



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer/Treasurer

Date: April 27, 2020

Report No: CORS-007-20

Subject: 2019 Year End Capital Variances

Recommendation: THAT the new budget adjustments that amount to a net reduction of \$5,406,342 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report CORS-007-20, be approved;

AND that the capital projects identified as pending closure in Appendix B, with an approved budget totaling \$19,696,783 be closed;

AND that \$1,900,000 be transferred from the Project Variance Account to the Capital Works Reserve.

EXECUTIVE SUMMARY

This report summarizes the final position of the Town's \$290 million capital program as of 2019 year end. It also outlines the capital budget adjustments that have been required since June 30, 2019 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings. During the full year 2019, net budget adjustments amounted to a \$4.9 million decrease, representing 1.7% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.



REPORT

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of 2019. Expenditures and revenues are presented on an accrual basis at year end (as opposed to a cash basis). The statements include future year budget amounts for pre-approved 2020 fleet replacements projects.

The following table summarizes the changes reflected in the approved budget between the June 2019 financial statements as presented through CORS-053-19 and the December 2019 statements. Through this report, approval is being requested for net budget decreases of \$5,406,342.

Table 1 – Capital Program Approved Budget Continuity Schedule

	Q2 Approved Budget (CORS-053-19)	Budget Changes Since July 1, 2019 Increase / (Decrease)		Approved Budget as of December 31, 2019*
		Previously Approved (Appendix A)	New Budget Amendments (Appendix B)	
Executive Services	7,566,968	18,686	1,388	7,587,042
Corporate Services	18,464,210	2,250	(2,201,863)	16,264,596
Engineering Services	155,566,821	1,050,235	(2,954,482)	153,662,574
Community Services	98,035,098	100,825	(262,062)	97,873,861
Planning & Development	11,446,634	-	15,278	11,461,912
Library Services	3,354,234	-	(4,601)	3,349,633
Total	294,433,964	1,171,996	(5,406,342)	290,199,618

*Approved Budget before recommended project closures

Previously Approved Budget Amendments - \$1,171,996 increase

Various tenders, single source awards and/or department reports approved by Council in the latter half of the year resulted in a net capital budget increase of \$836,182. In part, this increase is associated with the Oxford Funding Agreement ENG-035-19) that recommended a new capital project, C34003819 Louis St Laurent Ave. (James Snow Pkwy to Fifth Line), be approved in the amount of \$429,737.



Under the delegated authority provided through Budget Management Policy No. 113, certain amendments to capital projects were approved by the Treasurer/CAO through the latter half of 2019 which amounted to a net budget increase of \$335,814. This increase primarily related to cost increases in the Stormwater Management Pond Condition Assessment as referenced in CORS-028-19 Sch B), First Line (Britannia to Lower Base Line) Rehabilitation, and the Asphalt Overlay Design Program.

Combined, these result in a net budget increase of \$1,171,996 in the capital program. All increases and decreases by project as well as the identified funding source are identified in Appendix A.

New Budget Amendments - \$5,406,342 Decrease

Through the 2019 year-end review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$1,388,444 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net decrease of \$4,017,898. Savings of \$1,731,932 from the deferral of the Property Tax System replacement and \$1,611,856 from the deferral of reconfiguration works associated with High Point Stormwater Pond cleanout are the primary drivers of the reduction.

Also included in the budget amendments on active capital projects, is \$900,000 in savings in the Asphalt Overlay Construction project resulting from operational efficiencies on Bronte Street, reduced expenses for temporary road markings and less base and subdrain repairs than expected. Through CORS-015-20, staff recommended that the unspent funds be transferred to the 2020 Asphalt Overlay Construction project to allow for additional roads in the 2020 program and further address the backlog in the Town's road rehabilitation program.

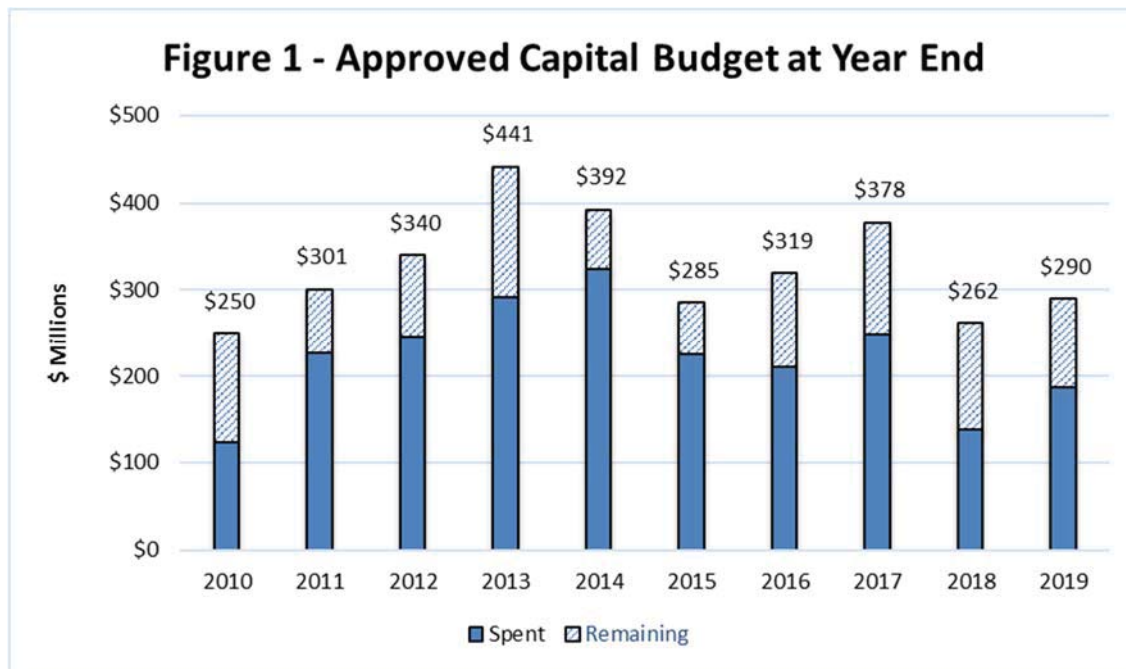
The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of 5,406,342.

Changes in Funding Source

Although the total approved budget will remain unchanged, certain projects require adjustments to the funding sources as further outlined on Appendix C.

Capital Program at Year End

The following table puts the 2019 year end position (including both active and closed projects) in a historical context. The size and balance of the capital projects can change from year-to-year based upon the specific initiatives that the Town is undertaking. Significant road constructions, facilities and hospital contributions, for example, generally account for the volatility in size of the program.



Note: Approved budget figures are presented before the closure of projects as approved through year end approvals.



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Following the recommended project closures, projects with an approved budget of \$270.5 million will carry forward to 2020 as shown in the table below, reflecting the multi-year nature of the capital program.

Table 2 – Capital Program Summary at 2019 Year End

	Approved Budget as of December 31, 2019			Expenditure Status of Projects Carried Forward (at December 31, 2019)	
	Total	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)
Executive Services	7,587,042	1,051,033	6,536,009	1,178,356	5,357,653
Corporate Services	16,264,596	576,696	15,687,901	7,310,436	8,377,465
Engineering Services	153,662,573	10,310,012	143,352,561	77,678,546	65,674,014
Community Services	97,873,862	7,344,611	90,529,251	71,570,306	18,958,946
Planning & Development	11,461,912	-	11,461,912	8,310,112	3,151,800
Library Services	3,349,633	414,431	2,935,202	1,393,967	1,541,235
Total	290,199,618	19,696,783	270,502,836	167,441,722	103,061,114

Note 1: Remaining includes funds that have been committed through a procurement process. At 2019 year end, the committed amount is in excess of \$18 million.

As noted in the table above, \$167.4 million (62%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at 2019 year end (based on size of remaining budget). These projects account for 65% of the \$103 million balance.

Table 3 – Largest Capital Projects at 2019 Year End

Project	Remaining Budget at 2019 Year End	% Spent	Status
Main St. (James Snow Pkwy to 5 th Line)	\$14,215,127	14%	Design is 80% complete, property negotiations are in progress.
5 th Line (Hwy 401 to Derry Road)	\$12,283,201	16%	Design is 80% complete and considers Derry Green Business Park.
Bronte St. (Main St. to Steeles Ave.)	\$10,145,769	31%	Phase 1 works are nearing completion. Property acquisition for Phase 2 in 2019, design completed by the end of this year. Construction tender 2021, with construction completion 2023-24.
Main St. (Scott Blvd (incl. CNR Crossing) to Bronte St.)	\$6,743,596	54%	Ongoing coordination with CN Rail regarding pedestrian tunnels.
Sherwood Community Centre	\$6,024,916	87%	Substantial Completion Reached. Facility open September 21, 2019.
New Fire Station No. 5 – Boyne	\$5,127,100	37%	Construction in progress. Substantial completion anticipated for August 2020.
Nipissing Road Redevelopment	\$4,041,613	5%	Coordination with Metrolinx required. Cost sharing agreement in negotiation stage with construction commencing at the earliest, 2021.
Louis St. Laurent (Yates to 4th Line) formerly to Thompson Rd	\$4,036,179	61%	Tender Awarded (PDA-010-19), servicing consideration with the Region's watermain caused a design revision that will delay completion until August 2020.
Department Specific Tech Initiatives	\$2,633,484	40%	Various departmental initiatives that are all in progress and include productivity upgrades or enhancements to Town systems which include CMIC, AMANDA, PerfectMind, FDM, FMW, Vailtech, CLASS, Citrix, and Sharepoint to name a few.
Library Branch No. 2 Building	\$1,908,251	72%	Substantial Completion Reached. Facility opened in fall 2019
Total	\$67,159,236		



Financial Impact

Net budget increases of \$1,171,996 have been previously approved since June 2019. Through this report, staff are recommending new budget changes resulting in a decrease of \$5,406,342 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since June 30, 2019 result in a decrease of \$4,234,345 (or 1.4% of the approved capital program).

The cumulative 2019 in-year funding changes within the capital program result in a decrease in required capital program funding of \$4,986,137 (1.72% of the approved capital program) as illustrated on the following page.



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Table 4 – Summary of In-Year Funding Changes to the Capital Program in 2019

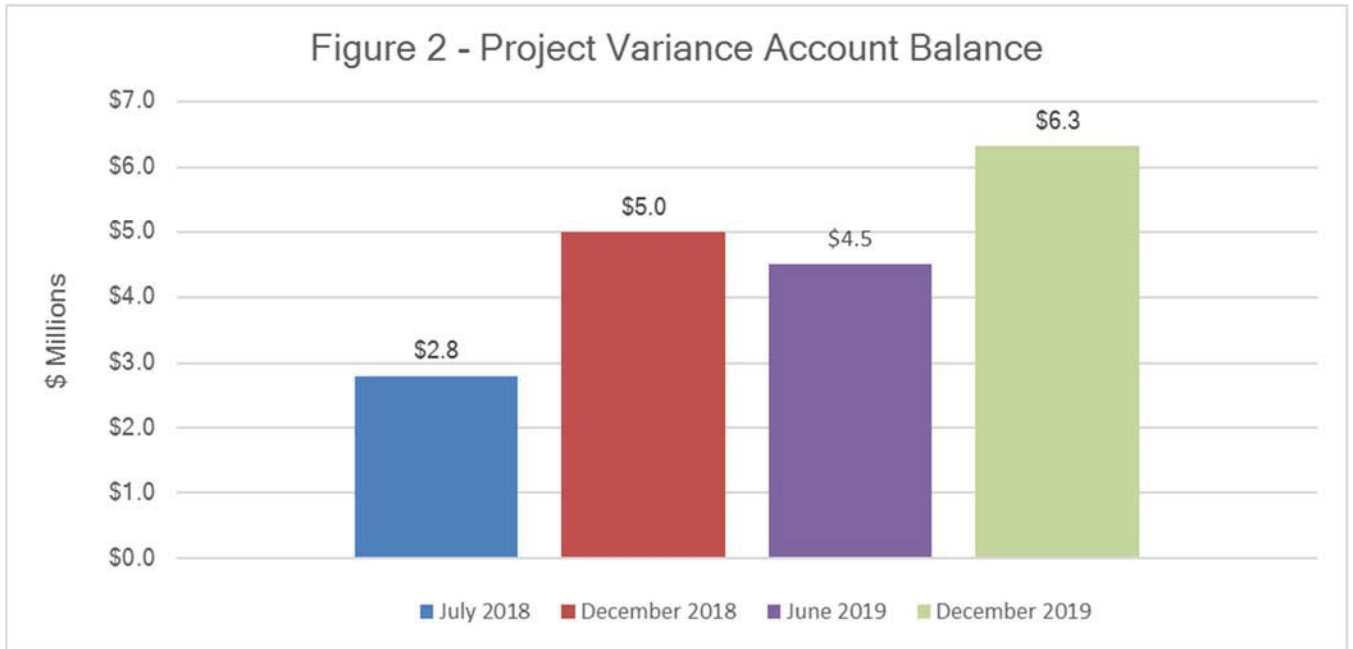
Funding Source	Q1 & Q2 Budget Increases/ (Decreases)	Q3 and Q4 Budget Increases/(Decreases)			Total Q3 & Q4 2019	Total 2019 In- Year Funding Changes
		Previously Approved	New Budget Amendments	New Funding Source Change		
Total Project Variance Account:	941,110	309,766	(3,039,211)	891,349	(1,838,097)	(896,987)
Reserves and Reserve Funds:						-
Library Capital Works Reserve	17,188	-	(4,601)	-	(4,601)	12,587
Capital Works Reserve	(1,250,000)	-	-	-	-	(1,250,000)
Slot Reserve Fund	(900,000)	-	-	-	-	(900,000)
Federal Gas Tax	76,196	78,565	(738,417)	-	(659,852)	(583,656)
OCIF	-	-	(179,100)	-	(179,100)	(179,100)
Building Stabilization Reserve	-	-	(26,722)	-	(26,722)	(26,722)
Total Reserves and Reserve Funds	(2,056,616)	78,565	(948,840)	-	(870,275)	(2,926,891)
Debentures:						
Tax Supported Debt	2,150,000	-	-	(55,764)	(55,764)	2,094,236
Total Debentures	2,150,000	-	-	(55,764)	(55,764)	2,094,236
Development Charges:						
Library DC	-	(1)	-	-	(1)	(1)
Roads DC	(3,716,050)	53,787	(77,930)	(870,863)	(895,007)	(4,611,056)
Public Works DC	17,303	24,013	(3,525)	-	20,487	37,790
Parks DC	(56,912)	8,945	(111,127)	-	(102,182)	(159,093)
Transit DC	-	-	(28,659)	-	(28,659)	(28,659)
Administration DC	31,728	-	(31,278)	-	(31,278)	450
Stormwater Management DC	-	-	2,257	-	2,257	2,257
Fire DC	1,307,869	84,289	1,355	-	85,644	1,393,512
Total Development Charges	(2,416,061)	171,032	(248,908)	(870,863)	(948,739)	(3,364,800)
Provincial Grants/ Subsidies	-	-	(440,626)	35,278	(405,348)	(405,348)
Federal Grants/ Subsidies	-	-	(819,010)	-	(819,010)	(819,010)
Developer Recovery	175,000	40,574	77,012	-	117,586	292,586
Regional Recovery	-	152,322	(71,321)	-	81,001	81,001
Recovery from Other Municipality	66,549	-	(6,209)	-	(6,209)	60,340
Other Grants	-	-	-	(246,349)	(246,349)	(246,349)
Other Recoveries	11,877	-	90,771	246,349	337,120	348,997
LT Developer Liability	376,350	419,737	-	-	419,737	796,087
Total External Funding Sources	629,776	612,633	(1,169,382)	35,278	(521,471)	108,305
Increase/(Decrease) in Funding	(751,791)	1,171,996	(5,406,342)	-	(4,234,345)	(4,986,137)



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The Project Variance Account is currently at a balance of \$6.3 million. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$4.4 million.

As a result, it is recommended that \$1.9 million be transferred from the Project Variance Account back to the Capital Works Reserve to re-align the Project Variance Account to its target balance.



Note: Since its inception in July 2018, no transfers have been made between reserves and the Project Variance Account

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm., MBA 905 878 7252 x2316

Attachments

Appendix A – Previously Approved Budget Amendments



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Appendix B – New Budget Amendments

Appendix C – Changes in Funding Source

Appendix D – December 2019 Capital Financial Statements

CAO Approval
Andrew M. Siltala
Chief Administrative Officer

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source
Council Approved						
A1	Reid Side Road Culvert Replacement (CORS-045-19 Sch B)	Active	\$ (5,989)	\$ 320,231	(2%)	Project Variance Account
A2	Breathing Apparatus Replacement (CORS-064-19 Sch B)	Pending Closure	\$ (1,666)	\$ 840,824	0%	Project Variance Account
A3	Milton Sports Centre Facility Improvements (CORS-003-20 Sch D)	Active	\$ 5,860	\$ 1,566,391	0%	Project Variance Account
A4	Appleby Line (CORS-045-19 Sch C)	Active	\$ 6,601	\$ 258,339	3%	Project Variance Account, Development Charges
A5	Community Park- External to Boyne (CORS-064-19 Sch E)	Active	\$ 9,939	\$ 373,697	3%	Project Variance Account, Development Charges
A6	Fire Masterplan Update (CORS-066-19 Sch B)	Active	\$ 20,352	\$ 139,831	17%	Development Charges
A7	Preemption Traffic Control System (19) (CORS-064-19 Sch D)	Active	\$ 50,468	\$ 88,139	134%	Development Charges, Project Variance Account
A8	Fire Station No. 1 Redevelopment (CORS-056-19 Sch A&B)	Active	\$ 127,875	\$ 6,044,270	2%	Project Variance Account, Development Charges
A9	Traffic Infrastructure (2019) (CORS-064-19 Sch C&I)	Active	\$ 193,005	\$ 261,334	282%	Regional Recovery, Developer Recovery, Project Variance Account
A10	Louis St Laurent (James Snow Pkwy to 5th Line) (ENG-035-19)	Active	\$ 429,737	\$ 429,737	-	LT Developer Liability, Developer Recovery
Subtotal - Approved by Council			\$ 836,182			
Treasurer / CAO Approved						
A12	Civic Facility Improvements (18) (PDA-046-19)	Active	\$ (31,966)	\$ 2,023,092	(2%)	Project Variance Account
A13	Centre Park Redevelopment (PDA-051-03)	Active	\$ (10,883)	\$ 53,829	(17%)	Project Variance Account
A14	Tractor Attachments (19) (PDA-034-19)	Pending Closure	\$ 1,205	\$ 51,221	2%	Project Variance Account
A15	Photocopiers (14) (PDA-034-19)	Active	\$ 2,250	\$ 104,801	2%	Project Variance Account

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source
A16	1 Ton Dump Truck-Growth (19) (PDA-055-19)	Active	\$ 2,728	\$ 116,537	2%	Project Variance Account
A17	Reid Side Road Culvert Replacement (PDA-041-19)	Active	\$ 7,771	\$ 328,002	2%	Project Variance Account
A18	Jasper Street Reconstruction (PDA-CRAN 19-051-17)	Active	\$ 16,203	\$ 95,704	20%	Project Variance Account
A19	Tractors, Loaders & Back Hoes-Growth (19) (PDA-045-19)	Active	\$ 21,718	\$ 613,169	4%	Development Charges, Project Variance Account
A20	Park Improvements (19) (BA-002-19)	Active	\$ 36,000	\$ 102,240	54%	Project Variance Account
A21	Bridge/Culvert Rehab Needs - Construction (19) (PDA-033-19)	Active	\$ 44,206	\$ 510,809	9%	Project Variance Account
A22	Asphalt Overlay Program - Design (19) (PDA-CRAN-19-051-14)	Active	\$ 77,044	\$ 260,409	42%	Project Variance Account, Development Charges
A23	First Line (Brittania to Lower Base Line) Rehabilitation (PDA-036-19)	Active	\$ 78,565	\$ 1,386,857	6%	Federal Grants/Subsidies
A24	Stormwater Management Pond Condition Assessment (CORS-028-19 Sch B and BA-003-19)	Active	\$ 90,973	\$ 178,948	103%	Project Variance Account
Subtotal - Approved by Treasurer / CAO			\$ 335,814			
Total - Previously Approved			\$ 1,171,996			

*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation <small>(Provided for variances greater than \$25,000)</small>
Projects Pending Closure							
B1	Department Specific Initiatives (14)	Pending Closure	\$ (280,639)	\$ 169,013	(62%)	Project Variance Account, Reserves and Reserve Funds	Savings resulted from the deferral of the Workflow and Imaging initiative pursuant to current ongoing corporate and operational priorities, internal resource limitations, and key dependencies to other ongoing system enhancements. An alternate business case funding model for the AMPS implementation is being used in 2020. Microsoft/Adobe licensing savings resulting from the consolidation of assets and execution of strategic enterprise agreements (Microsoft EA) lowered overall software costs. In-house development and maintenance of custom application reports and programming also led to savings across many Enterprise applications within the Corporation.
B2	Pavement Management System (14)	Pending Closure	\$ (122,112)	\$ 2,137	(98%)	Project Variance Account	It is recommended that this project be closed as a result of the work being deferred. Included in the scope of the 2020 Asset Management Plan project (C20010019) is the identification and prioritization of asset management improvement actions including consideration of technology solutions that would create efficiencies, create value or reduce risk to the Town. Following the completion of the Asset Management Plan project, staff will consider consultant recommendations and re-evaluate future technology needs (including a potential Pavement Management System) which would be incorporated into the capital forecast through a future proposed budget.
B3	Stormwater Pond Maintenance (15)	Pending Closure	\$ (85,232)	\$ 487,055	(15%)	Federal Grants/Subsidies, Provincial Grants/Subsidies, Project Variance Account	This project was comprised of two phases. Phase 1 was the emergency work for Dempsey and Kearns stormwater management ponds. The warranty for this work expired August 31, 2019. Phase 2 was the design for the clean-out and reconfiguration of the High Point Stormwater Pond. It relied in part on a grant (Clean Water and Waste Water Fund) that had a project completion deadline of March 31, 2020. This work involved coordinating multiple organizations (Ministry of Transportation, Ministry of Natural Resources and Fisheries, and Conservation Halton), and various permit requirements. The time associated with approval for these permits is typically 12 to 18 months which did not allow the Town enough time to proceed with reconfiguration works under this grant funding. As a result, it was determined that only the clean out work could proceed with the reconfiguration works deferred until an alternate funding source becomes available. This led to savings in the project.
B4	Department Specific Initiatives (15)	Pending Closure	\$ (82,209)	\$ 17,687	(82%)	Project Variance Account, Reserves and Reserve Funds	Savings were realized by consolidating large hardware purchases together and utilizing in-house report generation and development in lieu of external consulting. AMANDA implementation for Engineering and CMiC Preventative Maintenance implementation for Fleet Operations was completed by leveraging internal resources.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation <small>(Provided for variances greater than \$25,000)</small>
B5	Surface Treatment (18)	Pending Closure	\$ (68,305)	\$ 857,866	(7%)	Project Variance Account	The favourable variance pertains to one road segment being deferred to 2020 due to more work than anticipated upon further investigation.
B6	Transportation Master Plan	Pending Closure	\$ (51,958)	\$ 484,975	(10%)	Project Variance Account, Development Charges	Savings in the Transportation Master Plan project were realized by leveraging internal resources, and working closely with the consultants to create efficiencies throughout the project.
B7	Dept Specific-Infrastructure/Asset Management System	Pending Closure	\$ (50,880)	\$ 890	(98%)	Project Variance Account	It is recommended that this project be closed as a result of the work being deferred. Included in the scope of the 2020 Asset Management Plan project (C20010019) is the identification and prioritization of asset management improvement actions including consideration of technology solutions that would create efficiencies, create value or reduce risk to the Town. Following the completion of the Asset Management Plan project, staff will consider consultant recommendations and re-evaluate future technology needs which would be incorporated into the capital forecast through a future proposed budget.
B8	Rotary Park Redevelopment	Pending Closure	\$ (50,148)	\$ 448,276	(10%)	Project Variance Account	Savings are a result of lower than anticipated contract administration and paving/hardscape costs.
B9	Sign Retroreflectivity	Pending Closure	\$ (43,877)	\$ 82,075	(35%)	Project Variance Account, Development Charges	The project was completed with savings as a result of fewer signs needing replacement due to low night reflectivity.
B10	Stormwater Management -Boyne (17)	Pending Closure	\$ (42,381)	\$ 72,195	(37%)	Development Charges	The 2017 project was closed with the savings being transferred to the 2018 storm water management project.
B11	Sam Sheratt Redevelopment	Pending Closure	\$ (41,462)	\$ 624,691	(6%)	Project Variance Account	Savings are a result of lower than anticipated internal project management, site furnishings and contingency costs that were slightly offset by site works and paving/hardscapes.
B12	Harrison Park	Pending Closure	\$ (41,193)	\$ 407,529	(9%)	Project Variance Account, Development Charges	Savings are a result of lower than anticipated contract administration, internal project management, plantings and contingency costs that were slightly offset by play equipment and site furnishings.
B13	Surface Treatment Program (19)	Pending Closure	\$ (40,620)	\$ 802,768	(5%)	Project Variance Account	The favourable variance pertains to one road segment not being included due to less wear than anticipated. This road segment is being deferred to the 2021 road surface treatment cycle.
B14	Community Park South Sherwood-Willmott	Pending Closure	\$ (40,504)	\$ 2,548,101	(2%)	Project Variance Account, Development Charges	Savings are a result of lower than anticipated contract administration and internal project management costs.
B15	Brookville Yard Facility Improvements (19)	Pending Closure	\$ (37,901)	\$ 68,189	(36%)	Project Variance Account	The overall project is in a favourable position due to lower than anticipated costs for the improvements.
B16	Application Software Update (16)	Pending Closure	\$ (36,586)	\$ 25,538	(59%)	Project Variance Account, Reserves and Reserve Funds	Savings are the result of the successful proof-of-concept of Microsoft Lync (Skype for Business) and the subsequent decision to pivot to a more feature-rich and cost-effective enterprise video/audio conferencing and Instant Messaging solution (Zoom).

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B17	Tech Infrastructure-Smart City Wifi DBIA	Pending Closure	\$ (31,122)	\$ 23,878	(57%)	Provincial Grants/Subsidies	The savings resulting from this project will be redirected to the Brown Street demolition project (C58112718)
B18	Willmott Pipeline Easement	Pending Closure	\$ (29,067)	\$ 471,714	(6%)	Project Variance Account, Development Charges	Savings are a result of lower than anticipated site works costs.
B19	Esquesing Line Bridge	Pending Closure	\$ (25,097)	\$ 444,502	(5%)	Project Variance Account	The favourable variance upon project closure is the result of lower than anticipated permit and inspection fees, and internal project management.
B20	Mobile Parking Enforcement (19)	Pending Closure	\$ (20,352)	\$ 712	(97%)	Project Variance Account	N/A
B21	Pavement Management System (12)	Pending Closure	\$ (17,170)	\$ 13,355	(56%)	Project Variance Account	N/A
B22	Transit Bus (17)	Pending Closure	\$ (13,451)	\$ 1,103,702	(1%)	Development Charges	N/A
B23	Mattamy National Cycling Centre Improvements (19)	Pending Closure	\$ (13,179)	\$ 6,797	(66%)	Project Variance Account	N/A
B24	Bell School Line (Derry Road to Britannia Road)	Pending Closure	\$ (13,042)	\$ 118,041	(10%)	Project Variance Account, Recovery from Other Municipality	N/A
B25	First Ontario Arts Centre Facility Improvements (18)	Pending Closure	\$ (12,977)	\$ 210,089	(6%)	Project Variance Account	N/A
B26	Ford Neighbourhood Park-Boyne	Pending Closure	\$ (12,786)	\$ 125,451	(9%)	Project Variance Account, Development Charges	N/A
B27	Park Improvements (18)	Pending Closure	\$ (12,393)	\$ 51,710	(19%)	Project Variance Account	N/A
B28	Milton Air Photo Mapping (17)	Pending Closure	\$ (11,716)	\$ 24,523	(32%)	Project Variance Account, Development Charges	N/A
B29	Transit Bus (18)	Pending Closure	\$ (11,246)	\$ 547,331	(2%)	Development Charges	N/A
B30	Application Software Update (19)	Pending Closure	\$ (10,344)	\$ 362	(97%)	Project Variance Account, Reserves and Reserve Funds	N/A
B31	Mobile Parking Enforcement (16)	Pending Closure	\$ (9,714)	\$ 5,817	(63%)	Project Variance Account	N/A
B32	Stormwater Pond Maintenance (14)	Pending Closure	\$ (8,208)	\$ 63,965	(11%)	Project Variance Account	N/A
B33	Pioneer Cemetery (17)	Pending Closure	\$ (7,438)	\$ 35,705	(17%)	Project Variance Account	N/A
B34	Rotary Park Community Centre (19)	Pending Closure	\$ (7,117)	\$ 22,511	(24%)	Project Variance Account	N/A
B35	New Traffic Signals (18)	Pending Closure	\$ (5,112)	\$ 290,365	(2%)	Project Variance Account, Development Charges	N/A

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B36	Mattamy National Cycling Centre Improvements (18)	Pending Closure	\$ (5,075)	\$ 38,656	(12%)	Project Variance Account	N/A
B37	1 Ton Crew Dump Truck- Growth (18)	Pending Closure	\$ (4,451)	\$ 79,727	(5%)	Project Variance Account	N/A
B39	Transit Support Vehicles (17)	Pending Closure	\$ (3,491)	\$ 59,702	(6%)	Development Charges	N/A
B40	Tech Infrastructure-Network Licencing (16)	Pending Closure	\$ (2,970)	\$ 168,478	(2%)	Project Variance Account	N/A
B41	Chief Officers Vehicle (18)	Pending Closure	\$ (2,000)	\$ 73,774	(3%)	Project Variance Account	N/A
B42	Collection-Replacement (18)	Pending Closure	\$ (1,900)	\$ 346,895	(1%)	Reserves and Reserve Funds	N/A
B43	Shelving Requirements (14)	Pending Closure	\$ (1,593)	\$ 43,369	(4%)	Reserves and Reserve Funds	N/A
B44	1 Ton Crew Dump Truck (19)	Pending Closure	\$ (1,111)	\$ 75,682	(1%)	Project Variance Account	N/A
B45	Furniture Replacement (17)	Pending Closure	\$ (1,108)	\$ 24,167	(4%)	Reserves and Reserve Funds	N/A
B46	Transit Facility	Pending Closure	\$ (769)	\$ 67,695	(1%)	Project Variance Account, Development Charges	N/A
B47	Defibrillators Replacement (18)	Pending Closure	\$ (675)	\$ 19,675	(3%)	Project Variance Account	N/A
B48	Ball Diamond Groomer (19)	Pending Closure	\$ (568)	\$ 9,265	(6%)	Project Variance Account	N/A
B49	Photocopiers (14)	Pending Closure	\$ (494)	\$ 104,307	(0%)	Project Variance Account	N/A
B50	Zero Turning Radius Mowers (19)	Pending Closure	\$ (245)	\$ 47,555	(1%)	Project Variance Account	N/A
B70	Special Operations Equipment	Pending Closure	\$ (221)	\$ 25,217	(1%)	Project Variance Account	N/A
B51	Personnel Protective Clothing Replacement (19)	Pending Closure	\$ (89)	\$ 17,209	(1%)	Project Variance Account	N/A
B52	Mobile Parking Enforcement (18)	Pending Closure	\$ (67)	\$ 4,779	(1%)	Project Variance Account	N/A
B53	Breathing Apparatus Replacement (19)	Pending Closure	\$ (61)	\$ 840,763	0%	Project Variance Account	N/A
B54	Zero Turning Radius Mowers (18)	Pending Closure	\$ (50)	\$ 22,180	0%	Project Variance Account	N/A
B55	Mobile Parking Enforcement (17)	Pending Closure	\$ (45)	\$ 15,219	0%	Project Variance Account	N/A
B56	Transit Study	Pending Closure	\$ (30)	\$ 206,985	0%	Project Variance Account	N/A

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B69	Garbage Receptacles - DBIA	Pending Closure	\$ -	\$ 8,156	0%	Provincial Grants/Subsidies	N/A
B72	Ice Resurfacer (18)	Pending Closure	\$ -	\$ 99,165	0%	Development Charges / Project Variance Account	N/A
B57	Civic Facility Improvements (17)	Pending Closure	\$ 36	\$ 2,271,317	0%	Project Variance Account	N/A
B73	Sherwood District Park	Pending Closure	\$ 76	\$ 101,291	0%	Development Charges	N/A
B58	Garden Lane	Pending Closure	\$ 211	\$ 1,129,519	0%	Project Variance Account	N/A
B59	Tractor Attachments (19)	Pending Closure	\$ 322	\$ 51,543	1%	Project Variance Account	N/A
B60	Wheeled Stackers/Screeners - Growth	Pending Closure	\$ 370	\$ 246,741	0%	Development Charges	N/A
B61	Trailers/Water Tanks - Growth (19)	Pending Closure	\$ 555	\$ 20,148	3%	Development Charges	N/A
B62	Campbell Avenue (Main St - Glenda Jane Dr.)	Pending Closure	\$ 688	\$ 1,019,791	0%	Federal Grants/Subsidies, Project Variance Account	N/A
B63	EAB Implementation Strategy (18)	Pending Closure	\$ 1,317	\$ 108,505	1%	Project Variance Account	N/A
B64	Utility Pick up Growth (18)	Pending Closure	\$ 1,355	\$ 74,395	2%	Development Charges	N/A
B65	Stormwater Management -Boyne (18)	Pending Closure	\$ 2,257	\$ 198,928	1%	Development Charges	N/A
B71	Park Improvements (19)	Pending Closure	\$ 2,332	\$ 104,572	2%	Project Variance Account	N/A
B66	Street Light Pole Underground Power (18)	Pending Closure	\$ 2,537	\$ 88,505	3%	Project Variance Account	N/A
B67	New Traffic Signals Sherwood Community Centre	Pending Closure	\$ 4,030	\$ 299,507	1%	Development Charges	N/A
B68	Tandem Axle Trucks (19)	Pending Closure	\$ 10,018	\$ 923,886	1%	Project Variance Account	N/A
Subtotal - Projects Pending Closure			\$ (1,388,444)	\$ 19,696,783			
Other Budget Amendments							

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation <small>(Provided for variances greater than \$25,000)</small>
B71	Property Tax System Replacement	Active	\$ (1,731,092)	\$ 164,088	(91%)	Project Variance Account	A market analysis was undertaken in association with neighbouring municipalities to assess solutions available relative to the Town's needs. At this time, it is recommended that this initiative be deferred to a future budget year with a portion of the approved funds being retained to optimize the current system and/or prepare a request for proposal in advance of a future replacement.
B72	Stormwater Pond Maintenance (17)	Active	\$ (1,611,856)	\$ 502,404	(76%)	Project Variance Account, Federal Grants/Subsidies, Provincial Grants/Subsidies	This project, for the clean-out and reconfiguration of the High Point Stormwater Pond, relied in part on a grant (Clean Water and Waste Water Fund) that had a project completion deadline of March 31, 2020. This work involved coordinating multiple organizations (MTO, Ministry of Natural Resources and Fisheries, and Conservation Halton), and various permit requirements. The time associated with approval for these permits is typically 12 to 18 months which did not allow the Town enough time to proceed with reconfiguration works under this grant funding. As a result, it was determined that only the clean out work could proceed with the reconfiguration works deferred until an alternate funding source becomes available. This has led to savings in the project.
B73	Asphalt Overlay Construction (19)	Active	\$ (900,000)	\$ 3,374,595	(21%)	Federal Grants/Subsidies, Other Grants, Development Charges, Developer Recoveries, Regional Recoveries	Savings were identified in the 2019 project as the result of operational efficiencies mainly on Bronte Street, the use of lower cost temporary road markings, and less base and subdrain repairs than initially budgeted for. Staff is requesting that these savings be used to increase the budget in the 2020 Asphalt Overlay Construction project (C339000020) to enable additional roads to be included in the 2020 program and continue to address the backlog in road rehabilitation work.
B74	Traffic Infrastructure (19)	Active	\$ (57,879)	\$ 203,455	(22%)	Developer Recovery, Regional Recovery, Project Variance Account	Through CORS-064-19 Sch C and I, Coucil authorized a budget increase for the purchase of additional Traffic Controller Equipment for Region (\$152,322), Developer (\$30,574) and Town (\$10,109) owned intersections. A portion of the Regional equipment was expensed through the operating budget rather than capital. That, combined with an increase required in the Developer related expenses resulted in a net budget decrease.
B75	Civic Facility Improvements (18)	Active	\$ (21,943)	\$ 2,065,081	(1%)	Project Variance Account	N/A
B76	Fourth Line Bridge: 2.9Km S of Derry Rd (Structure 64)	In Warranty	\$ (16,421)	\$ 105,767	(13%)	Project Variance Account	N/A
B77	First Ontario Arts Centre Facility Improvements (19)	Active	\$ (8,970)	\$ 13,479	(40%)	Project Variance Account	N/A
B78	Leisure Centre Upgrades (19)	Active	\$ (7,461)	\$ 223,294	(3%)	Project Variance Account	N/A

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B79	Expanded Asphalt Program (2018)	In Warranty	\$ (6,480)	\$ 1,443,843	(0%)	Federal Grants/Subsidies, Project Variance Account	N/A
B80	Ice Resurfacers (18)	Active	\$ (6,000)	\$ 291,834	(2%)	Project Variance Account	N/A
B81	First Line Nassagaweya Bridge: N of 25 SR (2018)	In Warranty	\$ (3,257)	\$ 121,136	(3%)	Project Variance Account	N/A
B82	Memorial Arena Facility Improvements (19)	Active	\$ (3,071)	\$ 163,980	(2%)	Project Variance Account	N/A
B83	Sustainable Water Subwatershed Study (15)	Active	\$ 625	\$ 2,486,446	0%	Other Recoveries	N/A
B84	Initial Business Case (19)	Active	\$ 3,080	\$ 178,080	2%	Developer Recovery	N/A
B85	Fire Station No. 1 Redevelopment	Active	\$ 3,686	\$ 6,047,956	0%	Other Recoveries	N/A
B86	Official Plan Review (16)	Active	\$ 14,653	\$ 1,087,318	1%	Regional Recovery	N/A
B87	Expanded Asphalt Program (19)	Active	\$ 19,465	\$ 1,769,870	1%	Other Recoveries	N/A
B88	Stormwater Management -Boyne (18)	Active	\$ 42,381	\$ 198,928	27%	Development Charges	The 2017 project was closed with the savings being transferred to the 2018 storm water management project.
B89	Sherwood Community Centre	Active	\$ 66,995	\$ 43,457,078	0%	Other Recoveries	Hydro and gas costs during construction were recovered from the contractor.
B90	Legislated DC Exemptions (19)	Active	\$ 205,647	\$ 3,191,562	7%	Project Variance Account	The unfavourable variance is driven by higher than projected exemptions for secondary units, industrial expansions and one unexpected school board permit. The variance is largely offset by delays in school board and regional projects originally anticipated for 2019 that will be included in future year budgets as applicable. This \$205K increase represents the net amount required to address the shortfall.
Subtotal - Other Budget Amendments			\$ (4,017,898)				
Total - New Budget Amendments			\$ (5,406,342)				

*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

APPENDIX C - CHANGES IN FUNDING SOURCE

	Project	Status	Amount	Approved Funding Source	Recommended Funding Source	Explanation
C1	Asphalt Overlay (17)	Warranty	\$ 5,863	Project Variance Account	Development Charges	This change in funding is required to align the Development Charge funding to the 2015 DC Background Study that identified 10% Development Charges and 90% other funding.
C2	Civic Facilities Improvements (18)	Active	\$ 35,278	Project Variance Account	Provincial Grants/Subsidies	The savings from the Tech Infrastructure-Smart City Wifi DBIA (C24200518) resulted in additional funding available to allocate to this project, in addition to the interest accumulated in the reserve.
C3	Rotary Park Redevelopment	Pending Closure	\$ 55,764	Debentures	Project Variance Account	This project was originally approved with \$500k of Debt Financing. Of this amount, \$380K in debt was issued in 2019. Given the small amount of remaining funding required on this project, it is recommended that the unissued debt financing be replaced with Town source financing.
C4	Street Light LED replacement	Active	\$ 246,349	Other Grants	Other Recoveries	Re-classificatio of the LED Rebate Funding
C5	5th Line (Hwy 401 to Derry Road)	Active	\$ 409,952	Development Charges	Project Variance Account	When initially approved, this project included a structure that was 100% funded through Development Charges. Since inception, the project has changed to include only Roadworks. Roadworks are funded at 90% Development Charges for this road segment.
C6	Main St (Scott Blvd (Incl. CNR Crossing) to Bronte St)	Active	\$ 466,774	Development Charges	Project Variance Account	This change in funding is required to align the Development Charge funding to the 2015 DC Background Study that identified 90% Development Charges and 10% other funding.
	Total		\$ 1,219,980			

*Note: Budget figure on this schedule are presented at the sub-project level (as opposed to parent project level)

Appendix D

TOWN OF MILTON CAPITAL FINANCIAL STATEMENT December 2019

Current Year Capital

	BUDGETS			ACTUALS		VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	
EX Executive Services						
Active	\$6,046,986	\$489,023	\$6,536,009	\$1,178,356	18%	\$5,357,653
Pending Closure	\$1,065,742	(\$14,709)	\$1,051,033	\$1,051,033	100%	
Total EX Executive Services	\$7,112,728	\$474,314	\$7,587,042	\$2,229,389	29%	\$5,357,653
CC Corporate Services						
Active	\$15,857,960	(\$170,059)	\$15,687,901	\$7,310,436	47%	\$8,377,465
Pending Closure	\$1,233,400	(\$656,705)	\$576,695	\$576,695	100%	
Total CO Corporate Services	\$17,091,360	(\$826,763)	\$16,264,597	\$7,887,131	48%	\$8,377,466
EN Engineering Services						
Active	\$162,785,247	(\$24,350,048)	\$138,435,199	\$72,799,525	53%	\$65,635,674
Completed Pending Warranty	\$4,169,844	\$747,520	\$4,917,364	\$4,879,021	99%	\$38,343
Pending Closure	\$10,919,222	(\$609,211)	\$10,310,011	\$10,310,011	100%	
Total EN Engineering Services	\$177,874,313	(\$24,211,739)	\$153,662,574	\$87,988,557	57%	\$65,674,017
CM Community Services						
Active	\$81,189,547	\$6,073,201	\$87,262,748	\$68,313,069	78%	\$18,949,679
Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Pending Closure	\$6,197,154	\$1,147,457	\$7,344,611	\$7,344,611	100%	
Total CM Community Services	\$91,213,429	\$6,660,434	\$97,873,863	\$78,914,916	81%	\$18,958,947
PL Planning & Development						
Active	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
Total PL Planning & Development	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
LB Library						
Active	\$2,491,292	\$443,910	\$2,935,202	\$1,393,967	47%	\$1,541,235
Pending Closure	\$394,032	\$20,399	\$414,431	\$414,431	100%	
Total LB Library	\$2,885,324	\$464,309	\$3,349,633	\$1,808,398	54%	\$1,541,235
Total Current Year Capital	\$302,113,171	(\$11,913,549)	\$290,199,622	\$187,138,503	64%	\$103,061,119

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2019

Current Year Capital

	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
EXExecutive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$361,281		\$361,281	\$94,062	26%	\$267,219
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Branding	\$387,723		\$387,723	\$172,502	44%	\$215,221
Service Delivery	\$258,750		\$258,750	\$151,580	59%	\$107,170
Initial Business Case		\$178,080	\$178,080	\$178,080	100%	
Total Office of the CAO	\$1,259,586	\$178,080	\$1,437,666	\$624,250	43%	\$813,416
Total Office of the CAO	\$1,259,586	\$178,080	\$1,437,666	\$624,250	43%	\$813,416
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$67,817	(\$7,960)	\$59,857	\$56,078	94%	\$3,779
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$4,432	6%	\$69,293
Replace/Refurbish Tanker Trucks	\$1,621,438	\$194,392	\$1,815,830	\$17,652	1%	\$1,798,178
Replace Fire Prevention Vehicles	\$143,380	(\$15,320)	\$128,060	\$121,879	95%	\$6,181
Off Road Vehicle Replacement	\$49,858		\$49,858	\$28,609	57%	\$21,249
Rescue Truck Replacement/Refurbishment	\$38,295		\$38,295	\$1,295	3%	\$37,000
Total Fire Fleet Equipment - Replacement	\$1,994,513	\$171,112	\$2,165,625	\$229,945	11%	\$1,935,680
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426		\$1,343,426	\$23,106	2%	\$1,320,320
Pumper/Rescue Growth	\$884,650		\$884,650	\$15,215	2%	\$869,435
Total Fire Fleet Equipment - Growth Related	\$2,228,076		\$2,228,076	\$38,321	2%	\$2,189,755
Fire - Replacement						
Thermal Image Camera Replacement	\$28,490		\$28,490	\$24,463	86%	\$4,027
Air Monitoring Replacement	\$14,245		\$14,245	\$245	2%	\$14,000
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$980	3%	\$28,000
Bunker Gear Replacement - Employee Turnover	\$46,779		\$46,779	\$22,661	48%	\$24,118
Hazardous Material Equipment Replacement	\$25,875		\$25,875	\$875	3%	\$25,000
Firefighting Hose Replacement	\$15,525		\$15,525	\$525	3%	\$15,000
Emergency Medical Equipment Replacement	\$12,420		\$12,420	\$420	3%	\$12,000
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$525	3%	\$15,000
Portable Pumps Replacement	\$25,875		\$25,875	\$875	3%	\$25,000
Air Filling System Replacement	\$41,400		\$41,400	\$1,400	3%	\$40,000
Total Fire - Replacement	\$255,114		\$255,114	\$52,969	21%	\$202,145
Fire - Growth						
Fire Fitness Equipment All Stations - Growth	\$15,328		\$15,328	\$518	3%	\$14,810
Bunker Gear and Recruit Package - Growth	\$67,681		\$67,681	\$55,001	81%	\$12,680
Special Operations Equipment - Rescue Growth	\$19,951		\$19,951	\$6,896	35%	\$13,055
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$1,351	3%	\$38,590
Defibrillators Growth	\$6,210		\$6,210	\$210	3%	\$6,000
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,453

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2019

Current Year Capital

	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Thermal Image Camera Growth	\$27,418		\$27,418	\$927	3%	\$26,491
Emergency Medical Equipment Growth	\$22,452		\$22,452	\$759	3%	\$21,693
Total Fire - Growth	\$284,259		\$284,259	\$121,487	43%	\$162,772
Fire Administration						
Electronic Accountability System	\$15,263		\$15,263	\$263	2%	\$15,000
Commission of Fire Accreditation	\$10,175		\$10,175	\$175	2%	\$10,000
Fire Master Plan		\$139,831	\$139,831	\$110,946	79%	\$28,885
Total Fire Administration	\$25,438	\$139,831	\$165,269	\$111,384	67%	\$53,885
Total Fire	\$4,787,400	\$310,943	\$5,098,343	\$554,106	11%	\$4,544,237
Total Active	\$6,046,986	\$489,023	\$6,536,009	\$1,178,356	18%	\$5,357,653
Pending Closure						
Executive Services						
Fire						
Fire Replacement	\$880,138	(\$2,490)	\$877,648	\$877,648	100%	
Fire Fleet Equipment - Growth Related	\$84,603	(\$10,207)	\$74,396	\$74,396	100%	
Fire Fleet Equipment Replacement	\$101,001	(\$2,011)	\$98,990	\$98,990	100%	
Total Fire	\$1,065,742	(\$14,709)	\$1,051,033	\$1,051,033	100%	
Total Executive Services	\$1,065,742	(\$14,709)	\$1,051,033	\$1,051,033	100%	
Total Pending Closure	\$1,065,742	(\$14,709)	\$1,051,033	\$1,051,033	100%	
Total EX Executive Services	\$7,112,728	\$474,314	\$7,587,042	\$2,229,389	29%	\$5,357,653
CCCorporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$2,985,915	\$205,647	\$3,191,562	\$2,792,102	87%	\$399,460
Special Financial Studies	\$483,313		\$483,313	\$50,985	11%	\$432,328
Development Charges Study	\$258,750		\$258,750	\$8,750	3%	\$250,000
Asset Management Plan	\$258,750		\$258,750	\$8,750	3%	\$250,000
Total Finance	\$3,986,728	\$205,647	\$4,192,375	\$2,860,588	68%	\$1,331,787
Human Resources						
Compensation Plan	\$76,313		\$76,313	\$51,180	67%	\$25,133
Employee Strategic Development	\$102,800		\$102,800	\$5,600	5%	\$97,200
Health and Safety Audit/Implementation	\$77,625		\$77,625	\$2,625	3%	\$75,000
Total Human Resources	\$256,738		\$256,738	\$59,405	23%	\$197,333
Information Technology						
Technology Strategic Plan	\$77,656		\$77,656	\$19,409	25%	\$58,247
Technology Replacement/Upgrade	\$259,724		\$259,724	\$167,524	65%	\$92,200
Phone System Changes/Upgrade	\$132,298		\$132,298	\$24,445	18%	\$107,853
PC Workstation Complement Changes	\$25,277		\$25,277	\$17,836	71%	\$7,441
E-Services Strategy Implementation	\$769,250	\$203	\$769,453	\$336,544	44%	\$432,909
GIS/Geosmart Infrastructure	\$494,916	(\$27,475)	\$467,441	\$179,660	38%	\$287,781
Application/Software Upgrades	\$105,637	(\$1,724)	\$103,913	\$34,148	33%	\$69,765
Legacy Systems	\$76,239	\$51,440	\$127,679	\$623		\$127,056
Radio Communications Backup Upgrades	\$51,770		\$51,770	\$890	2%	\$50,880

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2019

Current Year Capital

	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Department Specific Tech Initiatives	\$3,103,111	\$1,298,511	\$4,401,622	\$1,768,138	40%	\$2,633,484
Technology Infrastructure Initiative	\$2,834,359	\$34,431	\$2,868,790	\$1,459,577	51%	\$1,409,213
Enterprise Content Management	\$127,491		\$127,491	\$3,451	3%	\$124,040
Emergency Operations Centre	\$16,567		\$16,567	\$285	2%	\$16,282
Property Tax System Replacement	\$1,895,180	(\$1,731,092)	\$164,088	\$64,088	39%	\$100,000
Facility Infrastructure and Networking	\$974,330		\$974,330	\$251,023	26%	\$723,307
Enterprise Licencing and Compliance	\$642,199		\$642,199	\$62,313	10%	\$579,886
Total Information Technology	\$11,586,004	(\$375,706)	\$11,210,298	\$4,389,953	39%	\$6,820,345
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$490	2%	\$28,000
Total Legislative & Legal Services	\$28,490		\$28,490	\$490	2%	\$28,000
Total Corporate Services	\$15,857,960	(\$170,059)	\$15,687,901	\$7,310,436	47%	\$8,377,465
Total Active	\$15,857,960	(\$170,059)	\$15,687,901	\$7,310,436	47%	\$8,377,465
Pending Closure						
Corporate Services						
Information Technology						
Department Specific Tech Initiatives	\$560,308	(\$373,609)	\$186,699	\$186,699	100%	
Mobile Parking Enforcement	\$56,704	(\$30,177)	\$26,527	\$26,527	100%	
Application/Software Upgrades	\$72,830	(\$46,930)	\$25,900	\$25,900	100%	
Pavement Management System	\$154,774	(\$139,282)	\$15,492	\$15,492	100%	
Technology Infrastructure Initiative	\$171,448	\$20,908	\$192,356	\$192,356	100%	
Photocopiers	\$129,327	(\$25,020)	\$104,307	\$104,307	100%	
Milton Air Photo Mapping	\$36,239	(\$11,716)	\$24,523	\$24,523	100%	
Department Specific - Infrastructure / Asset Management System	\$51,770	(\$50,880)	\$890	\$890	100%	
Total Information Technology	\$1,233,400	(\$656,705)	\$576,695	\$576,695	100%	
Total Corporate Services	\$1,233,400	(\$656,705)	\$576,695	\$576,695	100%	
Total Pending Closure	\$1,233,400	(\$656,705)	\$576,695	\$576,695	100%	
Total CO Corporate Services	\$17,091,360	(\$826,763)	\$16,264,597	\$7,887,131	48%	\$8,377,466
ENEngineering Services						
Active						
Engineering Services						
Urban Roads Redevelopment						
Main Street (Bronte to James)	\$567,901	(\$41,445)	\$526,456	\$434,384	83%	\$92,072
Ashbrook Ct, Oak St (Comm. to Ontario)	\$2,035,533	(\$54,930)	\$1,980,603	\$1,859,349	94%	\$121,254
Wheelabrator Way-Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,657,117	96%	\$98,983
Asphalt Overlay Program	\$6,811,901	(\$358,176)	\$6,453,725	\$6,230,556	97%	\$223,169
Bronte Street (Main St to Steeles Ave)	\$20,567,416	(\$5,824,960)	\$14,742,456	\$4,596,687	31%	\$10,145,769
Yates Dr. (Bennett to Thompson)	\$692,807	\$46,923	\$739,730	\$644,392	87%	\$95,338
Nipissing Road Redevelopment	\$4,238,589		\$4,238,589	\$196,976	5%	\$4,041,613
Martin Street (Main St to Steeles Ave)	\$1,001,660	(\$75,963)	\$925,697	\$727,285	79%	\$198,412
Commercial Street (Main to Sydney)	\$123,869	\$10,161	\$134,030	\$44,845	33%	\$89,185
Bronte Street (Heslop to S. of Main)	\$164,615	\$9,007	\$173,622	\$56,415	32%	\$117,207
Jasper Street Reconstruction	\$79,501	\$16,203	\$95,704	\$50,344	53%	\$45,360
Total Urban Roads Redevelopment	\$37,982,119	(\$5,215,407)	\$32,766,712	\$17,498,349	53%	\$15,268,363

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	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Urban Roads Growth						
Bronte St (Britannia to Louis St Laurent)	\$8,337,888	(\$3,370,493)	\$4,967,395	\$4,921,805	99%	\$45,590
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$12,547,954	\$2,021,329	\$14,569,283	\$7,825,687	54%	\$6,743,596
Main Street (James Snow Pkwy to 5th Line)	\$19,775,152	(\$3,173,120)	\$16,602,032	\$2,386,905	14%	\$14,215,127
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,516	100%	\$8,329
Thompson Road (Britannia to Louis St Laurent)	\$1,698,769	\$330,750	\$2,029,519	\$490,950	24%	\$1,538,569
5th Line (Hwy 401 to Derry Road)	\$23,150,099	(\$8,607,695)	\$14,542,404	\$2,259,203	16%	\$12,283,201
Louis St Laurent (RR25 to Yates Drive)	\$6,758,925	\$916,510	\$7,675,435	\$6,497,886	85%	\$1,177,549
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,978,698)	\$10,230,179	\$6,194,000	61%	\$4,036,179
Louis St Laurent (Yates to James Snow Parkway) Design		\$1,096,778	\$1,096,778	\$607,887	55%	\$488,891
Louis St Laurent (James Snow Parkway to Fifth Line)		\$429,737	\$429,737	\$12,517	3%	\$417,220
Total Urban Roads Growth	\$93,641,864	(\$14,740,257)	\$78,901,607	\$37,947,355	48%	\$40,954,252
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr.-Campbellville Rd.)	\$1,705,761	\$149,782	\$1,855,543	\$1,657,510	89%	\$198,033
Expanded Asphalt Program	\$6,767,376	(\$2,165,573)	\$4,601,803	\$4,040,099	88%	\$561,704
Esquering Line - Slope Stabilization Project		\$267,076	\$267,076	\$234,226	88%	\$32,850
Appleby Line	\$540,827	\$144,045	\$684,872	\$235,658	34%	\$449,214
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	\$133,098	\$1,510,942	\$1,263,268	84%	\$247,674
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	\$134,507	\$1,386,857	\$1,006,194	73%	\$380,663
Total Rural Roads Redevelopment	\$11,644,158	(\$1,337,065)	\$10,307,093	\$8,436,955	82%	\$1,870,138
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$5,016	2%	\$299,777
Bonye Pedestrian Railway Crossing	\$238,050		\$238,050	\$102,485	43%	\$135,565
Total Active Transportation - Growth	\$542,843		\$542,843	\$107,501	20%	\$435,342
Bridges/Culverts						
Bridge/Culvert Rehabilitation Needs	\$1,622,438	(\$60,754)	\$1,561,684	\$1,306,156	84%	\$255,528
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905		\$316,905	\$36,489	12%	\$280,416
Campbellville Road Bridge (Structure No. 72)	\$106,575	(\$19,783)	\$86,792	\$27,411	32%	\$59,381
Reid Side Road Culverts Replacement	\$326,220	\$1,782	\$328,002	\$299,374	91%	\$28,628
Total Bridges/Culverts	\$2,372,138	(\$78,755)	\$2,293,383	\$1,669,430	73%	\$623,953
Traffic						
Signal Interconnect Program	\$143,642		\$143,642	\$130,674	91%	\$12,968
Traffic Infrastructure	\$222,706	\$135,126	\$357,832	\$160,198	45%	\$197,634
Traffic Services Safety Review	\$112,211		\$112,211	\$29,643	26%	\$82,568
Preemption Traffic Control System	\$195,849	\$50,468	\$246,317	\$58,690	24%	\$187,627
Transport Canada Rail Regulations	\$202,488		\$202,488	\$59,300	29%	\$143,188
New Traffic Signals	\$323,397		\$323,397	\$152,715	47%	\$170,682
Pedestrian Crossover (PXO) Program	\$93,047		\$93,047	\$62,173	67%	\$30,874
Preemption Traffic Control Equipment Replacement	\$99,529		\$99,529	\$71,952	72%	\$27,577
Total Traffic	\$1,392,869	\$185,594	\$1,578,463	\$725,344	46%	\$853,119
Streetlighting						
Street Light / Pole / Underground Power Renewal	\$57,629		\$57,629	\$9,614	17%	\$48,015
Rural Street Lighting	\$116,952		\$116,952	\$40,558	35%	\$76,394
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$1,903,899	63%	\$1,139,980

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	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Total Streetlighting	\$5,366,133	(\$2,147,673)	\$3,218,460	\$1,954,072	61%	\$1,264,388
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,838
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,838
Storm Water Management Rehabilitation						
Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$419,757	84%	\$82,647
Storm Sewer Network Study	\$573,281	\$228,688	\$801,969	\$372,600	46%	\$429,369
Stormwater Management Pond Condition Assessment Study	\$87,975	\$90,973	\$178,948	\$171,261	96%	\$7,687
Total Storm Water Management Rehabilitation	\$2,775,516	(\$1,292,195)	\$1,483,321	\$963,617	65%	\$519,704
Storm Water Management Growth						
SWM Boyne	\$122,555		\$122,555	\$21,437	17%	\$101,118
SWM Derry Green (BP2)	\$110,519		\$110,519	\$65,179	59%	\$45,340
Total Storm Water Management Growth	\$233,074		\$233,074	\$86,616	37%	\$146,458
Fleet Equipment - Replacement						
3/4 Ton Pick-ups Replacement	\$227,700	\$52,119	\$279,819	\$209,115	75%	\$70,704
Haul All/Packer	\$156,695	(\$45,069)	\$111,626	\$2,695	2%	\$108,931
Ice Resurfacers	\$79,518	\$212,316	\$291,834	\$291,834	100%	
Tandem Axle Dump Truck	\$303,058		\$303,058			\$303,058
Tractors, Loaders & Back Hoes - Replacement	\$103,500		\$103,500	\$3,500	3%	\$100,000
Multifunction Tractor	\$160,953		\$160,953			\$160,953
Facility Maintenance Van Replacement	\$52,262		\$52,262	\$43,794	84%	\$8,468
Sign Truck	\$331,200		\$331,200			\$331,200
Total Fleet Equipment - Replacement	\$1,414,886	\$219,366	\$1,634,252	\$550,938	34%	\$1,083,314
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$113,809	\$2,728	\$116,537	\$3,849	3%	\$112,688
General Mowers and Attachments - Growth	\$37,554		\$37,554	\$1,270	3%	\$36,284
Tractors, Loaders & Back Hoes	\$591,451	\$21,718	\$613,169	\$114,911	19%	\$498,258
Total Fleet Equipment - Growth Related	\$742,814	\$24,446	\$767,260	\$120,030	16%	\$647,230
Transit						
Transit Bus Stop-Retrofit	\$31,050		\$31,050	\$28,107	91%	\$2,943
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165,000
Transit Bus Pads	\$26,160		\$26,160	\$15,286	58%	\$10,874
Total Transit	\$227,985		\$227,985	\$49,168	22%	\$178,817
Transit Fleet Replacement						
Transit Bus Refurbishment	\$178,020		\$178,020	\$75,831	43%	\$102,189
Transit Bus Non Growth: Replacement	\$1,313,999	\$29,461	\$1,343,460	\$90,643	7%	\$1,252,817
Special Transit Bus Non Growth	\$653,419	\$6,537	\$659,956	\$640,869	97%	\$19,087
Total Transit Fleet Replacement	\$2,145,438	\$35,998	\$2,181,436	\$807,343	37%	\$1,374,093
Park Preservation						
Pioneer Cemetery	\$40,961		\$40,961	\$6,038	15%	\$34,923
Total Park Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,923
Forestry						
EAB Implementation Strategy	\$2,182,449		\$2,182,449	\$1,815,708	83%	\$366,741
Total Forestry	\$2,182,449		\$2,182,449	\$1,815,708	83%	\$366,741

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	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Total Engineering Services	\$162,785,247	(\$24,350,048)	\$138,435,199	\$72,799,525	53%	\$65,635,674
Total Active	\$162,785,247	(\$24,350,048)	\$138,435,199	\$72,799,525	53%	\$65,635,674
Completed Pending Warranty						
Engineering Services						
Urban Roads Redevelopment						
Asphalt Overlay	\$2,778,048	\$735,903	\$3,513,951	\$3,501,956	100%	\$11,995
Total Urban Roads Redevelopment	\$2,778,048	\$735,903	\$3,513,951	\$3,501,956	100%	\$11,995
Rural Roads Redevelopment						
Eighth Line-Bank Stabilization Project	\$223,373	\$41,283	\$264,656	\$260,665	98%	\$3,991
Total Rural Roads Redevelopment	\$223,373	\$41,283	\$264,656	\$260,665	98%	\$3,991
Bridges/Culverts						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$138,413	97%	\$3,834
Bridge/Culvert Rehabilitation Needs	\$578,492	(\$226,773)	\$351,719	\$346,378	98%	\$5,341
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,497	94%	\$6,270
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61)	\$188,063	(\$66,927)	\$121,136	\$115,325	95%	\$5,811
CPR Pedestrian Bridge Rehabilitation		\$417,888	\$417,888	\$416,788	100%	\$1,100
Total Bridges/Culverts	\$1,168,423	(\$29,666)	\$1,138,757	\$1,116,401	98%	\$22,356
Total Engineering Services	\$4,169,844	\$747,520	\$4,917,364	\$4,879,021	99%	\$38,343
Total Completed Pending Warranty	\$4,169,844	\$747,520	\$4,917,364	\$4,879,021	99%	\$38,343
Pending Closure						
Engineering Services						
Eng. Serv. Administration						
Transportation Master Plan	\$755,500	(\$270,526)	\$484,974	\$484,975	100%	(\$1)
Total Eng. Serv. Administration	\$755,500	(\$270,526)	\$484,974	\$484,975	100%	(\$1)
Urban Roads Redevelopment						
Garden Lane	\$1,603,521	(\$474,002)	\$1,129,519	\$1,129,519	100%	
Total Urban Roads Redevelopment	\$1,603,521	(\$474,002)	\$1,129,519	\$1,129,519	100%	
Rural Roads Redevelopment						
Bell School Line	\$60,279	\$57,762	\$118,041	\$118,041	100%	
Surface Treatment Program	\$1,775,546	(\$114,912)	\$1,660,634	\$1,660,634	100%	
Campbell Ave (Main St-Glenda Jane Dr.)	\$1,147,807	(\$128,016)	\$1,019,791	\$1,019,791	100%	
Total Rural Roads Redevelopment	\$2,983,632	(\$185,166)	\$2,798,466	\$2,798,466	100%	
Bridges/Culverts						
Esquesing Line Bridge (Structure No. 7)	\$435,736	\$8,766	\$444,502	\$444,502	100%	
Total Bridges/Culverts	\$435,736	\$8,766	\$444,502	\$444,502	100%	
Traffic						
Sign Retroreflectivity	\$55,875	\$26,200	\$82,075	\$82,075	100%	
New Traffic Signals	\$590,954	(\$1,082)	\$589,872	\$589,872	100%	
Total Traffic	\$646,829	\$25,118	\$671,947	\$671,947	100%	
Streetlighting						
Street Lighting	\$85,968	\$2,537	\$88,505	\$88,505	100%	
Total Streetlighting	\$85,968	\$2,537	\$88,505	\$88,505	100%	
Storm Water Management Rehabilitation						
Storm Water Management Rehabilitation	\$922,661	(\$371,641)	\$551,020	\$551,020	100%	

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	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Total Storm Water Management Rehabilitation	\$922,661	(\$371,641)	\$551,020	\$551,020	100%	
Storm Water Management Growth						
Storm Water Management Growth	\$218,866	\$52,257	\$271,123	\$271,123	100%	
Total Storm Water Management Growth	\$218,866	\$52,257	\$271,123	\$271,123	100%	
Transit						
Transit Study	\$203,500	\$3,485	\$206,985	\$206,985	100%	
Transit Facility	\$76,313	(\$8,618)	\$67,695	\$67,695	100%	
Total Transit	\$279,813	(\$5,133)	\$274,680	\$274,680	100%	
Transit Fleet Growth						
Transit Bus	\$1,120,591	\$530,442	\$1,651,033	\$1,651,033	100%	
Transit Support Vehicle	\$63,193	(\$3,491)	\$59,702	\$59,702	100%	
Total Transit Fleet Growth	\$1,183,784	\$526,951	\$1,710,735	\$1,710,735	100%	
Fleet Equipment - Replacement						
1 Ton Dump Truck - Replacement	\$76,313	(\$631)	\$75,682	\$75,682	100%	
Tandem Axle Dump Truck	\$885,225	\$38,661	\$923,886	\$923,886	100%	
Zero Turning Radius Mower	\$71,013	(\$1,279)	\$69,734	\$69,734	100%	
Ball Diamond Groomer	\$9,833	(\$568)	\$9,265	\$9,265	100%	
Tractors, Loaders and Back Hoes Replacement	\$50,016	\$1,527	\$51,543	\$51,543	100%	
Total Fleet Equipment - Replacement	\$1,092,400	\$37,710	\$1,130,110	\$1,130,110	100%	
Fleet Equipment - Growth						
1 ton Dump Truck -Growth	\$84,178	(\$4,452)	\$79,726	\$79,726	100%	
Trailers / Water Tanks Growth	\$19,593	\$555	\$20,148	\$20,148	100%	
Wheeled Stacker/Screener	\$229,253	\$17,488	\$246,741	\$246,741	100%	
Ice Resurfacers	\$96,815	\$2,350	\$99,165	\$99,165	100%	
Total Fleet Equipment - Growth	\$429,839	\$15,942	\$445,781	\$445,781	100%	
Forestry						
EAB Implementation Strategy	\$107,188	\$1,317	\$108,505	\$108,505	100%	
Total Forestry	\$107,188	\$1,317	\$108,505	\$108,505	100%	
Park Preservation						
Park Improvements	\$130,343	\$25,939	\$156,282	\$156,282	100%	
Pioneer Cemetery	\$43,142	(\$7,438)	\$35,704	\$35,705	100%	(\$1)
Garbage Receptacles- BIA		\$8,156	\$8,156	\$8,156	100%	
Total Park Preservation	\$173,485	\$26,657	\$200,142	\$200,142	100%	
Total Engineering Services	\$10,919,222	(\$609,211)	\$10,310,011	\$10,310,011	100%	
Total Pending Closure	\$10,919,222	(\$609,211)	\$10,310,011	\$10,310,011	100%	
Total EN Engineering Services	\$177,874,313	(\$24,211,739)	\$153,662,574	\$87,988,557	57%	\$65,674,017
CMCommunity Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$234,269		\$234,269	\$82,378	35%	\$151,891
Service Strategy	\$110,834	\$48,637	\$159,471	\$66,384	42%	\$93,087
FOACM Children's Program Fundraising Campaign				\$937,027		(\$937,027)
Total Administration	\$345,103	\$48,637	\$393,740	\$1,085,788	276%	(\$692,048)

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	BUDGETS					VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	
Parks Redevelopment						
Playground Upgrades	\$76,940		\$76,940	\$3,256	4%	\$73,684
Tennis Court Upgrades	\$984,485	\$703,275	\$1,687,760	\$1,634,935	97%	\$52,825
New Campbellville Park Redevelopment	\$916,250	\$147,787	\$1,064,037	\$898,448	84%	\$165,589
Portable Washroom Shelters	\$245,292	(\$207)	\$245,085	\$231,595	94%	\$13,490
Moffat Park Redevelopment	\$100,323	(\$7,503)	\$92,820	\$68,201	73%	\$24,619
Centre Park Redevelopment	\$64,712	(\$10,883)	\$53,829	\$48,931	91%	\$4,898
Court Park Redevelopment	\$64,712		\$64,712	\$46,986	73%	\$17,726
Total Parks Redevelopment	\$2,452,714	\$832,469	\$3,285,183	\$2,932,352	89%	\$352,831
Parks Growth						
Community Park - External to Boyne	\$310,101	\$63,596	\$373,697	\$203,650	54%	\$170,047
Jannock Property Master Plan	\$401,718	\$5,251	\$406,969	\$78,862	19%	\$328,107
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$2,963,983	91%	\$288,172
Parkland Dedication Bench Mark Update	\$39,120	\$10,202	\$49,322	\$43,550	88%	\$5,772
Playground Growth	\$70,811		\$70,811	\$7,514	11%	\$63,297
Sherwood District Park	\$930,818	(\$57,683)	\$873,135	\$55,256	6%	\$817,879
Ford Village Square #1	\$381,820		\$381,820	\$41,419	11%	\$340,401
Ford Neighbourhood Park	\$1,867,512	(\$48,302)	\$1,819,210	\$1,559,106	86%	\$260,104
Bronson Park Village Square		\$42,750	\$42,750	\$27,841	65%	\$14,909
Total Parks Growth	\$7,951,717	(\$681,848)	\$7,269,869	\$4,981,180	69%	\$2,288,689
Trails Redevelopment						
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$40,772	47%	\$45,430
Total Trails Redevelopment	\$64,931	\$21,271	\$86,202	\$40,772	47%	\$45,430
Trails Growth						
Trails Master Plan Update	\$46,004		\$46,004	\$13,670	30%	\$32,334
Harrison Pipeline Easement		\$655,564	\$655,564	\$642,999	98%	\$12,565
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$460	2%	\$27,608
Boyne Framgard Trail	\$69,107		\$69,107	\$1,132	2%	\$67,975
Total Trails Growth	\$143,179	\$655,564	\$798,743	\$658,261	82%	\$140,482
Facilities Redevelopment Civic						
Corporate Office Furniture	\$376,199	(\$60,000)	\$316,199	\$242,924	77%	\$73,275
Civic Facility Improvements	\$2,103,442	\$172,068	\$2,275,510	\$1,529,189	67%	\$746,321
Total Facilities Redevelopment Civic	\$2,479,641	\$112,068	\$2,591,709	\$1,772,113	68%	\$819,596
Facilities Redevelopment Recreation						
Leisure Centre Upgrades	\$2,786,341	(\$291,159)	\$2,495,182	\$2,031,417	81%	\$463,765
Memorial Arena Facility Improvements	\$176,758	(\$12,780)	\$163,978	\$26,159	16%	\$137,819
Community Halls Improvements	\$350,840	(\$341)	\$350,499	\$151,435	43%	\$199,064
Tonelli Sports Centre Improvements	\$97,406		\$97,406	\$12,956	13%	\$84,450
Milton Sports Centre Upgrades	\$760,114	\$1,344,975	\$2,105,089	\$1,663,194	79%	\$441,895
Total Facilities Redevelopment Recreation	\$4,171,459	\$1,040,695	\$5,212,154	\$3,885,161	75%	\$1,326,993
Facilities Redevelopment Arts/Cultural						
FirstOntario Arts Centre Milton Facility Improvements	\$22,449	(\$8,970)	\$13,479	\$11,274	84%	\$2,205
Total Facilities Redevelopment Arts/Cultural	\$22,449	(\$8,970)	\$13,479	\$11,274	84%	\$2,205
Facilities Redevelopment Engineering						

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	APPROVED	ADJUSTMENTS	REVISED			
Civic Operations Centre Facility Improvements	\$122,910	(\$27,213)	\$95,697	\$40,147	42%	\$55,550
Total Facilities Redevelopment Engineering	\$122,910	(\$27,213)	\$95,697	\$40,147	42%	\$55,550
Facilities Redevelopment Fire						
Fire Facilities Improvements	\$518,866	(\$26,906)	\$491,960	\$97,760	20%	\$394,200
Fire Station No. 1 Training Facility	\$3,939,058	\$2,108,897	\$6,047,955	\$5,831,064	96%	\$216,891
Total Facilities Redevelopment Fire	\$4,457,924	\$2,081,991	\$6,539,915	\$5,928,823	91%	\$611,092
Facilities Growth Civic						
Town Hall Construction/Expansion	\$501,975		\$501,975	\$16,975	3%	\$485,000
Total Facilities Growth Civic	\$501,975		\$501,975	\$16,975	3%	\$485,000
Facilities Growth Recreation						
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,770	2%	\$218,193
Sherwood Community Centre	\$43,852,164	\$1,071,115	\$44,923,279	\$38,898,363	87%	\$6,024,916
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Total Facilities Growth Recreation	\$44,313,237	\$1,071,115	\$45,384,352	\$38,905,843	86%	\$6,478,509
Facilities Growth Fire						
New Fire Station No. 5 - Boyne	\$6,965,659	\$1,220,186	\$8,185,845	\$3,058,745	37%	\$5,127,100
Total Facilities Growth Fire	\$6,965,659	\$1,220,186	\$8,185,845	\$3,058,745	37%	\$5,127,100
Facilities Growth Library						
Branch No. 2 Building	\$7,196,649	(\$292,764)	\$6,903,885	\$4,995,634	72%	\$1,908,251
Total Facilities Growth Library	\$7,196,649	(\$292,764)	\$6,903,885	\$4,995,634	72%	\$1,908,251
Total Community Services	\$81,189,547	\$6,073,201	\$87,262,748	\$68,313,069	78%	\$18,949,679
Total Active	\$81,189,547	\$6,073,201	\$87,262,748	\$68,313,069	78%	\$18,949,679
Completed Pending Warranty						
Community Services						
Parks Growth						
Community Park South Sherwood - Willmott	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Parks Growth	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Parks Redevelopment						
Wakefield Park Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Total Parks Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Trails Growth						
New Trail Development (2012 & 2015)	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,942
Total Trails Growth	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,942
Total Community Services	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Pending Closure						
Community Services						
Facilities Redevelopment Civic						
Civic Facility Improvements	\$554,818	\$1,716,499	\$2,271,317	\$2,271,317	100%	
Total Facilities Redevelopment Civic	\$554,818	\$1,716,499	\$2,271,317	\$2,271,317	100%	
Facilities Redevelopment Recreation						
Mattamy National Cycling Centre Improvements	\$50,957	(\$5,504)	\$45,453	\$45,453	100%	
Rotary Park Community Centre	\$29,628	(\$7,117)	\$22,511	\$22,511	100%	
Total Facilities Redevelopment Recreation	\$80,585	(\$12,621)	\$67,964	\$67,964	100%	

TOWN OF MILTON
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Current Year Capital

	BUDGETS			LTD ACTUALS	%	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Facilities Redevelopment Arts/Cultural						
FirstOntario Arts Centre Milton Facility Improvements	\$262,814	(\$52,726)	\$210,088	\$210,089	100%	(\$1)
Total Facilities Redevelopment Arts/Cultural	\$262,814	(\$52,726)	\$210,088	\$210,089	100%	(\$1)
Facilities Redevelopment Engineering						
Nipissing Yard Facility Improvements	\$114,054	(\$45,865)	\$68,189	\$68,189	100%	
Total Facilities Redevelopment Engineering	\$114,054	(\$45,865)	\$68,189	\$68,189	100%	
Parks						
Parks Growth	\$3,452,231	(\$269,860)	\$3,182,371	\$3,182,371	100%	
Trails	\$506,125	(\$34,411)	\$471,714	\$471,714	100%	
Parks Redvelopment	\$1,226,527	(\$153,560)	\$1,072,967	\$1,072,967	100%	
Total Parks	\$5,184,883	(\$457,832)	\$4,727,051	\$4,727,051	100%	
Total Community Services	\$6,197,154	\$1,147,457	\$7,344,611	\$7,344,611	100%	
Total Pending Closure	\$6,197,154	\$1,147,457	\$7,344,611	\$7,344,611	100%	
Total CM Community Services	\$91,213,429	\$6,660,434	\$97,873,863	\$78,914,916	81%	\$18,958,947
PL Planning & Development						
Active						
Planning and Development						
Planning						
Official Plan Review	\$665,057	\$422,261	\$1,087,318	\$891,783	82%	\$195,535
Urban Design Guidelines	\$225,053		\$225,053	\$71,380	32%	\$153,673
Milton Heights OMB	\$203,500	\$1,581,902	\$1,785,402	\$1,758,082	98%	\$27,320
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$660,394	\$1,210,811	\$875,018	72%	\$335,793
Sustainable Halton Subwatershed Study	\$2,230,000	\$256,446	\$2,486,446	\$2,069,438	83%	\$417,008
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Proposed CN Intermodal Facility	\$253,500	\$300,000	\$553,500	\$114,028	21%	\$439,472
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,528,882	\$2,971,534	\$1,949,750	66%	\$1,021,784
Britannia E/W - Secondary Plan	\$122,950	\$376,350	\$499,300	\$258,047	52%	\$241,253
Total Planning	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
Total Planning and Development	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
Total Active	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
Total PL Planning & Development	\$5,936,017	\$5,525,897	\$11,461,914	\$8,310,112	73%	\$3,151,802
LB Library						
Active						
Library						
Library						
Automation Replacement	\$67,565		\$67,565	\$55,493	82%	\$12,072
Collection - Replacement	\$364,320		\$364,320	\$305,657	84%	\$58,663
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$256,545	82%	\$55,443
Collection - New	\$1,881,805		\$1,881,805	\$532,529	28%	\$1,349,276
Shelving - New	\$116,942	\$192,582	\$309,524	\$243,743	79%	\$65,781
Total Library	\$2,491,292	\$443,910	\$2,935,202	\$1,393,967	47%	\$1,541,235
Total Library	\$2,491,292	\$443,910	\$2,935,202	\$1,393,967	47%	\$1,541,235
Total Active	\$2,491,292	\$443,910	\$2,935,202	\$1,393,967	47%	\$1,541,235
Pending Closure						

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Current Year Capital

	BUDGETS			LTD ACTUALS	% SPENT	VARIANCE LTD
	APPROVED	ADJUSTMENTS	REVISED			
Library						
Library						
Shelving	\$19,962	\$23,407	\$43,369	\$43,369	100%	
Collection - Replacement	\$348,795	(\$1,900)	\$346,895	\$346,895	100%	
Furniture Replacement	\$25,275	(\$1,108)	\$24,167	\$24,167	100%	
Total Library	\$394,032	\$20,399	\$414,431	\$414,431	100%	
Total Library	\$394,032	\$20,399	\$414,431	\$414,431	100%	
Total Pending Closure	\$394,032	\$20,399	\$414,431	\$414,431	100%	
Total LB Library	\$2,885,324	\$464,309	\$3,349,633	\$1,808,398	54%	\$1,541,235
Total Current Year Capital	\$302,113,171	(\$11,913,549)	\$290,199,622	\$187,138,503	64%	\$103,061,119