



# The Corporation of the Town of Milton

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Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: May 13, 2024

Report No: ES-007-24

Subject: Capital and Operating Financial Statements - March 2024

Recommendation: **THAT report ES-007-24 covering the capital and operating financial statements as at March 31, 2024, be received for information.**

## EXECUTIVE SUMMARY

Capital and operating financial statements as at March 31, 2024 are attached for informational purposes.

## REPORT

### Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at March 31, 2024.

### Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

With respect to the Operating Budget, nothing to date has suggested a significant variance to budget for 2024. However, staff continue to monitor areas of potential increased financial pressures in 2024 including settlements of wage contracts, and a provincially announced minimum wage increase effective October 1. A re-forecasted year end operating position will be reported to Council in July as part of the May Operating Variance report.

The Capital Budget has seen \$3.3 million invested in infrastructure during the first three months of the year and ended the first quarter with 54% of the available budget spent to date (before commitments). Significant tender awards made to date in 2024 include the tender for the Expanded Asphalt Program in the amount of \$1.6 million, the Asphalt



### Discussion

Overlay program in the amount of \$4.2 million, the reconstruction of Burnhamthorpe Road in the amount of \$1.1 million and the Micro Paving Program contract in the estimated amount of \$0.9 million. Spending from these awards will be reflected in the statements as progress payments are made or payment upon delivery has occurred.

### Financial Impact

These statements reflect entries booked to the end of March 2024. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan  
Chief Financial Officer / Treasurer

For questions, please contact: Jennifer Kloet

Phone: 905-878-  
7252 Ext. 2216

### Attachments

Appendix A: Capital and Operating Financial Statements as at March 31, 2024

Approved by CAO  
Andrew M. Siltala  
Chief Administrative Officer

### Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Current Year Capital**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
<b>Total EX Executive Services</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
CO Corporate Services						
Active	\$44,608,425	\$2,201,194	\$46,809,619	\$13,720,934	29%	\$33,088,685
<b>Total CO Corporate Services</b>	\$44,608,425	\$2,201,194	\$46,809,619	\$13,720,934	29%	\$33,088,685
CM Community Services						
Active	\$168,417,996	\$3,769,896	\$172,187,892	\$72,574,898	42%	\$99,612,994
Completed Pending Warranty	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,682	98%	\$19,358
Pending Closure	\$161,965	\$42,531	\$204,496	\$204,496	100%	
<b>Total CM Community Services</b>	\$169,855,206	\$3,618,222	\$173,473,428	\$73,841,076	43%	\$99,632,351
DV Development Services						
Active	\$237,465,653	\$25,379,582	\$262,845,235	\$158,292,126	60%	\$104,553,109
Completed Pending Warranty	\$41,408,165	(\$341,881)	\$41,066,284	\$38,987,028	95%	\$2,079,256
<b>Total DV Development Services</b>	\$278,873,818	\$25,037,701	\$303,911,519	\$197,279,154	65%	\$106,632,365
LB Library						
Active	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total LB Library</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total Current Year Capital</b>	\$500,283,387	\$31,397,026	\$531,680,413	\$287,331,392	54%	\$244,349,022

**TOWN OF MILTON  
CAPITAL FINANCIAL STATEMENT  
March 2024**

**Executive Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$50,151	9%	\$536,028
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Council Staff Work Plan	\$317,169		\$317,169	\$161,112	51%	\$156,057
Customer Service Strategy Implementation	\$881,147		\$881,147			\$881,147
<b>Total Office of the CAO</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
<b>Total Office of the CAO</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
<b>Total Active</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
<b>Total EX Executive Services</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101
<b>Total Executive Services</b>	\$2,142,452	\$96,000	\$2,238,452	\$577,351	26%	\$1,661,101

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Corporate Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CO Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$5,644,000		\$5,644,000			\$5,644,000
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$66,771	37%	\$113,479
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
PSAB Legislative Changes	\$30,900	\$14,210	\$45,110	\$900	2%	\$44,210
<b>Total Finance</b>	<b>\$6,674,463</b>	<b>\$14,210</b>	<b>\$6,688,673</b>	<b>\$442,171</b>	<b>7%</b>	<b>\$6,246,502</b>
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$549,708		\$549,708	\$88,253	16%	\$461,455
Health and Safety Audit/Implementation	\$209,553		\$209,553	\$23,396	11%	\$186,157
Workplace Accommodation	\$15,450		\$15,450	\$264	2%	\$15,186
Compensation And Benefits Program Maintenance	\$220,310		\$220,310			\$220,310
<b>Total Human Resources</b>	<b>\$1,118,621</b>		<b>\$1,118,621</b>	<b>\$196,921</b>	<b>18%</b>	<b>\$921,700</b>
Information Technology						
Technology Strategic Plan	\$315,041		\$315,041	\$125,214	40%	\$189,827
Technology Replacement/Upgrade	\$779,611		\$779,611	\$175,505	23%	\$604,106
Phone System Changes/Upgrade	\$145,794	\$59,452	\$205,246	\$33,268	16%	\$171,978
PC Workstation Complement Changes	\$192,855		\$192,855	\$8,834	5%	\$184,021
E-Services Strategy Implementation	\$173,527	\$157,706	\$331,233	\$5,054	2%	\$326,179
GIS/Geosmart Infrastructure	\$637,097		\$637,097	\$229,426	36%	\$407,671
Application/Software Upgrades	\$350,634		\$350,634	\$12,454	4%	\$338,180
Photocopiers	\$78,082		\$78,082	\$18,656	24%	\$59,426
Radio Communications Backup Upgrades	\$2,474,244	\$74,995	\$2,549,239	\$411,356	16%	\$2,137,883
Enterprise Content Management	\$833,290		\$833,290	\$215,845	26%	\$617,445
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$60,162	22%	\$210,787
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Open Data Initiative	\$7,725		\$7,725			\$7,725
Mobile Parking Enforcement	\$792,024	\$26,064	\$818,088	\$351,361	43%	\$466,727
Human Resources Information System	\$5,308,149	\$137,376	\$5,445,525	\$3,477,439	64%	\$1,968,086
Microsoft 365 Migration	\$349,225		\$349,225	\$22,390	6%	\$326,835
Automatic Vehicle Locator and Road Patrol	\$432,111		\$432,111	\$28,709	7%	\$403,402
Department Specific Tech Initiatives	\$3,474,992	\$832,542	\$4,307,534	\$2,735,695	64%	\$1,571,839
Council Technology	\$51,500		\$51,500	\$11,695	23%	\$39,805
Property Tax System Replacement	\$2,124,324	(\$1,031,092)	\$1,093,232	\$206,737	19%	\$886,495
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$4,469,226	\$1,333,517	\$5,802,743	\$100,237	2%	\$5,702,506
Fire Department Emergency Systems	\$144,221	\$369,259	\$513,480	\$3,117	1%	\$510,363
Building and Permit Systems	\$30,033		\$30,033			\$30,033
Facility Infrastructure and Networking	\$5,476,351	\$156,885	\$5,633,236	\$3,021,953	54%	\$2,611,283
Technology Infrastructure Initiative	\$2,843,383		\$2,843,383	\$575,867	20%	\$2,267,516
Enterprise Licencing and Compliance	\$1,701,264		\$1,701,264	\$932,764	55%	\$768,500
Property Tax System Replacement	\$1,257,062		\$1,257,062			\$1,257,062
Point Of Sale System	\$295,064		\$295,064			\$295,064
<b>Total Information Technology</b>	<b>\$35,580,628</b>	<b>\$2,186,984</b>	<b>\$37,767,612</b>	<b>\$12,783,882</b>	<b>34%</b>	<b>\$24,983,730</b>
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$2,448	3%	\$81,600
<b>Total Legislative &amp; Legal Services</b>	<b>\$84,048</b>		<b>\$84,048</b>	<b>\$2,448</b>	<b>3%</b>	<b>\$81,600</b>
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$295,511	63%	\$170,648
Website Redevelopment	\$684,506		\$684,506			\$684,506
<b>Total Marketing &amp; Government Relations</b>	<b>\$1,150,665</b>		<b>\$1,150,665</b>	<b>\$295,511</b>	<b>26%</b>	<b>\$855,154</b>
<b>Total Corporate Services</b>	<b>\$44,608,425</b>	<b>\$2,201,194</b>	<b>\$46,809,619</b>	<b>\$13,720,934</b>	<b>29%</b>	<b>\$33,088,685</b>

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Corporate Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
<b>Total Active</b>	\$44,608,425	\$2,201,194	\$46,809,619	\$13,720,934	29%	\$33,088,685
<b>Total CO Corporate Services</b>	\$44,608,425	\$2,201,194	\$46,809,619	\$13,720,934	29%	\$33,088,685
<b>Total Corporate Services</b>	\$44,608,425	\$2,201,194	\$46,809,619	\$13,720,934	29%	\$33,088,685

**TOWN OF MILTON  
CAPITAL FINANCIAL STATEMENT**

**March 2024**

**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CM Community Services						
Active						
Community Services						
Administration						
Recreation Master Plan (DC)	\$82,473	\$207,282	\$289,755	\$2,402	1%	\$287,353
FOACM Children's Program Fundraising Campaign				\$1,344,003	#DIV/0!	(\$1,344,003)
Climate Change & Mitigation	\$69,886		\$69,886	\$9,960	14%	\$59,926
<b>Total Administration</b>	<b>\$152,359</b>	<b>\$207,282</b>	<b>\$359,641</b>	<b>\$1,356,365</b>	<b>377%</b>	<b>(\$996,723)</b>
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$860,883	95%	\$43,654
Tennis Court Upgrades	\$93,645		\$93,645	\$67,714	72%	\$25,931
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$914,617	100%	\$3,673
Beaty Trail Park Redevelopment	\$546,561	(\$9,873)	\$536,688	\$58,875	11%	\$477,813
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$565,548	99%	\$4,180
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$326,877	96%	\$12,738
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$437,069	92%	\$40,267
Chris Hadfield Park Redevelopment	\$767,640	\$186,873	\$954,513	\$950,196	100%	\$4,317
Trudeau Park Redevelopment	\$718,203	(\$8,826)	\$709,377	\$63,346	9%	\$646,031
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$240,908	74%	\$83,575
Park Improvements - Preservation	\$261,541		\$261,541	\$138,495	53%	\$123,046
Multi-Court Resurfacing - Preservation	\$156,383		\$156,383	\$6,664	4%	\$149,719
In Ground Waste Container Installation	\$322,072	(\$16,809)	\$305,263	\$106,721	35%	\$198,542
Park Amenity Audit	\$279,932	(\$63,720)	\$216,212	\$144,954	67%	\$71,258
Entryway Features – Inventory And Condition Assessment Study	\$56,650		\$56,650			\$56,650
Melanie Park Redevelopment	\$80,967	(\$4,238)	\$76,729	\$5,113	7%	\$71,616
Watson Park Redevelopment	\$66,295	(\$238)	\$66,057	\$4,352	7%	\$61,705
<b>Total Parks Redevelopment</b>	<b>\$6,805,264</b>	<b>\$161,783</b>	<b>\$6,967,047</b>	<b>\$4,892,332</b>	<b>70%</b>	<b>\$2,074,715</b>
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$421,295	82%	\$92,627
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,647	19%	\$349,071
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,224	3%	\$274,133
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$78,895	11%	\$641,807
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$365,512	93%	\$26,035
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$1,998,789	95%	\$102,681
Walker Neighbourhood Park - Boyne	\$2,674,647	(\$72,940)	\$2,601,707	\$1,559,025	60%	\$1,042,682
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,291	9%	\$32,759
Bowes Neighbourhood Park - Boyne	\$227,198	(\$64,501)	\$162,697	\$6,129	4%	\$156,568
<b>Total Parks Growth</b>	<b>\$7,212,786</b>	<b>\$29,384</b>	<b>\$7,242,170</b>	<b>\$4,523,806</b>	<b>62%</b>	<b>\$2,718,364</b>
Facilities Redevelopment						
Corporate Office Furniture	\$252,467		\$252,467	\$102,687	41%	\$149,780
Indoor Fitness Equipment	\$47,869		\$47,869	\$11,950	25%	\$35,919
Civic Facility Improvements	\$5,504,133	\$166,921	\$5,671,054	\$3,048,501	54%	\$2,622,553
Heritage Property Restoration	\$1,717,915	\$271,017	\$1,988,932	\$102,004	5%	\$1,886,928
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$1,339,894	(\$179,988)	\$1,159,906	\$704,861	61%	\$455,045
Tonelli Sports Centre Improvements	\$1,763,369	(\$510,262)	\$1,253,107	\$293,281	23%	\$959,826
Milton Sports Centre Facility Improvements	\$5,773,835	(\$439,345)	\$5,334,490	\$1,948,400	37%	\$3,386,091
Mattamy National Cycling Centre Improvements	\$4,288,754	(\$408,177)	\$3,880,577	\$1,149,988	30%	\$2,730,589
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Milton Tennis Club Upgrades	\$12,668		\$12,668			\$12,668
Rotary Park Community Centre Improvements	\$9,511		\$9,511			\$9,511
Milton Indoor Turf Centre Improvements	\$540,619		\$540,619	\$205,244	38%	\$335,375

**TOWN OF MILTON  
CAPITAL FINANCIAL STATEMENT**

**March 2024**

**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
FirstOntario Arts Centre Milton Facility Improvements	\$795,612	(\$40,500)	\$755,112	\$395,999	52%	\$359,113
Brookville Yard	\$195,492	(\$17,923)	\$177,569	\$18,554	10%	\$159,015
Civic Operations Centre Facility Improvements	\$590,770	(\$57,968)	\$532,802	\$47,267	9%	\$485,536
Facility Parking Area Improvements	\$184,595		\$184,595	\$21,038	11%	\$163,557
Fire Halls Facility Improvements	\$876,919	(\$2,279)	\$874,640	\$129,496	15%	\$745,144
Beaty Branch Facility Improvements	\$8,283		\$8,283	\$87	1%	\$8,196
<b>Total Facilities Redevelopment</b>	<b>\$24,199,168</b>	<b>(\$1,218,503)</b>	<b>\$22,980,665</b>	<b>\$8,187,990</b>	<b>36%</b>	<b>\$14,792,675</b>
<b>Facilities Growth</b>						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct	\$6,310,847	\$1,500,000	\$7,810,847	\$14,501		\$7,796,346
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,250,236	91%	\$4,084,793
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,519	3%	\$1,203,213
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,509,955	3%	\$48,048,856
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,030,996	75%	\$1,635,002
Main Library Expansion	\$570,130		\$570,130	\$79,000	14%	\$491,130
<b>Total Facilities Growth</b>	<b>\$107,671,044</b>	<b>\$2,114,478</b>	<b>\$109,785,522</b>	<b>\$45,941,182</b>	<b>42%</b>	<b>\$63,844,340</b>
<b>Transit</b>						
<b>Transit</b>						
Transit Study Update	\$221,151		\$221,151	\$108,883	49%	\$112,268
Transit Bus Pads	\$97,950	\$36,053	\$134,003	\$82,252	61%	\$51,751
Transit Study Implementation	\$328,282		\$328,282			\$328,282
<b>Total Transit</b>	<b>\$647,383</b>	<b>\$36,053</b>	<b>\$683,436</b>	<b>\$191,134</b>	<b>28%</b>	<b>\$492,302</b>
<b>Transit Fleet Replacement</b>						
Transit Bus Non Growth: Replacement	\$2,745,073		\$2,745,073	\$15,184	1%	\$2,729,889
Transit Bus Non Growth: Refurbishment	\$1,598,774		\$1,598,774	\$644,642	40%	\$954,132
Transit Support Vehicle - Replacement	\$180,136		\$180,136			\$180,136
<b>Total Transit Fleet Replacement</b>	<b>\$4,523,983</b>		<b>\$4,523,983</b>	<b>\$659,826</b>	<b>15%</b>	<b>\$3,864,157</b>
<b>Transit Fleet Growth</b>						
Transit Bus	\$3,660,097		\$3,660,097	\$20,246	1%	\$3,639,851
Transit Support Vehicle	\$90,067		\$90,067			\$90,067
Non-Fixed Route Bus	\$402,540		\$402,540	\$68,392	17%	\$334,148
<b>Total Transit Fleet Growth</b>	<b>\$4,152,704</b>		<b>\$4,152,704</b>	<b>\$88,637</b>	<b>2%</b>	<b>\$4,064,067</b>
<b>Total Transit</b>	<b>\$9,324,070</b>	<b>\$36,053</b>	<b>\$9,360,123</b>	<b>\$939,598</b>	<b>10%</b>	<b>\$8,420,525</b>
<b>Fire</b>						
<b>Fire Fleet Equipment - Replacement</b>						
Chief Officers Vehicle	\$227,115		\$227,115			\$227,115
Rescue Truck Replacement/Refurbishment	\$360,500	\$1,198,693	\$1,559,193	\$29,117	2%	\$1,530,076
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Fire Fleet Refurbishment	\$237,778		\$237,778	\$4,304	2%	\$233,474
<b>Total Fire Fleet Equipment - Replacement</b>	<b>\$959,293</b>	<b>\$1,198,693</b>	<b>\$2,157,986</b>	<b>\$37,322</b>	<b>2%</b>	<b>\$2,120,665</b>
<b>Fire Fleet Equipment - Growth Related</b>						
Utility Vehicle - New	\$61,800		\$61,800			\$61,800
Emergency Vehicle Technician Equipment	\$26,935		\$26,935	\$585	2%	\$26,350
<b>Total Fire Fleet Equipment - Growth Related</b>	<b>\$88,735</b>		<b>\$88,735</b>	<b>\$585</b>	<b>1%</b>	<b>\$88,150</b>
<b>Fire - Replacement</b>						
Breathing Apparatus Replacement	\$38,625		\$38,625	\$17,448	45%	\$21,177
Special Operations Equipment Replacement	\$51,500		\$51,500	\$34,971	68%	\$16,529
Vehicle Extrication Equipment Replacement	\$10,300		\$10,300			\$10,300
Personal Protective Clothing Replacement	\$163,255		\$163,255	\$24,999	15%	\$138,256
Helmet Replacement	\$12,360		\$12,360	\$5,811	47%	\$6,549
Hazardous Material Equipment Replacement	\$41,200		\$41,200	\$7,367	18%	\$33,833
Firefighting Hose Replacement	\$41,200		\$41,200	\$12,426	30%	\$28,774



**TOWN OF MILTON  
CAPITAL FINANCIAL STATEMENT**

**March 2024**

**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$37,649	66%	\$19,001
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$11,526	75%	\$3,924
Firefighting Equipment Replacement	\$22,660		\$22,660	\$11,067	49%	\$11,593
Air Monitoring Replacement	\$17,238		\$17,238			\$17,238
Dry Hydrant Systems	\$21,548		\$21,548	\$8,540	40%	\$13,008
<b>Total Fire - Replacement</b>	\$491,986		\$491,986	\$171,804	35%	\$320,182
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$22,794	31%	\$50,027
Bunker Gear and Recruit Package - Growth	\$46,543		\$46,543	\$42,714	92%	\$3,829
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$174,877	93%	\$13,401
Emergency Medical Equipment Growth	\$10,300		\$10,300			\$10,300
Firefighting Hose Growth	\$30,900		\$30,900			\$30,900
Personal Protective Clothing Growth	\$74,160		\$74,160			\$74,160
<b>Total Fire - Growth</b>	\$423,002		\$423,002	\$240,385	57%	\$182,617
Fire Administration						
Fire Master Plan	\$103,000		\$103,000			\$103,000
Emergency Management Reports	\$51,500		\$51,500			\$51,500
<b>Total Fire Administration</b>	\$154,500		\$154,500			\$154,500
<b>Total Fire</b>	\$2,117,516	\$1,198,693	\$3,316,209	\$450,096	14%	\$2,866,113
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$96,414	\$276,664	\$164,001	59%	\$112,663
1 Ton Crew Dump Trucks	\$309,237	\$113,016	\$422,253	\$271,300	64%	\$150,953
1/2 Ton Pick up Replacement	\$261,763	\$4,902	\$266,665	\$105,190	39%	\$161,475
3/4 Ton Pick-ups Replacement	\$165,516		\$165,516			\$165,516
Tandem Axle Dump Truck	\$1,933,944	\$946,560	\$2,880,504	\$1,988,789	69%	\$891,715
Enforcement Vehicles	\$54,322		\$54,322			\$54,322
Sign Truck	\$750,759	(\$194,974)	\$555,785	\$100,089	18%	\$455,696
Multifunction Tractor	\$209,468		\$209,468			\$209,468
Tractor Attachments	\$39,377		\$39,377			\$39,377
Trackless Front Mower Deck	\$27,075		\$27,075			\$27,075
Zero Turning Radius Mowers	\$79,017		\$79,017			\$79,017
Ball Diamond Groomer	\$96,160	(\$5,344)	\$90,816	\$1,417	2%	\$89,399
Gator Utility Vehicle - Replacement	\$84,111		\$84,111	\$83,856	100%	\$255
Ice Resurfacers	\$366,186	\$92,601	\$458,787	\$202,901	44%	\$255,886
Farm Tractor/Loader	\$416,864		\$416,864			\$416,864
<b>Total Fleet Equipment - Replacement</b>	\$4,974,049	\$1,053,175	\$6,027,224	\$2,917,542	48%	\$3,109,682
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$681,033	\$84,661	\$765,694	\$280,784	37%	\$484,910
Tandem Axle Trucks	\$540,884	\$82,856	\$623,740	\$613,739	98%	\$10,001
Trailers/ Water Tanks	\$27,501		\$27,501			\$27,501
Zero Radius Mowers	\$87,897		\$87,897			\$87,897
General Mowers and Attachments - Growth	\$17,499		\$17,499			\$17,499
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Haul All/Packer	\$274,506	(\$501)	\$274,005	\$98,569	36%	\$175,436
Facility Maintenance Pick-Up	\$52,943	\$11,483	\$64,426	\$65,235	101%	(\$809)
Trackless Attachments - Winter	\$19,507		\$19,507			\$19,507
Ball Diamond Groomer	\$47,235	\$3,088	\$50,323			\$50,323
Trackless Tractor	\$211,299		\$211,299			\$211,299
<b>Total Fleet Equipment - Growth Related</b>	\$2,599,453	\$187,551	\$2,787,004	\$1,681,951	60%	\$1,105,053
Forestry						
EAB Implementation Strategy	\$139,926		\$139,926	\$112,464	80%	\$27,462

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Urban Forestry Mangement	\$69,745		\$69,745			\$69,745
<b>Total Forestry</b>	\$209,671		\$209,671	\$112,464	54%	\$97,207
Surface Treatment Program						
Surface Treatment Program	\$3,152,616		\$3,152,616	\$1,571,573	50%	\$1,581,043
<b>Total Surface Treatment Program</b>	\$3,152,616		\$3,152,616	\$1,571,573	50%	\$1,581,043
<b>Total Operations</b>	\$10,935,789	\$1,240,726	\$12,176,515	\$6,283,529	52%	\$5,892,985
<b>Total Community Services</b>	\$168,417,996	\$3,769,896	\$172,187,892	\$72,574,898	42%	\$99,612,994
<b>Total Active</b>	\$168,417,996	\$3,769,896	\$172,187,892	\$72,574,898	42%	\$99,612,994
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$327,142	97%	\$9,316
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$456,289	98%	\$10,041
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$135,551)	\$278,252	\$278,252	100%	
<b>Total Parks Redevelopment</b>	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,682	98%	\$19,358
<b>Total Community Services</b>	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,682	98%	\$19,358
<b>Total Completed Pending Warranty</b>	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,682	98%	\$19,358
Pending Closure						
Community Services						
Facilities Redevelopment						
Heritage Property Restoration	\$161,965	\$42,531	\$204,496	\$204,496	100%	
<b>Total Facilities Redevelopment</b>	\$161,965	\$42,531	\$204,496	\$204,496	100%	
<b>Total Community Services</b>	\$161,965	\$42,531	\$204,496	\$204,496	100%	
<b>Total Pending Closure</b>	\$161,965	\$42,531	\$204,496	\$204,496	100%	
<b>Total CM Community Services</b>	\$169,855,206	\$3,618,222	\$173,473,428	\$73,841,076	43%	\$99,632,351
<b>Total Community Services</b>	\$169,855,206	\$3,618,222	\$173,473,428	\$73,841,076	43%	\$99,632,351

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DV Development Services						
Active						
Development Services Administration						
Development Services Administration						
Transportation Master Plan	\$272,064	\$10,000	\$282,064	\$187,804	67%	\$94,260
Development Eng & Parks Standards Manual	\$63,036	\$50,000	\$113,036	\$116,896	103%	(\$3,860)
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$11,056	32%	\$23,944
Guiderail Inventory, Condition and Needs Assessment	\$104,288	(\$28,381)	\$75,907	\$53,144	70%	\$22,763
Retaining Wall Inventory and Condition Assessment	\$69,525	(\$7,607)	\$61,918	\$34,548	56%	\$27,370
Road Needs Study/Asset Management Plan for Roads	\$208,575	(\$33,424)	\$175,151	\$124,565	71%	\$50,586
Bridge Needs Study	\$83,430	(\$9,873)	\$73,557	\$62,871	85%	\$10,686
Rural Drainage Study	\$311,575	(\$311,575)				
<b>Total Development Services Administration</b>	<b>\$1,112,493</b>	<b>(\$295,860)</b>	<b>\$816,633</b>	<b>\$590,884</b>	<b>72%</b>	<b>\$225,749</b>
<b>Total Development Services Administration</b>	<b>\$1,112,493</b>	<b>(\$295,860)</b>	<b>\$816,633</b>	<b>\$590,884</b>	<b>72%</b>	<b>\$225,749</b>
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$2,598,029	\$36,032,956	\$31,681,732	88%	\$4,351,225
Nipissing Road Redevelopment	\$3,314,698	(\$547,425)	\$2,767,273	\$331,481	12%	\$2,435,792
Bronte Street (Heslop to S. of Main)	\$2,560,779	(\$101,345)	\$2,459,434	\$1,814,460	74%	\$644,974
Jasper Street Reconstruction	\$624,546	\$81,576	\$706,122	\$133,948	19%	\$572,174
Asphalt Overlay Program	\$25,875,355	\$97,332	\$25,972,687	\$17,004,816	65%	\$8,967,871
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463		\$3,220,463	\$2,124,090	66%	\$1,096,373
Main St (Drew Centre to Thompson Rd)	\$1,116,910	\$141,891	\$1,258,801	\$910,774	72%	\$348,028
Ontario Street (Main St to Derry Rd)	\$287,267		\$287,267	\$889		\$286,378
Crack Sealing Program	\$458,695		\$458,695	\$2,463	1%	\$456,232
<b>Total Urban Roads Redevelopment</b>	<b>\$70,893,640</b>	<b>\$2,270,059</b>	<b>\$73,163,699</b>	<b>\$54,004,653</b>	<b>74%</b>	<b>\$19,159,045</b>
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,207	\$7,615,770	\$7,433,503	98%	\$182,267
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$24,875,714	93%	\$2,014,630
Main Street (Fifth Line to Sixth Line)	\$591,282	\$411,416	\$1,002,698	\$173,075	17%	\$829,623
Thompson Road (Louis St Laurent to Derry Rd)	\$526,967	\$12,717	\$539,684	\$55,941	10%	\$483,743
5th Line (Hwy 401 to Derry Road)	\$41,483,803	\$815,132	\$42,298,935	\$31,396,587	74%	\$10,902,347
5th Line (Derry Road to Britannia Road)	\$22,498,440		\$22,498,440	\$1,101,172	5%	\$21,397,268
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,242,240	\$9,242,240	\$8,528,090	92%	\$714,150
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$213,614	24%	\$663,679
Boulevard Works	\$895,369		\$895,369	\$82,267	9%	\$813,102
6th Line (Hwy 401 to Britannia Rd)	\$959,703		\$959,703	\$11,047	1%	\$948,656
<b>Total Urban Roads Growth</b>	<b>\$98,922,327</b>	<b>\$13,898,150</b>	<b>\$112,820,477</b>	<b>\$73,871,012</b>	<b>65%</b>	<b>\$38,949,465</b>
Rural Roads Redevelopment						
Expanded Asphalt Program						
Appleby Line	\$8,849,772	(\$1,993,071)	\$6,856,701	\$2,786,554	41%	\$4,070,147
Milborough Line Rehabilitation	\$116,820	\$101,084	\$217,904	\$18,933	9%	\$198,971
Burnhamthorpe Rd Rehabilitation	\$2,785,811	\$35,047	\$2,820,858	\$87,211	3%	\$2,733,647
Campbellville Road - Guiderail Replacement	\$778,242	\$862,387	\$1,640,629	\$1,339,034	82%	\$301,595
5 Side Road And Esquesing Line (New Traffic Signal)	\$1,548,090		\$1,548,090	\$339		\$1,547,751
<b>Total Rural Roads Redevelopment</b>	<b>\$16,680,871</b>	<b>\$707,322</b>	<b>\$17,388,193</b>	<b>\$7,818,879</b>	<b>45%</b>	<b>\$9,569,314</b>
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$2,135	3%	\$66,463
<b>Total Active Transportation - Redevelopment</b>	<b>\$68,598</b>		<b>\$68,598</b>	<b>\$2,135</b>	<b>3%</b>	<b>\$66,463</b>
Active Transportation - Growth						
Boyne Limestone Trails	\$795,408	\$21,225	\$816,633	\$324,488	40%	\$492,145
Boyne Pedestrian Railway Crossing	\$6,228,061	\$313,974	\$6,542,035	\$693,310	11%	\$5,848,725
Boyne Multiuse Asphalt Trails	\$1,020,143	\$787,145	\$1,807,288	\$849,875	47%	\$957,413
Boyne Pedestrian Bridge - Minor Crossing	\$393,363		\$393,363	\$1,141		\$392,222
<b>Total Active Transportation - Growth</b>	<b>\$8,436,975</b>	<b>\$1,122,344</b>	<b>\$9,559,319</b>	<b>\$1,868,815</b>	<b>20%</b>	<b>\$7,690,504</b>
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$870,459	\$43,966	\$914,425	\$696,577	76%	\$217,848

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2024**

**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Kelso Road Bridge (Structure 74)	\$2,688,910	\$17,339	\$2,706,249	\$180,878	7%	\$2,525,371
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803	\$13,096	10%	\$111,707
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$240,908	\$48,304	\$289,212	\$56,601	20%	\$232,611
<b>Total Bridges/Culverts Redevelopment</b>	<b>\$3,925,080</b>	<b>\$109,609</b>	<b>\$4,034,689</b>	<b>\$947,151</b>	<b>23%</b>	<b>\$3,087,537</b>
<b>Storm Water Management Rehabilitation</b>						
SWM Quality Master Plan	\$602,550	\$311,575	\$914,125	\$27,446	3%	\$886,679
Stormwater Pond Maintenance	\$3,221,967	(\$43,031)	\$3,178,936	\$660,892	21%	\$2,518,044
Mill Pond Rehabilitation	\$3,454,047		\$3,454,047	\$288,812	8%	\$3,165,235
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$187,250	78%	\$52,048
Storm Sewer Network Program	\$9,672,629	\$135,702	\$9,808,331	\$1,046,789	11%	\$8,761,542
<b>Total Storm Water Management Rehabilitation</b>	<b>\$17,157,042</b>	<b>\$437,695</b>	<b>\$17,594,737</b>	<b>\$2,211,189</b>	<b>13%</b>	<b>\$15,383,547</b>
<b>Traffic</b>						
Traffic Infrastructure	\$236,581	\$96,672	\$333,253	\$91,720	28%	\$241,533
Traffic Services Safety Review	\$287,151		\$287,151	\$83,244	29%	\$203,907
Pedestrian Crossover (PXO) Program	\$399,326		\$399,326	\$82,250	21%	\$317,076
New Traffic Signals	\$761,238	(\$110,351)	\$650,887	\$49,454	8%	\$601,433
Preemption Traffic Control System	\$94,128		\$94,128	\$1,356	1%	\$92,772
Signal Interconnect Program	\$150,530		\$150,530	\$108,904	72%	\$41,626
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,114	52%	\$255,604
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$236,082	\$110,000	\$346,082	\$80,247	23%	\$265,835
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman Way)	\$177,037		\$177,037	\$5,463	3%	\$171,574
Stop Sign Beacon Pilot Project	\$72,512		\$72,512			\$72,512
<b>Total Traffic</b>	<b>\$2,952,303</b>	<b>\$131,321</b>	<b>\$3,083,624</b>	<b>\$784,752</b>	<b>25%</b>	<b>\$2,298,872</b>
<b>Streetlighting</b>						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$25,446	11%	\$205,961
Street Lighting	\$271,276		\$271,276	\$24,609	9%	\$246,667
Street Light / Pole / Underground Power Renewal	\$200,204		\$200,204	\$43,551	22%	\$156,653
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,892,728	97%	\$93,276
<b>Total Streetlighting</b>	<b>\$6,056,877</b>	<b>(\$2,367,986)</b>	<b>\$3,688,891</b>	<b>\$2,986,334</b>	<b>81%</b>	<b>\$702,557</b>
<b>Parking</b>						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,008
<b>Total Parking</b>	<b>\$80,000</b>	<b>(\$4,101)</b>	<b>\$75,899</b>	<b>\$61,892</b>	<b>82%</b>	<b>\$14,008</b>
<b>Total Infrastructure Management</b>	<b>\$225,173,713</b>	<b>\$16,304,412</b>	<b>\$241,478,125</b>	<b>\$144,556,812</b>	<b>60%</b>	<b>\$96,921,313</b>
<b>Development Engineering</b>						
<b>Storm Water Management Growth</b>						
SWM Boyne	\$636,076	\$24,052	\$660,128	\$329,064	50%	\$331,064
SWM Derry Green (BP2)	\$464,176	\$15,206	\$479,382	\$245,366	51%	\$234,016
SWM Sherwood	\$328,364	\$10,000	\$338,364	\$96,641	29%	\$241,723
SWM Agerton/Trafalgar	\$133,614		\$133,614			\$133,614
SWM Milton Education Village	\$386,656		\$386,656	\$86,057	22%	\$300,599
SWM North Porta	\$267,800		\$267,800	\$72,528	27%	\$195,272
<b>Total Storm Water Management Growth</b>	<b>\$2,216,686</b>	<b>\$49,258</b>	<b>\$2,265,944</b>	<b>\$829,657</b>	<b>37%</b>	<b>\$1,436,287</b>
<b>Total Development Engineering</b>	<b>\$2,216,686</b>	<b>\$49,258</b>	<b>\$2,265,944</b>	<b>\$829,657</b>	<b>37%</b>	<b>\$1,436,287</b>
<b>Planning and Development</b>						
<b>Planning</b>						
Official Plan Review	\$448,081	\$726,880	\$1,174,961	\$921,904	78%	\$253,057
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,331,292	91%	\$129,333
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$228,586	34%	\$434,914
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,314,850	\$3,757,502	\$3,004,902	80%	\$752,600
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,286,081	92%	\$202,128
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$1,911,651	52%	\$1,735,487
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$10,632	4%	\$284,828

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
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**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Building Public Portal Implementation		\$1,000,000	\$1,000,000	\$320,428	32%	\$679,572
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$2,811	\$253,003	\$139,914	55%	\$113,089
Main Street MTSA	\$323,420		\$323,420	\$98		\$323,322
<b>Total Planning</b>	\$8,962,761	\$9,321,772	\$18,284,533	\$12,314,773	67%	\$5,969,760
<b>Total Planning and Development</b>	\$8,962,761	\$9,321,772	\$18,284,533	\$12,314,773	67%	\$5,969,760
<b>Total Active</b>	\$237,465,653	\$25,379,582	\$262,845,235	\$158,292,126	60%	\$104,553,109
Completed Pending Warranty						
Infrastructure Management						
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$702,715	\$1,373,116	\$1,051,796	77%	\$321,320
<b>Total Storm Water Management Rehabilitation</b>	\$670,401	\$702,715	\$1,373,116	\$1,051,796	77%	\$321,320
Urban Roads Redevelopment						
Asphalt Overlay Program	\$9,828,147	(\$782,927)	\$9,045,220	\$8,904,464	98%	\$140,756
<b>Total Urban Roads Redevelopment</b>	\$9,828,147	(\$782,927)	\$9,045,220	\$8,904,464	98%	\$140,756
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,626,782	98%	\$169,304
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,891,749	93%	\$144,621
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$411,969	\$12,522,709	\$11,861,986	95%	\$660,724
<b>Total Urban Roads Growth</b>	\$20,657,322	\$697,843	\$21,355,165	\$20,380,517	95%	\$974,648
Rural Roads Redevelopment						
Expanded Asphalt Program	\$7,050,159	(\$1,978,709)	\$5,071,450	\$4,754,805	94%	\$316,645
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,337,601	\$702,865	\$2,040,466	\$1,840,859	90%	\$199,607
<b>Total Rural Roads Redevelopment</b>	\$8,387,760	(\$1,275,844)	\$7,111,916	\$6,595,664	93%	\$516,252
Bridges/Culverts Redevelopment						
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,588,149	99%	\$14,437
Second Line Nassagaweya Bridge (Structure No. 63)	\$545,131	\$33,150	\$578,281	\$466,437	81%	\$111,844
<b>Total Bridges/Culverts Redevelopment</b>	\$1,864,535	\$316,332	\$2,180,867	\$2,054,586	94%	\$126,281
<b>Total Infrastructure Management</b>	\$41,408,165	(\$341,881)	\$41,066,284	\$38,987,028	95%	\$2,079,256
<b>Total Completed Pending Warranty</b>	\$41,408,165	(\$341,881)	\$41,066,284	\$38,987,028	95%	\$2,079,256
<b>Total DV Development Services</b>	\$278,873,818	\$25,037,701	\$303,911,519	\$197,279,154	65%	\$106,632,365
<b>Total Development Services</b>	\$278,873,818	\$25,037,701	\$303,911,519	\$197,279,154	65%	\$106,632,365

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
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**Library**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LB Library						
Active						
Library						
Library						
Automation Replacement	\$596,847		\$596,847	\$116,331	19%	\$480,516
Collection - Replacement	\$1,012,473		\$1,012,473	\$305,887	30%	\$706,586
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$287,439	92%	\$24,549
Library Services Master Plan	\$66,950		\$66,950			\$66,950
Collection - New	\$1,881,805		\$1,881,805	\$765,033	41%	\$1,116,772
Furniture Replacement	\$124,432		\$124,432	\$17,922	14%	\$106,510
Shelving - New	\$116,942	\$192,582	\$309,524	\$307,833	99%	\$1,691
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$112,432	13%	\$727,945
Integrated Library System	\$103,000		\$103,000			\$103,000
<b>Total Library</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total Library</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total Active</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total LB Library</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520
<b>Total Library</b>	\$4,803,486	\$443,910	\$5,247,396	\$1,912,876	36%	\$3,334,520

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
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**TOWN OF MILTON**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	246,205	262,921	691,453		691,453	428,532	38%
EXECUTIVE SERVICES	395,141	381,429	1,650,867		1,650,867	1,269,438	23%
CORPORATE SERVICES	5,210,420	6,084,589	14,284,970		14,284,970	8,200,381	43%
GENERAL GOVERNMENT	(39,167,008)	(43,852,429)	(71,211,136)		(71,211,136)	(27,358,707)	62%
COMMUNITY SERVICES	8,723,597	7,937,238	51,323,255		51,323,255	43,386,017	15%
DEVELOPMENT SERVICES	577,984	521,453	3,260,594		3,260,594	2,739,141	16%
LIBRARY	(1,664,964)	(1,584,182)				1,584,182	
HOSPITAL EXPANSION	1,562,476	1,592,247				(1,592,247)	
BIA	(99,134)	(83,707)				83,707	
<b>Total TOWN OF MILTON</b>	<b>(24,215,283)</b>	<b>(28,740,441)</b>				<b>28,740,441</b>	

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
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**MAYOR AND COUNCIL**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>MAYOR AND COUNCIL</b>							
<b>MAYOR AND COUNCIL</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	210,877	220,981	608,427		608,427	387,446	36%
Administrative	34,302	40,273	61,624		61,624	21,351	65%
Financial			5,000		5,000	5,000	
Purchased Goods	209	129	976		976	847	13%
Purchased Services	817	1,538	20,426		20,426	18,888	8%
<b>Total EXPENDITURES</b>	<b>246,205</b>	<b>262,921</b>	<b>696,453</b>		<b>696,453</b>	<b>433,532</b>	<b>38%</b>
<b>REVENUE</b>							
Financing Revenue			(5,000)		(5,000)	(5,000)	
<b>Total REVENUE</b>			<b>(5,000)</b>		<b>(5,000)</b>	<b>(5,000)</b>	
<b>Total MAYOR AND COUNCIL</b>	<b>246,205</b>	<b>262,921</b>	<b>691,453</b>		<b>691,453</b>	<b>428,532</b>	<b>38%</b>
<b>Total MAYOR AND COUNCIL</b>	<b>246,205</b>	<b>262,921</b>	<b>691,453</b>		<b>691,453</b>	<b>428,532</b>	<b>38%</b>
<b>Total MAYOR AND COUNCIL</b>	<b>246,205</b>	<b>262,921</b>	<b>691,453</b>		<b>691,453</b>	<b>428,532</b>	<b>38%</b>



**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
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**EXECUTIVE SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>EXECUTIVE SERVICES</b>							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	150,211	160,226	635,514		635,514	475,288	25%
Administrative	4,501	5,742	21,046		21,046	15,304	27%
Purchased Goods	5,792	5,124	5,442		5,442	318	94%
Purchased Services	3,711	1,350	29,699		29,699	28,349	5%
<b>Total EXPENDITURES</b>	<b>164,215</b>	<b>172,442</b>	<b>691,701</b>		<b>691,701</b>	<b>519,259</b>	<b>25%</b>
REVENUE							
Financing Revenue			(16,670)		(16,670)	(16,670)	
User Fees and Service Charges	(249)	(225)	(3,000)		(3,000)	(2,775)	8%
<b>Total REVENUE</b>	<b>(249)</b>	<b>(225)</b>	<b>(19,670)</b>		<b>(19,670)</b>	<b>(19,445)</b>	<b>1%</b>
<b>Total OFFICE OF THE CAO</b>	<b>163,966</b>	<b>172,217</b>	<b>672,031</b>		<b>672,031</b>	<b>499,814</b>	<b>26%</b>
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	226,305	161,091	800,665		800,665	639,574	20%
Administrative	1,807	6,590	23,272		23,272	16,682	28%
Financial	57	67	2,608		2,608	2,541	3%
Transfers to Own Funds	3,082						
Purchased Goods	123	334	8,336		8,336	8,002	4%
Purchased Services	9,831	41,479	155,152		155,152	113,673	27%
<b>Total EXPENDITURES</b>	<b>241,205</b>	<b>209,561</b>	<b>990,033</b>		<b>990,033</b>	<b>780,472</b>	<b>21%</b>
REVENUE							
Financing Revenue	(18,675)		(11,197)		(11,197)	(11,197)	
Grants	25,000						
User Fees and Service Charges	(16,355)	(349)				349	
<b>Total REVENUE</b>	<b>(10,030)</b>	<b>(349)</b>	<b>(11,197)</b>		<b>(11,197)</b>	<b>(10,848)</b>	<b>3%</b>
<b>Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT</b>	<b>231,175</b>	<b>209,212</b>	<b>978,836</b>		<b>978,836</b>	<b>769,624</b>	<b>21%</b>
<b>Total EXECUTIVE SERVICES</b>	<b>395,141</b>	<b>381,429</b>	<b>1,650,867</b>		<b>1,650,867</b>	<b>1,269,438</b>	<b>23%</b>
<b>Total EXECUTIVE SERVICES</b>	<b>395,141</b>	<b>381,429</b>	<b>1,650,867</b>		<b>1,650,867</b>	<b>1,269,438</b>	<b>23%</b>

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
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**CORPORATE SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>CORPORATE SERVICES</b>							
<b>FINANCE</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	1,264,281	1,392,670	5,620,788		5,620,788	4,228,118	25%
Administrative	10,571	13,087	88,229		88,229	75,142	15%
Financial	727	708	6,610		6,610	5,902	11%
Purchased Goods	9,322	9,988	40,357		40,357	30,369	25%
Purchased Services	41,428	53,675	303,626		303,626	249,951	18%
<b>Total EXPENDITURES</b>	<b>1,326,329</b>	<b>1,470,128</b>	<b>6,059,610</b>		<b>6,059,610</b>	<b>4,589,482</b>	<b>24%</b>
<b>REVENUE</b>							
Financing Revenue		(20,488)	(2,680,599)		(2,680,599)	(2,660,111)	1%
Recoveries and Donations	306						
User Fees and Service Charges	(378,792)	(221,966)	(1,127,330)		(1,127,330)	(905,364)	20%
Reallocated Revenue			(343,655)		(343,655)	(343,655)	
<b>Total REVENUE</b>	<b>(378,486)</b>	<b>(242,454)</b>	<b>(4,151,584)</b>		<b>(4,151,584)</b>	<b>(3,909,130)</b>	<b>6%</b>
<b>Total FINANCE</b>	<b>947,843</b>	<b>1,227,674</b>	<b>1,908,026</b>		<b>1,908,026</b>	<b>680,352</b>	<b>64%</b>
<b>INFORMATION TECHNOLOGY</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	824,933	919,445	3,767,497		3,767,497	2,848,052	24%
Administrative	2,243	4,767	40,561		40,561	35,794	12%
Purchased Goods	1,563,044	1,657,531	2,985,011		2,985,011	1,327,480	56%
Purchased Services	535,677	923,043	1,664,997		1,664,997	741,954	55%
<b>Total EXPENDITURES</b>	<b>2,925,897</b>	<b>3,504,786</b>	<b>8,458,066</b>		<b>8,458,066</b>	<b>4,953,280</b>	<b>41%</b>
<b>REVENUE</b>							
Financing Revenue	(121,536)	(110,690)	(630,098)		(630,098)	(519,408)	18%
User Fees and Service Charges	(31)	(1,482)	(100)		(100)	1,382	1,482%
Reallocated Revenue			(131,323)		(131,323)	(131,323)	
<b>Total REVENUE</b>	<b>(121,567)</b>	<b>(112,172)</b>	<b>(761,521)</b>		<b>(761,521)</b>	<b>(649,349)</b>	<b>15%</b>
<b>Total INFORMATION TECHNOLOGY</b>	<b>2,804,330</b>	<b>3,392,614</b>	<b>7,696,545</b>		<b>7,696,545</b>	<b>4,303,931</b>	<b>44%</b>
<b>HUMAN RESOURCES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	370,104	431,145	1,618,186		1,618,186	1,187,041	27%
Administrative	25,579	52,064	257,019		257,019	204,955	20%
Purchased Goods	393	276	5,107		5,107	4,831	5%
Purchased Services	37,263	38,010	177,170		177,170	139,160	21%
<b>Total EXPENDITURES</b>	<b>433,339</b>	<b>521,495</b>	<b>2,057,482</b>		<b>2,057,482</b>	<b>1,535,987</b>	<b>25%</b>
<b>REVENUE</b>							
Financing Revenue			(452,330)		(452,330)	(452,330)	
Reallocated Revenue	(40,110)	(44,012)	(189,187)		(189,187)	(145,175)	23%
<b>Total REVENUE</b>	<b>(40,110)</b>	<b>(44,012)</b>	<b>(641,517)</b>		<b>(641,517)</b>	<b>(597,505)</b>	<b>7%</b>
<b>Total HUMAN RESOURCES</b>	<b>393,229</b>	<b>477,483</b>	<b>1,415,965</b>		<b>1,415,965</b>	<b>938,482</b>	<b>34%</b>
<b>LEGISLATIVE &amp; LEGAL SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	763,350	803,608	3,378,457		3,378,457	2,574,849	24%
Administrative	13,965	22,646	76,118		76,118	53,472	30%
Financial	4,338	5,405	40,000		40,000	34,595	14%
Transfers to Own Funds			235,323		235,323	235,323	
Purchased Goods	2,707	2,751	30,190		30,190	27,439	9%
Purchased Services	141,440	138,001	1,045,282		1,045,282	907,281	13%
Reallocated Expenses	48,875	51,376	117,208		117,208	65,832	44%
<b>Total EXPENDITURES</b>	<b>974,675</b>	<b>1,023,787</b>	<b>4,922,578</b>		<b>4,922,578</b>	<b>3,898,791</b>	<b>21%</b>

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**CORPORATE SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>REVENUE</b>							
Financing Revenue			(91,528)		(91,528)	(91,528)	
Recoveries and Donations	(3,816)	(392)	(21,500)		(21,500)	(21,108)	2%
User Fees and Service Charges	(168,221)	(377,605)	(2,620,046)		(2,620,046)	(2,242,441)	14%
<b>Total REVENUE</b>	(172,037)	(377,997)	(2,733,074)		(2,733,074)	(2,355,077)	14%
<b>Total LEGISLATIVE &amp; LEGAL SERVICES</b>	802,638	645,790	2,189,504		2,189,504	1,543,714	29%
<b>STRATEGIC COMMUNICATIONS</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	237,330	310,927	1,191,685		1,191,685	880,758	26%
Administrative	10,646	12,603	27,012		27,012	14,409	47%
Purchased Goods	465	2,214	8,300		8,300	6,086	27%
Purchased Services	13,939	15,284	101,335		101,335	86,051	15%
<b>Total EXPENDITURES</b>	262,380	341,028	1,328,332		1,328,332	987,304	26%
<b>REVENUE</b>							
Financing Revenue			(253,402)		(253,402)	(253,402)	
<b>Total REVENUE</b>			(253,402)		(253,402)	(253,402)	
<b>Total STRATEGIC COMMUNICATIONS</b>	262,380	341,028	1,074,930		1,074,930	733,902	32%
<b>Total CORPORATE SERVICES</b>	5,210,420	6,084,589	14,284,970		14,284,970	8,200,381	43%
<b>Total CORPORATE SERVICES</b>	5,210,420	6,084,589	14,284,970		14,284,970	8,200,381	43%

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**GENERAL GOVERNMENT**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>GENERAL GOVERNMENT</b>							
<b>GENERAL GOVERNMENT</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	200						
Administrative	6,967	31,156	120,000		120,000	88,844	26%
Financial	496,675	310,524	4,852,388		4,852,388	4,541,864	6%
Transfers to Own Funds	2,158,280	1,003,315	49,477,354		49,477,354	48,474,039	2%
Purchased Services	15,886	646,220	95,011		95,011	(551,209)	680%
<b>Total EXPENDITURES</b>	<b>2,678,008</b>	<b>1,991,215</b>	<b>54,544,753</b>		<b>54,544,753</b>	<b>52,553,538</b>	<b>4%</b>
<b>REVENUE</b>							
External Revenue Transferred to Reserves	(2,449,769)	(1,444,962)	(13,946,696)		(13,946,696)	(12,501,734)	10%
Financing Revenue	(516,163)	(1,224,573)	(8,559,600)		(8,559,600)	(7,335,027)	14%
Taxation	(38,246,911)	(42,549,136)	(96,315,737)		(96,315,737)	(53,766,601)	44%
Payments In Lieu			(1,057,284)		(1,057,284)	(1,057,284)	
Recoveries and Donations	(25)						
User Fees and Service Charges	(550,663)	(535,855)	(3,318,283)		(3,318,283)	(2,782,428)	16%
Reallocated Revenue	(81,485)	(89,118)	(2,558,289)		(2,558,289)	(2,469,171)	3%
<b>Total REVENUE</b>	<b>(41,845,016)</b>	<b>(45,843,644)</b>	<b>(125,755,889)</b>		<b>(125,755,889)</b>	<b>(79,912,245)</b>	<b>36%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(39,167,008)</b>	<b>(43,852,429)</b>	<b>(71,211,136)</b>		<b>(71,211,136)</b>	<b>(27,358,707)</b>	<b>62%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(39,167,008)</b>	<b>(43,852,429)</b>	<b>(71,211,136)</b>		<b>(71,211,136)</b>	<b>(27,358,707)</b>	<b>62%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(39,167,008)</b>	<b>(43,852,429)</b>	<b>(71,211,136)</b>		<b>(71,211,136)</b>	<b>(27,358,707)</b>	<b>62%</b>

**TOWN OF MILTON  
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**COMMUNITY SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>COMMUNITY SERVICES</b>							
<b>RECREATION AND CULTURE FACILITIES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	1,430,060	1,587,320	6,846,248		6,846,248	5,258,928	23%
Administrative	2,514	4,007	41,291		41,291	37,284	10%
Financial	20,186	25,132	130,018		130,018	104,886	19%
Transfers to Own Funds			2,265,423		2,265,423	2,265,423	
Purchased Goods	104,200	159,773	780,842		780,842	621,069	20%
Purchased Services	636,852	772,756	5,823,849		5,823,849	5,051,093	13%
Reallocated Expenses	6,355	4,862	46,730		46,730	41,868	10%
<b>Total EXPENDITURES</b>	<b>2,200,167</b>	<b>2,553,850</b>	<b>15,934,401</b>		<b>15,934,401</b>	<b>13,380,551</b>	<b>16%</b>
<b>REVENUE</b>							
Financing Revenue	(110,095)	(133,652)	(389,573)		(389,573)	(255,921)	34%
Grants	(81,340)	(26,972)	(935,256)		(935,256)	(908,284)	3%
Recoveries and Donations	(1,118)	(6,215)	(95,592)		(95,592)	(89,377)	7%
User Fees and Service Charges	(2,000,714)	(2,269,160)	(7,098,209)		(7,098,209)	(4,829,049)	32%
Reallocated Revenue			(448,810)		(448,810)	(448,810)	
<b>Total REVENUE</b>	<b>(2,193,267)</b>	<b>(2,435,999)</b>	<b>(8,967,440)</b>		<b>(8,967,440)</b>	<b>(6,531,441)</b>	<b>27%</b>
<b>Total RECREATION AND CULTURE FACILITIES</b>	<b>6,900</b>	<b>117,851</b>	<b>6,966,961</b>		<b>6,966,961</b>	<b>6,849,110</b>	<b>2%</b>
<b>ADMINISTRATION AND CIVIC FACILITIES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	821,301	916,341	4,079,783		4,079,783	3,163,442	22%
Administrative	11,001	7,433	51,902		51,902	44,469	14%
Financial	15,990	11,046	37,944		37,944	26,898	29%
Transfers to Own Funds	137,777	100,541	410,532		410,532	309,991	24%
Purchased Goods	10,697	19,553	111,371		111,371	91,818	18%
Purchased Services	235,043	237,667	1,660,782		1,660,782	1,423,115	14%
Reallocated Expenses	12,968	10,857	21,680		21,680	10,823	50%
<b>Total EXPENDITURES</b>	<b>1,244,777</b>	<b>1,303,438</b>	<b>6,373,994</b>		<b>6,373,994</b>	<b>5,070,556</b>	<b>20%</b>
<b>REVENUE</b>							
Financing Revenue	(343,899)	(261,406)	(1,892,549)		(1,892,549)	(1,631,143)	14%
Recoveries and Donations	(3,728)	(6,289)	(32,138)		(32,138)	(25,849)	20%
User Fees and Service Charges	(87,127)	(49,334)	(381,180)		(381,180)	(331,846)	13%
<b>Total REVENUE</b>	<b>(434,754)</b>	<b>(317,029)</b>	<b>(2,305,867)</b>		<b>(2,305,867)</b>	<b>(1,988,838)</b>	<b>14%</b>
<b>Total ADMINISTRATION AND CIVIC FACILITIES</b>	<b>810,023</b>	<b>986,409</b>	<b>4,068,127</b>		<b>4,068,127</b>	<b>3,081,718</b>	<b>24%</b>
<b>PROGRAMS</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	879,298	1,090,397	5,922,216		5,922,216	4,831,819	18%
Administrative	3,319	12,302	64,713		64,713	52,411	19%
Financial	29,158	41,456	691,891		691,891	650,435	6%
Transfers to Own Funds			78,350		78,350	78,350	
Purchased Goods	22,092	27,527	274,572		274,572	247,045	10%
Purchased Services	112,289	139,734	916,362		916,362	776,628	15%
Reallocated Expenses			107,661		107,661	107,661	
<b>Total EXPENDITURES</b>	<b>1,046,156</b>	<b>1,311,416</b>	<b>8,055,765</b>		<b>8,055,765</b>	<b>6,744,349</b>	<b>16%</b>
<b>REVENUE</b>							
Financing Revenue			(725,738)		(725,738)	(725,738)	
Grants	(22,192)	(39,381)	(112,137)		(112,137)	(72,756)	35%
Recoveries and Donations	(7,517)	(9,111)	(405,308)		(405,308)	(396,197)	2%
User Fees and Service Charges	(1,114,886)	(1,363,344)	(6,294,585)		(6,294,585)	(4,931,241)	22%
Reallocated Revenue			(6,500)		(6,500)	(6,500)	

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**COMMUNITY SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>Total REVENUE</b>	(1,144,595)	(1,411,836)	(7,544,268)		(7,544,268)	(6,132,432)	19%
<b>Total PROGRAMS</b>	(98,439)	(100,420)	511,497		511,497	611,917	(20%)
<b>OPERATIONS</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	2,014,626	2,026,426	8,793,190		8,793,190	6,766,764	23%
Administrative	4,213	8,589	57,584		57,584	48,995	15%
Transfers to Own Funds			2,106,289		2,106,289	2,106,289	
Purchased Goods	885,567	429,182	1,880,377		1,880,377	1,451,195	23%
Purchased Services	1,347,024	1,211,479	7,209,655		7,209,655	5,998,176	17%
Fleet Expenses	403,088	416,891	1,383,197		1,383,197	966,306	30%
Reallocated Expenses	892,040	1,200,712	4,424,052		4,424,052	3,223,340	27%
<b>Total EXPENDITURES</b>	5,546,558	5,293,279	25,854,344		25,854,344	20,561,065	20%
<b>REVENUE</b>							
Financing Revenue		(889)	(257,987)		(257,987)	(257,098)	
Recoveries and Donations	(297,263)	(731,907)	(3,404,349)		(3,404,349)	(2,672,442)	21%
User Fees and Service Charges	(176,952)	(179,268)	(1,157,322)		(1,157,322)	(978,054)	15%
Reallocated Revenue	(1,039,799)	(1,323,415)	(4,663,288)		(4,663,288)	(3,339,873)	28%
<b>Total REVENUE</b>	(1,514,014)	(2,235,479)	(9,482,946)		(9,482,946)	(7,247,467)	24%
<b>Total OPERATIONS</b>	4,032,544	3,057,800	16,371,398		16,371,398	13,313,598	19%
<b>TRANSIT</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	107,143	119,806	572,794		572,794	452,988	21%
Administrative	8,249	1,145	19,627		19,627	18,482	6%
Financial			300		300	300	
Transfers to Own Funds			1,821,448		1,821,448	1,821,448	
Purchased Goods		1,521	14,095		14,095	12,574	11%
Purchased Services	953,689	1,039,859	6,429,114		6,429,114	5,389,255	16%
Fleet Expenses	285,640	320,646	2,424,840		2,424,840	2,104,194	13%
Reallocated Expenses	79,043	53,596	86,826		86,826	33,230	62%
<b>Total EXPENDITURES</b>	1,433,764	1,536,573	11,369,044		11,369,044	9,832,471	14%
<b>REVENUE</b>							
Financing Revenue			(1,082,887)		(1,082,887)	(1,082,887)	
Recoveries and Donations	(135,214)	(236,523)	(805,993)		(805,993)	(569,470)	29%
User Fees and Service Charges	(243,881)	(746,396)	(1,738,606)		(1,738,606)	(992,210)	43%
<b>Total REVENUE</b>	(379,095)	(982,919)	(3,627,486)		(3,627,486)	(2,644,567)	27%
<b>Total TRANSIT</b>	1,054,669	553,654	7,741,558		7,741,558	7,187,904	7%
<b>FIRE</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	2,877,158	3,249,993	14,257,650		14,257,650	11,007,657	23%
Administrative	25,320	46,329	155,054		155,054	108,725	30%
Financial	938	761	4,000		4,000	3,239	19%
Transfers to Own Funds			1,144,857		1,144,857	1,144,857	
Purchased Goods	16,843	17,144	92,791		92,791	75,647	18%
Purchased Services	11,069	35,856	359,857		359,857	324,001	10%
Fleet Expenses	47,705	33,841	186,479		186,479	152,638	18%
<b>Total EXPENDITURES</b>	2,979,033	3,383,924	16,200,688		16,200,688	12,816,764	21%
<b>REVENUE</b>							
Financing Revenue			(183,074)		(183,074)	(183,074)	
Grants	(18,068)		(2,500)		(2,500)	(2,500)	
Recoveries and Donations	(10,103)	(21,909)	(187,482)		(187,482)	(165,573)	12%
User Fees and Service Charges	(32,962)	(40,071)	(163,918)		(163,918)	(123,847)	24%

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**COMMUNITY SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>Total REVENUE</b>	(61,133)	(61,980)	(536,974)		(536,974)	(474,994)	12%
<b>Total FIRE</b>	2,917,900	3,321,944	15,663,714		15,663,714	12,341,770	21%
<b>Total COMMUNITY SERVICES</b>	8,723,597	7,937,238	51,323,255		51,323,255	43,386,017	15%
<b>Total COMMUNITY SERVICES</b>	8,723,597	7,937,238	51,323,255		51,323,255	43,386,017	15%

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**DEVELOPMENT SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>DEVELOPMENT SERVICES</b>							
<b>PLANNING SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	524,335	554,355	2,571,584		2,571,584	2,017,229	22%
Administrative	10,404	12,718	45,665		45,665	32,947	28%
Purchased Services	6,093	8,414	100,069		100,069	91,655	8%
<b>Total EXPENDITURES</b>	<b>540,832</b>	<b>575,487</b>	<b>2,717,318</b>		<b>2,717,318</b>	<b>2,141,831</b>	<b>21%</b>
<b>REVENUE</b>							
Financing Revenue	(102,971)	(100,088)	(601,993)		(601,993)	(501,905)	17%
Recoveries and Donations	214	(3,228)	(3,345)		(3,345)	(117)	97%
User Fees and Service Charges	(190,002)	(829,682)	(2,591,774)		(2,591,774)	(1,762,092)	32%
<b>Total REVENUE</b>	<b>(292,759)</b>	<b>(932,998)</b>	<b>(3,197,112)</b>		<b>(3,197,112)</b>	<b>(2,264,114)</b>	<b>29%</b>
<b>Total PLANNING SERVICES</b>	<b>248,073</b>	<b>(357,511)</b>	<b>(479,794)</b>		<b>(479,794)</b>	<b>(122,283)</b>	<b>75%</b>
<b>BUILDING SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	914,070	997,792	4,731,348		4,731,348	3,733,556	21%
Administrative	29,471	31,458	152,087		152,087	120,629	21%
Transfers to Own Funds			749,432		749,432	749,432	
Purchased Goods	379	629	16,301		16,301	15,672	4%
Purchased Services	469	5,563	59,471		59,471	53,908	9%
Reallocated Expenses	9,550	52,070	2,751,382		2,751,382	2,699,312	2%
<b>Total EXPENDITURES</b>	<b>953,939</b>	<b>1,087,512</b>	<b>8,460,021</b>		<b>8,460,021</b>	<b>7,372,509</b>	<b>13%</b>
<b>REVENUE</b>							
Financing Revenue			(9,876)		(9,876)	(9,876)	
User Fees and Service Charges	(1,445,495)	(972,858)	(8,450,145)		(8,450,145)	(7,477,287)	12%
<b>Total REVENUE</b>	<b>(1,445,495)</b>	<b>(972,858)</b>	<b>(8,460,021)</b>		<b>(8,460,021)</b>	<b>(7,487,163)</b>	<b>11%</b>
<b>Total BUILDING SERVICES</b>	<b>(491,556)</b>	<b>114,654</b>				<b>(114,654)</b>	
<b>INFRASTRUCTURE MANAGEMENT</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	548,322	636,242	2,878,364		2,878,364	2,242,122	22%
Administrative	6,036	10,684	43,358		43,358	32,674	25%
Financial			246,945		246,945	246,945	
Transfers to Own Funds			39,997		39,997	39,997	
Purchased Goods	3,123	3,054	69,777		69,777	66,723	4%
Purchased Services	240,063	206,996	2,193,925		2,193,925	1,986,929	9%
<b>Total EXPENDITURES</b>	<b>797,544</b>	<b>856,976</b>	<b>5,472,366</b>		<b>5,472,366</b>	<b>4,615,390</b>	<b>16%</b>
<b>REVENUE</b>							
Financing Revenue	(153,022)	(224,199)	(1,640,883)		(1,640,883)	(1,416,684)	14%
Recoveries and Donations	(5,237)	(5,729)	(96,803)		(96,803)	(91,074)	6%
User Fees and Service Charges	(27,560)	(44,730)	(342,485)		(342,485)	(297,755)	13%
<b>Total REVENUE</b>	<b>(185,819)</b>	<b>(274,658)</b>	<b>(2,080,171)</b>		<b>(2,080,171)</b>	<b>(1,805,513)</b>	<b>13%</b>
<b>Total INFRASTRUCTURE MANAGEMENT</b>	<b>611,725</b>	<b>582,318</b>	<b>3,392,195</b>		<b>3,392,195</b>	<b>2,809,877</b>	<b>17%</b>
<b>DEVELOPMENT ENGINEERING</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	472,890	545,711	2,209,368		2,209,368	1,663,657	25%
Administrative	4,076	9,247	39,938		39,938	30,691	23%
Financial			500		500	500	
Purchased Goods			200		200	200	
Purchased Services	(33,157)	17,828	321,042		321,042	303,214	6%
<b>Total EXPENDITURES</b>	<b>443,809</b>	<b>572,786</b>	<b>2,571,048</b>		<b>2,571,048</b>	<b>1,998,262</b>	<b>22%</b>
<b>REVENUE</b>							



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**DEVELOPMENT SERVICES**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Financing Revenue	(47,441)	(32,102)	(419,515)		(419,515)	(387,413)	8%
Recoveries and Donations	342	(2,767)	(93,210)		(93,210)	(90,443)	3%
User Fees and Service Charges	(294,029)	(439,771)	(2,296,498)		(2,296,498)	(1,856,727)	19%
Reallocated Revenue	(9,550)	(52,070)	(65,355)		(65,355)	(13,285)	80%
<b>Total REVENUE</b>	<b>(350,678)</b>	<b>(526,710)</b>	<b>(2,874,578)</b>		<b>(2,874,578)</b>	<b>(2,347,868)</b>	<b>18%</b>
<b>Total DEVELOPMENT ENGINEERING</b>	<b>93,131</b>	<b>46,076</b>	<b>(303,530)</b>		<b>(303,530)</b>	<b>(349,606)</b>	<b>(15%)</b>
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	114,935	111,376	492,073		492,073	380,697	23%
Administrative	6,096	6,211	12,227		12,227	6,016	51%
Purchased Goods	2,644	2,413	22,950		22,950	20,537	11%
Purchased Services	1,847	22,976	233,289		233,289	210,313	10%
<b>Total EXPENDITURES</b>	<b>125,522</b>	<b>142,976</b>	<b>760,539</b>		<b>760,539</b>	<b>617,563</b>	<b>19%</b>
REVENUE							
Financing Revenue	(6,558)	(6,114)	(108,816)		(108,816)	(102,702)	6%
Recoveries and Donations	(2,096)	(946)				946	
User Fees and Service Charges	(257)						
<b>Total REVENUE</b>	<b>(8,911)</b>	<b>(7,060)</b>	<b>(108,816)</b>		<b>(108,816)</b>	<b>(101,756)</b>	<b>6%</b>
<b>Total ADMINISTRATION</b>	<b>116,611</b>	<b>135,916</b>	<b>651,723</b>		<b>651,723</b>	<b>515,807</b>	<b>21%</b>
<b>Total DEVELOPMENT SERVICES</b>	<b>577,984</b>	<b>521,453</b>	<b>3,260,594</b>		<b>3,260,594</b>	<b>2,739,141</b>	<b>16%</b>
<b>Total DEVELOPMENT SERVICES</b>	<b>577,984</b>	<b>521,453</b>	<b>3,260,594</b>		<b>3,260,594</b>	<b>2,739,141</b>	<b>16%</b>

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**LIBRARY**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>LIBRARY</b>							
<b>LIBRARY</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	893,462	981,416	4,341,824		4,341,824	3,360,408	23%
Administrative	11,043	13,164	66,052		66,052	52,888	20%
Financial	1,101	971	6,500		6,500	5,529	15%
Transfers to Own Funds			710,139		710,139	710,139	
Purchased Goods	92,308	149,557	428,779		428,779	279,222	35%
Purchased Services	116,258	134,340	543,057		543,057	408,717	25%
Reallocated Expenses			412,605		412,605	412,605	
<b>Total EXPENDITURES</b>	<b>1,114,172</b>	<b>1,279,448</b>	<b>6,508,956</b>		<b>6,508,956</b>	<b>5,229,508</b>	<b>20%</b>
<b>REVENUE</b>							
Financing Revenue			(21,696)		(21,696)	(21,696)	
Taxation	(2,749,072)	(2,832,477)	(6,190,338)		(6,190,338)	(3,357,861)	46%
Grants	(7,935)		(81,288)		(81,288)	(81,288)	
Recoveries and Donations	(2,639)	(4,596)	(14,596)		(14,596)	(10,000)	31%
User Fees and Service Charges	(19,490)	(26,557)	(201,037)		(201,037)	(174,480)	13%
<b>Total REVENUE</b>	<b>(2,779,136)</b>	<b>(2,863,630)</b>	<b>(6,508,955)</b>		<b>(6,508,955)</b>	<b>(3,645,325)</b>	<b>44%</b>
<b>Total LIBRARY</b>	<b>(1,664,964)</b>	<b>(1,584,182)</b>	<b>1</b>		<b>1</b>	<b>1,584,183</b>	
<b>Total LIBRARY</b>	<b>(1,664,964)</b>	<b>(1,584,182)</b>	<b>1</b>		<b>1</b>	<b>1,584,183</b>	
<b>Total LIBRARY</b>	<b>(1,664,964)</b>	<b>(1,584,182)</b>	<b>1</b>		<b>1</b>	<b>1,584,183</b>	

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**HOSPITAL EXPANSION**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,562,476	1,592,247	2,497,455		2,497,455	905,208	64%
<b>Total EXPENDITURES</b>	1,562,476	1,592,247	2,497,455		2,497,455	905,208	64%
REVENUE							
Financing Revenue			(2,497,455)		(2,497,455)	(2,497,455)	
<b>Total REVENUE</b>			(2,497,455)		(2,497,455)	(2,497,455)	
<b>Total HOSPITAL EXPANSION</b>	1,562,476	1,592,247				(1,592,247)	
<b>Total HOSPITAL EXPANSION</b>	1,562,476	1,592,247				(1,592,247)	
<b>Total HOSPITAL EXPANSION</b>	1,562,476	1,592,247				(1,592,247)	

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**BIA**

	2023 YTD ACTUAL	2024 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>BIA</b>							
<b>BIA</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	41,120	48,029	203,440		203,440	155,411	24%
Administrative	22						
Financial	2,250		4,700		4,700	4,700	
Purchased Goods	58	47	31,600		31,600	31,553	
Purchased Services	10,854	4,978	243,435		243,435	238,457	2%
Reallocated Expenses	518	2,011	4,500		4,500	2,489	45%
<b>Total EXPENDITURES</b>	<b>54,822</b>	<b>55,065</b>	<b>487,675</b>		<b>487,675</b>	<b>432,610</b>	<b>11%</b>
<b>REVENUE</b>							
Financing Revenue			(25,000)		(25,000)	(25,000)	
Taxation	(123,148)	(129,305)	(270,990)		(270,990)	(141,685)	48%
Grants	(29,013)		(10,024)		(10,024)	(10,024)	
Recoveries and Donations	(975)	(4,050)	(30,500)		(30,500)	(26,450)	13%
User Fees and Service Charges	(820)	(5,417)	(43,500)		(43,500)	(38,083)	12%
Reallocated Revenue			(107,661)		(107,661)	(107,661)	
<b>Total REVENUE</b>	<b>(153,956)</b>	<b>(138,772)</b>	<b>(487,675)</b>		<b>(487,675)</b>	<b>(348,903)</b>	<b>28%</b>
<b>Total BIA</b>	<b>(99,134)</b>	<b>(83,707)</b>				<b>83,707</b>	
<b>Total BIA</b>	<b>(99,134)</b>	<b>(83,707)</b>				<b>83,707</b>	
<b>Total BIA</b>	<b>(99,134)</b>	<b>(83,707)</b>				<b>83,707</b>	