



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: May 26, 2025

Report No: ES-025-25

Subject: Capital and Operating Financial Statements - March 2025

Recommendation: THAT report ES-025-25 covering the capital and operating financial statements as at March 31, 2025, be received for information.

EXECUTIVE SUMMARY

Capital and operating financial statements as at March 31, 2025 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at March 31, 2025.

Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

With respect to the Operating Budget, some initial areas of savings are expected related to reduced costs in fuel and natural gas as well lower insurance premiums resulting from the recent insurance contract award. Staff are also monitoring areas of potential financial variances in 2025 including winter maintenance and settlements of wage contracts. A re-forecasted year end operating position will be reported to Council in July as part of the May Operating Variance report.

The Capital Budget has seen \$6.7 million invested in infrastructure during the first three months of the year and ended the first quarter with 48% of the available budget spent to date (before commitments). Significant tender awards made to date in 2025 include the tender for the Asphalt Overlay program in the amount of \$5.9 million, the Expanded



The Corporation of the Town of Milton

Report #:
ES-025-25
Page 2 of 2

Discussion

Asphalt Program in the amount of \$2.2 million and the replacement of the Structure 112 - Fourth Line Nassagaweya Bridge in the amount of \$1.3 million. Spending from these awards will be reflected in the statements as progress payments are made or payment upon delivery has occurred.

Financial Impact

These statements reflect entries booked to the end of March 2025. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Shirley Xie

Phone: 905-878-
7252 Ext. 2472

Attachments

Appendix A: Capital and Operating Financial Statements as at March 31, 2025

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994
Total EX Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994
CCCorporate Services						
Active	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951
Total CO Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951
CMCommunity Services						
Active	\$439,409,324	\$554,229	\$439,963,553	\$204,129,102	46%	\$235,834,451
Completed Pending Warranty	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total CM Community Services	\$488,172,854	\$8,543,489	\$496,716,343	\$256,908,649	52%	\$239,807,694
DVDevelopment Services						
Active	\$12,209,873	\$11,524,898	\$23,734,771	\$14,471,489	61%	\$9,263,282
Total DV Development Services	\$12,209,873	\$11,524,898	\$23,734,771	\$14,471,489	61%	\$9,263,282
LBLibrary						
Active	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total LB Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total Current Year Capital	\$571,603,815	\$23,734,419	\$595,338,234	\$285,884,444	48%	\$309,453,790

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active						
Executive Services						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$98,859	17%	\$487,320
Council Staff Work Plan	\$317,169		\$317,169	\$175,141	55%	\$142,028
Customer Service Strategy Implementation	\$881,147		\$881,147	\$25,664	3%	\$855,483
Total Office of the CAO	\$1,883,702		\$1,883,702	\$325,066	17%	\$1,558,636
Finance						
Legislated Development Charge Exemptions	\$5,127,400		\$5,127,400	\$1,150,488	22%	\$3,976,912
Special Financial Studies	\$762,809		\$762,809	\$204,495	27%	\$558,314
Development Charges Study		\$382,864	\$382,864	\$27,413	7%	\$355,451
Asset Management Plan	\$180,250		\$180,250	\$130,569	72%	\$49,681
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
Total Finance	\$6,147,709	\$382,864	\$6,530,573	\$1,515,215	23%	\$5,015,358
Total Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994
Total Active	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994
Total EX Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994
Total Executive Services	\$8,031,411	\$382,864	\$8,414,275	\$1,840,281	22%	\$6,573,994

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CCCorporate Services						
Active						
Corporate Services						
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$549,708		\$549,708	\$134,264	24%	\$415,444
Health and Safety Audit/Implementation	\$241,874		\$241,874	\$24,808	10%	\$217,066
Workplace Accommodation	\$10,300		\$10,300			\$10,300
Compensation And Benefits Program Maintenance	\$220,310		\$220,310	\$6,417	3%	\$213,893
Total Human Resources	\$1,145,792		\$1,145,792	\$250,497	22%	\$895,295
Information Technology						
Technology Strategic Plan	\$157,822		\$157,822	\$5,076	3%	\$152,746
Technology Replacement/Upgrade	\$1,041,434		\$1,041,434	\$121,397	12%	\$920,037
Phone System Changes/Upgrade	\$248,794	\$59,452	\$308,246	\$46,218	15%	\$262,028
PC Workstation Complement Changes	\$272,513		\$272,513	\$14,936	5%	\$257,577
E-Services Strategy Implementation	\$173,527	\$115,527	\$289,054	\$138,658	48%	\$150,396
GIS/Geosmart Infrastructure	\$366,924		\$366,924	\$36,847	10%	\$330,077
Application/Software Upgrades	\$268,533		\$268,533	\$13,706	5%	\$254,827
Photocopiers	\$128,392		\$128,392	\$55,819	43%	\$72,573
Radio Communications Backup Upgrades	\$4,240,187	\$1,199,104	\$5,439,291	\$1,690,477	31%	\$3,748,814
Milton Air Photo Mapping	\$20,963	(\$1,221)	\$19,742			\$19,742
Enterprise Content Management	\$472,790		\$472,790	\$98,558	21%	\$374,232
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$60,162	22%	\$210,787
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Open Data Initiative	\$7,725		\$7,725	\$225	3%	\$7,500
Mobile Parking Enforcement	\$832,183	\$26,064	\$858,247	\$621,735	72%	\$236,512
Human Resources Information System	\$2,164,132		\$2,164,132	\$888,904	41%	\$1,275,228
Microsoft 365 Migration	\$349,225		\$349,225	\$211,187	60%	\$138,038
Automatic Vehicle Locator and Road Patrol	\$432,111	\$68,699	\$500,810	\$62,427	12%	\$438,383
Department Specific Tech Initiatives	\$907,696		\$907,696	\$134,894	15%	\$772,802
Council Technology	\$103,000		\$103,000	\$25,135	24%	\$77,865
Property Tax System Replacement	\$3,381,386	(\$1,031,092)	\$2,350,294	\$610,362	26%	\$1,739,932
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$4,367,558	\$1,430,189	\$5,797,747	\$988,010	17%	\$4,809,737
Fire Department Emergency Systems	\$785,867	\$369,259	\$1,155,126	\$4,201		\$1,150,925
Building and Permit Systems	\$53,616		\$53,616	\$875	2%	\$52,741
Facility Infrastructure and Networking	\$2,926,710		\$2,926,710	\$980,647	34%	\$1,946,063
Technology Infrastructure Initiative	\$3,228,811		\$3,228,811	\$625,220	19%	\$2,603,591
Enterprise Licencing and Compliance	\$1,381,005	\$121,168	\$1,502,173	\$522,645	35%	\$979,528
Point Of Sale System	\$310,514	\$118,452	\$428,966	\$30,110	7%	\$398,856
Digital Transformation	\$535,600	(\$78,989)	\$456,611	\$14,094	3%	\$442,517
Total Information Technology	\$30,002,817	\$2,466,893	\$32,469,710	\$8,022,671	25%	\$24,447,039
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$14,109	17%	\$69,939

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Land Use Compliance Initiative	\$366,851		\$366,851			\$366,851
Additional Residential Unit Compliance Program	\$1,009,315		\$1,009,315			\$1,009,315
Total Legislative & Legal Services	\$1,460,214		\$1,460,214	\$14,109	1%	\$1,446,105
Marketing & Government Relations						
Branding	\$378,555		\$378,555	\$276,591	73%	\$101,964
Website Redevelopment	\$684,506		\$684,506	\$33,444	5%	\$651,062
Total Marketing & Government Relations	\$1,063,061		\$1,063,061	\$310,035	29%	\$753,026
Transit						
Transit Studies and Other						
Transit Bus Stop-Retrofit	\$181,280		\$181,280			\$181,280
Transit Bus Pads	\$28,325	\$23,426	\$51,751	\$23,737	46%	\$28,014
Transit Study Implementation	\$328,282		\$328,282	\$57,670	18%	\$270,612
Transit Service Delivery Implementation Plan	\$25,750		\$25,750			\$25,750
Total Transit Studies and Other	\$563,637	\$23,426	\$587,063	\$81,407	14%	\$505,656
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$2,745,073		\$2,745,073	\$95,138	3%	\$2,649,935
Transit Bus Non Growth: Refurbishment	\$2,539,293	\$81,944	\$2,621,237	\$1,221,185	47%	\$1,400,052
Transit Support Vehicle - Replacement	\$180,136		\$180,136	\$103,053	57%	\$77,083
Total Transit Fleet Replacement	\$5,464,502	\$81,944	\$5,546,446	\$1,419,376	26%	\$4,127,070
Transit Fleet Growth						
Transit Bus	\$9,733,633		\$9,733,633	\$126,851	1%	\$9,606,782
Transit Support Vehicle	\$90,067		\$90,067	\$51,526	57%	\$38,541
Non-Fixed Route Bus	\$225,027		\$225,027			\$225,027
Total Transit Fleet Growth	\$10,048,727		\$10,048,727	\$178,376	2%	\$9,870,351
Total Transit	\$16,076,866	\$105,370	\$16,182,236	\$1,679,159	10%	\$14,503,077
Fire						
Fire Studies and Other						
Fire Master Plan	\$103,000		\$103,000	\$25,896	25%	\$77,104
Emergency Management Reports	\$51,500		\$51,500	\$21,852	42%	\$29,648
Total Fire Studies and Other	\$154,500		\$154,500	\$47,748	31%	\$106,752
Fire Fleet Equipment - Replacement						
Aerial Replacement/Refurbishment	\$2,935,500		\$2,935,500			\$2,935,500
Rescue Truck Replacement/Refurbishment	\$360,500	\$1,210,904	\$1,571,404	\$39,617	3%	\$1,531,787
Pumper/Rescue Units Refurbishment	\$3,811,000		\$3,811,000			\$3,811,000
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Fire Fleet Refurbishment	\$237,778		\$237,778	\$53,544	23%	\$184,234
Total Fire Fleet Equipment - Replacement	\$7,478,678	\$1,210,904	\$8,689,582	\$97,061	1%	\$8,592,521
Fire - Replacement						
Vehicle Extrication Equipment Replacement	\$10,300		\$10,300	\$5,139	50%	\$5,161
Personal Protective Clothing Replacement	\$408,395		\$408,395	\$178,470	44%	\$229,925
Helmet Replacement	\$24,720		\$24,720	\$8,871	36%	\$15,849
Firefighting Hose Replacement	\$61,800		\$61,800	\$29,317	47%	\$32,483
Emergency Medical Equipment Replacement	\$12,929		\$12,929			\$12,929
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$38,514	68%	\$18,136

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Battery & Radio Parts Replacement	\$56,650		\$56,650	\$11,526	20%	\$45,124
Firefighting Equipment Replacement	\$20,600		\$20,600	\$5,027	24%	\$15,573
Air Monitoring Replacement	\$17,238		\$17,238	\$10,633	62%	\$6,605
Dry Hydrant Systems	\$15,450		\$15,450			\$15,450
Total Fire - Replacement	\$684,732		\$684,732	\$287,496	42%	\$397,236
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,771		\$36,771	\$1,071	3%	\$35,700
Firefighting Hose Growth	\$30,900		\$30,900	\$17,297	56%	\$13,603
Personal Protective Clothing Growth	\$190,653		\$190,653	\$64,057	34%	\$126,596
Total Fire - Growth	\$258,324		\$258,324	\$82,425	32%	\$175,899
Total Fire	\$8,576,234	\$1,210,904	\$9,787,138	\$514,730	5%	\$9,272,408
Total Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951
Total Active	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951
Total CO Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951
Total Corporate Services	\$58,324,984	\$3,783,167	\$62,108,151	\$10,791,200	17%	\$51,316,951

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CMCommunity Services						
Active						
Community Services						
Studies and Other						
Studies and Other						
Retaining Wall Inventory and Condition Assessment	\$65,148		\$65,148			\$65,148
Guiderail Inventory, Condition and Needs Assessment	\$260,590		\$260,590			\$260,590
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$15,200	43%	\$19,800
Transportation Master Plan	\$272,064	\$59,394	\$331,458	\$332,205	100%	(\$747)
Climate Change & Mitigation	\$69,886		\$69,886	\$9,960	14%	\$59,926
Recreation Master Plan (DC)	\$82,473	\$207,282	\$289,755	\$2,402	1%	\$287,353
Asset Management Data Enhancement	\$287,689		\$287,689			\$287,689
Total Studies and Other	\$1,037,850	\$301,676	\$1,339,526	\$359,766	27%	\$979,760
Total Studies and Other	\$1,037,850	\$301,676	\$1,339,526	\$359,766	27%	\$979,760
Parks						
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$861,086	95%	\$43,451
Beaty Trail Park Redevelopment	\$472,497	(\$7,922)	\$464,575	\$425,093	92%	\$39,482
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$328,837	97%	\$10,778
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$445,633	93%	\$31,703
Chris Hadfield Park Redevelopment	\$767,640	\$206,873	\$974,513	\$960,872	99%	\$13,641
Trudeau Park Redevelopment	\$647,746	(\$7,922)	\$639,824	\$570,130	89%	\$69,694
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$281,354	87%	\$43,129
Park Improvements - Preservation	\$91,788		\$91,788			\$91,788
Multi-Court Resurfacing - Preservation	\$79,080		\$79,080	\$2,303	3%	\$76,777
In Ground Waste Container Installation	\$322,072	(\$16,809)	\$305,263	\$165,564	54%	\$139,699
Entryway Features - Inventory And Condition Assessment Study	\$56,650		\$56,650	\$1,650	3%	\$55,000
Melanie Park Redevelopment	\$897,133	(\$24,668)	\$872,465	\$83,932	10%	\$788,533
Watson Park Redevelopment	\$584,253	\$14,389	\$598,642	\$86,436	14%	\$512,206
Wallbrook Park Redevelopment	\$53,018	(\$302)	\$52,716	\$2,093	4%	\$50,623
Harwood Park Redevelopment	\$53,018	(\$3,396)	\$49,622	\$2,790	6%	\$46,832
Barclay Park Redevelopment	\$71,161	(\$4,221)	\$66,940	\$2,869	4%	\$64,071
Bristol District Park	\$361,065	(\$5,025)	\$356,040	\$12,939	4%	\$343,101
Coates Neighbourhood Park North	\$288,297	(\$1,874)	\$286,423	\$12,769	4%	\$273,654
Optimist Park Redevelopment	\$496,438	(\$15,824)	\$480,614	\$5,786	1%	\$474,828
Community Park - Pickleball Lighting		\$84,904	\$84,904	\$26,168	31%	\$58,736
Total Parks Redevelopment	\$7,295,445	\$210,584	\$7,506,029	\$4,278,304	57%	\$3,227,725
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$426,116	83%	\$87,806
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,755	19%	\$348,963
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,318	3%	\$274,039
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$98,368	14%	\$622,334
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$2,008,259	96%	\$93,211
Walker Neighbourhood Park - Boyne	\$2,674,647	(\$72,940)	\$2,601,707	\$2,264,056	87%	\$337,651

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,386	9%	\$32,664
Bowes Neighbourhood Park - Boyne	\$3,574,799	(\$159,214)	\$3,415,585	\$130,869	4%	\$3,284,716
Parks Development Village Squares - Boyne	\$58,705		\$58,705	\$419	1%	\$58,286
Total Parks Growth	\$10,231,265	(\$69,049)	\$10,162,216	\$5,022,546	49%	\$5,139,670
Total Parks	\$17,526,710	\$141,535	\$17,668,245	\$9,300,850	53%	\$8,367,395
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$442,378		\$442,378	\$98,948	22%	\$343,430
Indoor Fitness Equipment	\$106,557		\$106,557	\$22,515	21%	\$84,042
Civic Facility Improvements	\$2,713,864	\$91,878	\$2,805,742	\$956,507	34%	\$1,849,235
Heritage Property Restoration	\$2,772,793	(\$397,135)	\$2,375,658	\$1,141,803	48%	\$1,233,855
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$1,147,804	(\$175,499)	\$972,305	\$401,277	41%	\$571,028
Tonelli Sports Centre Improvements	\$1,231,616	(\$139,839)	\$1,091,777	\$949,128	87%	\$142,649
Milton Sports Centre Facility Improvements	\$7,195,443	(\$631,355)	\$6,564,088	\$4,385,156	67%	\$2,178,932
Mattamy National Cycling Centre Improvements	\$5,904,555	(\$984,116)	\$4,920,439	\$1,275,378	26%	\$3,645,061
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Milton Tennis Club Upgrades	\$12,668		\$12,668	\$4,122	33%	\$8,546
Rotary Park Community Centre Improvements	\$39,119		\$39,119	\$44		\$39,075
FirstOntario Arts Centre Milton Facility Improvements	\$1,254,357	(\$40,500)	\$1,213,857	\$512,781	42%	\$701,076
Brookville Yard	\$91,769		\$91,769	\$133		\$91,636
Civic Operations Centre Facility Improvements	\$437,133	(\$135,152)	\$301,981	\$171,783	57%	\$130,198
Fire Halls Facility Improvements	\$890,309	(\$105,474)	\$784,835	\$240,546	31%	\$544,289
Beaty Branch Facility Improvements	\$528,016		\$528,016	\$12,816	2%	\$515,200
Sherwood Community Centre Facility Improvement		\$58,960	\$58,960	\$58,960	100%	
Total Facilities Redevelopment	\$25,064,844	(\$2,458,231)	\$22,606,613	\$10,240,531	45%	\$12,366,082
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct	\$6,310,847	\$1,500,000	\$7,810,847	\$703,308	9%	\$7,107,539
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,271,364	91%	\$4,063,665
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,752	3%	\$1,202,980
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,574,255	3%	\$47,984,556
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,031,085	75%	\$1,634,913
Total Facilities Growth	\$107,100,914	\$2,114,478	\$109,215,392	\$46,636,739	43%	\$62,578,653
Total Facilities	\$132,165,758	(\$343,753)	\$131,822,005	\$56,877,271	43%	\$74,944,734
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$41,350	\$221,600	\$221,600	100%	
1 Ton Crew Dump Trucks	\$129,955		\$129,955			\$129,955
1/2 Ton Pick up Replacement	\$57,855		\$57,855			\$57,855
3/4 Ton Pick-ups Replacement	\$339,112		\$339,112	\$149,200	44%	\$189,912
Tandem Axle Dump Truck	\$1,468,015		\$1,468,015	\$14,231	1%	\$1,453,784
Sign Truck	\$750,759	(\$96,625)	\$654,134	\$100,089	15%	\$554,045
Tractor Attachments	\$65,784	\$40,704	\$106,488	\$78,122	73%	\$28,366

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Zero Turning Radius Mowers	\$41,406		\$41,406			\$41,406
Landscape Trailer	\$29,134		\$29,134			\$29,134
Ice Resurfacer	\$252,886		\$252,886	\$7,366	3%	\$245,520
Gradalls, Back Hoes and Attachments	\$33,166		\$33,166			\$33,166
Poly Plow	\$35,840		\$35,840			\$35,840
Farm Tractor/Loader	\$309,378		\$309,378			\$309,378
Total Fleet Equipment - Replacement	\$3,693,540	(\$14,572)	\$3,678,968	\$570,607	16%	\$3,108,361
Fleet Equipment - Growth Related						
3/4 Ton Pick-ups - Growth	\$94,956		\$94,956			\$94,956
1 Ton Dump Trucks - Growth	\$774,596	\$90,015	\$864,611	\$569,350	66%	\$295,261
Trailers/ Water Tanks	\$48,307		\$48,307	\$801	2%	\$47,506
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Compact Sweeper	\$211,356		\$211,356			\$211,356
Total Fleet Equipment - Growth Related	\$1,768,364	\$95,979	\$1,864,343	\$1,193,776	64%	\$670,567
Forestry						
EAB Implementation Strategy	\$139,926	\$82,990	\$222,916	\$145,380	65%	\$77,536
Urban Forestry Mangement	\$69,745		\$69,745	\$2,031	3%	\$67,714
Total Forestry	\$209,671	\$82,990	\$292,661	\$147,411	50%	\$145,250
Surface Treatment Program						
Surface Treatment Program	\$2,067,311		\$2,067,311	\$850,894	41%	\$1,216,417
Total Surface Treatment Program	\$2,067,311		\$2,067,311	\$850,894	41%	\$1,216,417
Total Operations	\$7,738,886	\$164,398	\$7,903,284	\$2,762,689	35%	\$5,140,595
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$11,155,092	(\$6,580,258)	\$4,574,834	\$4,570,744	100%	\$4,090
Nipissing Road Redevelopment	\$21,286,763	(\$547,425)	\$20,739,338	\$981,543	5%	\$19,757,795
Jasper Street Reconstruction	\$624,546	\$81,576	\$706,122	\$152,214	22%	\$553,908
Asphalt Overlay Program	\$37,268,209	(\$2,162,753)	\$35,105,456	\$22,442,832	64%	\$12,662,624
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463	(\$676,476)	\$2,543,987	\$2,369,928	93%	\$174,059
Ontario Street (Main St to Derry Rd)	\$3,885,865	\$18,966	\$3,904,831	\$157,834	4%	\$3,746,997
Crack Sealing Program	\$554,750	\$10,143	\$564,893	\$41,660	7%	\$523,233
Morobel Drive (Steeles Ave to North End)	\$205,743		\$205,743	\$4,497	2%	\$201,246
Pearl Street (Commercial to End)	\$205,743		\$205,743	\$4,497	2%	\$201,246
Total Urban Roads Redevelopment	\$78,407,174	(\$9,856,225)	\$68,550,949	\$30,725,749	45%	\$37,825,200
Urban Roads Growth						
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$25,018,556	93%	\$1,871,789
Main Street (Fifth Line to Sixth Line)	\$19,190,373	\$411,416	\$19,601,789	\$358,382	2%	\$19,243,407
Thompson Road (Louis St Laurent to Derry Rd)	\$1,027,346	\$44,683	\$1,072,029	\$97,827	9%	\$974,202
5th Line (Hwy 401 to Derry Road)	\$39,210,804	\$196,873	\$39,407,677	\$38,355,086	97%	\$1,052,591
5th Line (Derry Road to Britannia Road)	\$22,498,440		\$22,498,440	\$3,589,193	16%	\$18,909,247
Louis St Laurent (James Snow Parkway to Fifth Line)	\$8,661,270	\$8,750,829	\$17,412,099	\$8,112,454	47%	\$9,299,645
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$229,102	26%	\$648,191
Boulevard Works	\$895,369	\$158,494	\$1,053,863	\$476,094	45%	\$577,769
6th Line (Hwy 401 to Britannia Rd)	\$959,703	\$64,062	\$1,023,765	\$181,576	18%	\$842,189

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Total Urban Roads Growth	\$116,822,505	\$13,014,794	\$129,837,299	\$76,418,270	59%	\$53,419,029
Rural Roads Redevelopment						
Expanded Asphalt Program	\$12,953,340	(\$3,152,664)	\$9,800,676	\$4,721,542	48%	\$5,079,134
Appleby Line	\$8,986,448	\$1,819,220	\$10,805,668	\$3,934,818	36%	\$6,870,850
Milborough Line Rehabilitation	\$1,841,749	\$101,084	\$1,942,833	\$96,166	5%	\$1,846,667
Burnhamthorpe Rd Rehabilitation	\$2,785,811	(\$1,007,537)	\$1,778,274	\$1,413,832	80%	\$364,442
Campbellville Road - Guiderail Replacement	\$778,242	\$662,873	\$1,441,115	\$1,368,576	95%	\$72,539
5 Side Road And Esquesing Line (New Traffic Signal)	\$1,548,090		\$1,548,090	\$49,548	3%	\$1,498,542
Guide Rail Needs Program	\$2,099,921		\$2,099,921	\$7,162		\$2,092,759
Total Rural Roads Redevelopment	\$30,993,601	(\$1,577,025)	\$29,416,576	\$11,591,643	39%	\$17,824,933
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$2,189	3%	\$66,409
Total Active Transportation - Redevelopment	\$68,598		\$68,598	\$2,189	3%	\$66,409
Active Transportation - Growth						
Boyne Limestone Trails	\$1,091,307	\$21,225	\$1,112,532	\$534,862	48%	\$577,670
Boyne Pedestrian Railway Crossing	\$11,123,185	\$392,900	\$11,516,085	\$831,197	7%	\$10,684,888
Boyne Multiuse Asphalt Trails	\$1,007,783	\$1,036,049	\$2,043,832	\$1,472,990	72%	\$570,842
Boyne Pedestrian Bridge - Minor Crossing	\$393,363		\$393,363	\$212,943	54%	\$180,420
Total Active Transportation - Growth	\$13,615,638	\$1,450,174	\$15,065,812	\$3,051,992	20%	\$12,013,820
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,995,157	\$1,029,277	\$3,024,434	\$1,789,428	59%	\$1,235,006
Kelso Road Bridge (Structure 74)	\$2,538,372	(\$611,647)	\$1,926,725	\$1,523,231	79%	\$403,494
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$623,548		\$623,548	\$33,328	5%	\$590,220
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$2,411,839	\$48,304	\$2,460,143	\$165,516	7%	\$2,294,627
Bridge Needs Study	\$208,203		\$208,203	\$488		\$207,715
Bell School Line Culvert (Structure No. 103)	\$60,029		\$60,029			\$60,029
Campbellville Road Culvert (Structure No. 202)	\$870,316		\$870,316			\$870,316
Retaining Wall Reconstruction / Rehabilitation	\$324,193		\$324,193	\$1,777	1%	\$322,416
Total Bridges/Culverts Redevelopment	\$9,031,657	\$465,934	\$9,497,591	\$3,513,768	37%	\$5,983,823
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550	\$162,585	\$765,135	\$153,699	20%	\$611,436
Stormwater Management Pond Condition Assessment Study	\$259,847		\$259,847	\$209		\$259,638
Stormwater Pond Maintenance	\$7,960,491	(\$1,165,279)	\$6,795,212	\$1,388,643	20%	\$5,406,569
Mill Pond Rehabilitation	\$2,644,657	(\$1,180,690)	\$1,463,967	\$1,133,854	77%	\$330,113
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$191,185	80%	\$48,113
Storm Sewer Network Program	\$9,468,935	\$319,075	\$9,788,010	\$2,081,714	21%	\$7,706,296
SWM Pond 15 Retrofit	\$300,000		\$300,000			\$300,000
Total Storm Water Management Rehabilitation	\$21,442,329	(\$1,830,859)	\$19,611,470	\$4,949,305	25%	\$14,662,165
Traffic						
Traffic Infrastructure	\$256,570	\$96,672	\$353,242	\$159,933	45%	\$193,309
Traffic Services Safety Review	\$299,616		\$299,616	\$51,911	17%	\$247,705
Pedestrian Crossover (PXO) Program	\$514,393		\$514,393	\$204,313	40%	\$310,080
New Traffic Signals	\$1,167,235	(\$51,091)	\$1,116,144	\$173,493	16%	\$942,651
Preemption Traffic Control System	\$144,268		\$144,268	\$4,921	3%	\$139,347

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Signal Interconnect Program	\$155,879		\$155,879	\$60,383	39%	\$95,496
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,840	53%	\$254,878
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$449,422	\$110,000	\$559,422	\$274,711	49%	\$284,711
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman	\$177,037		\$177,037	\$131,787	74%	\$45,250
Stop Sign Beacon Pilot Project	\$72,512		\$72,512	\$40,598	56%	\$31,914
40 km/h Neighbourhoods/Raised Crosswalks	\$96,696		\$96,696			\$96,696
ASE-Turnkey Solution	\$467,432	\$805,084	\$1,272,516			\$1,272,516
Total Traffic	\$4,338,778	\$995,665	\$5,334,443	\$1,384,890	26%	\$3,949,553
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$148,968	64%	\$82,439
Street Lighting	\$346,118		\$346,118	\$89,710	26%	\$256,408
Street Light / Pole / Underground Power Renewal	\$208,325		\$208,325	\$19,201	9%	\$189,124
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,949	96%	\$115,055
Total Streetlighting	\$6,139,840	(\$2,367,986)	\$3,771,854	\$3,128,829	83%	\$643,025
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Infrastructure Management	\$280,940,120	\$290,372	\$281,230,492	\$134,828,526	48%	\$146,401,966
Total Community Services	\$439,409,324	\$554,229	\$439,963,553	\$204,129,102	46%	\$235,834,451
Total Active	\$439,409,324	\$554,229	\$439,963,553	\$204,129,102	46%	\$235,834,451
Completed Pending Warranty						
Community Services						
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$9,828,147	(\$782,927)	\$9,045,220	\$8,954,013	99%	\$91,207
Bronte Street (Main St to Steeles Ave)	\$22,279,835	\$9,178,287	\$31,458,122	\$28,081,138	89%	\$3,376,984
Main St (Drew Centre to Thompson Rd)	\$1,116,910	(\$192,748)	\$924,162	\$847,626	92%	\$76,536
Total Urban Roads Redevelopment	\$33,224,892	\$8,202,612	\$41,427,504	\$37,882,777	91%	\$3,544,727
Urban Roads Growth						
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$18,919	\$12,129,659	\$11,873,958	98%	\$255,701
Total Urban Roads Growth	\$12,110,740	\$18,919	\$12,129,659	\$11,873,958	98%	\$255,701
Rural Roads Redevelopment						
Expanded Asphalt Program	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,182	93%	\$150,256
Total Rural Roads Redevelopment	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,182	93%	\$150,256
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$407,788	\$1,078,189	\$1,055,630	98%	\$22,559
Total Storm Water Management Rehabilitation	\$670,401	\$407,788	\$1,078,189	\$1,055,630	98%	\$22,559
Total Infrastructure Management	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total Community Services	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total Completed Pending Warranty	\$48,763,530	\$7,989,260	\$56,752,790	\$52,779,547	93%	\$3,973,243
Total CM Community Services	\$488,172,854	\$8,543,489	\$496,716,343	\$256,908,649	52%	\$239,807,694
Total Community Services	\$488,172,854	\$8,543,489	\$496,716,343	\$256,908,649	52%	\$239,807,694

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Studies and Other						
Studies and Other						
Subdivision Agreement Review	\$30,900		\$30,900	\$9,506	31%	\$21,394
Total Studies and Other	\$30,900		\$30,900	\$9,506	31%	\$21,394
Total Studies and Other	\$30,900		\$30,900	\$9,506	31%	\$21,394
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$647,682	\$19,587	\$667,269	\$267,096	40%	\$400,173
SWM Derry Green (BP2)	\$474,919	\$20,000	\$494,919	\$187,914	38%	\$307,005
SWM Sherwood	\$328,364	\$20,000	\$348,364	\$150,946	43%	\$197,418
SWM Agerton/Trafalgar	\$267,228		\$267,228	\$6,081	2%	\$261,147
SWM Milton Education Village	\$517,459		\$517,459	\$132,038	26%	\$385,421
SWM North Porta	\$401,700	\$10,000	\$411,700	\$119,801	29%	\$291,899
Total Storm Water Management Growth	\$2,637,352	\$69,587	\$2,706,939	\$863,876	32%	\$1,843,063
Total Development Engineering	\$2,637,352	\$69,587	\$2,706,939	\$863,876	32%	\$1,843,063
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$1,269,705	\$1,717,786	\$1,184,599	69%	\$533,187
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,360,329	93%	\$100,296
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$230,136	35%	\$433,364
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,721,386	\$4,164,038	\$3,374,314	81%	\$789,724
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,286,081	92%	\$202,128
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$2,476,045	68%	\$1,171,093
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$10,632	4%	\$284,828
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$97,452	\$347,644	\$260,816	75%	\$86,828
Main Street MTSA	\$323,420		\$323,420	\$11,484	4%	\$311,936
Housing Accelerated Fund		\$1,349,300	\$1,349,300	\$242,865	18%	\$1,106,435
Municipal Parking Strategy	\$362,560		\$362,560	\$82		\$362,478
Road Safety Strategy	\$216,300		\$216,300			\$216,300
Omagh Studies		\$648,002	\$648,002	\$1,440		\$646,562
Land Value Appreciation Study		\$92,235	\$92,235			\$92,235
Total Planning	\$9,541,621	\$11,455,311	\$20,996,932	\$13,598,108	65%	\$7,398,824
Total Planning and Development	\$9,541,621	\$11,455,311	\$20,996,932	\$13,598,108	65%	\$7,398,824
Total Active	\$12,209,873	\$11,524,898	\$23,734,771	\$14,471,489	61%	\$9,263,282
Total DV Development Services	\$12,209,873	\$11,524,898	\$23,734,771	\$14,471,489	61%	\$9,263,282
Total Development Services	\$12,209,873	\$11,524,898	\$23,734,771	\$14,471,489	61%	\$9,263,282

Appendix A

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
March 2025

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$557,616		\$557,616	\$261,864	47%	\$295,752
Collection - Replacement	\$1,095,814		\$1,095,814	\$307,449	28%	\$788,365
Collection - New	\$1,881,805	(\$500,000)	\$1,381,805	\$898,227	65%	\$483,578
Furniture Replacement	\$208,266		\$208,266	\$110,448	53%	\$97,818
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$259,943	31%	\$580,434
Integrated Library System	\$103,000		\$103,000	\$34,893	34%	\$68,107
Remote Hold Lockers	\$177,815		\$177,815			\$177,815
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total Active	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total LB Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869
Total Library	\$4,864,693	(\$500,000)	\$4,364,693	\$1,872,824	43%	\$2,491,869

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
March 2025**

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
MAYOR AND COUNCIL	262,922	263,088	705,973		705,973	37%
EXECUTIVE SERVICES	1,609,099	1,651,070	4,004,276		4,004,276	41%
CORPORATE SERVICES	8,732,525	9,244,143	40,030,176		40,030,176	23%
GENERAL GOVERNMENT	(43,852,429)	(51,070,787)	(78,673,318)		(78,673,318)	65%
COMMUNITY SERVICES	4,643,961	6,114,556	32,863,447		32,863,447	19%
DEVELOPMENT SERVICES	(60,863)	(836,350)	1,069,446		1,069,446	(78%)
LIBRARY	(1,584,183)	(1,715,592)				
HOSPITAL EXPANSION	1,592,247	1,625,216				
BIA	(83,705)	(78,611)				
Total TOWN OF MILTON	(28,740,426)	(34,803,267)				

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

MAYOR AND COUNCIL

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
MAYOR AND COUNCIL						
MAYOR AND COUNCIL						
EXPENDITURES						
Salaries and Benefits	220,981	221,899	622,011		622,011	36%
Administrative	40,273	38,786	62,875		62,875	62%
Financial			5,000		5,000	
Purchased Goods	129		976		976	
Purchased Services	1,538	2,403	20,111		20,111	12%
Total EXPENDITURES	262,921	263,088	710,973		710,973	37%
REVENUE						
Financing Revenue			(5,000)		(5,000)	
Total REVENUE			(5,000)		(5,000)	
Total MAYOR AND COUNCIL	262,921	263,088	705,973		705,973	37%
Total MAYOR AND COUNCIL	262,921	263,088	705,973		705,973	37%
Total MAYOR AND COUNCIL	262,921	263,088	705,973		705,973	37%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

EXECUTIVE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
EXECUTIVE SERVICES						
OFFICE OF THE CAO						
EXPENDITURES						
Salaries and Benefits	160,226	165,158	653,716		653,716	25%
Administrative	5,742	5,064	21,314		21,314	24%
Purchased Goods	5,124	3,492	5,442		5,442	64%
Purchased Services	1,350	3,499	29,549		29,549	12%
Total EXPENDITURES	172,442	177,213	710,021		710,021	25%
REVENUE						
Financing Revenue			(18,592)		(18,592)	
User Fees and Service Charges	(225)	(49)	(3,000)		(3,000)	2%
Total REVENUE	(225)	(49)	(21,592)		(21,592)	
Total OFFICE OF THE CAO	172,217	177,164	688,429		688,429	26%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT						
EXPENDITURES						
Salaries and Benefits	161,091	195,851	982,708		982,708	20%
Administrative	6,590	4,007	24,743		24,743	16%
Financial	67		2,608		2,608	
Purchased Goods	334	21,385	118,064		118,064	18%
Purchased Services	41,479	14,863	118,684		118,684	13%
Total EXPENDITURES	209,561	236,106	1,246,807		1,246,807	19%
REVENUE						
Financing Revenue			(11,706)		(11,706)	
User Fees and Service Charges	(349)					
Total REVENUE	(349)		(11,706)		(11,706)	
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	209,212	236,106	1,235,101		1,235,101	19%
FINANCE						
EXPENDITURES						
Salaries and Benefits	1,392,670	1,510,979	6,691,649		6,691,649	23%
Administrative	13,087	11,122	93,237		93,237	12%
Financial	708	352	7,060		7,060	5%
Purchased Goods	9,988	687	30,546		30,546	2%
Purchased Services	53,675	22,878	313,177		313,177	7%
Total EXPENDITURES	1,470,128	1,546,018	7,135,669		7,135,669	22%
REVENUE						

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

EXECUTIVE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Financing Revenue	(20,488)		(3,621,340)		(3,621,340)	
User Fees and Service Charges	(221,966)	(308,217)	(1,080,003)		(1,080,003)	29%
Reallocated Revenue			(353,577)		(353,577)	
Total REVENUE	(242,454)	(308,217)	(5,054,920)		(5,054,920)	6%
Total FINANCE	1,227,674	1,237,801	2,080,749		2,080,749	59%
Total EXECUTIVE SERVICES	1,609,103	1,651,071	4,004,279		4,004,279	41%
Total EXECUTIVE SERVICES	1,609,103	1,651,071	4,004,279		4,004,279	41%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
CORPORATE SERVICES						
INFORMATION TECHNOLOGY						
EXPENDITURES						
Salaries and Benefits	919,445	976,460	4,628,562		4,628,562	21%
Administrative	4,767	24,191	78,048		78,048	31%
Purchased Goods	1,657,531	2,243,868	3,685,628		3,685,628	61%
Purchased Services	923,043	1,006,997	2,258,474		2,258,474	45%
Total EXPENDITURES	3,504,786	4,251,516	10,650,712		10,650,712	40%
REVENUE						
Financing Revenue	(110,690)	(82,162)	(990,978)		(990,978)	8%
User Fees and Service Charges	(1,482)		(100)		(100)	
Reallocated Revenue			(137,778)		(137,778)	
Total REVENUE	(112,172)	(82,162)	(1,128,856)		(1,128,856)	7%
Total INFORMATION TECHNOLOGY	3,392,614	4,169,354	9,521,856		9,521,856	44%
HUMAN RESOURCES						
EXPENDITURES						
Salaries and Benefits	431,145	464,568	2,166,100		2,166,100	21%
Administrative	52,064	35,681	200,435		200,435	18%
Purchased Goods	276	111	6,307		6,307	2%
Purchased Services	38,010	49,596	204,071		204,071	24%
Total EXPENDITURES	521,495	549,956	2,576,913		2,576,913	21%
REVENUE						
Financing Revenue			(543,324)		(543,324)	
Reallocated Revenue	(44,012)	(46,619)	(232,133)		(232,133)	20%
Total REVENUE	(44,012)	(46,619)	(775,457)		(775,457)	6%
Total HUMAN RESOURCES	477,483	503,337	1,801,456		1,801,456	28%
LEGISLATIVE & LEGAL SERVICES						
EXPENDITURES						
Salaries and Benefits	803,608	833,749	4,024,856		4,024,856	21%
Administrative	22,646	10,314	89,860		89,860	11%
Financial	5,405	1,197	49,573		49,573	2%
Transfers to Own Funds			163,189		163,189	
Purchased Goods	2,751	1,283	30,375		30,375	4%
Purchased Services	138,001	79,980	1,104,495		1,104,495	7%
Reallocated Expenses	51,376	32,284	162,643		162,643	20%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Total EXPENDITURES	1,023,787	958,807	5,624,991		5,624,991	17%
REVENUE						
Financing Revenue			(363,477)		(363,477)	
Recoveries and Donations	(392)		(21,500)		(21,500)	
User Fees and Service Charges	(377,605)	(329,946)	(3,016,030)		(3,016,030)	11%
Total REVENUE	(377,997)	(329,946)	(3,401,007)		(3,401,007)	10%
Total LEGISLATIVE & LEGAL SERVICE	645,790	628,861	2,223,984		2,223,984	28%
COMMUNICATIONS & CUSTOMER EXPENSES						
EXPENDITURES						
Salaries and Benefits	310,927	347,685	1,250,896		1,250,896	28%
Administrative	12,603	887	24,836		24,836	4%
Purchased Goods	2,214	851	8,300		8,300	10%
Purchased Services	15,284	15,350	128,958		128,958	12%
Total EXPENDITURES	341,028	364,773	1,412,990		1,412,990	26%
REVENUE						
Financing Revenue			(329,002)		(329,002)	
Total REVENUE			(329,002)		(329,002)	
Total COMMUNICATIONS & CUSTOMER SERVICE	341,028	364,773	1,083,988		1,083,988	34%
TRANSIT						
EXPENDITURES						
Salaries and Benefits	119,806	138,037	595,955		595,955	23%
Administrative	1,145	4,235	21,239		21,239	20%
Transfers to Own Funds			2,049,644		2,049,644	
Purchased Goods	1,521	3,912	14,518		14,518	27%
Purchased Services	1,039,859	654,985	7,304,567		7,304,567	9%
Fleet Expenses	320,646	189,766	2,373,659		2,373,659	8%
Reallocated Expenses	53,596	133,775	101,226		101,226	132%
Total EXPENDITURES	1,536,573	1,124,710	12,460,808		12,460,808	9%
REVENUE						
Financing Revenue			(1,486,554)		(1,486,554)	
Recoveries and Donations	(236,523)	(627,140)	(2,132,157)		(2,132,157)	29%
User Fees and Service Charges	(746,396)	(496,439)	(2,201,318)		(2,201,318)	23%
Total REVENUE	(982,919)	(1,123,579)	(5,820,029)		(5,820,029)	19%
Total TRANSIT	553,654	1,131	6,640,779		6,640,779	
FIRE						

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

CORPORATE SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
EXPENDITURES						
Salaries and Benefits	3,249,993	3,551,270	16,570,642		16,570,642	21%
Administrative	46,329	32,341	182,562		182,562	18%
Financial	761	519	4,000		4,000	13%
Transfers to Own Funds			1,795,037		1,795,037	
Purchased Goods	17,144	37,989	96,991		96,991	39%
Purchased Services	35,856	27,430	504,436		504,436	5%
Fleet Expenses	33,841	36,648	161,529		161,529	23%
Total EXPENDITURES	3,383,924	3,686,197	19,315,197		19,315,197	19%
REVENUE						
Financing Revenue		(1,886)	(116,913)		(116,913)	2%
Grants		(25,252)	(27,500)		(27,500)	92%
Recoveries and Donations	(21,909)	(28,098)	(195,860)		(195,860)	14%
User Fees and Service Charges	(40,071)	(54,276)	(216,811)		(216,811)	25%
Total REVENUE	(61,980)	(109,512)	(557,084)		(557,084)	20%
Total FIRE	3,321,944	3,576,685	18,758,113		18,758,113	19%
Total CORPORATE SERVICES	8,732,513	9,244,141	40,030,176		40,030,176	23%
Total CORPORATE SERVICES	8,732,513	9,244,141	40,030,176		40,030,176	23%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

GENERAL GOVERNMENT

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
GENERAL GOVERNMENT						
GENERAL GOVERNMENT						
EXPENDITURES						
Administrative	31,156	141,443	120,000		120,000	118%
Financial	310,524	481,707	5,963,030		5,963,030	8%
Transfers to Own Funds	1,003,315	(183,996)	59,480,582		59,480,582	
Purchased Services	646,220	762,995	105,379		105,379	724%
Total EXPENDITURES	1,991,215	1,202,149	65,668,991		65,668,991	2%
REVENUE						
External Revenue Transferred to Rese	(1,444,962)	(1,478,858)	(18,411,871)		(18,411,871)	8%
Financing Revenue	(1,224,573)	(1,842,527)	(10,036,610)		(10,036,610)	18%
Taxation	(42,549,136)	(48,048,851)	(108,315,861)		(108,315,861)	44%
Payments In Lieu			(1,077,246)		(1,077,246)	
User Fees and Service Charges	(535,855)	(807,528)	(3,550,272)		(3,550,272)	23%
Reallocated Revenue	(89,118)	(95,173)	(2,950,449)		(2,950,449)	3%
Total REVENUE	(45,843,644)	(52,272,937)	(144,342,309)		(144,342,309)	36%
Total GENERAL GOVERNMENT	(43,852,429)	(51,070,788)	(78,673,318)		(78,673,318)	65%
Total GENERAL GOVERNMENT	(43,852,429)	(51,070,788)	(78,673,318)		(78,673,318)	65%
Total GENERAL GOVERNMENT	(43,852,429)	(51,070,788)	(78,673,318)		(78,673,318)	65%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
COMMUNITY SERVICES						
RECREATION AND CULTURE FACILITIES						
EXPENDITURES						
Salaries and Benefits	1,587,320	1,684,845	7,029,880		7,029,880	24%
Administrative	4,007	6,823	42,396		42,396	16%
Financial	25,132	25,200	133,545		133,545	19%
Transfers to Own Funds			2,338,596		2,338,596	
Purchased Goods	159,773	176,905	809,637		809,637	22%
Purchased Services	772,756	1,269,862	5,996,787		5,996,787	21%
Reallocated Expenses	4,862	5,579	46,425		46,425	12%
Total EXPENDITURES	2,553,850	3,169,214	16,397,266		16,397,266	19%
REVENUE						
Financing Revenue	(133,652)	(137,946)	(426,758)		(426,758)	32%
Grants	(26,972)	(16,075)	(955,983)		(955,983)	2%
Recoveries and Donations	(6,215)	(7,371)	(219,856)		(219,856)	3%
User Fees and Service Charges	(2,269,160)	(2,290,491)	(7,322,672)		(7,322,672)	31%
Reallocated Revenue			(456,666)		(456,666)	
Total REVENUE	(2,435,999)	(2,451,883)	(9,381,935)		(9,381,935)	26%
Total RECREATION AND CULTURE F	117,851	717,331	7,015,331		7,015,331	10%
ADMINISTRATION AND CIVIC FACILITIES						
EXPENDITURES						
Salaries and Benefits	916,341	737,576	4,127,930		4,127,930	18%
Administrative	7,433	14,064	59,116		59,116	24%
Financial	11,046	12,648	39,944		39,944	32%
Transfers to Own Funds	100,541	151,919	514,599		514,599	30%
Purchased Goods	19,553	30,731	113,050		113,050	27%
Purchased Services	237,667	368,522	1,597,546		1,597,546	23%
Reallocated Expenses	10,857	11,159	21,542		21,542	52%
Total EXPENDITURES	1,303,438	1,326,619	6,473,727		6,473,727	20%
REVENUE						
Financing Revenue	(261,406)	(426,750)	(1,974,375)		(1,974,375)	22%
Recoveries and Donations	(6,289)	(10,385)	(32,138)		(32,138)	32%
User Fees and Service Charges	(49,334)	(17,031)	(272,653)		(272,653)	6%
Total REVENUE	(317,029)	(454,166)	(2,279,166)		(2,279,166)	20%
Total ADMINISTRATION AND CIVIC FA	986,409	872,453	4,194,561		4,194,561	21%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
PROGRAMS						
EXPENDITURES						
Salaries and Benefits	1,090,397	1,109,936	6,418,749		6,418,749	17%
Administrative	12,302	1,805	61,629		61,629	3%
Financial	41,456	21,825	713,041		713,041	3%
Transfers to Own Funds			78,350		78,350	
Purchased Goods	27,527	51,333	268,022		268,022	19%
Purchased Services	139,734	143,441	698,875		698,875	21%
Reallocated Expenses			107,661		107,661	
Total EXPENDITURES	1,311,416	1,328,340	8,346,327		8,346,327	16%
REVENUE						
Financing Revenue			(681,078)		(681,078)	
Grants	(39,381)	(73,521)	(83,070)		(83,070)	89%
Recoveries and Donations	(9,111)	(7,544)	(255,862)		(255,862)	3%
User Fees and Service Charges	(1,363,344)	(1,404,001)	(6,605,887)		(6,605,887)	21%
Reallocated Revenue			(6,500)		(6,500)	
Total REVENUE	(1,411,836)	(1,485,066)	(7,632,397)		(7,632,397)	19%
Total PROGRAMS	(100,420)	(156,726)	713,930		713,930	(22%)
OPERATIONS						
EXPENDITURES						
Salaries and Benefits	2,026,426	2,198,179	9,005,128		9,005,128	24%
Administrative	8,589	3,938	78,262		78,262	5%
Transfers to Own Funds			2,344,509		2,344,509	
Purchased Goods	429,182	1,160,608	1,956,775		1,956,775	59%
Purchased Services	1,211,479	2,038,932	8,259,330		8,259,330	25%
Fleet Expenses	416,891	497,584	1,504,332		1,504,332	33%
Reallocated Expenses	1,200,712	2,342,760	5,244,280		5,244,280	45%
Total EXPENDITURES	5,293,279	8,242,001	28,392,616		28,392,616	29%
REVENUE						
Financing Revenue	(889)		(277,734)		(277,734)	
Recoveries and Donations	(731,907)	(1,605,461)	(3,639,326)		(3,639,326)	44%
User Fees and Service Charges	(179,268)	(164,763)	(1,349,280)		(1,349,280)	12%
Reallocated Revenue	(1,323,415)	(2,525,641)	(5,543,216)		(5,543,216)	46%
Total REVENUE	(2,235,479)	(4,295,865)	(10,809,556)		(10,809,556)	40%
Total OPERATIONS	3,057,800	3,946,136	17,583,060		17,583,060	22%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

COMMUNITY SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
INFRASTRUCTURE MANAGEMENT						
EXPENDITURES						
Salaries and Benefits	636,242	673,406	2,852,065		2,852,065	24%
Administrative	10,684	9,196	53,135		53,135	17%
Financial			246,604		246,604	
Transfers to Own Funds			43,258		43,258	
Purchased Goods	3,054	11,601	63,760		63,760	18%
Purchased Services	206,996	317,214	2,200,773		2,200,773	14%
Reallocated Expenses			174		174	
Total EXPENDITURES	856,976	1,011,417	5,459,769		5,459,769	19%
REVENUE						
Financing Revenue	(224,199)	(229,107)	(1,710,002)		(1,710,002)	13%
Recoveries and Donations	(5,729)	(17,426)	(23,384)		(23,384)	75%
User Fees and Service Charges	(44,730)	(29,517)	(369,813)		(369,813)	8%
Total REVENUE	(274,658)	(276,050)	(2,103,199)		(2,103,199)	13%
Total INFRASTRUCTURE MANAGEMENT	582,318	735,367	3,356,570		3,356,570	22%
Total COMMUNITY SERVICES	4,643,958	6,114,561	32,863,452		32,863,452	19%
Total COMMUNITY SERVICES	4,643,958	6,114,561	32,863,452		32,863,452	19%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

DEVELOPMENT SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
DEVELOPMENT SERVICES						
PLANNING SERVICES						
EXPENDITURES						
Salaries and Benefits	554,355	653,747	3,069,677		3,069,677	21%
Administrative	12,718	17,829	47,832		47,832	37%
Purchased Services	8,414	12,659	64,204		64,204	20%
Total EXPENDITURES	575,487	684,235	3,181,713		3,181,713	22%
REVENUE						
Financing Revenue	(100,088)	(123,136)	(650,432)		(650,432)	19%
Recoveries and Donations	(3,228)	(1,838)	(3,480)		(3,480)	53%
User Fees and Service Charges	(829,682)	(1,157,100)	(2,182,975)		(2,182,975)	53%
Total REVENUE	(932,998)	(1,282,074)	(2,836,887)		(2,836,887)	45%
Total PLANNING SERVICES	(357,511)	(597,839)	344,826		344,826	(173%)
BUILDING SERVICES						
EXPENDITURES						
Salaries and Benefits	997,792	1,096,309	4,867,141		4,867,141	23%
Administrative	31,458	41,899	192,527		192,527	22%
Financial		1,670	10,000		10,000	17%
Transfers to Own Funds			5,159,128		5,159,128	
Purchased Goods	629	1,506	19,001		19,001	8%
Purchased Services	5,563	124	53,576		53,576	
Reallocated Expenses	52,070	67,221	3,255,488		3,255,488	2%
Total EXPENDITURES	1,087,512	1,208,729	13,556,861		13,556,861	9%
REVENUE						
Financing Revenue			(10,329)		(10,329)	
User Fees and Service Charges	(972,858)	(1,542,840)	(13,546,534)		(13,546,534)	11%
Total REVENUE	(972,858)	(1,542,840)	(13,556,863)		(13,556,863)	11%
Total BUILDING SERVICES	114,654	(334,111)	(2)		(2)	
DEVELOPMENT ENGINEERING						
EXPENDITURES						
Salaries and Benefits	545,711	613,275	2,970,269		2,970,269	21%
Administrative	9,247	7,123	49,104		49,104	15%
Financial			500		500	
Purchased Goods		33	200		200	17%
Purchased Services	17,828	24,173	330,254		330,254	7%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

DEVELOPMENT SERVICES

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
Total EXPENDITURES	572,786	644,604	3,350,327		3,350,327	19%
REVENUE						
Financing Revenue	(32,102)	(51,725)	(351,046)		(351,046)	15%
Recoveries and Donations	(2,767)		(127,479)		(127,479)	
User Fees and Service Charges	(439,771)	(553,065)	(2,585,371)		(2,585,371)	21%
Reallocated Revenue	(52,070)	(67,221)	(211,136)		(211,136)	32%
Total REVENUE	(526,710)	(672,011)	(3,275,032)		(3,275,032)	21%
Total DEVELOPMENT ENGINEERING	46,076	(27,407)	75,295		75,295	(36%)
ADMINISTRATION						
EXPENDITURES						
Salaries and Benefits	111,376	123,507	513,690		513,690	24%
Administrative	6,211	3,146	9,502		9,502	33%
Purchased Goods	2,413	463	15,000		15,000	3%
Purchased Services	22,976	6,105	223,597		223,597	3%
Total EXPENDITURES	142,976	133,221	761,789		761,789	17%
REVENUE						
Financing Revenue	(6,114)	(13,508)	(112,466)		(112,466)	12%
Recoveries and Donations	(946)	3,294				
Total REVENUE	(7,060)	(10,214)	(112,466)		(112,466)	9%
Total ADMINISTRATION	135,916	123,007	649,323		649,323	19%
Total DEVELOPMENT SERVICES	(60,865)	(836,350)	1,069,442		1,069,442	(78%)
Total DEVELOPMENT SERVICES	(60,865)	(836,350)	1,069,442		1,069,442	(78%)

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

LIBRARY

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
LIBRARY						
LIBRARY						
EXPENDITURES						
Salaries and Benefits	981,416	942,103	4,247,412		4,247,412	22%
Administrative	13,164	11,233	82,182		82,182	14%
Financial	971	971	6,500		6,500	15%
Transfers to Own Funds			753,543		753,543	
Purchased Goods	149,557	176,834	571,886		571,886	31%
Purchased Services	134,340	123,891	521,114		521,114	24%
Reallocated Expenses			420,766		420,766	
Total EXPENDITURES	1,279,448	1,255,032	6,603,403		6,603,403	19%
REVENUE						
Financing Revenue			(22,884)		(22,884)	
Taxation	(2,832,477)	(2,888,105)	(6,312,940)		(6,312,940)	46%
Grants		(25,000)	(55,704)		(55,704)	45%
Recoveries and Donations	(4,596)	(13,580)	(5,000)		(5,000)	272%
User Fees and Service Charges	(26,557)	(43,937)	(206,875)		(206,875)	21%
Total REVENUE	(2,863,630)	(2,970,622)	(6,603,403)		(6,603,403)	45%
Total LIBRARY	(1,584,182)	(1,715,590)				
Total LIBRARY	(1,584,182)	(1,715,590)				
Total LIBRARY	(1,584,182)	(1,715,590)				

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

HOSPITAL EXPANSION

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
HOSPITAL EXPANSION						
HOSPITAL EXPANSION						
EXPENDITURES						
Financial	1,592,247	1,625,216	2,495,768		2,495,768	65%
Total EXPENDITURES	1,592,247	1,625,216	2,495,768		2,495,768	65%
REVENUE						
Financing Revenue			(2,495,768)		(2,495,768)	
Total REVENUE			(2,495,768)		(2,495,768)	
Total HOSPITAL EXPANSION	1,592,247	1,625,216				
Total HOSPITAL EXPANSION	1,592,247	1,625,216				
Total HOSPITAL EXPANSION	1,592,247	1,625,216				

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
March 2025

BIA

	2024 YTD ACTUAL	2025 YTD ACTUAL	2025 ANNUAL BUDGET	FORECAST CHANGES	2025 ANNUAL FORECAST	YTD PERCENT of FORECAST
BIA						
BIA						
EXPENDITURES						
Salaries and Benefits	48,029	51,247	220,714		220,714	23%
Financial		255	5,500		5,500	5%
Purchased Goods	47	127	37,730		37,730	
Purchased Services	4,978	17,229	232,709		232,709	7%
Reallocated Expenses	2,011	84	4,500		4,500	2%
Total EXPENDITURES	55,065	68,942	501,153		501,153	14%
REVENUE						
Financing Revenue			(22,126)		(22,126)	
Taxation	(129,305)	(136,980)	(284,539)		(284,539)	48%
Grants			(10,024)		(10,024)	
Recoveries and Donations	(4,050)	(1,750)	(29,750)		(29,750)	6%
User Fees and Service Charges	(5,417)	(8,825)	(47,053)		(47,053)	19%
Reallocated Revenue			(107,661)		(107,661)	
Total REVENUE	(138,772)	(147,555)	(501,153)		(501,153)	29%
Total BIA	(83,707)	(78,613)				
Total BIA	(83,707)	(78,613)				
Total BIA	(83,707)	(78,613)				