



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: June 23, 2025

Report No: ES-030-25

Subject: Capital and Operating Financial Statements - April 2025

Recommendation: THAT report ES-030-25 covering the capital and operating financial statements as at April 30, 2025, be received for information.

EXECUTIVE SUMMARY

Capital and operating financial statements as at April 30, 2025 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at April 30, 2025.

Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

With respect to the Operating Budget, nothing to date has suggested a significant variance to budget for 2025. However, staff continue to monitor savings expected related to reduced costs in fuel and natural gas as well lower insurance premiums resulting from the recent insurance contract award. Staff are also monitoring areas of potential financial variances in 2025 including winter maintenance and settlements of wage contracts. A re-forecasted year end operating position will be reported to Council in July as part of the May Operating Variance report.

The Capital Budget has seen \$1.4 million invested in infrastructure during the month of April with 49% of the available budget spent to date (before commitments). Since the presentation of the March 2025 statements the most significant award was for the



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Discussion

refurbishment of three transit buses, in the amount of \$0.8 million. Spending from awards and contract increases will be reflected in the statements as progress payments are made or payment upon delivery has occurred.

Financial Impact

These statements reflect entries booked to the end of April 2025. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Shirley Xie

Phone: 905-878-7252
Ext. 2472

Attachments

Appendix A: Capital and Operating Financial Statements as at April 30, 2025

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2025

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574
Total EX Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574
CCCorporate Services						
Active	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273
Total CO Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273
CMCommunity Services						
Active	\$439,409,324	(\$3,637,089)	\$435,772,235	\$204,981,344	47%	\$230,790,891
Completed Pending Warranty	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total CM Community Services	\$488,172,854	\$4,352,171	\$492,525,025	\$257,760,891	52%	\$234,764,134
DVDevelopment Services						
Active	\$12,209,873	\$11,679,649	\$23,889,522	\$14,541,177	61%	\$9,348,345
Total DV Development Services	\$12,209,873	\$11,679,649	\$23,889,522	\$14,541,177	61%	\$9,348,345
LBLibrary						
Active	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total LB Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total Current Year Capital	\$571,603,815	\$19,697,851	\$591,301,666	\$287,316,566	49%	\$303,985,100

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active						
Executive Services						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$98,859	17%	\$487,320
Council Staff Work Plan	\$317,169		\$317,169	\$176,229	56%	\$140,940
Customer Service Strategy Implementation	\$881,147		\$881,147	\$25,664	3%	\$855,483
Total Office of the CAO	\$1,883,702		\$1,883,702	\$326,154	17%	\$1,557,548
Finance						
Legislated Development Charge Exemptions	\$5,127,400		\$5,127,400	\$1,150,488	22%	\$3,976,912
Special Financial Studies	\$762,809		\$762,809	\$204,495	27%	\$558,314
Development Charges Study		\$382,864	\$382,864	\$27,413	7%	\$355,451
Asset Management Plan	\$180,250		\$180,250	\$143,901	80%	\$36,349
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
Total Finance	\$6,147,709	\$382,864	\$6,530,573	\$1,528,547	23%	\$5,002,026
Total Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574
Total Active	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574
Total EX Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574
Total Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,854,701	22%	\$6,559,574

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CCCorporate Services						
Active						
Corporate Services						
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$549,708		\$549,708	\$134,264	24%	\$415,444
Health and Safety Audit/Implementation	\$241,874		\$241,874	\$24,808	10%	\$217,066
Workplace Accommodation	\$10,300		\$10,300			\$10,300
Compensation And Benefits Program Maintenance	\$220,310		\$220,310	\$6,417	3%	\$213,893
Total Human Resources	\$1,145,792		\$1,145,792	\$250,497	22%	\$895,295
Information Technology						
Technology Strategic Plan	\$157,822		\$157,822	\$5,076	3%	\$152,746
Technology Replacement/Upgrade	\$1,041,434		\$1,041,434	\$121,397	12%	\$920,037
Phone System Changes/Upgrade	\$248,794	\$59,452	\$308,246	\$71,059	23%	\$237,187
PC Workstation Complement Changes	\$272,513		\$272,513	\$16,113	6%	\$256,400
E-Services Strategy Implementation	\$173,527	\$115,527	\$289,054	\$138,658	48%	\$150,396
GIS/Geosmart Infrastructure	\$366,924		\$366,924	\$36,847	10%	\$330,077
Application/Software Upgrades	\$268,533		\$268,533	\$13,706	5%	\$254,827
Photocopiers	\$128,392		\$128,392	\$55,819	43%	\$72,573
Radio Communications Backup Upgrades	\$4,240,187	\$1,199,104	\$5,439,291	\$1,805,409	33%	\$3,633,882
Milton Air Photo Mapping	\$20,963	(\$1,221)	\$19,742			\$19,742
Enterprise Content Management	\$472,790		\$472,790	\$99,535	21%	\$373,255
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$60,162	22%	\$210,787
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Open Data Initiative	\$7,725		\$7,725	\$225	3%	\$7,500
Mobile Parking Enforcement	\$832,183	\$26,064	\$858,247	\$637,080	74%	\$221,167
Human Resources Information System	\$2,164,132		\$2,164,132	\$888,904	41%	\$1,275,228
Microsoft 365 Migration	\$349,225		\$349,225	\$228,423	65%	\$120,802
Automatic Vehicle Locator and Road Patrol	\$432,111	\$68,699	\$500,810	\$64,112	13%	\$436,698
Department Specific Tech Initiatives	\$907,696		\$907,696	\$134,894	15%	\$772,802
Council Technology	\$103,000		\$103,000	\$25,135	24%	\$77,865
Property Tax System Replacement	\$3,381,386	(\$1,031,092)	\$2,350,294	\$640,890	27%	\$1,709,404
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$4,367,558	\$1,430,189	\$5,797,747	\$1,071,326	18%	\$4,726,421
Fire Department Emergency Systems	\$785,867	\$369,259	\$1,155,126	\$4,201		\$1,150,925
Building and Permit Systems	\$53,616		\$53,616	\$875	2%	\$52,741
Facility Infrastructure and Networking	\$2,926,710		\$2,926,710	\$980,647	34%	\$1,946,063
Technology Infrastructure Initiative	\$3,228,811		\$3,228,811	\$625,220	19%	\$2,603,591
Enterprise Licencing and Compliance	\$1,381,005	\$121,168	\$1,502,173	\$522,645	35%	\$979,528
Point Of Sale System	\$310,514	\$118,452	\$428,966	\$30,712	7%	\$398,254
Digital Transformation	\$535,600	(\$78,989)	\$456,611	\$14,094	3%	\$442,517
Total Information Technology	\$30,002,817	\$2,466,893	\$32,469,710	\$8,313,310	26%	\$24,156,400
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$14,109	17%	\$69,939

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Land Use Compliance Initiative	\$366,851		\$366,851			\$366,851
Additional Residential Unit Compliance Program	\$1,009,315		\$1,009,315			\$1,009,315
Total Legislative & Legal Services	\$1,460,214		\$1,460,214	\$14,109	1%	\$1,446,105
Marketing & Government Relations						
Branding	\$378,555		\$378,555	\$276,591	73%	\$101,964
Website Redevelopment	\$684,506		\$684,506	\$33,444	5%	\$651,062
Total Marketing & Government Relations	\$1,063,061		\$1,063,061	\$310,035	29%	\$753,026
Transit						
Transit Studies and Other						
Transit Bus Stop-Retrofit	\$181,280		\$181,280			\$181,280
Transit Bus Pads	\$28,325	\$23,426	\$51,751	\$23,737	46%	\$28,014
Transit Study Implementation	\$328,282		\$328,282	\$57,670	18%	\$270,612
Transit Service Delivery Implementation Plan	\$25,750		\$25,750			\$25,750
Total Transit Studies and Other	\$563,637	\$23,426	\$587,063	\$81,407	14%	\$505,656
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$2,745,073		\$2,745,073	\$95,138	3%	\$2,649,935
Transit Bus Non Growth: Refurbishment	\$2,539,293	\$81,944	\$2,621,237	\$1,255,297	48%	\$1,365,940
Transit Support Vehicle - Replacement	\$180,136		\$180,136	\$110,381	61%	\$69,755
Total Transit Fleet Replacement	\$5,464,502	\$81,944	\$5,546,446	\$1,460,817	26%	\$4,085,629
Transit Fleet Growth						
Transit Bus	\$9,733,633		\$9,733,633	\$126,851	1%	\$9,606,782
Transit Support Vehicle	\$90,067		\$90,067	\$51,526	57%	\$38,541
Non-Fixed Route Bus	\$225,027		\$225,027			\$225,027
Total Transit Fleet Growth	\$10,048,727		\$10,048,727	\$178,376	2%	\$9,870,351
Total Transit	\$16,076,866	\$105,370	\$16,182,236	\$1,720,600	11%	\$14,461,636
Fire						
Fire Studies and Other						
Fire Master Plan	\$103,000		\$103,000	\$25,896	25%	\$77,104
Emergency Management Reports	\$51,500		\$51,500	\$21,852	42%	\$29,648
Total Fire Studies and Other	\$154,500		\$154,500	\$47,748	31%	\$106,752
Fire Fleet Equipment - Replacement						
Aerial Replacement/Refurbishment	\$2,935,500		\$2,935,500			\$2,935,500
Rescue Truck Replacement/Refurbishment	\$360,500	\$1,210,904	\$1,571,404	\$39,617	3%	\$1,531,787
Pumper/Rescue Units Refurbishment	\$3,811,000		\$3,811,000			\$3,811,000
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Fire Fleet Refurbishment	\$237,778		\$237,778	\$59,031	25%	\$178,747
Total Fire Fleet Equipment - Replacement	\$7,478,678	\$1,210,904	\$8,689,582	\$102,548	1%	\$8,587,034
Fire - Replacement						
Vehicle Extrication Equipment Replacement	\$10,300		\$10,300	\$5,139	50%	\$5,161
Personal Protective Clothing Replacement	\$408,395		\$408,395	\$179,055	44%	\$229,340
Helmet Replacement	\$24,720		\$24,720	\$11,427	46%	\$13,293
Firefighting Hose Replacement	\$61,800		\$61,800	\$35,313	57%	\$26,487
Emergency Medical Equipment Replacement	\$12,929		\$12,929			\$12,929
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$38,514	68%	\$18,136

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Battery & Radio Parts Replacement	\$56,650		\$56,650	\$11,526	20%	\$45,124
Firefighting Equipment Replacement	\$20,600		\$20,600	\$6,309	31%	\$14,291
Air Monitoring Replacement	\$17,238		\$17,238	\$12,029	70%	\$5,209
Dry Hydrant Systems	\$15,450		\$15,450			\$15,450
Total Fire - Replacement	\$684,732		\$684,732	\$299,311	44%	\$385,421
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,771		\$36,771	\$1,071	3%	\$35,700
Firefighting Hose Growth	\$30,900		\$30,900	\$17,297	56%	\$13,603
Personal Protective Clothing Growth	\$190,653		\$190,653	\$121,353	64%	\$69,300
Total Fire - Growth	\$258,324		\$258,324	\$139,721	54%	\$118,603
Total Fire	\$8,576,234	\$1,210,904	\$9,787,138	\$589,328	6%	\$9,197,810
Total Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273
Total Active	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273
Total CO Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273
Total Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$11,197,878	18%	\$50,910,273

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CMCommunity Services						
Active						
Community Services						
Studies and Other						
Studies and Other						
Retaining Wall Inventory and Condition Assessment	\$65,148		\$65,148			\$65,148
Guiderail Inventory, Condition and Needs Assessment	\$260,590		\$260,590			\$260,590
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$15,200	43%	\$19,800
Transportation Master Plan	\$272,064	\$59,394	\$331,458	\$335,105	101%	(\$3,647)
Climate Change & Mitigation	\$69,886		\$69,886	\$9,960	14%	\$59,926
Recreation Master Plan (DC)	\$82,473	\$118,464	\$200,937	\$2,402	1%	\$198,535
Asset Management Data Enhancement	\$287,689		\$287,689			\$287,689
Total Studies and Other	\$1,037,850	\$212,858	\$1,250,708	\$362,667	29%	\$888,041
Total Studies and Other	\$1,037,850	\$212,858	\$1,250,708	\$362,667	29%	\$888,041
Parks						
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$861,365	95%	\$43,172
Beaty Trail Park Redevelopment	\$472,497	(\$7,922)	\$464,575	\$425,372	92%	\$39,203
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$328,837	97%	\$10,778
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$445,633	93%	\$31,703
Chris Hadfield Park Redevelopment	\$767,640	\$206,873	\$974,513	\$960,872	99%	\$13,641
Trudeau Park Redevelopment	\$647,746	(\$7,922)	\$639,824	\$570,967	89%	\$68,857
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$281,493	87%	\$42,990
Park Improvements - Preservation	\$91,788		\$91,788			\$91,788
Multi-Court Resurfacing - Preservation	\$79,080		\$79,080	\$2,303	3%	\$76,777
In Ground Waste Container Installation	\$322,072	(\$16,809)	\$305,263	\$165,564	54%	\$139,699
Entryway Features – Inventory And Condition Assessment Study	\$56,650		\$56,650	\$1,650	3%	\$55,000
Melanie Park Redevelopment	\$897,133	(\$24,668)	\$872,465	\$93,069	11%	\$779,396
Watson Park Redevelopment	\$584,253	\$14,389	\$598,642	\$91,339	15%	\$507,303
Wallbrook Park Redevelopment	\$53,018	(\$302)	\$52,716	\$2,310	4%	\$50,406
Harwood Park Redevelopment	\$53,018	(\$3,396)	\$49,622	\$3,287	7%	\$46,335
Barclay Park Redevelopment	\$71,161	(\$4,221)	\$66,940	\$3,365	5%	\$63,575
Bristol District Park	\$361,065	(\$5,025)	\$356,040	\$36,121	10%	\$319,919
Coates Neighbourhood Park North	\$288,297	(\$1,874)	\$286,423	\$31,072	11%	\$255,351
Optimist Park Redevelopment	\$496,438	(\$15,824)	\$480,614	\$14,265	3%	\$466,349
Community Park - Pickleball Lighting		\$84,904	\$84,904	\$26,168	31%	\$58,736
Total Parks Redevelopment	\$7,295,445	\$210,584	\$7,506,029	\$4,345,054	58%	\$3,160,975
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$426,116	83%	\$87,806
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,755	19%	\$348,963
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,318	3%	\$274,039
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$98,368	14%	\$622,334
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$2,008,817	96%	\$92,653
Walker Neighbourhood Park - Boyne	\$2,674,647	(\$72,940)	\$2,601,707	\$2,264,614	87%	\$337,093

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,386	9%	\$32,664
Bowes Neighbourhood Park - Boyne	\$3,574,799	(\$159,214)	\$3,415,585	\$142,615	4%	\$3,272,970
Parks Development Village Squares - Boyne	\$58,705		\$58,705	\$419	1%	\$58,286
Total Parks Growth	\$10,231,265	(\$69,049)	\$10,162,216	\$5,035,407	50%	\$5,126,809
Total Parks	\$17,526,710	\$141,535	\$17,668,245	\$9,380,461	53%	\$8,287,784
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$442,378		\$442,378	\$126,569	29%	\$315,809
Indoor Fitness Equipment	\$106,557		\$106,557	\$24,254	23%	\$82,303
Civic Facility Improvements	\$2,713,864	\$91,878	\$2,805,742	\$960,325	34%	\$1,845,417
Heritage Property Restoration	\$2,772,793	(\$397,135)	\$2,375,658	\$1,175,187	49%	\$1,200,471
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$1,147,804	(\$215,609)	\$932,195	\$401,454	43%	\$530,741
Tonelli Sports Centre Improvements	\$1,231,616	(\$139,839)	\$1,091,777	\$952,145	87%	\$139,632
Milton Sports Centre Facility Improvements	\$7,195,443	(\$633,812)	\$6,561,631	\$4,518,774	69%	\$2,042,857
Mattamy National Cycling Centre Improvements	\$5,904,555	(\$984,116)	\$4,920,439	\$1,277,844	26%	\$3,642,595
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Milton Tennis Club Upgrades	\$12,668		\$12,668	\$4,122	33%	\$8,546
Rotary Park Community Centre Improvements	\$39,119		\$39,119	\$88		\$39,031
FirstOntario Arts Centre Milton Facility Improvements	\$1,254,357	(\$40,500)	\$1,213,857	\$514,293	42%	\$699,564
Brookville Yard	\$91,769		\$91,769	\$177		\$91,592
Civic Operations Centre Facility Improvements	\$437,133	(\$135,152)	\$301,981	\$172,011	57%	\$129,970
Fire Halls Facility Improvements	\$890,309	(\$105,474)	\$784,835	\$243,301	31%	\$541,534
Beaty Branch Facility Improvements	\$528,016		\$528,016	\$24,390	5%	\$503,626
Sherwood Community Centre Facility Improvement		\$58,960	\$58,960	\$58,960	100%	
Total Facilities Redevelopment	\$25,064,844	(\$2,500,798)	\$22,564,046	\$10,462,529	46%	\$12,101,517
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct	\$6,310,847	\$1,500,000	\$7,810,847	\$708,529	9%	\$7,102,318
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,271,364	91%	\$4,063,665
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,752	3%	\$1,202,980
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,575,663	3%	\$47,983,148
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,031,085	75%	\$1,634,913
Total Facilities Growth	\$107,100,914	\$2,114,478	\$109,215,392	\$46,643,368	43%	\$62,572,024
Total Facilities	\$132,165,758	(\$386,320)	\$131,779,438	\$57,105,896	43%	\$74,673,542
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$41,350	\$221,600	\$221,600	100%	
1 Ton Crew Dump Trucks	\$129,955		\$129,955			\$129,955
1/2 Ton Pick up Replacement	\$57,855		\$57,855			\$57,855
3/4 Ton Pick-ups Replacement	\$339,112		\$339,112	\$149,200	44%	\$189,912
Tandem Axle Dump Truck	\$1,468,015		\$1,468,015	\$14,231	1%	\$1,453,784
Sign Truck	\$750,759	(\$96,625)	\$654,134	\$100,089	15%	\$554,045
Tractor Attachments	\$65,784	\$40,704	\$106,488	\$78,122	73%	\$28,366

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Zero Turning Radius Mowers	\$41,406		\$41,406			\$41,406
Landscape Trailer	\$29,134		\$29,134			\$29,134
Ice Resurfacer	\$252,886		\$252,886	\$206,967	82%	\$45,919
Gradalls, Back Hoes and Attachments	\$33,166		\$33,166			\$33,166
Poly Plow	\$35,840		\$35,840			\$35,840
Farm Tractor/Loader	\$309,378		\$309,378			\$309,378
Total Fleet Equipment - Replacement	\$3,693,540	(\$14,572)	\$3,678,968	\$770,208	21%	\$2,908,760
Fleet Equipment - Growth Related						
3/4 Ton Pick-ups - Growth	\$94,956		\$94,956			\$94,956
1 Ton Dump Trucks - Growth	\$774,596	\$90,015	\$864,611	\$569,350	66%	\$295,261
Trailers/ Water Tanks	\$48,307		\$48,307	\$19,627	41%	\$28,680
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Compact Sweeper	\$211,356		\$211,356			\$211,356
Total Fleet Equipment - Growth Related	\$1,768,364	\$95,979	\$1,864,343	\$1,212,602	65%	\$651,741
Forestry						
EAB Implementation Strategy	\$139,926	\$82,990	\$222,916	\$145,380	65%	\$77,536
Urban Forestry Mangement	\$69,745		\$69,745	\$2,031	3%	\$67,714
Total Forestry	\$209,671	\$82,990	\$292,661	\$147,411	50%	\$145,250
Surface Treatment Program						
Surface Treatment Program	\$2,067,311		\$2,067,311	\$850,894	41%	\$1,216,417
Total Surface Treatment Program	\$2,067,311		\$2,067,311	\$850,894	41%	\$1,216,417
Total Operations	\$7,738,886	\$164,398	\$7,903,284	\$2,981,115	38%	\$4,922,169
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$11,155,092	(\$6,580,258)	\$4,574,834	\$4,571,197	100%	\$3,637
Nipissing Road Redevelopment	\$21,286,763	(\$547,425)	\$20,739,338	\$1,026,023	5%	\$19,713,315
Jasper Street Reconstruction	\$624,546	\$81,576	\$706,122	\$154,028	22%	\$552,094
Asphalt Overlay Program	\$37,268,209	(\$5,129,124)	\$32,139,085	\$22,447,367	70%	\$9,691,718
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463	(\$676,476)	\$2,543,987	\$2,369,928	93%	\$174,059
Ontario Street (Main St to Derry Rd)	\$3,885,865	\$18,966	\$3,904,831	\$161,183	4%	\$3,743,648
Crack Sealing Program	\$554,750	\$10,143	\$564,893	\$42,148	7%	\$522,745
Morobel Drive (Steeles Ave to North End)	\$205,743		\$205,743	\$6,163	3%	\$199,580
Pearl Street (Commercial to End)	\$205,743		\$205,743	\$6,163	3%	\$199,580
Total Urban Roads Redevelopment	\$78,407,174	(\$12,822,596)	\$65,584,578	\$30,784,199	47%	\$34,800,379
Urban Roads Growth						
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$25,016,156	93%	\$1,874,189
Main Street (Fifth Line to Sixth Line)	\$19,190,373	\$411,416	\$19,601,789	\$372,365	2%	\$19,229,424
Thompson Road (Louis St Laurent to Derry Rd)	\$1,027,346	\$44,683	\$1,072,029	\$101,085	9%	\$970,944
5th Line (Hwy 401 to Derry Road)	\$39,210,804	\$196,873	\$39,407,677	\$38,400,454	97%	\$1,007,223
5th Line (Derry Road to Britannia Road)	\$22,498,440		\$22,498,440	\$3,600,373	16%	\$18,898,067
Louis St Laurent (James Snow Parkway to Fifth Line)	\$8,661,270	\$8,750,829	\$17,412,099	\$8,113,012	47%	\$9,299,087
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$229,660	26%	\$647,633
Boulevard Works	\$895,369	\$158,494	\$1,053,863	\$520,488	49%	\$533,375
6th Line (Hwy 401 to Britannia Rd)	\$959,703	\$64,062	\$1,023,765	\$186,059	18%	\$837,706

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Total Urban Roads Growth	\$116,822,505	\$13,014,794	\$129,837,299	\$76,539,653	59%	\$53,297,646
Rural Roads Redevelopment						
Expanded Asphalt Program	\$12,953,340	(\$3,933,798)	\$9,019,542	\$4,729,327	52%	\$4,290,215
Appleby Line	\$8,986,448	\$1,819,220	\$10,805,668	\$3,942,565	36%	\$6,863,103
Milborough Line Rehabilitation	\$1,841,749	\$96,242	\$1,937,991	\$98,776	5%	\$1,839,215
Burnhamthorpe Rd Rehabilitation	\$2,785,811	(\$1,007,537)	\$1,778,274	\$1,413,943	80%	\$364,331
Campbellville Road - Guiderail Replacement	\$778,242	\$662,873	\$1,441,115	\$1,368,576	95%	\$72,539
5 Side Road And Esquesing Line (New Traffic Signal)	\$1,548,090		\$1,548,090	\$50,880	3%	\$1,497,210
Guide Rail Needs Program	\$2,099,921		\$2,099,921	\$8,994		\$2,090,927
Total Rural Roads Redevelopment	\$30,993,601	(\$2,363,001)	\$28,630,600	\$11,613,061	41%	\$17,017,539
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$2,189	3%	\$66,409
Total Active Transportation - Redevelopment	\$68,598		\$68,598	\$2,189	3%	\$66,409
Active Transportation - Growth						
Boyne Limestone Trails	\$1,091,307	\$21,225	\$1,112,532	\$534,862	48%	\$577,670
Boyne Pedestrian Railway Crossing	\$11,123,185	\$392,900	\$11,516,085	\$853,392	7%	\$10,662,693
Boyne Multiuse Asphalt Trails	\$1,007,783	\$1,036,049	\$2,043,832	\$1,472,990	72%	\$570,842
Boyne Pedestrian Bridge - Minor Crossing	\$393,363		\$393,363	\$212,943	54%	\$180,420
Total Active Transportation - Growth	\$13,615,638	\$1,450,174	\$15,065,812	\$3,074,187	20%	\$11,991,625
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,995,157	\$1,029,277	\$3,024,434	\$1,809,413	60%	\$1,215,021
Kelso Road Bridge (Structure 74)	\$2,538,372	(\$611,647)	\$1,926,725	\$1,525,169	79%	\$401,556
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$623,548		\$623,548	\$33,328	5%	\$590,220
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$2,411,839	(\$259,282)	\$2,152,557	\$187,205	9%	\$1,965,352
Bridge Needs Study	\$208,203		\$208,203	\$488		\$207,715
Bell School Line Culvert (Structure No. 103)	\$60,029		\$60,029			\$60,029
Campbellville Road Culvert (Structure No. 202)	\$870,316		\$870,316			\$870,316
Retaining Wall Reconstruction / Rehabilitation	\$324,193		\$324,193	\$4,220	1%	\$319,973
Total Bridges/Culverts Redevelopment	\$9,031,657	\$158,348	\$9,190,005	\$3,559,824	39%	\$5,630,181
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550	\$162,585	\$765,135	\$162,974	21%	\$602,161
Stormwater Management Pond Condition Assessment Study	\$259,847		\$259,847	\$209		\$259,638
Stormwater Pond Maintenance	\$7,960,491	(\$1,165,279)	\$6,795,212	\$1,399,751	21%	\$5,395,461
Mill Pond Rehabilitation	\$2,644,657	(\$1,180,690)	\$1,463,967	\$1,142,921	78%	\$321,046
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$192,302	80%	\$46,996
Storm Sewer Network Program	\$9,468,935	\$319,075	\$9,788,010	\$2,085,272	21%	\$7,702,738
SWM Pond 15 Retrofit	\$300,000		\$300,000			\$300,000
Total Storm Water Management Rehabilitation	\$21,442,329	(\$1,830,859)	\$19,611,470	\$4,983,428	25%	\$14,628,042
Traffic						
Traffic Infrastructure	\$256,570	\$96,672	\$353,242	\$160,205	45%	\$193,037
Traffic Services Safety Review	\$299,616		\$299,616	\$53,899	18%	\$245,717
Pedestrian Crossover (PXO) Program	\$514,393		\$514,393	\$209,792	41%	\$304,601
New Traffic Signals	\$1,167,235	(\$51,091)	\$1,116,144	\$177,908	16%	\$938,236
Preemption Traffic Control System	\$144,268		\$144,268	\$4,921	3%	\$139,347

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Signal Interconnect Program	\$155,879		\$155,879	\$60,383	39%	\$95,496
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,840	53%	\$254,878
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$449,422	\$110,000	\$559,422	\$281,611	50%	\$277,811
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman	\$177,037		\$177,037	\$131,787	74%	\$45,250
Stop Sign Beacon Pilot Project	\$72,512		\$72,512	\$40,598	56%	\$31,914
40 km/h Neighbourhoods/Raised Crosswalks	\$96,696		\$96,696			\$96,696
ASE-Turnkey Solution	\$467,432	\$805,084	\$1,272,516			\$1,272,516
Total Traffic	\$4,338,778	\$995,665	\$5,334,443	\$1,403,944	26%	\$3,930,499
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$148,968	64%	\$82,439
Street Lighting	\$346,118		\$346,118	\$89,710	26%	\$256,408
Street Light / Pole / Underground Power Renewal	\$208,325		\$208,325	\$19,201	9%	\$189,124
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,949	96%	\$115,055
Total Streetlighting	\$6,139,840	(\$2,367,986)	\$3,771,854	\$3,128,829	83%	\$643,025
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Infrastructure Management	\$280,940,120	(\$3,769,561)	\$277,170,559	\$135,151,204	49%	\$142,019,355
Total Community Services	\$439,409,324	(\$3,637,089)	\$435,772,235	\$204,981,344	47%	\$230,790,891
Total Active	\$439,409,324	(\$3,637,089)	\$435,772,235	\$204,981,344	47%	\$230,790,891
Completed Pending Warranty						
Community Services						
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$9,828,147	(\$782,927)	\$9,045,220	\$8,954,013	99%	\$91,207
Bronte Street (Main St to Steeles Ave)	\$22,279,835	\$9,178,287	\$31,458,122	\$28,081,138	89%	\$3,376,984
Main St (Drew Centre to Thompson Rd)	\$1,116,910	(\$192,748)	\$924,162	\$847,626	92%	\$76,536
Total Urban Roads Redevelopment	\$33,224,892	\$8,202,612	\$41,427,504	\$37,882,777	91%	\$3,544,727
Urban Roads Growth						
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$18,919	\$12,129,659	\$11,873,958	98%	\$255,701
Total Urban Roads Growth	\$12,110,740	\$18,919	\$12,129,659	\$11,873,958	98%	\$255,701
Rural Roads Redevelopment						
Expanded Asphalt Program	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,182	93%	\$150,256
Total Rural Roads Redevelopment	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,182	93%	\$150,256
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$407,788	\$1,078,189	\$1,055,630	98%	\$22,559
Total Storm Water Management Rehabilitation	\$670,401	\$407,788	\$1,078,189	\$1,055,630	98%	\$22,559
Total Infrastructure Management	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total Community Services	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total Completed Pending Warranty	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total CM Community Services	\$488,172,854	\$4,352,171	\$492,525,025	\$257,760,891	52%	\$234,764,134
Total Community Services	\$488,172,854	\$4,352,171	\$492,525,025	\$257,760,891	52%	\$234,764,134

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2025

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Studies and Other						
Studies and Other						
Subdivision Agreement Review	\$30,900		\$30,900	\$16,105	52%	\$14,795
Total Studies and Other	\$30,900		\$30,900	\$16,105	52%	\$14,795
Total Studies and Other	\$30,900		\$30,900	\$16,105	52%	\$14,795
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$647,682	\$19,587	\$667,269	\$267,179	40%	\$400,090
SWM Derry Green (BP2)	\$474,919	\$20,000	\$494,919	\$188,098	38%	\$306,821
SWM Sherwood	\$328,364	\$20,000	\$348,364	\$151,380	43%	\$196,984
SWM Agerton/Trafalgar	\$267,228		\$267,228	\$8,281	3%	\$258,947
SWM Milton Education Village	\$517,459		\$517,459	\$132,397	26%	\$385,062
SWM North Porta	\$401,700	\$10,000	\$411,700	\$120,235	29%	\$291,465
Total Storm Water Management Growth	\$2,637,352	\$69,587	\$2,706,939	\$867,570	32%	\$1,839,369
Total Development Engineering	\$2,637,352	\$69,587	\$2,706,939	\$867,570	32%	\$1,839,369
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$1,269,705	\$1,717,786	\$1,200,533	70%	\$517,253
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,361,580	93%	\$99,045
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$230,655	35%	\$432,845
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,876,137	\$4,318,789	\$3,390,156	78%	\$928,633
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,286,081	92%	\$202,128
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$2,478,885	68%	\$1,168,253
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$10,632	4%	\$284,828
Trafalgar Secondary Plan Application		\$450,000	\$450,000	\$222		\$449,778
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$97,452	\$347,644	\$282,485	81%	\$65,159
Main Street MTSA	\$323,420		\$323,420	\$11,484	4%	\$311,936
Housing Accelerated Fund		\$1,349,300	\$1,349,300	\$242,865	18%	\$1,106,435
Municipal Parking Strategy	\$362,560		\$362,560	\$82		\$362,478
Road Safety Strategy	\$216,300		\$216,300			\$216,300
Omagh Studies		\$648,002	\$648,002	\$2,557		\$645,445
Land Value Appreciation Study		\$92,235	\$92,235			\$92,235
Total Planning	\$9,541,621	\$11,610,062	\$21,151,683	\$13,657,503	65%	\$7,494,180
Total Planning and Development	\$9,541,621	\$11,610,062	\$21,151,683	\$13,657,503	65%	\$7,494,180
Total Active	\$12,209,873	\$11,679,649	\$23,889,522	\$14,541,177	61%	\$9,348,345
Total DV Development Services	\$12,209,873	\$11,679,649	\$23,889,522	\$14,541,177	61%	\$9,348,345
Total Development Services	\$12,209,873	\$11,679,649	\$23,889,522	\$14,541,177	61%	\$9,348,345

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

April 2025

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$557,616		\$557,616	\$263,849	47%	\$293,767
Collection - Replacement	\$1,095,814		\$1,095,814	\$353,814	32%	\$742,000
Collection - New	\$1,881,805	(\$500,000)	\$1,381,805	\$927,475	67%	\$454,330
Furniture Replacement	\$208,266		\$208,266	\$110,918	53%	\$97,348
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$259,943	31%	\$580,434
Integrated Library System	\$103,000		\$103,000	\$45,920	45%	\$57,080
Remote Hold Lockers	\$177,815		\$177,815			\$177,815
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total Active	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total LB Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,961,919	45%	\$2,402,774

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
April 2025**

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
MAYOR AND COUNCIL	256,371	249,493	705,973		705,973	35%
EXECUTIVE SERVICES	2,191,151	2,257,693	4,004,276		4,004,276	56%
CORPORATE SERVICES	11,263,117	12,736,626	40,030,176		40,030,176	32%
GENERAL GOVERNMENT	(45,798,168)	(51,173,680)	(78,673,318)		(78,673,318)	65%
COMMUNITY SERVICES	6,787,317	8,152,157	32,863,447		32,863,447	25%
DEVELOPMENT SERVICES	(244,349)	(1,384,367)	1,069,446		1,069,446	(129%)
LIBRARY	(1,164,837)	(1,266,296)				
HOSPITAL EXPANSION	2,019,518	2,051,203				
BIA	(91,516)	(63,242)				
Total TOWN OF MILTON	(24,781,396)	(28,440,413)				

Note: Figures include rounding and may result in minor variances to the departmental financial statements.

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2025

MAYOR AND COUNCIL

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
MAYOR AND COUNCIL						
MAYOR AND COUNCIL						
EXPENDITURES						
Salaries and Benefits	212,326	207,614	622,011		622,011	33%
Administrative	42,181	39,476	62,875		62,875	63%
Financial			5,000		5,000	
Purchased Goods	325		976		976	
Purchased Services	1,538	2,403	20,111		20,111	12%
Total EXPENDITURES	256,370	249,493	710,973		710,973	35%
REVENUE						
Financing Revenue			(5,000)		(5,000)	
Total REVENUE			(5,000)		(5,000)	
Total MAYOR AND COUNCIL	256,370	249,493	705,973		705,973	35%
Total MAYOR AND COUNCIL	256,370	249,493	705,973		705,973	35%
Total MAYOR AND COUNCIL	256,370	249,493	705,973		705,973	35%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2025

EXECUTIVE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
EXECUTIVE SERVICES						
OFFICE OF THE CAO						
EXPENDITURES						
Salaries and Benefits	212,364	219,642	653,716		653,716	34%
Administrative	8,511	5,754	21,314		21,314	27%
Purchased Goods	5,979	3,492	5,442		5,442	64%
Purchased Services	1,722	3,499	29,549		29,549	12%
Total EXPENDITURES	228,576	232,387	710,021		710,021	33%
REVENUE						
Financing Revenue			(18,592)		(18,592)	
User Fees and Service Charges	(305)	(60)	(3,000)		(3,000)	2%
Total REVENUE	(305)	(60)	(21,592)		(21,592)	
Total OFFICE OF THE CAO	228,271	232,327	688,429		688,429	34%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT						
EXPENDITURES						
Salaries and Benefits	203,171	263,247	982,708		982,708	27%
Administrative	7,394	4,007	24,743		24,743	16%
Financial	101		2,608		2,608	
Purchased Goods	350	21,571	118,064		118,064	18%
Purchased Services	44,282	15,031	118,684		118,684	13%
Total EXPENDITURES	255,298	303,856	1,246,807		1,246,807	24%
REVENUE						
Financing Revenue			(11,706)		(11,706)	
User Fees and Service Charges	(460)					
Total REVENUE	(460)		(11,706)		(11,706)	
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	254,838	303,856	1,235,101		1,235,101	25%
FINANCE						
EXPENDITURES						
Salaries and Benefits	1,857,262	2,021,617	6,691,649		6,691,649	30%
Administrative	15,961	13,922	93,237		93,237	15%
Financial	1,150	1,401	7,060		7,060	20%
Purchased Goods	10,298	1,647	30,546		30,546	5%
Purchased Services	102,711	33,265	313,177		313,177	11%
Total EXPENDITURES	1,987,382	2,071,852	7,135,669		7,135,669	29%
REVENUE						

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EXECUTIVE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Financing Revenue	(20,488)		(3,621,340)		(3,621,340)	
Recoveries and Donations	(1,124)					
User Fees and Service Charges	(257,728)	(350,342)	(1,080,003)		(1,080,003)	32%
Reallocated Revenue			(353,577)		(353,577)	
Total REVENUE	(279,340)	(350,342)	(5,054,920)		(5,054,920)	7%
Total FINANCE	1,708,042	1,721,510	2,080,749		2,080,749	83%
Total EXECUTIVE SERVICES	2,191,151	2,257,693	4,004,279		4,004,279	56%
Total EXECUTIVE SERVICES	2,191,151	2,257,693	4,004,279		4,004,279	56%

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CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
CORPORATE SERVICES						
INFORMATION TECHNOLOGY						
EXPENDITURES						
Salaries and Benefits	1,224,110	1,320,218	4,628,562		4,628,562	29%
Administrative	6,715	30,961	78,048		78,048	40%
Purchased Goods	1,734,387	2,409,138	3,685,628		3,685,628	65%
Purchased Services	997,138	1,086,656	2,258,474		2,258,474	48%
Total EXPENDITURES	3,962,350	4,846,973	10,650,712		10,650,712	46%
REVENUE						
Financing Revenue	(143,679)	(117,010)	(990,978)		(990,978)	12%
User Fees and Service Charges	(1,482)		(100)		(100)	
Reallocated Revenue			(137,778)		(137,778)	
Total REVENUE	(145,161)	(117,010)	(1,128,856)		(1,128,856)	10%
Total INFORMATION TECHNOLOGY	3,817,189	4,729,963	9,521,856		9,521,856	50%
HUMAN RESOURCES						
EXPENDITURES						
Salaries and Benefits	572,810	620,251	2,166,100		2,166,100	29%
Administrative	56,876	45,671	200,435		200,435	23%
Purchased Goods	645	161	6,307		6,307	3%
Purchased Services	39,604	56,167	204,071		204,071	28%
Total EXPENDITURES	669,935	722,250	2,576,913		2,576,913	28%
REVENUE						
Financing Revenue			(543,324)		(543,324)	
Reallocated Revenue	(57,569)	(61,029)	(232,133)		(232,133)	26%
Total REVENUE	(57,569)	(61,029)	(775,457)		(775,457)	8%
Total HUMAN RESOURCES	612,366	661,221	1,801,456		1,801,456	37%
LEGISLATIVE & LEGAL SERVICES						
EXPENDITURES						
Salaries and Benefits	1,087,219	1,106,336	4,024,856		4,024,856	27%
Administrative	24,135	10,644	89,860		89,860	12%
Financial	7,136	1,197	49,573		49,573	2%
Transfers to Own Funds			163,189		163,189	
Purchased Goods	3,422	1,283	30,375		30,375	4%
Purchased Services	181,848	125,072	1,104,495		1,104,495	11%
Reallocated Expenses	68,501	43,045	162,643		162,643	26%

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CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Total EXPENDITURES	1,372,261	1,287,577	5,624,991		5,624,991	23%
REVENUE						
Financing Revenue			(363,477)		(363,477)	
Recoveries and Donations	(392)		(21,500)		(21,500)	
User Fees and Service Charges	(510,829)	(523,634)	(3,016,030)		(3,016,030)	17%
Total REVENUE	(511,221)	(523,634)	(3,401,007)		(3,401,007)	15%
Total LEGISLATIVE & LEGAL SERVICE	861,040	763,943	2,223,984		2,223,984	34%
COMMUNICATIONS & CUSTOMER EXPENSES						
EXPENDITURES						
Salaries and Benefits	415,527	445,996	1,250,896		1,250,896	36%
Administrative	14,509	921	24,836		24,836	4%
Purchased Goods	2,275	1,048	8,300		8,300	13%
Purchased Services	21,861	17,002	128,958		128,958	13%
Total EXPENDITURES	454,172	464,967	1,412,990		1,412,990	33%
REVENUE						
Financing Revenue			(329,002)		(329,002)	
Total REVENUE			(329,002)		(329,002)	
Total COMMUNICATIONS & CUSTOMER SERVICE	454,172	464,967	1,083,988		1,083,988	43%
TRANSIT						
EXPENDITURES						
Salaries and Benefits	159,858	186,750	595,955		595,955	31%
Administrative	2,932	13,048	21,239		21,239	61%
Transfers to Own Funds			2,049,644		2,049,644	
Purchased Goods	4,126	3,972	14,518		14,518	27%
Purchased Services	1,639,061	1,860,448	7,304,567		7,304,567	25%
Fleet Expenses	466,786	513,699	2,373,659		2,373,659	22%
Reallocated Expenses	59,661	133,775	101,226		101,226	132%
Total EXPENDITURES	2,332,424	2,711,692	12,460,808		12,460,808	22%
REVENUE						
Financing Revenue			(1,486,554)		(1,486,554)	
Recoveries and Donations	(355,512)	(789,169)	(2,132,157)		(2,132,157)	37%
User Fees and Service Charges	(936,620)	(710,314)	(2,201,318)		(2,201,318)	32%
Total REVENUE	(1,292,132)	(1,499,483)	(5,820,029)		(5,820,029)	26%
Total TRANSIT	1,040,292	1,212,209	6,640,779		6,640,779	18%
FIRE						

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CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
EXPENDITURES						
Salaries and Benefits	4,407,842	4,808,352	16,570,642		16,570,642	29%
Administrative	59,935	49,545	182,562		182,562	27%
Financial	1,280	519	4,000		4,000	13%
Transfers to Own Funds			1,795,037		1,795,037	
Purchased Goods	26,962	40,412	96,991		96,991	42%
Purchased Services	40,596	66,321	504,436		504,436	13%
Fleet Expenses	54,915	53,319	161,529		161,529	33%
Total EXPENDITURES	4,591,530	5,018,468	19,315,197		19,315,197	26%
REVENUE						
Financing Revenue		(2,305)	(116,913)		(116,913)	2%
Grants		(22,740)	(27,500)		(27,500)	83%
Recoveries and Donations	(47,849)	(27,538)	(195,860)		(195,860)	14%
User Fees and Service Charges	(65,630)	(61,564)	(216,811)		(216,811)	28%
Total REVENUE	(113,479)	(114,147)	(557,084)		(557,084)	20%
Total FIRE	4,478,051	4,904,321	18,758,113		18,758,113	26%
Total CORPORATE SERVICES	11,263,110	12,736,624	40,030,176		40,030,176	32%
Total CORPORATE SERVICES	11,263,110	12,736,624	40,030,176		40,030,176	32%

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GENERAL GOVERNMENT

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
GENERAL GOVERNMENT						
GENERAL GOVERNMENT						
EXPENDITURES						
Administrative	40,569	183,941	120,000		120,000	153%
Financial	749,366	2,039,012	5,963,030		5,963,030	34%
Transfers to Own Funds	1,419,897	(180,803)	59,480,582		59,480,582	
Purchased Services	650,204	754,850	105,379		105,379	716%
Total EXPENDITURES	2,860,036	2,797,000	65,668,991		65,668,991	4%
REVENUE						
External Revenue Transferred to Rese	(3,382,267)	(2,719,794)	(18,411,871)		(18,411,871)	15%
Financing Revenue	(1,927,199)	(2,076,870)	(10,036,610)		(10,036,610)	21%
Taxation	(42,549,136)	(48,048,851)	(108,315,861)		(108,315,861)	44%
Payments In Lieu			(1,077,246)		(1,077,246)	
User Fees and Service Charges	(682,864)	(1,000,603)	(3,550,272)		(3,550,272)	28%
Reallocated Revenue	(116,737)	(124,562)	(2,950,449)		(2,950,449)	4%
Total REVENUE	(48,658,203)	(53,970,680)	(144,342,309)		(144,342,309)	37%
Total GENERAL GOVERNMENT	(45,798,167)	(51,173,680)	(78,673,318)		(78,673,318)	65%
Total GENERAL GOVERNMENT	(45,798,167)	(51,173,680)	(78,673,318)		(78,673,318)	65%
Total GENERAL GOVERNMENT	(45,798,167)	(51,173,680)	(78,673,318)		(78,673,318)	65%

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COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
COMMUNITY SERVICES						
RECREATION AND CULTURE FACILITIES						
EXPENDITURES						
Salaries and Benefits	2,176,570	2,292,433	7,029,880		7,029,880	33%
Administrative	4,271	7,591	42,396		42,396	18%
Financial	43,904	43,791	133,545		133,545	33%
Transfers to Own Funds			2,338,596		2,338,596	
Purchased Goods	209,304	255,978	809,637		809,637	32%
Purchased Services	1,565,247	1,803,408	5,996,787		5,996,787	30%
Reallocated Expenses	6,483	7,439	46,425		46,425	16%
Total EXPENDITURES	4,005,779	4,410,640	16,397,266		16,397,266	27%
REVENUE						
Financing Revenue	(165,242)	(170,282)	(426,758)		(426,758)	40%
Grants	(468,614)	(474,198)	(955,983)		(955,983)	50%
Recoveries and Donations	(22,248)	(8,072)	(219,856)		(219,856)	4%
User Fees and Service Charges	(2,791,330)	(2,898,731)	(7,322,672)		(7,322,672)	40%
Reallocated Revenue			(456,666)		(456,666)	
Total REVENUE	(3,447,434)	(3,551,283)	(9,381,935)		(9,381,935)	38%
Total RECREATION AND CULTURE F	558,345	859,357	7,015,331		7,015,331	12%
ADMINISTRATION AND CIVIC FACILITIES						
EXPENDITURES						
Salaries and Benefits	1,201,756	987,150	4,127,930		4,127,930	24%
Administrative	11,379	14,896	59,116		59,116	25%
Financial	22,093	25,294	39,944		39,944	63%
Transfers to Own Funds	125,581	189,994	514,599		514,599	37%
Purchased Goods	22,082	38,694	113,050		113,050	34%
Purchased Services	382,974	482,509	1,597,546		1,597,546	30%
Reallocated Expenses	14,099	14,879	21,542		21,542	69%
Total EXPENDITURES	1,779,964	1,753,416	6,473,727		6,473,727	27%
REVENUE						
Financing Revenue	(341,435)	(555,462)	(1,974,375)		(1,974,375)	28%
Recoveries and Donations	(7,725)	(23,867)	(32,138)		(32,138)	74%
User Fees and Service Charges	(71,011)	(25,393)	(272,653)		(272,653)	9%
Total REVENUE	(420,171)	(604,722)	(2,279,166)		(2,279,166)	27%
Total ADMINISTRATION AND CIVIC FA	1,359,793	1,148,694	4,194,561		4,194,561	27%

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COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
PROGRAMS						
EXPENDITURES						
Salaries and Benefits	1,511,321	1,474,212	6,418,749		6,418,749	23%
Administrative	13,382	3,312	61,629		61,629	5%
Financial	73,725	27,985	713,041		713,041	4%
Transfers to Own Funds			78,350		78,350	
Purchased Goods	36,208	60,461	268,022		268,022	23%
Purchased Services	157,913	177,633	698,875		698,875	25%
Reallocated Expenses			107,661		107,661	
Total EXPENDITURES	1,792,549	1,743,603	8,346,327		8,346,327	21%
REVENUE						
Financing Revenue			(681,078)		(681,078)	
Grants	(64,381)	(73,521)	(83,070)		(83,070)	89%
Recoveries and Donations	(18,465)	(16,795)	(255,862)		(255,862)	7%
User Fees and Service Charges	(1,813,610)	(1,879,768)	(6,605,887)		(6,605,887)	28%
Reallocated Revenue		(1,727)	(6,500)		(6,500)	27%
Total REVENUE	(1,896,456)	(1,971,811)	(7,632,397)		(7,632,397)	26%
Total PROGRAMS	(103,907)	(228,208)	713,930		713,930	(32%)
OPERATIONS						
EXPENDITURES						
Salaries and Benefits	2,566,740	2,685,774	9,005,128		9,005,128	30%
Administrative	20,236	8,264	78,262		78,262	11%
Transfers to Own Funds			2,344,509		2,344,509	
Purchased Goods	469,808	1,247,276	1,956,775		1,956,775	64%
Purchased Services	1,649,707	2,844,353	8,259,330		8,259,330	34%
Fleet Expenses	476,146	573,743	1,504,332		1,504,332	38%
Reallocated Expenses	1,412,271	2,532,579	5,244,280		5,244,280	48%
Total EXPENDITURES	6,594,908	9,891,989	28,392,616		28,392,616	35%
REVENUE						
Financing Revenue	(2,383)		(277,734)		(277,734)	
Recoveries and Donations	(731,907)	(1,605,461)	(3,639,326)		(3,639,326)	44%
User Fees and Service Charges	(270,845)	(217,421)	(1,349,280)		(1,349,280)	16%
Reallocated Revenue	(1,562,908)	(2,731,801)	(5,543,216)		(5,543,216)	49%
Total REVENUE	(2,568,043)	(4,554,683)	(10,809,556)		(10,809,556)	42%
Total OPERATIONS	4,026,865	5,337,306	17,583,060		17,583,060	30%

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COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
INFRASTRUCTURE MANAGEMENT						
EXPENDITURES						
Salaries and Benefits	867,460	913,360	2,852,065		2,852,065	32%
Administrative	12,352	13,289	53,135		53,135	25%
Financial			246,604		246,604	
Transfers to Own Funds			43,258		43,258	
Purchased Goods	10,727	11,601	63,760		63,760	18%
Purchased Services	430,756	482,322	2,200,773		2,200,773	22%
Reallocated Expenses			174		174	
Total EXPENDITURES	1,321,295	1,420,572	5,459,769		5,459,769	26%
REVENUE						
Financing Revenue	(304,174)	(305,566)	(1,710,002)		(1,710,002)	18%
Recoveries and Donations	(9,548)	(21,574)	(23,384)		(23,384)	92%
User Fees and Service Charges	(61,357)	(58,420)	(369,813)		(369,813)	16%
Total REVENUE	(375,079)	(385,560)	(2,103,199)		(2,103,199)	18%
Total INFRASTRUCTURE MANAGEMENT	946,216	1,035,012	3,356,570		3,356,570	31%
Total COMMUNITY SERVICES	6,787,312	8,152,161	32,863,452		32,863,452	25%
Total COMMUNITY SERVICES	6,787,312	8,152,161	32,863,452		32,863,452	25%

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DEVELOPMENT SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
DEVELOPMENT SERVICES						
PLANNING SERVICES						
EXPENDITURES						
Salaries and Benefits	745,283	878,327	3,069,677		3,069,677	29%
Administrative	15,737	27,300	47,832		47,832	57%
Purchased Services	8,414	12,737	64,204		64,204	20%
Total EXPENDITURES	769,434	918,364	3,181,713		3,181,713	29%
REVENUE						
Financing Revenue	(137,063)	(154,384)	(650,432)		(650,432)	24%
Recoveries and Donations	(3,075)	(2,070)	(3,480)		(3,480)	59%
User Fees and Service Charges	(956,701)	(1,676,792)	(2,182,975)		(2,182,975)	77%
Total REVENUE	(1,096,839)	(1,833,246)	(2,836,887)		(2,836,887)	65%
Total PLANNING SERVICES	(327,405)	(914,882)	344,826		344,826	(265%)
BUILDING SERVICES						
EXPENDITURES						
Salaries and Benefits	1,338,488	1,473,250	4,867,141		4,867,141	30%
Administrative	36,888	46,188	192,527		192,527	24%
Financial	2	1,670	10,000		10,000	17%
Transfers to Own Funds			5,159,128		5,159,128	
Purchased Goods	4,747	2,013	19,001		19,001	11%
Purchased Services	5,563	365	53,576		53,576	1%
Reallocated Expenses	69,314	86,537	3,255,488		3,255,488	3%
Total EXPENDITURES	1,455,002	1,610,023	13,556,861		13,556,861	12%
REVENUE						
Financing Revenue			(10,329)		(10,329)	
User Fees and Service Charges	(1,586,980)	(2,255,440)	(13,546,534)		(13,546,534)	17%
Total REVENUE	(1,586,980)	(2,255,440)	(13,556,863)		(13,556,863)	17%
Total BUILDING SERVICES	(131,978)	(645,417)	(2)		(2)	32,270,850%
DEVELOPMENT ENGINEERING						
EXPENDITURES						
Salaries and Benefits	732,588	821,473	2,970,269		2,970,269	28%
Administrative	10,098	10,271	49,104		49,104	21%
Financial			500		500	
Purchased Goods		206	200		200	103%
Purchased Services	17,828	47,858	330,254		330,254	14%

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DEVELOPMENT SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Total EXPENDITURES	760,514	879,808	3,350,327		3,350,327	26%
REVENUE						
Financing Revenue	(40,486)	(69,920)	(351,046)		(351,046)	20%
Recoveries and Donations			(127,479)		(127,479)	
User Fees and Service Charges	(614,375)	(732,162)	(2,585,371)		(2,585,371)	28%
Reallocated Revenue	(69,314)	(86,537)	(211,136)		(211,136)	41%
Total REVENUE	(724,175)	(888,619)	(3,275,032)		(3,275,032)	27%
Total DEVELOPMENT ENGINEERING	36,339	(8,811)	75,295		75,295	(12%)
ADMINISTRATION						
EXPENDITURES						
Salaries and Benefits	150,683	164,814	513,690		513,690	32%
Administrative	6,211	5,481	9,502		9,502	58%
Purchased Goods	3,361	554	15,000		15,000	4%
Purchased Services	30,865	56,128	223,597		223,597	25%
Total EXPENDITURES	191,120	226,977	761,789		761,789	30%
REVENUE						
Financing Revenue	(10,190)	(15,845)	(112,466)		(112,466)	14%
Recoveries and Donations	(2,235)	(26,389)				
Total REVENUE	(12,425)	(42,234)	(112,466)		(112,466)	38%
Total ADMINISTRATION	178,695	184,743	649,323		649,323	28%
Total DEVELOPMENT SERVICES	(244,349)	(1,384,367)	1,069,442		1,069,442	(129%)
Total DEVELOPMENT SERVICES	(244,349)	(1,384,367)	1,069,442		1,069,442	(129%)

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LIBRARY

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
LIBRARY						
LIBRARY						
EXPENDITURES						
Salaries and Benefits	1,293,419	1,305,293	4,247,412		4,247,412	31%
Administrative	13,374	22,633	82,182		82,182	28%
Financial	1,452	1,075	6,500		6,500	17%
Transfers to Own Funds			753,543		753,543	
Purchased Goods	214,662	222,247	571,886		571,886	39%
Purchased Services	209,903	167,438	521,114		521,114	32%
Reallocated Expenses			420,766		420,766	
Total EXPENDITURES	1,732,810	1,718,686	6,603,403		6,603,403	26%
REVENUE						
Financing Revenue			(22,884)		(22,884)	
Taxation	(2,832,477)	(2,888,105)	(6,312,940)		(6,312,940)	46%
Grants	(25,000)	(25,000)	(55,704)		(55,704)	45%
Recoveries and Donations	(4,989)	(15,704)	(5,000)		(5,000)	314%
User Fees and Service Charges	(35,181)	(56,173)	(206,875)		(206,875)	27%
Total REVENUE	(2,897,647)	(2,984,982)	(6,603,403)		(6,603,403)	45%
Total LIBRARY	(1,164,837)	(1,266,296)				
Total LIBRARY	(1,164,837)	(1,266,296)				
Total LIBRARY	(1,164,837)	(1,266,296)				

TOWN OF MILTON
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HOSPITAL EXPANSION

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
HOSPITAL EXPANSION						
HOSPITAL EXPANSION						
EXPENDITURES						
Financial	2,019,518	2,051,202	2,495,768		2,495,768	82%
Total EXPENDITURES	2,019,518	2,051,202	2,495,768		2,495,768	82%
REVENUE						
Financing Revenue			(2,495,768)		(2,495,768)	
Total REVENUE			(2,495,768)		(2,495,768)	
Total HOSPITAL EXPANSION	2,019,518	2,051,202				
Total HOSPITAL EXPANSION	2,019,518	2,051,202				
Total HOSPITAL EXPANSION	2,019,518	2,051,202				

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BIA

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
BIA						
BIA						
EXPENDITURES						
Salaries and Benefits	64,158	68,807	220,714		220,714	31%
Financial	309	255	5,500		5,500	5%
Purchased Goods	86	127	37,730		37,730	
Purchased Services	9,924	18,808	232,709		232,709	8%
Reallocated Expenses	1,893	84	4,500		4,500	2%
Total EXPENDITURES	76,370	88,081	501,153		501,153	18%
REVENUE						
Financing Revenue			(22,126)		(22,126)	
Taxation	(129,305)	(136,980)	(284,539)		(284,539)	48%
Grants			(10,024)		(10,024)	
Recoveries and Donations	(10,900)	(1,750)	(29,750)		(29,750)	6%
User Fees and Service Charges	(27,681)	(12,593)	(47,053)		(47,053)	27%
Reallocated Revenue			(107,661)		(107,661)	
Total REVENUE	(167,886)	(151,323)	(501,153)		(501,153)	30%
Total BIA	(91,516)	(63,242)				
Total BIA	(91,516)	(63,242)				
Total BIA	(91,516)	(63,242)				