



The Corporation of the Town of Milton

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| Report To: | Council |
| From: | Glen Cowan, Chief Financial Officer / Treasurer |
| Date: | September 13, 2021 |
| Report No: | CORS-046-21 |
| Subject: | Capital Variance Report - June 2021 |
| Recommendation: | <p>THAT the new budget adjustments that amount to a net decrease of \$506,304 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report CORS-046-21, be approved;</p> <p>THAT the funding adjustments required as a result of the completion of the 2021 Development Charge Background Study and By-law as summarized on Table 2 and Table 3 of this report be approved.</p> <p>AND that the capital projects identified as pending closure in Appendix B, with an approved budget totaling \$19,898,289 be closed.</p> |

EXECUTIVE SUMMARY

- This report summarizes the position of the Town's \$392 million capital program as of June 30, 2021. It also outlines the capital budget adjustments that have been required since January 1, 2021 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings.
- During the first half of 2021, net budget adjustments amounted to a \$20.8 million increase, representing 5.3% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.

REPORT

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of June 2021. Expenditures are presented on a cash basis (as opposed to an accrual basis). The following table



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summarizes the changes reflected in the approved budget between the January 1, 2021 financial statements as presented through CORS-018-21 and the June 30, 2021 statements.

Table 1 – Capital Program Approved Budget Continuity Schedule

| | Approved Capital Budget as at January 1, 2021* | Budget Changes Since January 1, 2021 Increase / (Decrease) | | Approved Capital Budget as at June 30, 2021* |
|----------------------|--|--|------------------------------------|--|
| | | Previously Approved (Appendix A) | New Budget Amendments (Appendix B) | |
| Executive Services | 7,088,575 | 1,007,754 | 13,614 | 8,109,944 |
| Corporate Services | 28,917,521 | 13,489 | (130,962) | 28,800,048 |
| Community Services | 118,170,336 | (198,753) | (394,713) | 117,576,869 |
| Development Services | 213,027,953 | 20,459,806 | 27,271 | 233,515,030 |
| Library Services | 4,363,401 | 77,250 | (21,514) | 4,419,137 |
| Total | 371,567,785 | 21,359,546 | (506,304) | 392,421,028 |

*Total includes the \$315,840,481 presented in CORS-018-21 plus the 2021 Approved Capital budget of \$56,194,925 less 2021 pre-approvals of \$467,622.

**Approved budget before recommended project closures

Previously Approved Budget Amendments (Appendix A) - \$21,359,546 increase

Various tenders, single source awards and/or department reports approved by Council in the first half of the year resulted in a net capital budget increase of \$23,022,688. As previously reported through CORS-037-21, \$12,866,554 of this increase related to the construction awards for Bronte St (Main to Steeles) and Main St. (James Snow Parkway to 5th Line) and was largely funded by development charges and regional recoveries. A further \$6,827,911 related to the advancement of the constructions of Louis St. Laurent avenue from James Snow Parkway to Fifth Line, as previously reported through DS-025-21, to be initially funded by a developer and later repaid from development charges. Details on the status of these projects can be found in Table 3 below.

Under the delegated authority provided through Budget Management Policy No. 113, certain amendments to capital projects were approved by the Treasurer/CAO through the first half of 2021 which amounted to a net budget decrease of \$1,663,142. The construction award for Elizabeth Street (Victoria to Main) and Victoria Street (Bronte St. to James St) realized combined savings of \$1,259,824. Savings of \$409,686 were also realized in the award of the construction of Main Street (Scott Blvd to Bronte St) which was



awarded under delegated authority as approved through CORS-037-21 and subsequently reported back to Council through CORS-049-21 Schedule J.

New Budget Amendments (Appendix B) - \$506,304 decrease

Through the June 2021 review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$847,150 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net increase of \$340,846.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of \$506,304.

Recommended Changes in Funding Source (Appendix C) - \$0 net change

Although the total approved budget will remain unchanged, certain project require adjustments to the funding sources as further outlined on Appendix C.

Funding Adjustments Resulting from the 2021 Development Charge Background Study

An adjustment is required to several transit projects that were completed during the pre-period growth period of 2016-2020 in order to align with the recently completed Development Charges Background Study. The resulting amendments are outlined in the following table:

Table 2 – Development Charge Background Study – Transit Adjustments

| Project | Amount | Approved Funding Source | Recommended Funding Source |
|-------------------------|---------------|--------------------------------|-----------------------------------|
| Transit Bus (2016) | \$656,305 | Project Variance Account | Development Charges |
| Transit Bus (2017) | (227,579) | Development Charges | Project Variance Account |
| Transit Bus (2018) | (124,648) | Development Charges | Project Variance Account |
| Transit Bus Pads (2016) | 2,531 | Project Variance Account | Development Charges |



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|-------------------------|------------------|--------------------------|---------------------|
| Transit Bus Pads (2017) | 2,480 | Project Variance Account | Development Charges |
| Total | \$309,089 | | |

The Development Charge Background Study consolidated the previous Parks and Recreation Development Charges into one fund. Adjustments to the previously approved funding of 2021 parks and recreation projects have been made to transfer the full approved budget from the Parks DC and Recreation DC to the new consolidated Parks and Recreation DC. The projects impacted are outlined in Appendix C.

Lastly, the Development Charge Background Study identified a change in the proportion of development charges allocated between residential and non-residential funding. While this resulted in no net impact to the overall funding, the funding for 2021 projects has been reallocated as outlined in the following table:

Table 3 – Development Charge Background Study change in Residential/Non-Residential Funding Allocations

| Type of DC | Total Res DC (Current Split) | Total Non-Res DC (Current Split) | Total Res DC (New Split) | Total Non-Res DC (New Split) | Total DC |
|--------------|------------------------------|----------------------------------|--------------------------|------------------------------|--------------------|
| Roads | \$1,018,301 | \$678,867 | \$1,272,876 | \$424,292 | \$1,697,167 |
| Transit | 18,216 | 9,384 | 20,148 | 7,452 | 27,600 |
| Admin | 199,620 | 102,835 | 220,792 | 81,6623 | 302,455 |
| SWM Sherwood | 59,703 | 48,847 | 43,420 | 65,130 | 108,550 |
| SWM Boyne | 108,547 | 13,416 | 104,888 | 17,075 | 121,963 |
| Total | \$1,404,387 | \$853,349 | \$1,662,124 | \$595,612 | \$2,257,735 |

Capital Program at June 2021

Following the recommended project closures, projects with an approved budget of \$372,537,743 will carry forward to the balance of 2021 as shown in the table below.

Table 4 - Capital Program Summary as at June 30, 2021

| | | |
|--|---------------------------------|---|
| | Approved Budget as of June 2021 | Expenditure Status of Projects Carried Forward (at June 30, 2021) |
|--|---------------------------------|---|



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| | Total | Projects Pending Closure | Projects Carried Forward | Spent | Remaining (Note 1) |
|----------------------|--------------------|--------------------------|--------------------------|--------------------|--------------------|
| Executive Services | 8,109,944 | 440,910 | 7,669,034 | 3,752,093 | 3,916,941 |
| Corporate Services | 28,800,048 | 3,309,355 | 25,490,693 | 8,539,436 | 16,951,257 |
| Community Services | 117,576,869 | 4,245,147 | 113,331,722 | 78,701,943 | 34,629,779 |
| Development Services | 233,515,030 | 11,877,114 | 221,637,915 | 110,128,484 | 111,509,431 |
| Library Services | 4,419,137 | 25,763 | 4,393,374 | 1,609,386 | 2,783,988 |
| Total | 392,421,028 | 19,898,289 | 372,522,738 | 202,731,342 | 169,791,396 |

Note 1: Remaining includes funds that have been committed through a procurement process. At June 2021, the committed amount is in excess of \$37 million.

As noted in the table above, \$202.7 million (52%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at June 30, 2021 (based on size of remaining budget). These projects account for 62% of the \$170 million balance remaining.

Table 5 - Largest Capital Projects at June 2021



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| Project | Remaining Budget at June 30, 2021 | % Spent | Status |
|---|-----------------------------------|---------|---|
| Bronte Street (Main St to Steeles Ave) | \$25,215,047 | 28% | Phase 1 works are complete, and property acquisition for Phase 2 is ongoing (ENG-001-20). Through CORS-038-20 Schedule G, the advance of storm sewer work for phase 2 was approved. Phase 2 design is completed and the construction tender was awarded in July 2021, via delegated authority (CORS-037-21). Construction is underway on Bronte Street as part of the Phase 2 works. Construction completion is planned for 2023-24. |
| Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St) | \$18,158,493 | 32% | Property acquisition is nearing completion, and utility relocations have commenced. The construction tender was awarded in July 2021 (CORS-037-21), and construction is underway. |
| Transit Operations Centre | \$12,662,526 | 3% | This project will provide for the detailed design and land purchase for a Transit Operations Centre. Work to investigate potential sites has commenced. |
| Asphalt Overlay Program | \$9,891,138 | 55% | The construction award for this project was approved in April 2021 through CORS-020-21 Schedule B. Work is ongoing with completion anticipated in fall 2021. |
| 5th Line (Hwy 401 to Derry Road) | \$9,002,033 | 42% | This project is for environmental assessment, design and land acquisition associated with 5th Line from Highway 401 to Derry. Additional design requirements were outlined in DS-013-20. Land purchases are ongoing (ENG-002-20). |
| Thompson Road (Britannia to Louis St Laurent) | \$8,448,743 | 43% | The construction for this project was awarded in August through CORS-045-20 Schedule I. Through a memo to Council November 9, 2020 it was communicated that pre-site work would commence in February 2021 with construction scheduled to start March 1, 2021. Construction is underway and progressing well on Thompson Road. Completion is anticipated by the end of 2021. |
| Louis St Laurent (James Snow Parkway to Fifth Line) | \$7,020,516 | 3% | Through DS-025-21, Council approval was received to enter into an agreement with OPG Derry Green Lands to accelerate the construction of Louis St. Laurent Avenue and associated funding and reimbursement. The signed construction agreement is in place and design is 90% complete. The construction tender was issued by OPG and is scheduled to close in early September with construction commencing in the fall of 2021. As per the agreement, this construction will be undertaken by OPG. |



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| Main St (Scott Blvd (incl. CNR Crossing) to Bronte St) | \$5,531,151 | 63% | CORS-038-20 Schedule H updated the delegated authority for a joint tender program award between CN Rail and the Town for the creation of pedestrian tunnels through the Main Street grade separation (west of Bronte Street). Construction work, coordinated by CN started in September 2020. The construction of the tunnels is now complete, with only minor site cleanup outstanding. The remaining road works (top asphalt on Main Street) will occur as part of the Bronte Street North (Victoria to Steeles contract), in the fall of 2021. |
| Sherwood Community Centre | \$4,892,281 | 89% | Substantial completion has been reached and the facility opened on September 21, 2019. Outstanding office furniture purchases and solar panel completion is anticipated for 2021 with final completion of all outstanding works by Q2 2022. |
| Nipissing Road Redevelopment | \$3,960,593 | 6% | Through DS-017-20 Council authorized the Mayor and Deputy Clerk to execute an agreement between the Town and Metrolinx for infrastructure improvements needed as a result of the Milton GO Station improvements. The agreement is with Metrolinx for signature. Detailed design and construction will be coordinated by Metrolinx. We are currently awaiting an update from Metrolinx, but it is anticipated that design will start by the end of 2021, with construction possible in 2022. |
| Total | \$104,782,521 | | |

Financial Impact

Net budget increases of \$21,359,546 have been previously approved since January 2021. Through this report, staff are recommending new budget changes resulting in a decrease of \$506,304 in required funding as illustrated in the shaded cells in the following table.



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The net capital budget changes since January 1, 2021 result in a net increase of \$20,853,242 (or 5.3% of the approved capital program) as illustrated in the following chart.

Table 6 - Summary of In-Year Funding Changes to the Capital Program in 2021

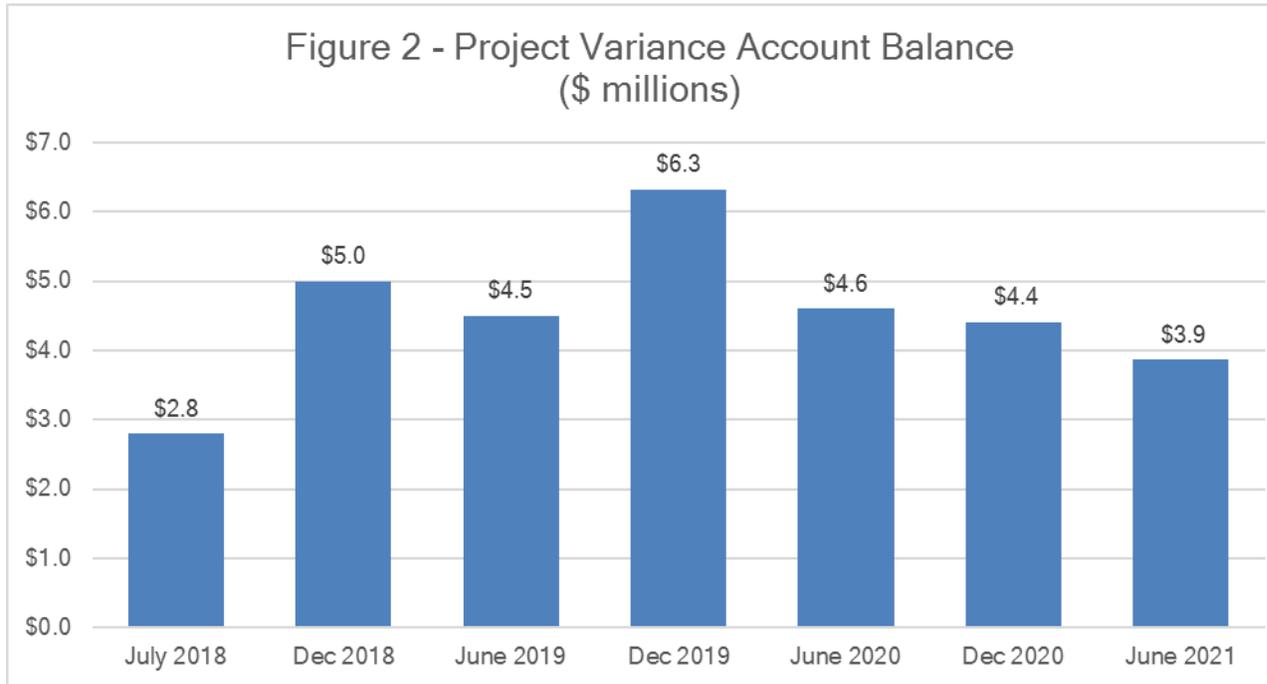
| Funding Source | Q1 and Q2 Budget Increases/(Decreases) | | | Total June YTD 2021 In-Year Funding Changes |
|---|--|--------------------------|------------------------------|--|
| | Previously Approved | New Budget Amendments | New Funding Source Change | |
| Total Project Variance Account: | 826,310 | (494,926) | 516,423 | 847,807 |
| Reserves and Reserve Funds: | | | | |
| Library Capital Works Reserve | 77,250 | (6,185) | - | 71,065 |
| Equipment Replacement Reserve - Fire | 999,686 | - | - | 999,686 |
| Federal Gas Tax | 428,968 | (4,539) | (267,010) | 157,418 |
| Building Stabilization Reserve | - | (98) | - | (98) |
| Total Reserves and Reserve Funds | 1,505,904 | (10,822) | (267,010) | 1,228,072 |
| Debentures: | | | | |
| Tax Supported Debt | (550,000) | - | (300,000) | (850,000) |
| Total Debentures | (550,000) | - | (300,000) | (850,000) |
| Development Charges: | | | | |
| Roads DC | 5,818,905 | (265,685) | (18,289) | 5,534,931 |
| Public Works DC | 70 | - | - | 70 |
| Parks DC | 26,495 | 3,234 | (566,307) | (536,577) |
| Parks & Rec DC Fund | - | - | 566,307 | 566,307 |
| Administration DC | - | 181,016 | - | 181,016 |
| Stomwater Management DC | - | 2,000 | 121,963 | 123,963 |
| Fire DC | 31,997 | 1,337 | - | 33,334 |
| Post Period DC | - | - | (121,963) | (121,963) |
| Total Development Charges | 5,877,467 | (78,098) | (18,289) | 5,781,080 |
| Provincial Grants/ Subsidies | 19,810 | - | - | 19,810 |
| Federal Grants/ Subsidies | - | 15,000 | - | 15,000 |
| Developer Recovery | 1,251,287 | 49,297 | - | 1,300,584 |
| Regional Recovery | 5,620,857 | - | 20,321 | 5,641,178 |
| Recovery from Other Municipality | - | 13,245 | 48,555 | 61,800 |
| LT Developer Liability | 6,807,911 | - | - | 6,807,911 |
| Total External Funding Sources | 13,699,865 | 77,542 | 68,876 | 13,846,283 |
| Increase/(Decrease) in Funding | 21,359,546 | (506,304) | (0) | 20,853,242 |

The Project Variance Account (PVA) is currently at a balance of \$3.9 million. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$4.8 million. While the balance is currently below target staff do not recommend any transfers to the PVA at this time. The majority of large awards are complete for 2021 and through



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the 2021 year-end report, as additional projects close, further savings on projects will continue to be returned to the PVA. The balance in the PVA will be re-assessed at year end with any recommendations on transfers being brought forward at that time.



Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm., MBA 905-878-7252 x2316.

| Attachments |
|---|
| Appendix A - Previously Approved Budget Amendments |
| Appendix B - New Budget Amendments |
| Appendix C - Recommended Changes in Funding Source |
| Appendix D - June 2021 Capital Financial Statements |

CAO Approval
Andrew M. Siltala
Chief Administrative Officer

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

| Project Name & Report Number | | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)** | Funding Source |
|------------------------------|--|--------|-------------------------|--------------------|-----------------------------|--|
| Council Approved | | | | | | |
| A1 | Replace/Refurbish/Rescue Units - (CORS-037-21 - Schedule F) | Active | \$ (35,802) | \$ 839,698 | -4% | Project Variance Account |
| A2 | Onboard Vehicle Surveillance System (CORS-006-21 Sch E) | Active | \$ (2,636) | \$ 245,955 | -1% | Project Variance Account |
| A3 | Appleby Line (CORS-023-21 Sch D) | Active | \$ 8,682 | \$ 468,887 | 2% | Project Variance Account / Development Charges |
| A4 | Council Agenda Management Software System (CORS-021-21) | Active | \$ 13,489 | \$ 13,489 | - | Project Variance Account |
| A5 | Memorial Arena Facility Improvements (CORS-037-21 Sch E) | Active | \$ 16,841 | \$ 318,470 | 6% | Project Variance Account |
| A6 | Campbell Avenue (Canyon Rd to Campbellville Rd) (CORS-037-21 Sch D) | Active | \$ 19,263 | \$ 389,016 | 5% | Project Variance Account / Grants/Subsidies |
| A7 | Transit Scheduling Software (CORS-020-021 Sch E) | Active | \$ 19,810 | \$ 146,633 | 16% | Grants/Subsidies |
| A8 | Fire Master Plan (Dillon) (CORS-009-21 Sch H) | Active | \$ 31,997 | \$ 171,828 | 23% | Development Charges |
| A9 | Train Whistle Cessation Assessment (DS-017-21) | Active | \$ 35,000 | \$ 35,000 | - | Project Variance Account |
| A10 | Asphalt Overlay Program - Design (CORS-037-21 Sch G) | Active | \$ 76,941 | \$ 565,355 | 16% | Project Variance Account / Development Charges |
| A11 | E-Services Implementation (CORS-006-21 Sch F) | Active | \$ 77,250 | \$ 77,250 | - | Reserves/Reserve Funds |
| A12 | Main St (Scott Blvd (Incl. CNR Crossing) to Bronte St) (CORS-020-21 Sch G) | Active | \$ 273,399 | \$ 8,025,455 | 4% | Project Variance Account / Development Charges |
| A13 | Campbell Avenue (Canyon Rd to Campbellville Rd) (CORS-037-21 Sch M) | Active | \$ 392,973 | \$ 1,803,652 | 28% | Project Variance Account / Grants/Subsidies |
| A14 | 2021 Asphalt Overlay Program(CORS-009-21 Sch B) | Active | \$ 590,409 | \$ 10,532,883 | 6% | Grants/Subsidies / Development Charges |
| A15 | Sixth Line Nassagaweya Culverts (Structures 113 and 118) (CORS-037-21 Sch N) | Active | \$ 810,923 | \$ 2,130,327 | 61% | Project Variance Account |

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

| Project Name & Report Number | | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)** | Funding Source |
|---------------------------------------|---|--------|-------------------------|--------------------|-----------------------------|---|
| A16 | Budget Amendment - Fire Fleet Equipment Replacement - Rescue Truck Replacement (CORS-029-21 - Schedule B) | Active | \$ 999,686 | \$ 999,686 | - | Equipment Replacement Reserve |
| A17 | Bronte St (Main St to Steeles Ave) (CORS-037-21 Sch I) | Active | \$ 6,354,292 | \$ 27,460,127 | 30% | Recoveries/Donations |
| A18 | Main St (JSP to 5th Line) / 5th Line (401 to Main) (CORS-037-21 Sch L) | Active | \$ 6,512,261 | \$ 18,738,545 | 53% | Recoveries/Donations / Project Variance Account / Development Charges |
| A19 | Louis St Laurent Ave (JSP to 5th Line) (DS-025-21) | Active | \$ 6,827,911 | \$ 6,827,911 | - | Recoveries/Donations/LT Developer Liability |
| Subtotal - Approved by Council | | | \$ 23,022,688 | | | |
| Treasurer / CAO Approved | | | | | | |
| A20 | Elizabeth St (Victoria St to Main St) (PDA-024-21) | Active | \$ (920,804) | \$ 418,838 | -69% | Project Variance Account / Grants/Subsidies |
| A21 | Main Street (Scott Blvd to Bronte St) (PDA-030-21)(CORS-049-21) | Active | \$ (409,686) | \$ 7,615,769 | -5% | Project Variance Account / Development Charges |
| A22 | Victoria St (Bronte St to James St) (PDA-024-21) | Active | \$ (339,020) | \$ 491,927 | -41% | Project Variance Account / Grants/Subsidies |
| A23 | Civic Facilities Improvements (PDA-028-21) | Active | \$ (70,633) | \$ 322,700 | -18% | Project Variance Account |
| A24 | Bridge/Culvert Rehab Needs - Construction (PDA-023-21) | Active | \$ (59,358) | \$ 518,472 | -10% | Project Variance Account |
| A25 | Coxe Park Redevelopment (PDA-021-21) | Active | \$ (43,002) | \$ 466,330 | -8% | Project Variance Account |
| A26 | Memorial Arena Facility Improvements (PDA-026-21) | Active | \$ (42,444) | \$ 138,765 | -23% | Project Variance Account |
| A27 | Haul All/Packer (PDA 21-002-21) | Active | \$ (29,623) | \$ 129,842 | -19% | Project Variance Account |
| A28 | Memorial Arena Facility Improvements (PDA-018-21) | Active | \$ (20,119) | \$ 301,629 | -6% | Project Variance Account |
| A29 | Coulson Park Redevelopment (PDA-016-21) | Active | \$ (15,652) | \$ 336,458 | -4% | Project Variance Account |

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

| Project Name & Report Number | | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)** | Funding Source |
|------------------------------|--|--------|-------------------------|--------------------|-----------------------------|--|
| A30 | Cobban Neighbourhood Park (PDA CRAN 21-05-12) | Active | \$ (12,702) | \$ 174,857 | -7% | Development Charges/Project Variance Account |
| A31 | 3/4 Ton Pick Ups Replacement (PDA-21-004) | Active | \$ (8,524) | \$ 162,662 | -5% | Project Variance Account |
| A32 | Brush Chipper - Replacement (PDA-21-544) | Active | \$ (4,321) | \$ 93,529 | -4% | Project Variance Account |
| A33 | Farm Tractors (Bid 21-511 Under \$100,000) | Active | \$ (2,876) | \$ 92,914 | -3% | Project Variance Account |
| A34 | Sam Sherratt Trail Redevelopment (PDA-CRAN 21-051-09) | Active | \$ (1,414) | \$ 54,631 | -3% | Project Variance Account |
| A35 | Victoria St (Bronte St to James St) (PDA CRAN 21-051-15) | Active | \$ (1,310) | \$ 490,617 | 0% | Project Variance Account / Grants/Subsidies |
| A36 | Omagh Park Redevelopment (PDA-21-11) | Active | \$ (830) | \$ 904,537 | 0% | Project Variance Account |
| A37 | Elizabeth St (Victoria St to Main St) (PDA CRAN 21-051-15) | Active | \$ (510) | \$ 1,339,642 | 0% | Project Variance Account |
| A38 | Tractors, Loaders & Backhoes (BA-003-21) | Active | \$ - | \$ 613,168 | 0% | Project Variance Account/Development Charges |
| A39 | Community Park Detailed Development (BA-003-21) | Active | \$ - | \$ 3,252,155 | 0% | Project Variance Account/Development Charges |
| A40 | Community Park South Sherwood (BA-003-21) | Active | \$ - | \$ 2,251,186 | 0% | Project Variance Account/Development Charges |
| A41 | Boyne Village Square #3 (PDA-020-21) | Active | \$ 3,720 | \$ 391,547 | 1% | Development Charges/Project Variance Account |
| A42 | Market Research and Strategic Plan (BA-002-21) | Active | \$ 11,873 | \$ 104,573 | 13% | Project Variance Account |
| A43 | 2021 Expanded Asphalt Program (PDA-CRAN 21-051-09) | Active | \$ 14,892 | \$ 2,116,597 | 1% | Project Variance Account |

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

| Project Name & Report Number | | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)** | Funding Source |
|---|---|--------|-------------------------|--------------------|-----------------------------|---|
| A44 | Sam Sherratt Trail Redevelopment (PDA-016-21) | Active | \$ 15,652 | \$ 70,283 | 29% | Project Variance Account |
| A45 | Campbell Ave (Glenda Jane to Campbellville Rd) (BA-001-21) | Active | \$ 45,792 | \$ 369,753 | 14% | Project Variance Account |
| A46 | Bronte Street (Main St to Steels Ave) (PDA-030-21)(CORS-049-21) | Active | \$ 227,757 | \$ 27,687,884 | 1% | Recoveries/Donations / Project Variance Account / Development Charges |
| Subtotal - Approved by Treasurer / CAO | | | \$ (1,663,142) | | | |
| Total - Previously Approved | | | \$ 21,359,546 | | | |

* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

** Note: % increase/(Decrease) of Previously Approved Budget

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

| | Project Name | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)* | To / From Funding Source | Explanation (Provided for variances greater than \$25,000) |
|---------------------------------|---|-----------------|---------------------------------|----------------------------|------------------------------------|---|--|
| Projects Pending Closure | | | | | | | |
| B1 | Louis St Laurent (RR25 to Yates Drive) | Pending Closure | \$ (414,964) | \$ 6,516,796 | -6% | Development Charges | Savings related to quantity reductions in the construction contract. |
| B2 | Health and Safety Audit/Implementation | Pending Closure | \$ (75,000) | \$ 2,625 | -97% | Project Variance Account | Current initiatives do not require this funding. |
| B3 | Transit Bus Non Growth: Replacement | Pending Closure | \$ (73,748) | \$ 1,115,249 | -6% | Project Variance Account | All equipment and components have been installed and work is completed. Vehicle cost, equipment options, and customizations were less than anticipated. Vehicles were replacements. Upon assessment of onboard equipment condition (e.g. farebox hardware), some components were found to be satisfactory and not required to be replaced. It is expected that these components will continue to achieve a full bus lifecycle, with negligible adverse operational impact. |
| B4 | Specialized Transit Bus Non Growth | Pending Closure | \$ (65,331) | \$ 277,819 | -19% | Project Variance Account | All equipment and components have been installed and work is completed. Vehicle cost, equipment options, and customizations were less than anticipated. Vehicles were replacements. Upon assessment of onboard equipment condition (e.g. farebox hardware), some components were found to be satisfactory and not required to be replaced. It is expected that these components will continue to achieve a full bus lifecycle, with negligible adverse operational impact. |
| B5 | Commercial Street (Main to Sydney) Design | Pending Closure | \$ (52,897) | \$ 81,133 | -39% | Project Variance Account | Savings due to lower internal project management costs and contract savings. |
| B6 | Bronte St. (Britannia to LSL) | Pending Closure | \$ (45,394) | \$ 4,922,002 | -1% | Development Charges/Grants/Subsidies | Favourable variance due to savings in contracts and contract administration. |
| B7 | 2019 New Traffic Signals | Pending Closure | \$ (26,490) | \$ 296,907 | -8% | Development Charges/Project Variance Account | Recommend closing project and transferring savings to the 2021 project. |
| B8 | Compensation Plan | Pending Closure | \$ (25,133) | \$ 51,180 | -33% | Project Variance Account | Savings are the result of additional initiatives that had been contemplated through this project being shifted to 2022. A new project and funding will be requested through the 2022 budget. |
| B9 | Library Services Master Plan | Pending Closure | \$ (21,514) | \$ 25,763 | -46% | Development Charges/Reserves/Reserve Funds/Project Variance Account | NA |
| B10 | Open Data Initiative | Pending Closure | \$ (15,264) | \$ 458 | -97% | Project Variance Account | NA |
| B11 | Workplace Accommodation | Pending Closure | \$ (12,820) | \$ 2,630 | -83% | Project Variance Account | NA |

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

| | Project Name | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)* | To / From Funding Source | Explanation (Provided for variances greater than \$25,000) |
|-----|--|-----------------|---------------------------------|----------------------------|------------------------------------|---|--|
| B12 | John Tonelli Sports Centre Facility Improvements | Pending Closure | \$ (11,170) | \$ 56,272 | -17% | Project Variance Account | NA |
| B13 | Omagh Park Redevelopment | Pending Closure | \$ (8,748) | \$ 99,731 | -8% | Project Variance Account | NA |
| B14 | Tech Infrastructure - Server Hardware | Pending Closure | \$ (3,756) | \$ 611,416 | -1% | Project Variance Account/Reserves/Reserve Funds | NA |
| B15 | Coulson Park Redevelopment | Pending Closure | \$ (3,302) | \$ 71,013 | -4% | Project Variance Account | NA |
| B16 | New Trail Development | Pending Closure | \$ (2,627) | \$ 373,507 | -1% | Project Variance Account/Development Charges | NA |
| B17 | New Trail Development | Pending Closure | \$ (2,315) | \$ 407,756 | -1% | Project Variance Account/Development Charges | NA |
| B18 | Wakefield Park Redevelopment | Pending Closure | \$ (1,416) | \$ 227,697 | -1% | Project Variance Account | NA |
| B19 | Coxe Park Redevelopment | Pending Closure | \$ (1,320) | \$ 68,876 | -2% | Project Variance Account | NA |
| B20 | Firefighter Pager Replacement | Pending Closure | \$ (1,130) | \$ 57,889 | -2% | Project Variance Account | NA |
| B21 | Bunker Gear Replacement | Pending Closure | \$ (972) | \$ 22,803 | -4% | Project Variance Account | NA |
| B22 | Tech Infrastructure - Server Hardware | Pending Closure | \$ (795) | \$ 475,280 | 0% | Project Variance Account/Reserves/Reserve Funds | NA |
| B23 | Personal Protective Clothing Replacement | Pending Closure | \$ (621) | \$ 226,524 | 0% | Project Variance Account | NA |
| B24 | Emergency Medical Equipment Growth | Pending Closure | \$ (403) | \$ 22,049 | -2% | Development Charges | NA |
| B25 | Tech Infrastructure - Server Hardware | Pending Closure | \$ (359) | \$ 321,926 | 0% | Project Variance Account | NA |
| B26 | Street Light/Pole/Underground Power Renewal | Pending Closure | \$ (253) | \$ 60,276 | 0% | Project Variance Account | NA |
| B27 | Bunker Gear and Recruit Package Growth | Pending Closure | \$ (7) | \$ 64,559 | 0% | Development Charges | NA |
| B28 | EAB Implementation Strategy | Pending Closure | \$ 0 | 705,803 | 0% | Project Variance Account | NA |
| B29 | Legislated DC Exemptions | Pending Closure | \$ 3 | \$ 1,843,840 | 0% | Project Variance Account | NA |
| B30 | Kingsleigh Park Redevelopment | Pending Closure | \$ 84 | \$ 93,102 | 0% | Project Variance Account | NA |
| B31 | Ford Village Square #1 | Pending Closure | \$ 344 | \$ 39,957 | 1% | Project Variance Account/Development Charges | NA |

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

| | Project Name | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)* | To / From Funding Source | Explanation (Provided for variances greater than \$25,000) |
|--|--|-----------------|---------------------------------|----------------------------|------------------------------------|--|---|
| B32 | Landscape Trailer | Pending Closure | \$ 473 | \$ 9,949 | 5% | Project Variance Account | NA |
| B33 | Air Filling System Replacement | Pending Closure | \$ 5,686 | \$ 47,086 | 14% | Project Variance Account | NA |
| B34 | EAB Implementation Strategy | Pending Closure | \$ 5,976 | \$ 647,272 | 1% | Project Variance Account | NA |
| B35 | Boyne Village Square # 3 | Pending Closure | \$ 8,032 | \$ 51,143 | 19% | Project Variance Account/Development Charges | NA |
| Subtotal - Projects Pending Closure | | | \$ (847,150) | \$ 19,898,289 | | | |
| Other Budget Amendments | | | | | | | |
| B36 | Mattamy National Cycling Centre Improvements | Active | \$ (105,780) | \$ 1,289,014 | -8% | Project Variance Account | Through PDA-029-21 Note 2, staff requested that the favourable variance remain the project for installation costs. Subsequent to that, it was found that the installation could be funded through a reallocation of other budget line items, and the favourable variance could be returned. |
| B37 | Leisure Centre Upgrades | Active | \$ (41,054) | \$ 593,382 | -6% | Project Variance Account | Savings in Design and Contract Administration were realized with respect to the HVAC replacement as a result of contracts being awarded to the same vendor. |
| B38 | Rotary Park Community Centre | Active | \$ (25,483) | \$ 74,913 | -25% | Project Variance Account | Savings in Design and Contract Administration were realized with respect to the boiler replacement as a result of contracts being awarded to the same vendor. |
| B39 | John Tonelli Sports Centre Facility Improvements | Active | \$ (24,626) | \$ 104,171 | -19% | Project Variance Account | NA |
| B40 | Civic Facilities Improvements | Active | \$ (18,666) | \$ 71,437 | -21% | Project Variance Account | NA |
| B41 | Community Halls Facility Improvements | Active | \$ (16,694) | \$ 251,267 | -6% | Project Variance Account | NA |
| B42 | Civic Facilities Improvements | Active | \$ (16,308) | \$ 90,103 | -15% | Project Variance Account | NA |
| B43 | Fire Halls Facility Improvements | Active | \$ (16,000) | \$ 43,141 | -27% | Project Variance Account | NA |
| B44 | Air Filling System Replacement | Active | \$ (5,686) | \$ 35,514 | -14% | Project Variance Account | NA |
| B45 | Elizabeth St (Victoria St to Main St) (PDA-024-21) | Active | \$ (4,125) | \$ 414,713 | -1% | Project Variance Account | NA |
| B46 | Multifunction Tractor | Active | \$ 1,299 | \$ 41,572 | 3% | Project Variance Account | NA |
| B47 | Fire Master Plan - Consulting | Active | \$ 1,747 | \$ 173,575 | 1% | Development Charges | NA |
| B48 | Stormwater Management - Derry Green (BP2) | Active | \$ 2,000 | \$ 111,985 | 2% | Development Charges | NA |
| B49 | Technology Replacement Upgrade | Active | \$ 2,162 | \$ 261,886 | 1% | Project Variance Account | NA |

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

| | Project Name | Status | Increase/ (Decrease) | Revised Budget* | % Increase/ (Decrease)* | To / From Funding Source | Explanation (Provided for variances greater than \$25,000) |
|---|--|---------------|---------------------------------|----------------------------|------------------------------------|--|---|
| B50 | Court Park Redevelopment | Active | \$ 5,000 | \$ 445,881 | 1% | Project Variance Account | NA |
| B51 | UR SP PH4 FSEMS | Active | \$ 10,000 | \$ 136,179 | 8% | Development Charges | NA |
| B52 | Campbell Ave (Glenda Jane to Campbellville Rd) | Active | \$ 14,021 | \$ 403,037 | 4% | Project Variance Account | NA |
| B53 | Market Research and Strategic Plan (BA-002-21) | Active | \$ 15,000 | \$ 119,573 | 14% | Grant | NA |
| B54 | Civic Facilities Improvements | Active | \$ 18,666 | \$ 961,999 | 2% | Project Variance Account | NA |
| B55 | Asphalt Overlay Program - Design | Active | \$ 21,913 | \$ 445,643 | 5% | Project Variance Account / Development Charges | NA |
| B56 | Bronte Street (Main St to Steeles Ave) (Design/EA/Land Purchase) | Active | \$ 25,770 | \$ 2,035,055 | 1% | Project Variance Account / Development Charges | Additional budget is requested for internal project management costs to complete the land expropriation. |
| B57 | 2021 New Traffic Signals | Active | \$ 26,490 | \$ 376,522 | 8% | Project Variance Account / Development Charges | Savings from 2019 project being transferred to the 2021 project. |
| B58 | Main St (JSP to 5th Line) / 5th Line (401 to Main) | Active | \$ 49,297 | \$ 18,787,843 | 0% | Recoveries/Donations | There are additional costs associated with general items and internal project management costs that will be recovered through external funding. |
| B59 | 5th Line (Hwy 401 to Derry) Design | Active | \$ 95,749 | \$ 1,502,847 | 7% | Project Variance Account / Development Charges | An increase in funding is being requested for Conservation Halton Permits and additional internal project management costs. |
| B60 | Bronte Street (Main St to Steeles Ave) (Construction) | Active | \$ 120,000 | \$ 27,807,884 | 0% | Project Variance Account / Development Charges | Additional funding is requested to ensure adequate internal project management budget to complete construction. |
| B61 | UR SP PH4 Secondary Plan | Active | \$ 206,154 | \$ 1,416,995 | 17% | Project Variance Account / Development Charges | Additional budget is requested for increased internal project management costs due to an extended timeline related to tertiary plan work. |
| Subtotal - Other Budget Amendments | | | \$ 340,846 | | | | |
| Total - New Budget Amendments | | | \$ (506,304) | | | | |

*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

Appendix C - Changes in Funding Source

| | Project | Status | Amount | Approved Funding Source | Recommended Funding Source | Explanation |
|----|--|---------------|---------------------|--|-----------------------------------|--|
| C1 | Main St (Scott Blvd to Bronte St) | Active | \$ 20,321 | Reserves/Reserve Funds/Development Charges | Recoveries/Donations | This reallocation of funding is required to align the funding of the project with the developer agreement. |
| C2 | Expanded Asphalt Program - Design | Active | \$ 22,656 | Project Variance Account | Recoveries/Donations | Increase recovery from other municipality according to cost sharing agreement with Halton Hills and reduce Town source funding accordingly |
| C3 | Expanded Asphalt Program - Construction (2021) | Active | \$ 25,899 | Reserves/Reserve Funds/Grants/Subsidies | Recoveries/Donations | Increase recovery from other municipality according to cost sharing agreement with Halton Hills and reduce Town source funding accordingly |
| C4 | Boyne Multiuse (Asphalt Trails in greenlands System Lit) | Active | \$ 56,544 | Parks Development Charges | Parks & Rec Development Charges | Through CORS-011-21 DC and Background Study - reallocated funding from Parks Development Charges to Parks & Rec Development Charges |
| C5 | Stormwater Management - Agerton /Trafalgar | Active | \$ 121,963 | Post Period DC Funding | Development Charges | As a result of this project now being included in the most recent Development Charge study, the funding source can now be classified as Development Charges. |
| C6 | Cobban Neighbourhood Park - Boyne | Active | \$ 157,371 | Parks Development Charges | Parks & Rec Development Charges | Through CORS-011-21 DC and Background Study - reallocated funding from Parks Development Charges to Parks & Rec Development Charges |
| C7 | Elizabeth St (Victoria St to Main St) | Active | \$ 250,000 | Grants/Subsidies | Project Variance Account | This project was approved to be funded 22% from Reserves, 19% from Federal Gas Tax and 60% from Debt. Significant savings were realized on award of this project, reducing the amount of required debt and reserve funding. For ease of administration and as a result of the small amount of federal gas tax funding now required on this project it is recommended that \$250,000 of federal gas tax funding be replaced with funding from the Project Variance Account. |
| C8 | Fifth Line (Hwy 401 to Derry Road) | Active | \$ 300,000 | Debentures | Project Variance Account | Replacing debt with funding from the Project Variance Account to reduce administration efforts required with issuing debt on this multi-phased project. |
| C9 | Boyne Village Square #3 | Active | \$ 352,392 | Parks Development Charges | Parks & Rec Development Charges | Through CORS-011-21 DC and Background Study - reallocated funding from Parks Development Charges to Parks & Rec Development Charges |
| | Total | | \$ 1,307,146 | | | |

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2021

Current Year Capital

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--------------------------------------|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| EX Executive Services | | | | | | |
| Active | \$6,345,027 | \$1,324,007 | \$7,669,034 | \$3,752,093 | 49% | \$3,916,941 |
| Pending Closure | \$459,577 | (\$18,667) | \$440,910 | \$440,910 | 100% | |
| Total EX Executive Services | \$6,804,604 | \$1,305,340 | \$8,109,944 | \$4,193,003 | 52% | \$3,916,941 |
| CC Corporate Services | | | | | | |
| Active | \$25,320,472 | \$170,221 | \$25,490,693 | \$8,539,436 | 34% | \$16,951,257 |
| Pending Closure | \$3,364,527 | (\$55,172) | \$3,309,355 | \$3,309,355 | 100% | |
| Total CO Corporate Services | \$28,684,999 | \$115,049 | \$28,800,048 | \$11,848,790 | 41% | \$16,951,258 |
| CM Community Services | | | | | | |
| Active | \$108,014,385 | \$3,066,152 | \$111,080,537 | \$76,453,667 | 69% | \$34,626,870 |
| Completed Pending Warranty | \$2,528,195 | (\$277,009) | \$2,251,186 | \$2,248,276 | 100% | \$2,910 |
| Pending Closure | \$4,540,800 | (\$295,653) | \$4,245,147 | \$4,245,147 | 100% | |
| Total CM Community Services | \$115,083,380 | \$2,493,489 | \$117,576,869 | \$82,947,090 | 71% | \$34,629,779 |
| DV Development Services | | | | | | |
| Active | \$196,859,846 | \$8,171,344 | \$205,031,190 | \$94,654,729 | 46% | \$110,376,461 |
| Completed Pending Warranty | \$18,719,321 | (\$2,112,592) | \$16,606,729 | \$15,473,755 | 93% | \$1,132,974 |
| Pending Closure | \$15,604,608 | (\$3,727,494) | \$11,877,114 | \$11,877,114 | 100% | |
| Total DV Development Services | \$231,183,775 | \$2,331,258 | \$233,515,033 | \$122,005,598 | 52% | \$111,509,435 |
| LB Library | | | | | | |
| Active | \$3,872,214 | \$521,160 | \$4,393,374 | \$1,609,386 | 37% | \$2,783,988 |
| Pending Closure | \$47,277 | (\$21,514) | \$25,763 | \$25,763 | 100% | |
| Total LB Library | \$3,919,491 | \$499,646 | \$4,419,137 | \$1,635,149 | 37% | \$2,783,988 |
| Total Current Year Capital | \$385,676,249 | \$6,744,782 | \$392,421,031 | \$222,629,630 | 57% | \$169,791,401 |

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2021

Executive Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| Executive Services | | | | | | |
| Active | | | | | | |
| Office of the CAO | | | | | | |
| Office of the CAO | | | | | | |
| Milton Education Village | \$99,207 | | \$99,207 | \$25,402 | 26% | \$73,805 |
| Strategic Plan Delivery | \$516,409 | | \$516,409 | \$126,351 | 24% | \$390,058 |
| Tourism Strategy | \$152,625 | | \$152,625 | \$2,625 | 2% | \$150,000 |
| Service Delivery | \$258,750 | \$96,000 | \$354,750 | \$340,687 | 96% | \$14,063 |
| Economic Development Strategy Plan | \$92,700 | \$26,873 | \$119,573 | \$2,700 | 2% | \$116,873 |
| Council Staff Work Plan | \$317,169 | | \$317,169 | \$9,238 | 3% | \$307,931 |
| Total Office of the CAO | \$1,436,860 | \$122,873 | \$1,559,733 | \$507,002 | 33% | \$1,052,731 |
| Total Office of the CAO | \$1,436,860 | \$122,873 | \$1,559,733 | \$507,002 | 33% | \$1,052,731 |
| Fire | | | | | | |
| Fire Fleet Equipment - Replacement | | | | | | |
| Replace Pick-Up Trucks | \$81,422 | | \$81,422 | \$2,372 | 3% | \$79,050 |
| Aerial Replacement/Refurbishment | \$73,725 | | \$73,725 | \$4,432 | 6% | \$69,293 |
| Replace/Refurbish Tanker Trucks | \$671,828 | | \$671,828 | \$616,136 | 92% | \$55,692 |
| Chief Officers Vehicle | \$78,020 | | \$78,020 | \$2,272 | 3% | \$75,748 |
| Rescue Truck Replacement/Refurbishment | \$38,295 | \$999,686 | \$1,037,981 | \$30,412 | 3% | \$1,007,569 |
| Pumper/Rescue Units Refurbishment | \$1,006,615 | (\$35,802) | \$970,813 | \$29,319 | 3% | \$941,494 |
| Replace Rehab Van | \$133,900 | | \$133,900 | \$3,900 | 3% | \$130,000 |
| Total Fire Fleet Equipment - Replacement | \$2,083,805 | \$963,884 | \$3,047,689 | \$688,842 | 23% | \$2,358,847 |
| Fire Fleet Equipment - Growth Related | | | | | | |
| Heavy Rescue Growth | \$1,343,426 | \$42,597 | \$1,386,023 | \$1,364,046 | 98% | \$21,977 |
| Pumper/Rescue Growth | \$884,650 | \$26,763 | \$911,413 | \$870,465 | 96% | \$40,948 |
| Total Fire Fleet Equipment - Growth Related | \$2,228,076 | \$69,360 | \$2,297,436 | \$2,234,511 | 97% | \$62,925 |
| Fire - Replacement | | | | | | |
| Special Operations Equipment Replacement | \$25,750 | | \$25,750 | \$750 | 3% | \$25,000 |
| Air Monitoring Replacement | \$28,665 | | \$28,665 | \$665 | 2% | \$28,000 |
| Rapid Intervention Equipment Replacement | \$28,980 | | \$28,980 | \$22,433 | 77% | \$6,547 |
| Helmet Replacement | \$17,510 | | \$17,510 | \$8,868 | 51% | \$8,642 |
| Bunker Gear Replacement - Employee Turnover | \$56,594 | | \$56,594 | \$3,107 | 5% | \$53,487 |
| Hazardous Material Equipment Replacement | \$51,625 | | \$51,625 | \$2,287 | 4% | \$49,338 |
| Firefighting Hose Replacement | \$20,600 | | \$20,600 | \$16,656 | 81% | \$3,944 |
| Generators & Lighting Equip Replacement | \$15,525 | | \$15,525 | \$4,458 | 29% | \$11,067 |
| Portable Pumps Replacement | \$25,875 | | \$25,875 | \$3,189 | 12% | \$22,686 |
| Air Filling System Replacement | \$41,200 | (\$5,686) | \$35,514 | \$1,200 | 3% | \$34,314 |
| Fire Prevention Equipment Replacement | \$56,650 | | \$56,650 | \$1,650 | 3% | \$55,000 |
| Battery & Radio Parts Replacement | \$15,450 | | \$15,450 | \$450 | 3% | \$15,000 |
| Total Fire - Replacement | \$384,424 | (\$5,686) | \$378,738 | \$65,714 | 17% | \$313,024 |
| Fire - Growth | | | | | | |
| Specialized Equipment Training Structure - Growth | \$36,050 | | \$36,050 | \$6,181 | 17% | \$29,869 |
| Bunker Gear and Recruit Package - Growth | \$23,175 | | \$23,175 | \$11,444 | 49% | \$11,731 |
| Hazardous Material Equipment Growth | \$39,941 | | \$39,941 | \$8,881 | 22% | \$31,060 |

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT

June 2021

Executive Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|--------------------|-----------------------|--------------------|--------------------|-------------|--------------------|
| Vehicle Extrication Equipment Growth | \$85,278 | | \$85,278 | \$55,825 | 65% | \$29,453 |
| Thermal Image Camera Growth | \$27,418 | | \$27,418 | \$25,428 | 93% | \$1,990 |
| Total Fire - Growth | \$211,862 | | \$211,862 | \$107,759 | 51% | \$104,103 |
| Fire Administration | | | | | | |
| Fire Master Plan | | \$173,575 | \$173,575 | \$148,265 | 85% | \$25,310 |
| Total Fire Administration | | \$173,575 | \$173,575 | \$148,265 | 85% | \$25,310 |
| Total Fire | \$4,908,167 | \$1,201,134 | \$6,109,301 | \$3,245,090 | 53% | \$2,864,211 |
| Total Active | \$6,345,027 | \$1,324,007 | \$7,669,034 | \$3,752,093 | 49% | \$3,916,941 |
| Pending Closure | | | | | | |
| Executive Services | | | | | | |
| Fire | | | | | | |
| Fire - Replacement | | | | | | |
| Bunker Gear Replacement - Employee Turnover | \$23,885 | (\$1,082) | \$22,803 | \$22,803 | 100% | |
| Personal Protective Clothing Replacement | \$245,140 | (\$18,616) | \$226,524 | \$226,524 | 100% | |
| Firefighter Pager Replacement | \$59,019 | (\$1,130) | \$57,889 | \$57,889 | 100% | |
| Air Filling System Replacement | \$41,400 | \$5,686 | \$47,086 | \$47,086 | 100% | |
| Total Fire - Replacement | \$369,444 | (\$15,142) | \$354,302 | \$354,302 | 100% | |
| Fire - Growth | | | | | | |
| Bunker Gear and Recruit Package Growth | \$67,681 | (\$3,122) | \$64,559 | \$64,559 | 100% | |
| Emergency Medical Equipment Growth | \$22,452 | (\$403) | \$22,049 | \$22,049 | 100% | |
| Total Fire - Growth | \$90,133 | (\$3,525) | \$86,608 | \$86,608 | 100% | |
| Total Fire | \$459,577 | (\$18,667) | \$440,910 | \$440,910 | 100% | |
| Total Executive Services | \$459,577 | (\$18,667) | \$440,910 | \$440,910 | 100% | |
| Total Pending Closure | \$459,577 | (\$18,667) | \$440,910 | \$440,910 | 100% | |
| Total EX Executive Services | \$6,804,604 | \$1,305,340 | \$8,109,944 | \$4,193,003 | 52% | \$3,916,941 |
| Total Executive Services | \$6,804,604 | \$1,305,340 | \$8,109,944 | \$4,193,003 | 52% | \$3,916,941 |

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
June 2021

Corporate Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| CCCorporate Services | | | | | | |
| Active | | | | | | |
| Corporate Services | | | | | | |
| Finance | | | | | | |
| Legislated Development Charge Exemptions | \$2,771,600 | \$631,608 | \$3,403,208 | \$1,967,097 | 58% | \$1,436,111 |
| Special Financial Studies | \$483,313 | | \$483,313 | \$50,985 | 11% | \$432,328 |
| Development Charges Study | \$258,750 | | \$258,750 | \$140,367 | 54% | \$118,383 |
| Asset Management Plan | \$439,000 | (\$133,927) | \$305,073 | \$79,023 | 26% | \$226,050 |
| User Fee Update | \$77,250 | | \$77,250 | \$2,250 | 3% | \$75,000 |
| Total Finance | \$4,029,913 | \$497,681 | \$4,527,594 | \$2,239,722 | 49% | \$2,287,872 |
| Human Resources | | | | | | |
| Employee Strategic Development | \$149,150 | | \$149,150 | \$6,950 | 5% | \$142,200 |
| Health and Safety Audit/Implementation | \$97,850 | | \$97,850 | \$2,850 | 3% | \$95,000 |
| Workplace Accommodation | \$15,450 | | \$15,450 | \$450 | 3% | \$15,000 |
| Total Human Resources | \$262,450 | | \$262,450 | \$10,250 | 4% | \$252,200 |
| Information Technology | | | | | | |
| Technology Strategic Plan | \$234,875 | | \$234,875 | \$23,988 | 10% | \$210,887 |
| Technology Replacement/Upgrade | \$773,850 | \$2,162 | \$776,012 | \$496,456 | 64% | \$279,556 |
| Phone System Changes/Upgrade | \$297,299 | | \$297,299 | \$80,292 | 27% | \$217,007 |
| PC Workstation Complement Changes | \$57,467 | | \$57,467 | \$3,424 | 6% | \$54,043 |
| E-Services Strategy Implementation | \$775,516 | | \$775,516 | \$210,050 | 27% | \$565,466 |
| GIS/Geosmart Infrastructure | \$756,992 | (\$32,563) | \$724,429 | \$306,041 | 42% | \$418,388 |
| Application/Software Upgrades | \$144,885 | | \$144,885 | \$25,980 | 18% | \$118,905 |
| Radio Communications Backup Upgrades | \$1,381,782 | | \$1,381,782 | \$53,823 | 4% | \$1,327,959 |
| Enterprise Content Management | \$585,467 | | \$585,467 | \$36,086 | 6% | \$549,381 |
| Enterprise Contact Management | \$52,406 | | \$52,406 | \$1,526 | 3% | \$50,880 |
| Emergency Operations Centre | \$49,583 | | \$49,583 | \$1,247 | 3% | \$48,336 |
| Open Data Initiative | \$15,722 | | \$15,722 | \$458 | 3% | \$15,264 |
| Mobile Parking Enforcement | \$624,810 | | \$624,810 | \$25,058 | 4% | \$599,752 |
| Human Resources Information System | \$3,340,017 | | \$3,340,017 | \$97,282 | 3% | \$3,242,735 |
| Department Specific Tech Initiatives | \$3,406,407 | \$1,298,511 | \$4,704,918 | \$2,225,720 | 47% | \$2,479,198 |
| Technology Infrastructure Initiative | \$2,382,012 | \$70,593 | \$2,452,605 | \$1,414,555 | 58% | \$1,038,050 |
| Property Tax System Replacement | \$1,922,955 | (\$1,731,092) | \$191,863 | \$64,897 | 34% | \$126,966 |
| Building Public Portal Implementation | \$52,406 | | \$52,406 | \$1,526 | 3% | \$50,880 |
| Financial Enterprise Systems | \$225,348 | | \$225,348 | \$6,564 | 3% | \$218,784 |
| Recreation Management System | \$25,155 | | \$25,155 | \$733 | 3% | \$24,422 |
| Fire Department Emergency Systems | \$241,069 | | \$241,069 | \$7,021 | 3% | \$234,048 |
| Building and Permit Systems | \$31,444 | | \$31,444 | \$916 | 3% | \$30,528 |
| Facility Infrastructure and Networking | \$1,897,225 | | \$1,897,225 | \$610,823 | 32% | \$1,286,402 |
| Enterprise Licencing and Compliance | \$1,079,240 | | \$1,079,240 | \$262,709 | 24% | \$816,531 |
| Milton Air Photo Mapping | \$31,444 | | \$31,444 | \$916 | 3% | \$30,528 |
| Legacy Systems | \$76,239 | \$51,440 | \$127,679 | \$92,401 | 72% | \$35,278 |
| Agenda Management System | | \$13,489 | \$13,489 | \$10,467 | 78% | \$3,022 |
| Total Information Technology | \$20,461,615 | (\$327,460) | \$20,134,155 | \$6,060,957 | 30% | \$14,073,198 |

TOWN OF MILTON
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Corporate Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| Legislative & Legal Services | | | | | | |
| Taxi, Uber, Ride Strategy | \$28,490 | | \$28,490 | \$1,126 | 4% | \$27,364 |
| Easement Database | \$71,845 | | \$71,845 | \$22,469 | 31% | \$49,376 |
| Total Legislative & Legal Services | \$100,335 | | \$100,335 | \$23,595 | 24% | \$76,740 |
| Marketing & Government Relations | | | | | | |
| Branding | \$466,159 | | \$466,159 | \$204,911 | 44% | \$261,248 |
| Total Marketing & Government Relations | \$466,159 | | \$466,159 | \$204,911 | 44% | \$261,248 |
| Total Corporate Services | \$25,320,472 | \$170,221 | \$25,490,693 | \$8,539,436 | 34% | \$16,951,257 |
| Total Active | \$25,320,472 | \$170,221 | \$25,490,693 | \$8,539,436 | 34% | \$16,951,257 |
| Pending Closure | | | | | | |
| Corporate Services | | | | | | |
| Finance | | | | | | |
| Legislated Development Charge Exemptions | \$1,729,723 | \$114,117 | \$1,843,840 | \$1,843,840 | 100% | |
| Total Finance | \$1,729,723 | \$114,117 | \$1,843,840 | \$1,843,840 | 100% | |
| Human Resources | | | | | | |
| Compensation Plan | \$76,313 | (\$25,133) | \$51,180 | \$51,180 | 100% | |
| Health and Safety Audit/Implementation | \$77,625 | (\$75,000) | \$2,625 | \$2,625 | 100% | |
| Workplace Accommodation | \$15,450 | (\$12,820) | \$2,630 | \$2,630 | 100% | |
| Total Human Resources | \$169,388 | (\$112,953) | \$56,435 | \$56,435 | 100% | |
| Information Technology | | | | | | |
| Open Data Initiative | \$15,722 | (\$15,264) | \$458 | \$458 | 100% | |
| Technology Infrastructure Initiative | \$1,449,694 | (\$41,072) | \$1,408,622 | \$1,408,622 | 100% | |
| Total Information Technology | \$1,465,416 | (\$56,336) | \$1,409,080 | \$1,409,080 | 100% | |
| Total Corporate Services | \$3,364,527 | (\$55,172) | \$3,309,355 | \$3,309,355 | 100% | |
| Total Pending Closure | \$3,364,527 | (\$55,172) | \$3,309,355 | \$3,309,355 | 100% | |
| Total CO Corporate Services | \$28,684,999 | \$115,049 | \$28,800,048 | \$11,848,790 | 41% | \$16,951,258 |
| Total Corporate Services | \$28,684,999 | \$115,049 | \$28,800,048 | \$11,848,790 | 41% | \$16,951,258 |

TOWN OF MILTON
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June 2021

Community Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| CMCommunity Services | | | | | | |
| Active | | | | | | |
| Community Services | | | | | | |
| Administration | | | | | | |
| Parks Master Plan Update | \$234,269 | | \$234,269 | \$82,421 | 35% | \$151,848 |
| Service Strategy | \$110,834 | \$48,637 | \$159,471 | \$117,829 | 74% | \$41,642 |
| FOACM Children's Program Fundraising Campaign | | | | \$1,344,003 | | (\$1,344,003) |
| Trails Master Plan Update | \$46,004 | | \$46,004 | \$18,334 | 40% | \$27,670 |
| Total Administration | \$391,107 | \$48,637 | \$439,744 | \$1,562,588 | 355% | (\$1,122,844) |
| Parks Redevelopment | | | | | | |
| Omagh Park Redevelopment | \$905,367 | (\$830) | \$904,537 | \$38,382 | 4% | \$866,155 |
| Playground Upgrades | \$76,940 | | \$76,940 | \$3,256 | 4% | \$73,684 |
| New Campbellville Park Redevelopment | \$832,058 | \$86,232 | \$918,290 | \$889,115 | 97% | \$29,175 |
| Moffat Park Redevelopment | \$652,305 | (\$25,974) | \$626,331 | \$594,021 | 95% | \$32,310 |
| Centre Park Redevelopment | \$416,161 | \$53,309 | \$469,470 | \$461,829 | 98% | \$7,641 |
| Court Park Redevelopment | \$416,161 | \$29,720 | \$445,881 | \$443,681 | 100% | \$2,200 |
| Coulson Park Redevelopment | \$352,110 | (\$15,652) | \$336,458 | \$22,468 | 7% | \$313,990 |
| Coxe Park Redevelopment | \$509,332 | (\$43,002) | \$466,330 | \$16,826 | 4% | \$449,504 |
| Beaty Neighbourhood Park Redevelopment | \$413,803 | (\$133,193) | \$280,610 | \$265,281 | 95% | \$15,329 |
| Kingsleigh Park Redevelopment | \$569,728 | | \$569,728 | \$25,719 | 5% | \$544,009 |
| Moorelands Park Redevelopment | \$44,830 | | \$44,830 | \$27,184 | 61% | \$17,646 |
| Park Improvements - Preservation | \$245,655 | | \$245,655 | \$108,966 | 44% | \$136,689 |
| Pioneer Cemetery - Preservation | \$40,961 | | \$40,961 | \$6,038 | 15% | \$34,923 |
| Implementation Trails Master Plan | \$64,931 | \$21,271 | \$86,202 | \$41,523 | 48% | \$44,679 |
| Sam Sherratt Trail Redevelopment | \$56,045 | \$14,238 | \$70,283 | \$20,809 | 30% | \$49,474 |
| Total Parks Redevelopment | \$5,596,387 | (\$13,881) | \$5,582,506 | \$2,965,098 | 53% | \$2,617,408 |
| Parks Growth | | | | | | |
| Community Park - External to Boyne | \$310,101 | \$63,596 | \$373,697 | \$250,234 | 67% | \$123,463 |
| Jannock Property Master Plan | \$401,718 | \$30,000 | \$431,718 | \$79,284 | 18% | \$352,434 |
| Community Park Detailed Development | \$3,949,817 | (\$697,662) | \$3,252,155 | \$3,028,665 | 93% | \$223,490 |
| Parkland Dedication Bench Mark Update | \$39,120 | \$10,202 | \$49,322 | \$43,550 | 88% | \$5,772 |
| Playground Growth | \$70,811 | | \$70,811 | \$7,514 | 11% | \$63,297 |
| Sherwood District Park | \$930,818 | (\$129,085) | \$801,733 | \$757,027 | 94% | \$44,706 |
| Ford Village Square #1 | \$349,304 | (\$4,000) | \$345,304 | \$321,540 | 93% | \$23,764 |
| Bronson Park Village Square | \$382,096 | \$30,118 | \$412,214 | \$385,070 | 93% | \$27,144 |
| District Park West - Boyne | \$133,900 | | \$133,900 | \$6,760 | 5% | \$127,140 |
| Boyne Village Square #3 | \$387,827 | \$3,720 | \$391,547 | \$14,717 | 4% | \$376,830 |
| Cobban Neighbourhood Park - Boyne | \$187,559 | (\$12,702) | \$174,857 | \$46,289 | 26% | \$128,568 |
| Boyne Limestone Trails in Greenlands System | \$28,068 | | \$28,068 | \$460 | 2% | \$27,608 |
| Boyne Framgard Trail | \$69,107 | | \$69,107 | \$61,396 | 89% | \$7,711 |
| Total Parks Growth | \$7,240,246 | (\$705,813) | \$6,534,433 | \$5,002,505 | 77% | \$1,531,928 |
| Facilities Redevelopment | | | | | | |
| Corporate Office Furniture | \$183,697 | \$4,159 | \$187,856 | \$83,163 | 44% | \$104,693 |
| Civic Facility Improvements | \$3,046,775 | \$98,305 | \$3,145,080 | \$2,089,810 | 66% | \$1,055,270 |

TOWN OF MILTON
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Community Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|---------------------|-----------------------|---------------------|---------------------|------------|---------------------|
| Leisure Centre Upgrades | \$1,472,141 | (\$187,154) | \$1,284,987 | \$729,308 | 57% | \$555,679 |
| Memorial Arena Facility Improvements | \$502,957 | (\$45,722) | \$457,235 | \$107,626 | 24% | \$349,609 |
| Community Halls Improvements | \$268,461 | (\$17,194) | \$251,267 | \$200,437 | 80% | \$50,830 |
| Tonelli Sports Centre Improvements | \$192,571 | (\$88,400) | \$104,171 | \$92,521 | 89% | \$11,650 |
| Milton Sports Centre Upgrades | \$2,365,675 | (\$20,444) | \$2,345,231 | \$562,863 | 24% | \$1,782,368 |
| Mattamy National Cycling Centre Improvements | \$1,446,294 | (\$105,780) | \$1,340,514 | \$102,956 | 8% | \$1,237,558 |
| Senior Centre Asset Restorations | \$6,283 | | \$6,283 | \$183 | 3% | \$6,100 |
| Rotary Park Community Centre Improvements | \$191,412 | (\$75,634) | \$115,778 | \$52,617 | 45% | \$63,161 |
| Milton Indoor Turf Centre Improvements | \$39,727 | | \$39,727 | \$1,157 | 3% | \$38,570 |
| FirstOntario Arts Centre Milton Facility Improvements | \$497,300 | (\$6,410) | \$490,890 | \$32,862 | 7% | \$458,028 |
| Civic Operations Centre Facility Improvements | \$216,334 | (\$27,213) | \$189,121 | \$44,084 | 23% | \$145,037 |
| Fire Halls Facilities Improvements | \$806,313 | (\$87,221) | \$719,092 | \$365,019 | 51% | \$354,073 |
| Fire Station No. 1 Training Facility | \$3,939,058 | \$2,108,897 | \$6,047,955 | \$6,014,350 | 99% | \$33,605 |
| Facility Audit Update | \$274,073 | | \$274,073 | \$14,275 | 5% | \$259,798 |
| Total Facilities Redevelopment | \$15,449,071 | \$1,550,190 | \$16,999,261 | \$10,493,232 | 62% | \$6,506,029 |
| Facilities Growth | | | | | | |
| Town Hall Construction/Expansion | \$604,975 | | \$604,975 | \$19,975 | 3% | \$585,000 |
| Indoor Soccer - Air Supported | \$221,963 | | \$221,963 | \$3,808 | 2% | \$218,155 |
| Sherwood Community Centre | \$43,852,164 | \$1,071,115 | \$44,923,279 | \$40,030,998 | 89% | \$4,892,281 |
| Seniors Centre Expansion | \$239,110 | | \$239,110 | \$3,710 | 2% | \$235,400 |
| Transit Operations Centre | \$13,044,545 | | \$13,044,545 | \$382,019 | 3% | \$12,662,526 |
| New Fire Station No. 5 - Boyne | \$6,965,659 | \$1,220,186 | \$8,185,845 | \$7,832,834 | 96% | \$353,011 |
| Branch No. 2 Building | \$7,196,649 | (\$292,764) | \$6,903,885 | \$5,107,121 | 74% | \$1,796,764 |
| Total Facilities Growth | \$72,125,065 | \$1,998,537 | \$74,123,602 | \$53,380,465 | 72% | \$20,743,137 |
| Transit | | | | | | |
| Transit | | | | | | |
| Transit Bus Stop-Retrofit | \$73,600 | | \$73,600 | \$2,144 | 3% | \$71,456 |
| Transit Facility | \$170,775 | | \$170,775 | \$5,775 | 3% | \$165,000 |
| Transit Bus Pads | \$80,952 | | \$80,952 | \$16,882 | 21% | \$64,070 |
| Mobile Fare Payment Pilot | \$110,210 | | \$110,210 | \$3,210 | 3% | \$107,000 |
| Transit Scheduling Software | \$154,500 | (\$7,867) | \$146,633 | \$69,806 | 48% | \$76,827 |
| Onboard Surveillance System | \$248,591 | (\$2,636) | \$245,955 | \$7,241 | 3% | \$238,714 |
| Total Transit | \$838,628 | (\$10,503) | \$828,125 | \$105,059 | 13% | \$723,066 |
| Total Transit | \$838,628 | (\$10,503) | \$828,125 | \$105,059 | 13% | \$723,066 |
| Operations | | | | | | |
| Fleet Equipment - Replacement | | | | | | |
| 3/4 Ton Pick-ups Replacement | \$398,886 | \$43,595 | \$442,481 | \$319,926 | 72% | \$122,555 |
| 1 Ton Crew Dump Trucks | \$309,000 | \$40,229 | \$349,229 | \$9,000 | 3% | \$340,229 |
| Tandem Axle Dump Truck | \$332,956 | (\$2,890) | \$330,066 | \$9,698 | 3% | \$320,368 |
| Enforcement Vehicles | \$84,460 | | \$84,460 | \$2,460 | 3% | \$82,000 |
| Haul All/Packer | \$316,160 | (\$74,692) | \$241,468 | \$116,174 | 48% | \$125,294 |
| Ice Resurfacers | \$192,818 | \$212,316 | \$405,134 | \$295,134 | 73% | \$110,000 |
| Tractors, Loaders & Back Hoes - Replacement | \$136,063 | (\$1,577) | \$134,486 | \$44,362 | 33% | \$90,124 |
| Brush Chipper | \$97,850 | (\$4,321) | \$93,529 | \$2,850 | 3% | \$90,679 |

TOWN OF MILTON
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Community Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|----------------------|-----------------------|----------------------|---------------------|-------------|---------------------|
| Sign Truck | \$329,600 | | \$329,600 | \$9,600 | 3% | \$320,000 |
| Total Fleet Equipment - Replacement | \$2,197,793 | \$212,660 | \$2,410,453 | \$809,204 | 34% | \$1,601,249 |
| Fleet Equipment - Growth Related | | | | | | |
| Tractors, Loaders & Back Hoes | \$591,451 | \$21,718 | \$613,169 | \$283,781 | 46% | \$329,388 |
| Total Fleet Equipment - Growth Related | \$591,451 | \$21,718 | \$613,169 | \$283,781 | 46% | \$329,388 |
| Forestry | | | | | | |
| EAB Implementation Strategy | \$1,580,400 | | \$1,580,400 | \$1,444,358 | 91% | \$136,042 |
| Urban Forestry Mangement | \$63,860 | | \$63,860 | \$1,860 | 3% | \$62,000 |
| Total Forestry | \$1,644,260 | | \$1,644,260 | \$1,446,218 | 88% | \$198,042 |
| Surface Treatment Program | | | | | | |
| Surface Treatment Program | \$1,940,377 | (\$35,393) | \$1,904,984 | \$405,518 | 21% | \$1,499,466 |
| Total Surface Treatment Program | \$1,940,377 | (\$35,393) | \$1,904,984 | \$405,518 | 21% | \$1,499,466 |
| Total Operations | \$6,373,881 | \$198,985 | \$6,572,866 | \$2,944,721 | 45% | \$3,628,145 |
| Total Community Services | \$108,014,385 | \$3,066,152 | \$111,080,537 | \$76,453,667 | 69% | \$34,626,870 |
| Total Active | \$108,014,385 | \$3,066,152 | \$111,080,537 | \$76,453,667 | 69% | \$34,626,870 |
| Completed Pending Warranty | | | | | | |
| Community Services | | | | | | |
| Parks Growth | | | | | | |
| Community Park South Sherwood - Willmott | \$2,528,195 | (\$277,009) | \$2,251,186 | \$2,248,276 | 100% | \$2,910 |
| Total Parks Growth | \$2,528,195 | (\$277,009) | \$2,251,186 | \$2,248,276 | 100% | \$2,910 |
| Total Community Services | \$2,528,195 | (\$277,009) | \$2,251,186 | \$2,248,276 | 100% | \$2,910 |
| Total Completed Pending Warranty | \$2,528,195 | (\$277,009) | \$2,251,186 | \$2,248,276 | 100% | \$2,910 |
| Pending Closure | | | | | | |
| Community Services | | | | | | |
| Facilities Redevelopment Recreation | | | | | | |
| Tonelli Sports Centre Improvements | \$97,406 | (\$41,134) | \$56,272 | \$56,272 | 100% | |
| Total Facilities Redevelopment Recreation | \$97,406 | (\$41,134) | \$56,272 | \$56,272 | 100% | |
| Parks | | | | | | |
| Parks Growth | | | | | | |
| New Trail Development (2012 & 2015) | \$1,016,592 | (\$235,329) | \$781,263 | \$781,263 | 100% | |
| Ford Village Square #1 | \$32,516 | \$7,441 | \$39,957 | \$39,957 | 100% | |
| Boyne Village Square #3 | \$43,111 | \$8,031 | \$51,142 | \$51,142 | 100% | |
| Total Parks Growth | \$1,092,219 | (\$219,857) | \$872,362 | \$872,362 | 100% | |
| Parks Redevelopment | | | | | | |
| Omagh Park Redevelopment | \$108,479 | (\$8,748) | \$99,731 | \$99,731 | 100% | |
| Kingsleigh Park Redevelopment | \$80,561 | \$12,541 | \$93,102 | \$93,102 | 100% | |
| Wakefield Park Redevelopment | \$281,941 | (\$54,244) | \$227,697 | \$227,697 | 100% | |
| Coulson Park Redevelopment | \$69,804 | \$1,210 | \$71,014 | \$71,014 | 100% | |
| Coxe Park Redevelopment | \$75,449 | (\$6,573) | \$68,876 | \$68,876 | 100% | |
| Total Parks Redevelopment | \$616,234 | (\$55,814) | \$560,420 | \$560,420 | 100% | |
| Total Parks | \$1,708,453 | (\$275,671) | \$1,432,782 | \$1,432,782 | 100% | |
| Transit | | | | | | |
| Transit Fleet Replacement | | | | | | |
| Transit Bus Non Growth: Replacement | \$1,178,681 | (\$63,432) | \$1,115,249 | \$1,115,249 | 100% | |

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Community Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| Specialized Transit Bus Non Growth | \$342,236 | (\$64,417) | \$277,819 | \$277,819 | 100% | |
| Total Transit Fleet Replacement | \$1,520,917 | (\$127,848) | \$1,393,069 | \$1,393,069 | 100% | |
| Total Transit | \$1,520,917 | (\$127,848) | \$1,393,069 | \$1,393,069 | 100% | |
| Operations | | | | | | |
| Fleet Equipment - Replacement | | | | | | |
| Landscape Trailer | \$9,476 | \$473 | \$9,949 | \$9,949 | 100% | |
| Total Fleet Equipment - Replacement | \$9,476 | \$473 | \$9,949 | \$9,949 | 100% | |
| Forestry | | | | | | |
| EAB Implementation Strategy | \$1,204,548 | \$148,528 | \$1,353,076 | \$1,353,076 | 100% | |
| Total Forestry | \$1,204,548 | \$148,528 | \$1,353,076 | \$1,353,076 | 100% | |
| Total Operations | \$1,214,024 | \$149,000 | \$1,363,024 | \$1,363,024 | 100% | |
| Total Community Services | \$4,540,800 | (\$295,653) | \$4,245,147 | \$4,245,147 | 100% | |
| Total Pending Closure | \$4,540,800 | (\$295,653) | \$4,245,147 | \$4,245,147 | 100% | |
| Total CM Community Services | \$115,083,380 | \$2,493,489 | \$117,576,869 | \$82,947,090 | 71% | \$34,629,779 |
| Total Community Services | \$115,083,380 | \$2,493,489 | \$117,576,869 | \$82,947,090 | 71% | \$34,629,779 |

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Development Services

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| DVDevelopment Services | | | | | | |
| Active | | | | | | |
| Development Services Administration | | | | | | |
| Eng. Serv. Administration | | | | | | |
| Train Whistle Cessation Assessment | | \$35,000 | \$35,000 | \$1,050 | 3% | \$33,950 |
| Total Eng. Serv. Administration | | \$35,000 | \$35,000 | \$1,050 | 3% | \$33,950 |
| Total Development Services Administration | | \$35,000 | \$35,000 | \$1,050 | 3% | \$33,950 |
| Infrastructure Management | | | | | | |
| Urban Roads Redevelopment | | | | | | |
| Bronte Street (Main St to Steeles Ave) | \$33,434,927 | \$1,560,093 | \$34,995,020 | \$9,779,973 | 28% | \$25,215,047 |
| Nipissing Road Redevelopment | \$4,238,589 | (\$30,860) | \$4,207,729 | \$247,136 | 6% | \$3,960,593 |
| Victoria Street (Bronte St to James St) | \$986,010 | (\$340,330) | \$645,680 | \$79,363 | 12% | \$566,317 |
| Elizabeth Street (Victoria St to Main St) | \$1,487,606 | (\$925,438) | \$562,168 | \$131,347 | 23% | \$430,821 |
| Commercial Street (Main to Sydney) | \$1,290,944 | (\$74,967) | \$1,215,977 | \$780,603 | 64% | \$435,374 |
| Bronte Street (Heslop to S. of Main) | \$2,725,394 | \$17,662 | \$2,743,056 | \$1,870,831 | 68% | \$872,225 |
| Jasper Street Reconstruction | \$624,546 | \$16,202 | \$640,748 | \$93,271 | 15% | \$547,477 |
| Asphalt Overlay Program | \$21,320,909 | \$752,266 | \$22,073,175 | \$12,182,036 | 55% | \$9,891,139 |
| Total Urban Roads Redevelopment | \$66,108,925 | \$974,627 | \$67,083,552 | \$25,164,562 | 38% | \$41,918,990 |
| Urban Roads Growth | | | | | | |
| Main St (Scott Blvd (incl. CNR Crossing) to Bronte St) | \$10,640,063 | \$4,112,825 | \$14,752,888 | \$9,221,737 | 63% | \$5,531,151 |
| Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St) | \$23,501,907 | \$3,388,438 | \$26,890,345 | \$8,731,852 | 32% | \$18,158,493 |
| Louis St Laurent (Tremaine Rd to Bronte St) | \$7,164,200 | (\$405,355) | \$6,758,845 | \$6,750,823 | 100% | \$8,022 |
| Thompson Road (Britannia to Louis St Laurent) | \$13,809,509 | \$979,402 | \$14,788,911 | \$6,340,168 | 43% | \$8,448,743 |
| 5th Line (Hwy 401 to Derry Road) | \$23,150,099 | (\$7,652,243) | \$15,497,856 | \$6,495,823 | 42% | \$9,002,033 |
| Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd | \$14,208,877 | (\$3,704,346) | \$10,504,531 | \$10,407,568 | 99% | \$96,963 |
| Louis St Laurent (Yates to James Snow Parkway) Design | \$5,494,082 | (\$2,360,934) | \$3,133,148 | \$2,273,825 | 73% | \$859,323 |
| Louis St Laurent (James Snow Parkway to Fifth Line) | | \$7,257,648 | \$7,257,648 | \$237,132 | 3% | \$7,020,516 |
| Total Urban Roads Growth | \$97,968,737 | \$1,615,435 | \$99,584,172 | \$50,458,927 | 51% | \$49,125,245 |
| Rural Roads Redevelopment | | | | | | |
| Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.) | \$1,589,706 | \$616,983 | \$2,206,689 | \$357,531 | 16% | \$1,849,158 |
| Expanded Asphalt Program | \$5,703,836 | (\$553,616) | \$5,150,220 | \$2,300,803 | 45% | \$2,849,417 |
| Appleby Line | \$1,001,032 | \$254,189 | \$1,255,221 | \$326,880 | 26% | \$928,341 |
| Total Rural Roads Redevelopment | \$8,294,574 | \$317,556 | \$8,612,130 | \$2,985,214 | 35% | \$5,626,916 |
| Active Transportation - Growth | | | | | | |
| Boyne Limestone Trails | \$304,793 | | \$304,793 | \$5,136 | 2% | \$299,657 |
| Boyne Pedestrian Railway Crossing | \$405,600 | \$27,431 | \$433,031 | \$189,788 | 44% | \$243,243 |
| Boyne Multiuse Asphalt Trails | \$62,827 | | \$62,827 | \$1,950 | 3% | \$60,877 |
| Total Active Transportation - Growth | \$773,220 | \$27,431 | \$800,651 | \$196,874 | 25% | \$603,777 |
| Bridges/Culverts Redevelopment | | | | | | |
| Bridge/Culvert Rehabilitation Needs | \$888,932 | (\$81,335) | \$807,597 | \$72,693 | 9% | \$734,904 |
| Sixth Line Bridges (Structures 21 and 23) Construction | \$1,024,572 | \$173,338 | \$1,197,910 | \$1,192,007 | 100% | \$5,903 |
| Second Line Nassagaweya Bridge (Structure No. 63) | \$88,323 | | \$88,323 | \$21,028 | 24% | \$67,295 |
| Campbellville Road Bridge (Structure No. 72) | \$553,677 | \$74,552 | \$628,229 | \$618,459 | 98% | \$9,770 |
| Kelso Road Bridge (Structure 74) | \$150,538 | | \$150,538 | \$4,385 | 3% | \$146,153 |

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| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|----------------------|-----------------------|----------------------|---------------------|------------|----------------------|
| 6TH Line Nassagaweya Culverts (Structures 113 and 118) | \$1,636,309 | \$810,923 | \$2,447,232 | \$167,385 | 7% | \$2,279,847 |
| Total Bridges/Culverts Redevelopment | \$4,342,351 | \$977,478 | \$5,319,829 | \$2,075,957 | 39% | \$3,243,872 |
| Bridges/Culverts Growth | | | | | | |
| Main Street Grade Separation | | \$391,400 | \$391,400 | \$374,124 | 96% | \$17,276 |
| Total Bridges/Culverts Growth | | \$391,400 | \$391,400 | \$374,124 | 96% | \$17,276 |
| Storm Water Management Rehabilitation | | | | | | |
| Stormwater Pond Maintenance | \$798,554 | | \$798,554 | \$25,281 | 3% | \$773,273 |
| Mill Pond Rehabilitation | \$809,390 | | \$809,390 | \$23,824 | 3% | \$785,566 |
| Storm Sewer Network Study | \$340,564 | | \$340,564 | \$91,655 | 27% | \$248,909 |
| Storm Sewer Network Program | \$203,694 | | \$203,694 | \$5,933 | 3% | \$197,761 |
| Total Storm Water Management Rehabilitation | \$2,152,202 | | \$2,152,202 | \$146,694 | 7% | \$2,005,508 |
| Traffic | | | | | | |
| Traffic Infrastructure | \$213,811 | \$135,126 | \$348,937 | \$232,210 | 67% | \$116,727 |
| Traffic Services Safety Review | \$234,156 | | \$234,156 | \$45,228 | 19% | \$188,928 |
| Pedestrian Crossover (PXO) Program | \$291,025 | | \$291,025 | \$178,022 | 61% | \$113,003 |
| New Traffic Signals | \$350,032 | \$26,490 | \$376,522 | \$10,362 | 3% | \$366,160 |
| Preemption Traffic Control System | \$238,245 | | \$238,245 | \$17,169 | 7% | \$221,076 |
| Signal Interconnect Program | \$351,854 | | \$351,854 | \$339,358 | 96% | \$12,496 |
| Traffic Signals Replacement (Main St and Ontario St) | \$266,909 | | \$266,909 | \$227,870 | 85% | \$39,039 |
| Transport Canada Rail Regulations | \$740,206 | | \$740,206 | \$385,013 | 52% | \$355,193 |
| Preemption Traffic Control Equipment Replacement | \$99,529 | | \$99,529 | \$71,952 | 72% | \$27,577 |
| Total Traffic | \$2,785,767 | \$161,616 | \$2,947,383 | \$1,507,184 | 51% | \$1,440,199 |
| Streetlighting | | | | | | |
| Street Lighting | \$188,730 | | \$188,730 | \$15,877 | 8% | \$172,853 |
| Street Light / Pole / Underground Power Renewal | \$62,296 | | \$62,296 | \$30,118 | 48% | \$32,178 |
| Street Light LED Replacement | \$5,191,552 | (\$2,147,673) | \$3,043,879 | \$2,553,804 | 84% | \$490,075 |
| Total Streetlighting | \$5,442,578 | (\$2,147,673) | \$3,294,905 | \$2,599,799 | 79% | \$695,106 |
| Parking | | | | | | |
| Downtown Parking Study | \$80,000 | (\$4,101) | \$75,899 | \$61,399 | 81% | \$14,500 |
| Total Parking | \$80,000 | (\$4,101) | \$75,899 | \$61,399 | 81% | \$14,500 |
| Total Infrastructure Management | \$187,948,354 | \$2,313,770 | \$190,262,124 | \$85,570,734 | 45% | \$104,691,390 |
| Development Engineering | | | | | | |
| Storm Water Management Growth | | | | | | |
| SWM Boyne | \$366,481 | | \$366,481 | \$122,131 | 33% | \$244,350 |
| SWM Derry Green (BP2) | \$219,970 | \$2,000 | \$221,970 | \$62,420 | 28% | \$159,550 |
| SWM Sherwood | \$217,100 | | \$217,100 | \$6,534 | 3% | \$210,566 |
| SWM Agerton/Trafalgar | \$121,963 | | \$121,963 | \$3,552 | 3% | \$118,411 |
| Total Storm Water Management Growth | \$925,514 | \$2,000 | \$927,514 | \$194,638 | 21% | \$732,876 |
| Total Development Engineering | \$925,514 | \$2,000 | \$927,514 | \$194,638 | 21% | \$732,876 |
| Planning and Development | | | | | | |
| Planning | | | | | | |
| Official Plan Review | \$448,081 | | \$448,081 | \$168,545 | 38% | \$279,536 |
| Urban Design Guidelines | \$225,053 | | \$225,053 | \$72,991 | 32% | \$152,062 |
| Milton Heights OMB | \$203,500 | \$1,591,902 | \$1,795,402 | \$1,759,183 | 98% | \$36,219 |

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| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|----------------------|-----------------------|----------------------|---------------------|-------------|----------------------|
| MEV Secondary Planning/Site Specific Zoning | \$550,417 | \$695,736 | \$1,246,153 | \$1,148,562 | 92% | \$97,591 |
| Proposed CN Intermodal Facility | \$253,500 | \$325,000 | \$578,500 | \$161,033 | 28% | \$417,467 |
| Urban Residential Secondary Plan Phase 4 | \$1,442,652 | \$1,745,036 | \$3,187,688 | \$2,286,204 | 72% | \$901,484 |
| Sustainable Halton Subwatershed Study | \$2,230,000 | \$256,446 | \$2,486,446 | \$2,197,176 | 88% | \$289,270 |
| Sustainable Halton Land Base Analysis | \$242,888 | \$399,662 | \$642,550 | \$322,585 | 50% | \$319,965 |
| Britannia E/W - Secondary Plan | \$2,389,887 | \$706,883 | \$3,096,770 | \$739,998 | 24% | \$2,356,772 |
| Official Plan Amendment - North Porta Employment Lands | | \$99,910 | \$99,910 | \$32,030 | 32% | \$67,880 |
| Total Planning | \$7,985,978 | \$5,820,575 | \$13,806,553 | \$8,888,308 | 64% | \$4,918,245 |
| Total Planning and Development | \$7,985,978 | \$5,820,575 | \$13,806,553 | \$8,888,308 | 64% | \$4,918,245 |
| Total Active | \$196,859,846 | \$8,171,344 | \$205,031,190 | \$94,654,729 | 46% | \$110,376,461 |
| Completed Pending Warranty | | | | | | |
| Infrastructure Management | | | | | | |
| Storm Water Management Rehabilitation | | | | | | |
| Storm Water Management Rehabilitation | \$2,114,260 | (\$1,611,856) | \$502,404 | \$463,032 | 92% | \$39,372 |
| Total Storm Water Management Rehabilitation | \$2,114,260 | (\$1,611,856) | \$502,404 | \$463,032 | 92% | \$39,372 |
| Urban Roads Redevelopment | | | | | | |
| Asphalt Overlay Program (19) | \$3,459,512 | (\$60,957) | \$3,398,555 | \$3,353,204 | 99% | \$45,351 |
| Wheelabrator Way - Including Culvert Replacement | \$1,698,327 | \$1,057,773 | \$2,756,100 | \$2,685,805 | 97% | \$70,295 |
| Main Street (Bronte to James) | \$567,901 | (\$41,445) | \$526,456 | \$440,187 | 84% | \$86,269 |
| Martin Street (Main St to Steeles ave) | \$1,001,660 | (\$75,963) | \$925,697 | \$749,440 | 81% | \$176,257 |
| Total Urban Roads Redevelopment | \$6,727,400 | \$879,408 | \$7,606,808 | \$7,228,636 | 95% | \$378,172 |
| Rural Roads Redevelopment | | | | | | |
| Expanded Asphalt Program (18) | \$2,190,957 | (\$747,115) | \$1,443,842 | \$1,369,841 | 95% | \$74,001 |
| Expanded Asphalt Program (19) | \$2,134,322 | (\$443,221) | \$1,691,101 | \$1,585,466 | 94% | \$105,635 |
| First Line (Britannia to Lower Base Line) Rehabilitation | \$1,252,350 | (\$76,440) | \$1,175,910 | \$1,066,392 | 91% | \$109,518 |
| Bell School Line (Derry Rd to Britannia Rd) | \$1,377,844 | \$133,098 | \$1,510,942 | \$1,327,708 | 88% | \$183,234 |
| Total Rural Roads Redevelopment | \$6,955,473 | (\$1,133,678) | \$5,821,795 | \$5,349,407 | 92% | \$472,388 |
| Bridges/Culverts Redevelopment | | | | | | |
| Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26) | \$213,297 | (\$71,050) | \$142,247 | \$139,725 | 98% | \$2,522 |
| Bridge/Culvert Rehabilitation Needs | \$2,006,037 | (\$60,754) | \$1,945,283 | \$1,734,754 | 89% | \$210,529 |
| Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64) | \$188,571 | (\$82,804) | \$105,767 | \$99,574 | 94% | \$6,193 |
| First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61) | \$188,063 | (\$66,927) | \$121,136 | \$115,403 | 95% | \$5,733 |
| Reid Side Road Culverts Replacement | \$326,220 | \$35,069 | \$361,289 | \$343,223 | 95% | \$18,066 |
| Total Bridges/Culverts Redevelopment | \$2,922,188 | (\$246,466) | \$2,675,722 | \$2,432,679 | 91% | \$243,043 |
| Total Infrastructure Management | \$18,719,321 | (\$2,112,592) | \$16,606,729 | \$15,473,755 | 93% | \$1,132,974 |
| Total Completed Pending Warranty | \$18,719,321 | (\$2,112,592) | \$16,606,729 | \$15,473,755 | 93% | \$1,132,974 |
| Pending Closure | | | | | | |
| Infrastructure Management | | | | | | |
| Traffic | | | | | | |
| New Traffic Signals | \$323,397 | (\$26,490) | \$296,907 | \$296,907 | 100% | |
| Total Traffic | \$323,397 | (\$26,490) | \$296,907 | \$296,907 | 100% | |
| Streetlighting | | | | | | |
| Street Light / Pole / Underground Power Renewal | \$60,529 | (\$253) | \$60,276 | \$60,276 | 100% | |
| Total Streetlighting | \$60,529 | (\$253) | \$60,276 | \$60,276 | 100% | |

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| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|---|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| Urban Roads Redevelopment | | | | | | |
| Commercial Street (Main to Sydney) | \$123,869 | (\$42,736) | \$81,133 | \$81,133 | 100% | |
| Total Urban Roads Redevelopment | \$123,869 | (\$42,736) | \$81,133 | \$81,133 | 100% | |
| Urban Roads Growth | | | | | | |
| Bronte St (Britannia to Louis St Laurent) | \$8,337,888 | (\$3,415,887) | \$4,922,001 | \$4,922,001 | 100% | |
| Louis St Laurent (RR25 to Yates Drive) | \$6,758,925 | (\$242,128) | \$6,516,797 | \$6,516,797 | 100% | |
| Total Urban Roads Growth | \$15,096,813 | (\$3,658,015) | \$11,438,798 | \$11,438,798 | 100% | |
| Total Infrastructure Management | \$15,604,608 | (\$3,727,494) | \$11,877,114 | \$11,877,114 | 100% | |
| Total Pending Closure | \$15,604,608 | (\$3,727,494) | \$11,877,114 | \$11,877,114 | 100% | |
| Total DV Development Services | \$231,183,775 | \$2,331,258 | \$233,515,033 | \$122,005,598 | 52% | \$111,509,435 |
| Total Development Services | \$231,183,775 | \$2,331,258 | \$233,515,033 | \$122,005,598 | 52% | \$111,509,435 |

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Library

| | APPROVED BUDGET | BUDGET ADJUSTMENTS | REVISED BUDGET | LTD ACTUALS | % SPENT | VARIANCE LTD |
|--|--------------------|-----------------------|-------------------|----------------|------------|-----------------|
| L B Library | | | | | | |
| Active | | | | | | |
| Library | | | | | | |
| Library | | | | | | |
| Automation Replacement | \$170,123 | | \$170,123 | \$41,877 | 25% | \$128,246 |
| Collection - Replacement | \$802,307 | | \$802,307 | \$412,871 | 51% | \$389,436 |
| New Branch Equipment | \$60,660 | \$251,328 | \$311,988 | \$258,773 | 83% | \$53,215 |
| Collection - New | \$1,881,805 | | \$1,881,805 | \$571,356 | 30% | \$1,310,449 |
| Shelving - New | \$116,942 | \$192,582 | \$309,524 | \$287,371 | 93% | \$22,153 |
| Library Service Delivery Strategy Implementation | \$840,377 | | \$840,377 | \$24,477 | 3% | \$815,900 |
| E-Services Implementation | | \$77,250 | \$77,250 | \$12,661 | 16% | \$64,589 |
| Total Library | \$3,872,214 | \$521,160 | \$4,393,374 | \$1,609,386 | 37% | \$2,783,988 |
| Total Library | \$3,872,214 | \$521,160 | \$4,393,374 | \$1,609,386 | 37% | \$2,783,988 |
| Total Active | \$3,872,214 | \$521,160 | \$4,393,374 | \$1,609,386 | 37% | \$2,783,988 |
| Pending Closure | | | | | | |
| Library | | | | | | |
| Library | | | | | | |
| Library Services Master Plan | \$47,277 | (\$21,514) | \$25,763 | \$25,763 | 100% | |
| Total Library | \$47,277 | (\$21,514) | \$25,763 | \$25,763 | 100% | |
| Total Library | \$47,277 | (\$21,514) | \$25,763 | \$25,763 | 100% | |
| Total Pending Closure | \$47,277 | (\$21,514) | \$25,763 | \$25,763 | 100% | |
| Total LB Library | \$3,919,491 | \$499,646 | \$4,419,137 | \$1,635,149 | 37% | \$2,783,988 |
| Total Library | \$3,919,491 | \$499,646 | \$4,419,137 | \$1,635,149 | 37% | \$2,783,988 |