement	\$7,478,678	\$1,210,904	\$8,689,582	\$321,573	4%	\$8,368,009
Fire - Replacement						
Vehicle Extrication Equipment Replacement	\$10,300		\$10,300	\$5,139	50%	\$5,161
Personal Protective Clothing Replacement	\$245,140		\$245,140	\$199,212	81%	\$45,928
Helmet Replacement	\$12,360		\$12,360	\$360	3%	\$12,000
Firefighting Hose Replacement	\$41,200		\$41,200	\$15,988	39%	\$25,212
Emergency Medical Equipment Replacement	\$12,929		\$12,929	\$10,033	78%	\$2,896
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$38,514	68%	\$18,136
Battery & Radio Parts Replacement	\$56,650		\$56,650	\$12,726	22%	\$43,924
Firefighting Equipment Replacement	\$20,600		\$20,600	\$8,697	42%	\$11,903
Air Monitoring Replacement	\$17,238		\$17,238	\$12,029	70%	\$5,209
Dry Hydrant Systems	\$15,450		\$15,450	\$450	3%	\$15,000
Total Fire - Replacement	\$488,517		\$488,517	\$303,147	62%	\$185,370

TOWN OF MILTON
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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,771		\$36,771	\$1,071	3%	\$35,700
Firefighting Hose Growth	\$30,900		\$30,900	\$17,297	56%	\$13,603
Personal Protective Clothing Growth	\$190,653		\$190,653	\$144,876	76%	\$45,777
Total Fire - Growth	\$258,324		\$258,324	\$163,243	63%	\$95,081
Total Fire	\$8,380,019	\$1,210,904	\$9,590,923	\$873,113	9%	\$8,717,810
Total Corporate Services	\$55,207,264	\$4,364,839	\$59,572,103	\$12,306,865	21%	\$47,265,238
Total Active	\$55,207,264	\$4,364,839	\$59,572,103	\$12,306,865	21%	\$47,265,238
Pending Closure						
Corporate Services						
Information Technology						
Technology Strategic Plan	\$157,822	(\$152,746)	\$5,076	\$5,076	100%	
Open Data Initiative	\$7,725	(\$7,500)	\$225	\$225	100%	
Technology Infrastructure Initiative	\$1,060,706	(\$131,516)	\$929,190	\$929,190	100%	
E-Services Strategy Implementation	\$173,527	\$1,957	\$175,484	\$175,484	100%	
Enterprise Contact Management	\$221,350	(\$161,188)	\$60,162	\$60,162	100%	
Financial Enterprise Systems	\$93,477	\$80,589	\$174,066	\$174,066	100%	
Building and Permit Systems	\$53,616	(\$52,054)	\$1,562	\$1,562	100%	
Enterprise Licencing and Compliance	\$586,847	(\$289,402)	\$297,445	\$297,445	100%	
Application Software	\$21,100	(\$17,258)	\$3,842	\$3,842	100%	
Total Information Technology	\$2,376,170	(\$729,117)	\$1,647,053	\$1,647,053	100%	
Transit						
Transit Fleet Replacement						
Transit Bus Non Growth: Refurbishment	\$466,899	\$84,150	\$551,049	\$551,049	100%	
Total Transit Fleet Replacement	\$466,899	\$84,150	\$551,049	\$551,049	100%	
Total Transit	\$466,899	\$84,150	\$551,049	\$551,049	100%	
Fire						
Fire - Replacement						
Helmet Replacement	\$12,360	(\$933)	\$11,427	\$11,427	100%	
Firefighting Hose Replacement	\$20,600	(\$675)	\$19,925	\$19,925	100%	
Personal Protective Clothing Replacement	\$163,255	(\$5,240)	\$158,015	\$158,015	100%	
Total Fire - Replacement	\$196,215	(\$6,848)	\$189,367	\$189,367	100%	
Total Fire	\$196,215	(\$6,848)	\$189,367	\$189,367	100%	
Marketing & Government Relations						
Branding	\$78,436		\$78,436	\$78,436	100%	
Total Marketing & Government Relations	\$78,436		\$78,436	\$78,436	100%	
Total Corporate Services	\$3,117,720	(\$651,816)	\$2,465,904	\$2,465,904	100%	
Total Pending Closure	\$3,117,720	(\$651,816)	\$2,465,904	\$2,465,904	100%	
Total CO Corporate Services	\$58,324,984	\$3,713,023	\$62,038,007	\$14,772,769	24%	\$47,265,238
Total Corporate Services	\$58,324,984	\$3,713,023	\$62,038,007	\$14,772,769	24%	\$47,265,238

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CMCommunity Services						
Active						
Community Services						
Studies and Other						
Studies and Other						
Retaining Wall Inventory and Condition Assessment	\$65,148		\$65,148	\$8,131	12%	\$57,017
Guiderail Inventory, Condition and Needs Assessment	\$260,590		\$260,590	\$8,148	3%	\$252,442
Climate Change & Mitigation	\$69,886		\$69,886	\$9,960	14%	\$59,926
Recreation Master Plan (DC)	\$82,473	\$118,464	\$200,937	\$24,424	12%	\$176,513
Asset Management Data Enhancement	\$287,689		\$287,689	\$8,379	3%	\$279,310
Total Studies and Other	\$765,786	\$118,464	\$884,250	\$59,041	7%	\$825,209
Total Studies and Other	\$765,786	\$118,464	\$884,250	\$59,041	7%	\$825,209
Parks						
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$861,557	95%	\$42,980
Beaty Trail Park Redevelopment	\$472,497	(\$7,922)	\$464,575	\$426,177	92%	\$38,398
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$445,686	93%	\$31,650
Trudeau Park Redevelopment	\$647,746	(\$7,922)	\$639,824	\$571,851	89%	\$67,973
Park Improvements - Preservation	\$91,788		\$91,788	\$2,673	3%	\$89,115
Multi-Court Resurfacing - Preservation	\$79,080		\$79,080	\$2,303	3%	\$76,777
In Ground Waste Container Installation	\$322,072	(\$16,809)	\$305,263	\$165,564	54%	\$139,699
Entryway Features - Inventory And Condition Assessment Study	\$56,650		\$56,650	\$1,650	3%	\$55,000
Melanie Park Redevelopment	\$816,166	(\$102,863)	\$713,303	\$28,294	4%	\$685,009
Watson Park Redevelopment	\$517,958	(\$2,385)	\$515,573	\$27,595	5%	\$487,978
Wallbrook Park Redevelopment	\$53,018	(\$302)	\$52,716	\$5,792	11%	\$46,924
Harwood Park Redevelopment	\$53,018	(\$3,396)	\$49,622	\$9,969	20%	\$39,653
Barclay Park Redevelopment	\$71,161	(\$4,221)	\$66,940	\$10,413	16%	\$56,527
Bristol District Park	\$361,065	(\$5,025)	\$356,040	\$57,698	16%	\$298,342
Coates Neighbourhood Park North	\$288,297	(\$1,874)	\$286,423	\$49,849	17%	\$236,574
Optimist Park Redevelopment	\$496,438	\$2,202	\$498,640	\$54,925	11%	\$443,715
Community Park - Pickleball Lighting		\$84,904	\$84,904	\$70,724	83%	\$14,180
Total Parks Redevelopment	\$5,711,587	(\$68,373)	\$5,643,214	\$2,792,721	49%	\$2,850,493
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$426,177	83%	\$87,745
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,755	19%	\$348,963
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,327	3%	\$274,030
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$102,384	14%	\$618,318
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$2,009,988	96%	\$91,482
Walker Neighbourhood Park - Boyne	\$2,488,809	(\$72,940)	\$2,415,869	\$2,119,054	88%	\$296,815
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,395	9%	\$32,655
Bowes Neighbourhood Park - Boyne	\$3,574,799	(\$239,099)	\$3,335,700	\$256,744	8%	\$3,078,956
Sauble Park - Boyne		\$56,523	\$56,523			\$56,523
Total Parks Growth	\$9,986,722	(\$92,411)	\$9,894,311	\$5,008,824	51%	\$4,885,487
Total Parks	\$15,698,309	(\$160,784)	\$15,537,525	\$7,801,544	50%	\$7,735,981

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$356,375		\$356,375	\$77,229	22%	\$279,146
Indoor Fitness Equipment	\$106,557		\$106,557	\$25,963	24%	\$80,594
Civic Facility Improvements	\$2,713,864	(\$94,971)	\$2,618,893	\$1,216,309	46%	\$1,402,584
Heritage Property Restoration	\$2,772,793	(\$845,892)	\$1,926,901	\$1,219,324	63%	\$707,577
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$1,147,804	(\$215,609)	\$932,195	\$440,667	47%	\$491,528
Tonelli Sports Centre Improvements	\$1,231,616	(\$139,839)	\$1,091,777	\$954,124	87%	\$137,653
Milton Sports Centre Facility Improvements	\$6,705,394	(\$1,025,334)	\$5,680,060	\$4,161,527	73%	\$1,518,533
Mattamy National Cycling Centre Improvements	\$5,904,555	(\$1,174,395)	\$4,730,160	\$1,342,053	28%	\$3,388,107
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
FirstOntario Arts Centre Milton Facility Improvements	\$1,254,357	(\$85,450)	\$1,168,907	\$533,040	46%	\$635,867
Brookville Yard	\$91,769		\$91,769	\$3,097	3%	\$88,672
Civic Operations Centre Facility Improvements	\$437,133	(\$135,152)	\$301,981	\$175,951	58%	\$126,030
Fire Halls Facility Improvements	\$662,003	(\$103,195)	\$558,808	\$174,600	31%	\$384,208
Beaty Branch Facility Improvements	\$528,016		\$528,016	\$76,340	14%	\$451,676
Total Facilities Redevelopment	\$24,208,699	(\$3,819,835)	\$20,388,864	\$10,408,860	51%	\$9,980,004
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct	\$6,310,847	\$1,500,000	\$7,810,847	\$721,306	9%	\$7,089,541
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,271,488	91%	\$4,063,541
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,938	3%	\$1,202,794
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,585,792	3%	\$47,973,019
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,031,102	75%	\$1,634,896
Total Facilities Growth	\$107,100,914	\$2,114,478	\$109,215,392	\$46,666,601	43%	\$62,548,791
Total Facilities	\$131,309,613	(\$1,705,357)	\$129,604,256	\$57,075,460	44%	\$72,528,796
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$41,350	\$221,600	\$221,600	100%	
1 Ton Crew Dump Trucks	\$129,955	\$19,924	\$149,879	\$31,350	21%	\$118,529
1/2 Ton Pick up Replacement	\$57,855	(\$7,589)	\$50,266	\$1,685	3%	\$48,581
3/4 Ton Pick-ups Replacement	\$173,596	(\$23,289)	\$150,307	\$5,056	3%	\$145,251
Tandem Axle Dump Truck	\$1,468,015		\$1,468,015	\$72,777	5%	\$1,395,238
Sign Truck	\$750,759	(\$174,510)	\$576,249	\$105,947	18%	\$470,302
Zero Turning Radius Mowers	\$41,406		\$41,406	\$1,206	3%	\$40,200
Landscape Trailer	\$29,134		\$29,134	\$849	3%	\$28,285
Ice Resurfacer	\$252,886		\$252,886	\$206,967	82%	\$45,919
Gradalls, Back Hoes and Attachments	\$33,166		\$33,166	\$966	3%	\$32,200
Poly Plow	\$35,840		\$35,840	\$15,290	43%	\$20,550
Farm Tractor/Loader	\$309,378	\$37,678	\$347,056	\$46,690	13%	\$300,366
Total Fleet Equipment - Replacement	\$3,462,240	(\$106,437)	\$3,355,803	\$710,383	21%	\$2,645,420
Fleet Equipment - Growth Related						
3/4 Ton Pick-ups - Growth	\$94,956	(\$11,644)	\$83,312	\$2,766	3%	\$80,546

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
1 Ton Dump Trucks - Growth	\$774,596	\$93,205	\$867,801	\$655,147	75%	\$212,654
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Compact Sweeper	\$211,356		\$211,356	\$6,156	3%	\$205,200
Total Fleet Equipment - Growth Related	\$1,720,057	\$87,525	\$1,807,582	\$1,287,694	71%	\$519,888
Forestry						
EAB Implementation Strategy	\$139,926	\$82,990	\$222,916	\$145,380	65%	\$77,536
Urban Forestry Mangement	\$69,745		\$69,745	\$2,031	3%	\$67,714
Total Forestry	\$209,671	\$82,990	\$292,661	\$147,411	50%	\$145,250
Surface Treatment Program						
Surface Treatment Program	\$2,067,311		\$2,067,311	\$881,250	43%	\$1,186,061
Total Surface Treatment Program	\$2,067,311		\$2,067,311	\$881,250	43%	\$1,186,061
Total Operations	\$7,459,279	\$64,078	\$7,523,357	\$3,026,739	40%	\$4,496,618
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$11,155,092	(\$6,580,258)	\$4,574,834	\$4,571,197	100%	\$3,637
Nipissing Road Redevelopment	\$21,286,763	\$9,932,141	\$31,218,904	\$1,570,924	5%	\$29,647,980
Jasper Street Reconstruction	\$624,546	\$106,633	\$731,179	\$166,650	23%	\$564,529
Asphalt Overlay Program	\$36,663,535	(\$5,024,439)	\$31,639,096	\$22,526,215	71%	\$9,112,881
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463	(\$821,401)	\$2,399,062	\$2,371,073	99%	\$27,989
Ontario Street (Main St to Derry Rd)	\$3,885,865	\$747,120	\$4,632,985	\$285,545	6%	\$4,347,440
Crack Sealing Program	\$554,750	(\$136,067)	\$418,683	\$62,984	15%	\$355,699
Morobel Drive (Steeles Ave to North End)	\$205,743	(\$47,840)	\$157,903	\$17,229	11%	\$140,674
Pearl Street (Commercial to End)	\$205,743	(\$47,840)	\$157,903	\$17,229	11%	\$140,674
Total Urban Roads Redevelopment	\$77,802,500	(\$1,871,950)	\$75,930,550	\$31,589,047	42%	\$44,341,503
Urban Roads Growth						
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$1,791,323	\$25,293,230	\$25,023,921	99%	\$269,309
Main Street (Fifth Line to Sixth Line)	\$19,190,373	\$411,416	\$19,601,789	\$952,621	5%	\$18,649,168
Thompson Road (Louis St Laurent to Derry Rd)	\$1,027,346	\$44,683	\$1,072,029	\$133,969	12%	\$938,060
5th Line (Hwy 401 to Derry Road)	\$39,210,804	\$196,873	\$39,407,677	\$38,423,997	98%	\$983,680
5th Line (Derry Road to Britannia Road)	\$22,498,440		\$22,498,440	\$4,077,663	18%	\$18,420,777
Louis St Laurent (James Snow Parkway to Fifth Line)	\$8,661,270	\$8,750,829	\$17,412,099	\$8,114,542	47%	\$9,297,557
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$231,805	26%	\$645,488
Boulevard Works	\$895,369	\$195,609	\$1,090,978	\$934,801	86%	\$156,177
6th Line (Hwy 401 to Britannia Rd)	\$959,703	\$64,062	\$1,023,765	\$226,246	22%	\$797,519
Total Urban Roads Growth	\$116,822,505	\$11,454,795	\$128,277,300	\$78,119,563	61%	\$50,157,737
Rural Roads Redevelopment						
Expanded Asphalt Program	\$12,953,340	(\$3,845,400)	\$9,107,940	\$4,872,261	53%	\$4,235,679
Appleby Line	\$8,986,448	\$1,819,220	\$10,805,668	\$4,145,647	38%	\$6,660,021
Milborough Line Rehabilitation	\$1,841,749	(\$808,570)	\$1,033,179	\$182,160	18%	\$851,019
Burnhamthorpe Rd Rehabilitation	\$2,785,811	(\$1,007,537)	\$1,778,274	\$1,415,950	80%	\$362,324
Campbellville Road - Guiderail Replacement	\$778,242	\$662,873	\$1,441,115	\$1,368,576	95%	\$72,539
5 Side Road And Esquesing Line (New Traffic Signal)	\$1,548,090		\$1,548,090	\$50,503	3%	\$1,497,587
Guide Rail Needs Program	\$2,099,921		\$2,099,921	\$128,205	6%	\$1,971,716
Total Rural Roads Redevelopment	\$30,993,601	(\$3,179,415)	\$27,814,186	\$12,163,303	44%	\$15,650,883

TOWN OF MILTON
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June 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$2,189	3%	\$66,409
Total Active Transportation - Redevelopment	\$68,598		\$68,598	\$2,189	3%	\$66,409
Active Transportation - Growth						
Boyne Limestone Trails	\$1,091,307	\$21,225	\$1,112,532	\$543,531	49%	\$569,001
Boyne Pedestrian Railway Crossing	\$11,123,185	\$392,900	\$11,516,085	\$1,001,754	9%	\$10,514,331
Boyne Multiuse Asphalt Trails	\$1,007,783	\$1,036,049	\$2,043,832	\$1,473,015	72%	\$570,817
Boyne Pedestrian Bridge - Minor Crossing	\$393,363		\$393,363	\$212,943	54%	\$180,420
Total Active Transportation - Growth	\$13,615,638	\$1,450,174	\$15,065,812	\$3,231,243	21%	\$11,834,569
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,995,157	\$1,053,874	\$3,049,031	\$1,861,762	61%	\$1,187,269
Kelso Road Bridge (Structure 74)	\$2,538,372	(\$811,647)	\$1,726,725	\$1,529,581	89%	\$197,144
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$623,548		\$623,548	\$48,058	8%	\$575,490
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$2,411,839	(\$259,282)	\$2,152,557	\$274,805	13%	\$1,877,752
Bridge Needs Study	\$208,203		\$208,203	\$39,914	19%	\$168,289
Bell School Line Culvert (Structure No. 103)	\$60,029		\$60,029	\$1,945	3%	\$58,084
Campbellville Road Culvert (Structure No. 202)	\$870,316		\$870,316	\$25,349	3%	\$844,967
Retaining Wall Reconstruction / Rehabilitation	\$324,193		\$324,193	\$19,750	6%	\$304,443
Total Bridges/Culverts Redevelopment	\$9,031,657	(\$17,055)	\$9,014,602	\$3,801,165	42%	\$5,213,437
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550	\$162,585	\$765,135	\$188,239	25%	\$576,896
Stormwater Management Pond Condition Assessment Study	\$259,847		\$259,847	\$9,530	4%	\$250,317
Stormwater Pond Maintenance	\$7,960,491	(\$2,648,884)	\$5,311,607	\$1,571,002	30%	\$3,740,605
Mill Pond Rehabilitation	\$2,644,657	(\$1,180,690)	\$1,463,967	\$1,089,458	74%	\$374,509
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$193,513	81%	\$45,785
Storm Sewer Network Program	\$9,468,935	\$319,075	\$9,788,010	\$2,310,300	24%	\$7,477,710
SWM Pond 15 Retrofit	\$300,000		\$300,000	\$8,738	3%	\$291,262
Total Storm Water Management Rehabilitation	\$21,442,329	(\$3,314,464)	\$18,127,865	\$5,370,779	30%	\$12,757,086
Traffic						
Traffic Infrastructure	\$256,570	\$96,672	\$353,242	\$169,821	48%	\$183,421
Traffic Services Safety Review	\$299,616		\$299,616	\$64,357	21%	\$235,259
Pedestrian Crossover (PXO) Program	\$514,393		\$514,393	\$228,699	44%	\$285,694
New Traffic Signals	\$1,167,235	(\$51,091)	\$1,116,144	\$281,202	25%	\$834,942
Preemption Traffic Control System	\$144,268		\$144,268	\$9,879	7%	\$134,389
Signal Interconnect Program	\$155,879		\$155,879	\$62,708	40%	\$93,171
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$449,422	\$110,000	\$559,422	\$313,796	56%	\$245,626
Stop Sign Beacon Pilot Project	\$72,512		\$72,512	\$40,598	56%	\$31,914
40 km/h Neighbourhoods/Raised Crosswalks	\$96,696		\$96,696	\$17,520	18%	\$79,176
ASE-Turnkey Solution	\$467,432	\$805,084	\$1,272,516	\$13,615	1%	\$1,258,901
C40013425 VETERANS COMMEMORATIVE CROSSWALK		\$45,950	\$45,950			\$45,950
Total Traffic	\$3,624,023	\$1,041,615	\$4,665,638	\$1,202,195	26%	\$3,463,443
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$148,968	64%	\$82,439

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Street Lighting	\$346,118		\$346,118	\$91,890	27%	\$254,228
Street Light / Pole / Underground Power Renewal	\$208,325		\$208,325	\$35,339	17%	\$172,986
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,949	96%	\$115,055
Total Streetlighting	\$6,139,840	(\$2,367,986)	\$3,771,854	\$3,147,147	83%	\$624,707
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Infrastructure Management	\$279,620,691	\$3,191,614	\$282,812,305	\$138,688,523	49%	\$144,123,782
Total Community Services	\$434,853,678	\$1,508,015	\$436,361,693	\$206,651,308	47%	\$229,710,385
Total Active	\$434,853,678	\$1,508,015	\$436,361,693	\$206,651,308	47%	\$229,710,385
Completed Pending Warranty						
Community Services						
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$22,279,835	\$9,178,287	\$31,458,122	\$28,081,138	89%	\$3,376,984
Main St (Drew Centre to Thompson Rd)	\$1,116,910	(\$192,748)	\$924,162	\$847,655	92%	\$76,507
Total Urban Roads Redevelopment	\$23,396,745	\$8,985,539	\$32,382,284	\$28,928,794	89%	\$3,453,490
Rural Roads Redevelopment						
Expanded Asphalt Program	\$2,757,497	(\$786,161)	\$1,971,336	\$1,967,211	100%	\$4,125
Total Rural Roads Redevelopment	\$2,757,497	(\$786,161)	\$1,971,336	\$1,967,211	100%	\$4,125
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$407,788	\$1,078,189	\$1,056,007	98%	\$22,182
Total Storm Water Management Rehabilitation	\$670,401	\$407,788	\$1,078,189	\$1,056,007	98%	\$22,182
Total Infrastructure Management	\$26,824,643	\$8,607,165	\$35,431,808	\$31,952,011	90%	\$3,479,797
Total Community Services	\$26,824,643	\$8,607,165	\$35,431,808	\$31,952,011	90%	\$3,479,797
Total Completed Pending Warranty	\$26,824,643	\$8,607,165	\$35,431,808	\$31,952,011	90%	\$3,479,797
Pending Closure						
Community Services						
Studies and Other						
Studies and Other						
Train Whistle Cessation Assessment		\$15,200	\$15,200	\$15,200	100%	
Transportation Master Plan	\$272,064	\$63,141	\$335,205	\$335,205	100%	
Total Studies and Other	\$272,064	\$78,341	\$350,405	\$350,405	100%	
Total Studies and Other	\$272,064	\$78,341	\$350,405	\$350,405	100%	
Parks						
Parks Redevelopment						
Moorelands Park Redevelopment	\$344,348	(\$15,502)	\$328,846	\$328,846	100%	
Chris Hadfield Park Redevelopment	\$767,640	\$193,241	\$960,881	\$960,881	100%	
Melanie Park Redevelopment	\$80,967	\$22,466	\$103,433	\$103,433	100%	
Watson Park Redevelopment	\$66,295	\$23,608	\$89,903	\$89,903	100%	
Sunny Mount Park	\$324,608	(\$43,071)	\$281,538	\$281,538	100%	
Total Parks Redevelopment	\$1,583,858	\$180,742	\$1,764,600	\$1,764,600	100%	
Parks Growth						
Walker Neighbourhood Park - Boyne	\$185,838	(\$39,866)	\$145,972	\$145,972	100%	

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Parks Development Village Squares - Boyne	\$58,705	(\$56,523)	\$2,182	\$2,182	100%	
Total Parks Growth	\$244,543	(\$96,390)	\$148,153	\$148,153	100%	
Total Parks	\$1,828,401	\$84,352	\$1,912,753	\$1,912,753	100%	
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$86,003	\$2,376	\$88,379	\$88,379	100%	
Fire Halls Facilities Improvements	\$228,306	(\$152,122)	\$76,184	\$76,184	100%	
Milton Sports Centre Facility Improvements	\$490,049	\$24,831	\$514,880	\$514,880	100%	
Rotary Park Community Centre Improvements	\$39,119	(\$30,730)	\$8,389	\$8,389	100%	
Milton Tennis Club Upgrades	\$12,668	(\$8,484)	\$4,184	\$4,184	100%	
Sherwood Community Centre Facility Improvement		\$58,960	\$58,960	\$58,960	100%	
Total Facilities Redevelopment	\$856,145	(\$105,170)	\$750,975	\$750,975	100%	
Total Facilities	\$856,145	(\$105,170)	\$750,975	\$750,975	100%	
Operations						
Fleet Equipment - Replacement						
Tractor Attachments	\$65,784	\$34,477	\$100,261	\$100,261	100%	
3/4 Ton Pick-ups Replacement	\$165,516	(\$16,316)	\$149,200	\$149,200	100%	
Total Fleet Equipment - Replacement	\$231,300	\$18,160	\$249,460	\$249,460	100%	
Fleet Equipment - Growth						
Trailers/Water Tanks	\$48,307	(\$13,555)	\$34,752	\$34,752	100%	
Total Fleet Equipment - Growth	\$48,307	(\$13,555)	\$34,752	\$34,752	100%	
Total Operations	\$279,607	\$4,605	\$284,212	\$284,212	100%	
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$10,432,821	(\$1,027,790)	\$9,405,031	\$9,405,031	100%	
Total Urban Roads Redevelopment	\$10,432,821	(\$1,027,790)	\$9,405,031	\$9,405,031	100%	
Urban Roads Growth						
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	(\$236,579)	\$11,874,161	\$11,874,161	100%	
Total Urban Roads Growth	\$12,110,740	(\$236,579)	\$11,874,161	\$11,874,161	100%	
Traffic						
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman)	\$177,037	(\$45,250)	\$131,787	\$131,787	100%	
Transport Canada Rail Regulations	\$537,718	(\$254,878)	\$282,840	\$282,840	100%	
Total Traffic	\$714,755	(\$300,128)	\$414,628	\$414,628	100%	
Total Infrastructure Management	\$23,258,316	(\$1,564,497)	\$21,693,819	\$21,693,819	100%	
Total Community Services	\$26,494,533	(\$1,502,370)	\$24,992,163	\$24,992,163	100%	
Total Pending Closure	\$26,494,533	(\$1,502,370)	\$24,992,163	\$24,992,163	100%	
Total CM Community Services	\$488,172,854	\$8,612,811	\$496,785,665	\$263,595,482	53%	\$233,190,183
Total Community Services	\$488,172,854	\$8,612,811	\$496,785,665	\$263,595,482	53%	\$233,190,183

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Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Studies and Other						
Studies and Other						
Subdivision Agreement Review	\$30,900		\$30,900	\$26,439	86%	\$4,461
Total Studies and Other	\$30,900		\$30,900	\$26,439	86%	\$4,461
Total Studies and Other	\$30,900		\$30,900	\$26,439	86%	\$4,461
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$647,682	\$19,587	\$667,269	\$279,013	42%	\$388,256
SWM Derry Green (BP2)	\$474,919	\$20,000	\$494,919	\$196,118	40%	\$298,801
SWM Sherwood	\$328,364	\$20,000	\$348,364	\$155,764	45%	\$192,600
SWM Agerton/Trafalgar	\$267,228		\$267,228	\$13,685	5%	\$253,543
SWM Milton Education Village	\$517,459		\$517,459	\$140,264	27%	\$377,195
SWM North Porta	\$401,700	\$10,000	\$411,700	\$130,051	32%	\$281,649
Total Storm Water Management Growth	\$2,637,352	\$69,587	\$2,706,939	\$914,894	34%	\$1,792,045
Total Development Engineering	\$2,637,352	\$69,587	\$2,706,939	\$914,894	34%	\$1,792,045
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$1,269,705	\$1,717,786	\$1,278,302	74%	\$439,484
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,363,362	93%	\$97,263
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$230,655	35%	\$432,845
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,889,873	\$4,332,525	\$3,462,383	80%	\$870,142
Sustainable Halton Subwatershed Study	\$2,230,000	\$56,081	\$2,286,081	\$2,286,081	100%	
Sustainable Halton Land Base Analysis	\$242,888	\$79,697	\$322,585	\$322,585	100%	
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$2,554,853	70%	\$1,092,285
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$15,632	5%	\$279,828
Trafalgar Secondary Plan Application		\$450,000	\$450,000	\$1,761		\$448,239
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$97,452	\$347,644	\$301,290	87%	\$46,354
Main Street MTSA	\$323,420		\$323,420	\$11,484	4%	\$311,936
Housing Accelerated Fund		\$1,349,300	\$1,349,300	\$610,356	45%	\$738,944
Municipal Parking Strategy	\$362,560		\$362,560	\$10,642	3%	\$351,918
Road Safety Strategy	\$216,300		\$216,300	\$6,300	3%	\$210,000
Omagh Studies		\$648,002	\$648,002	\$7,624	1%	\$640,378
Land Value Appreciation Study		\$92,235	\$92,235			\$92,235
Total Planning	\$9,541,621	\$11,101,705	\$20,643,326	\$14,300,011	69%	\$6,343,315
Total Planning and Development	\$9,541,621	\$11,101,705	\$20,643,326	\$14,300,011	69%	\$6,343,315
Total Active	\$12,209,873	\$11,171,292	\$23,381,165	\$15,241,344	65%	\$8,139,821
Total DV Development Services	\$12,209,873	\$11,171,292	\$23,381,165	\$15,241,344	65%	\$8,139,821
Total Development Services	\$12,209,873	\$11,171,292	\$23,381,165	\$15,241,344	65%	\$8,139,821

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Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$557,616	\$8,586	\$566,202	\$289,743	51%	\$276,459
Collection - Replacement	\$1,095,814		\$1,095,814	\$435,500	40%	\$660,314
Collection - New	\$1,881,805	(\$500,000)	\$1,381,805	\$961,177	70%	\$420,628
Furniture Replacement	\$105,266		\$105,266	\$19,241	18%	\$86,025
Integrated Library System	\$103,000		\$103,000	\$45,974	45%	\$57,026
Remote Hold Lockers	\$177,815		\$177,815	\$5,179	3%	\$172,636
Total Library	\$3,921,316	(\$491,414)	\$3,429,902	\$1,756,813	51%	\$1,673,089
Total Library	\$3,921,316	(\$491,414)	\$3,429,902	\$1,756,813	51%	\$1,673,089
Total Active	\$3,921,316	(\$491,414)	\$3,429,902	\$1,756,813	51%	\$1,673,089
Pending Closure						
Library						
Library						
Furniture Replacement	\$103,000	\$1,755	\$104,755	\$104,755	100%	
Library Service Delivery Strategy Implementation	\$840,377	(\$580,434)	\$259,943	\$259,943	100%	
Total Library	\$943,377	(\$578,679)	\$364,698	\$364,698	100%	
Total Library	\$943,377	(\$578,679)	\$364,698	\$364,698	100%	
Total Pending Closure	\$943,377	(\$578,679)	\$364,698	\$364,698	100%	
Total LB Library	\$4,864,693	(\$1,070,093)	\$3,794,600	\$2,121,511	56%	\$1,673,089
Total Library	\$4,864,693	(\$1,070,093)	\$3,794,600	\$2,121,511	56%	\$1,673,089