



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: April 28, 2025

Report No: ES-012-25

Subject: 2024 Year End Capital Variances

Recommendation: THAT the new budget adjustments that amount to a net decrease of \$5,899,606 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report ES-012-25, be approved;

THAT the capital projects identified as pending closure in Appendix B, with an approved budget totalling \$39,441,829 be closed;

THAT \$1,500,000 be transferred to each of the Infrastructure Renewal - Roads and Structures and Infrastructure Renewal - Stormwater Reserves from the Project Variance Account.

EXECUTIVE SUMMARY

- This report summarizes the position of the Town's \$493 million capital program as of 2024 year end. It also outlines the capital budget adjustments that have been required since June 30, 2024 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings.
- During the second half of 2024, net budget adjustments amounted to a \$5 million decrease, representing 1% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.

REPORT

Background

Corporate Policy No. 113: Financial Management - Budget Management identifies that detailed variance reports relating to the Capital Budget will be submitted to Council twice

Background

annually for the periods ending June 30th and December 31st. This report satisfies the requirement as set out in that policy.

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of December 2024. Expenditures are presented on an accrual basis (as opposed to a cash basis). The following table summarizes the changes reflected in the approved budget between the July 1, 2024 financial statements as presented through ES-024-24 and the December 31, 2024 statements. Through this report approval is being requested for the net budget decreases of \$5,899,606.

Table 1 - Capital Program Approved Budget Continuity Schedule

	Approved Capital Budget as at July 1, 2024	Previously Approved Amendments (Appendix A)	New Budget Amendments (Appendix B)	Approved Capital Budget as at December 30, 2024*
Executive Services	8,748,774	(52,285)	(2,413)	8,694,076
Corporate Services	47,036,619	81,944	(209,926)	46,908,637
Community Services	415,800,076	919,104	(5,019,970)	411,699,210
Development Services	22,114,581	402,710	(661,309)	21,855,982
Library Services	4,827,904	(500,000)	(5,987)	4,321,917
Total	498,527,955	851,473	(5,899,606)	493,479,822

*Approved budget before recommended project closures

Previously Approved Budget Amendments (Appendix A) - \$851,473 increase

Various tenders, single source awards and/or department reports approved by Council in the second half of the year resulted in a net capital budget increase of \$1,660,898.

Budget amendments previously approved by the Treasurer, CAO, or Other Board, amounted to a net budget decrease of \$809,425, largely related to stormwater management facility rehabilitation tender award price coming in less than the budget due to lower mobilization, setup, traffic control, restoration and demobilization costs and reduction in the budget for the Library Collection - New project as well as savings on boulevard works along Louis St. Laurent. Partially offsetting these budget reductions were emergency culvert

Discussion

works to address the flood damage repairs following a significant rain storm this past summer.

Combined, these result in a net budget increase of \$851,473 in the capital program. All increases and decreases by project as well as the identified funding source are identified in Appendix A.

New Budget Amendments (Appendix B) - \$5,899,606 decrease

Through the 2024 year-end review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$4,189,879 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net decrease of \$1,709,727, largely related to savings identified in 2023 Asphalt Overlay Program due to lower than expected cost.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of \$5,899,606.

Recommended Changes in Funding Source (Appendix C) - \$0 net change

Although the total approved budget will remain unchanged, certain projects require adjustments to the funding sources as further outlined on Appendix C.

Capital Program at Year End

The following table puts the 2024 year end position (including both active and closed projects) in a historical context. The size and balance of the capital projects can change from year-to-year based upon the specific initiatives that the Town is undertaking. Significant road and facility construction, for example, can contribute to the volatility in size of the program.

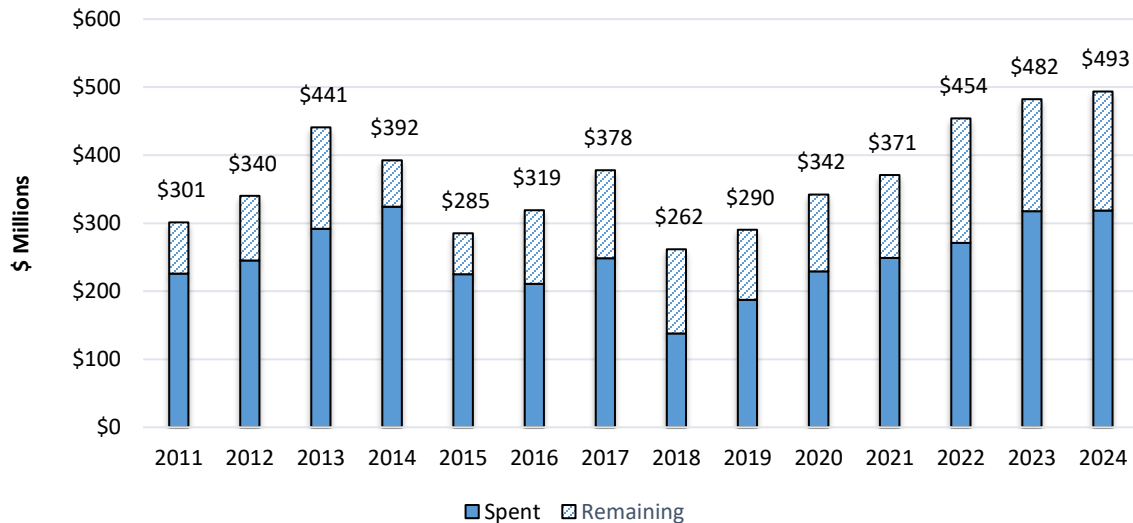


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Discussion

Figure 1 - Approved Capital Budget at Year End



Note: Approved budget figures are presented before closure of projects as approved through year end approvals.

Following the recommended project closures, projects with an approved budget of \$454,037,993 will carry forward to the balance of 2025 as shown in the table below.

Table 2 - Capital Program Summary as at December 31, 2024

	Approved Budget as of December 2024			Expenditure Status of Projects Carried Forward (at December 31, 2024)	
	Total	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)
Executive Services	8,694,076	5,686,697	3,007,379	636,014	2,371,365
Corporate Services	46,908,637	6,529,768	40,378,869	9,739,847	30,639,021
Community Services	411,699,210	25,453,453	386,245,757	252,861,641	133,384,116
Development Services	21,855,982	686,646	21,169,336	14,168,350	7,000,986
Library Services	4,321,917	1,085,265	3,236,652	1,751,198	1,485,454
Total	493,479,822	39,441,829	454,037,993	279,157,049	174,880,943

Note 1: Remaining includes funds that have been committed through a procurement process. At December 2024, the committed amount is in excess of \$24 million.

Discussion

As noted in the table above, \$279.2 million (57%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at December 31, 2024 (based on size of remaining budget). These projects account for 60% of the \$174.9 million balance remaining.

Table 3 - Largest Capital Projects at December 2024

Project	Remaining Budget at December 31, 2024	% Spent	Status
Transit Operations Centre	\$48,028,274	3%	This project will provide for the detailed design and construction of a Transit Operations Centre, to be located adjacent to the Civic Operations Centre. A Transit and Rail Projects Assessment Process (TRPAP) has been initiated and is currently progressing.
5th Line (Derry Road to Britannia Road)	\$19,374,807	14%	This project will urbanize Fifth Line to a four (4) lane urban configuration in support of the Derry Green development. Design was awarded through CORS-040-22 Schedule D. The project budget includes anticipated land requirements, detailed design and utility relocation. Utilities reallocation is scheduled for 2025 following with construction to start in 2026.
Storm Sewer Network Program	\$8,319,508	14%	In early 2020, the Storm Sewer Network Study was completed, along with an addendum, which identifies the capital needs for the storm sewer system in the original urban area of Town. This program is addressing rehabilitation needs within 1-5 years. Design and investigation is ongoing with completion anticipated in early 2025, and will be followed by construction.

Discussion

Civic Precinct	\$7,121,163	9%	Through report ES-005-22, direction was provided to proceed with retaining consulting services to inform the development of the civic placemaking space, as well as the eventual detailed design. This project will address related parking issues and the preliminary design component of the Civic Precinct.
Boyne Pedestrian Railway Crossing	\$5,786,910	13%	The need for the Boyne Active Transportation Link was identified during the Boyne Secondary and Tertiary Plan work. The project is currently in the detailed design phase. Council endorsed the preferred preliminary design for the structure and approach (see staff report DS -044-21), and construction of the bridge, which will accommodate both pedestrians and cyclists. While originally anticipated to commence construction in 2022, detailed design is currently 80% complete. The construction tender, currently delayed due to adjacent development activity, is anticipated for late 2025 or early 2026.
Financial Enterprise Systems	\$4,801,076	17%	A contract for the implementation and annual licensing of a replacement Financial Management System was awarded to Workday Ltd in May 2024 via ES-011-24 Schedule F. This system upgrade will provide programming, reporting and process enhancements related to finance, accounting and procurement. A project team has been established and the Financial Management System replacement initiative continues to progress toward an expected go-live date at the end of Q4 2025.

Discussion

Sherwood Community Centre	\$4,064,018	91%	Substantial completion has been reached and the facility opened on September 21, 2019. Outstanding office furniture purchases and solar panels were completed in 2021 and became fully operational in 2022. Additional outdoor works are being considered to complement existing amenities. Planting is ongoing at the entrance area and additional works may be required following design of the Civic Precinct.
Bronte Street (Main St to Steeles Ave)	\$3,375,421	89%	Property acquisition for Phase 2 (Victoria to Steeles) continues (ENG-001-20) and should be completed in Q2 2025. The construction tender for Phase 2 was awarded in July 2021, via delegated authority (CORS-037-21). Construction substantial completion was reached in October 2023. All onsite construction works are complete, and warranty expires Fall 2025.
Mattamy National Cycling Centre Improvements	\$2,459,769	34%	This project is to ensure assets continue to perform at expected levels of services as well as implement solutions to reduce energy consumption. Key improvements include the installation of solar panels, the replacement of infield lights to LED, the replacement of the water/air cooled chiller, sound system upgrade and software upgrade.
Radio Communications Backup Upgrades	\$2,196,452	38%	This project provides upgrades for the life safety radio communications and emergency response capabilities for the Fire Department in collaboration with the Halton Regional Police. In 2023, the Town has begun a transition to Next-Generation 911 (NG911) emergency communications and dispatch services. This project will allow for the required hardware, software, internal and external resources to support this transition.
Total	\$105,527,398		



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Financial Impact

Net budget increases of \$851,473 have been previously approved since July 2024. Through this report, staff are recommending new budget changes resulting in a decrease of \$5,899,606 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since July 1, 2024 result in a net decrease of \$5,048,133 (or 1% of the approved capital program) as illustrated in the following chart.

Table 4 - Summary of In-Year Funding Changes to the Capital Program in 2024

Funding Source	Q1 & Q2 Budget Increases/ (Decreases)	Q3 & Q4 2024 YTD Budget Increases/(Decreases)				
		Previously Approved	New Budget Amendments	New Funding Source Change	Total Q3 & Q4 2024 In-Year Funding Changes	Total December 2024 In-Year Funding Changes
Total Project Variance Account:	(8,887,654)	1,281,751	(4,880,050)	(109,794)	(3,708,093)	(12,595,747)
Reserves and Reserve Funds:						
Library Capital Works Reserve	10,769	(25,000)	(5,935)	-	(30,935)	(20,167)
Slot Reserve Fund	(484,562)	-	-	(22,643)	(22,643)	(507,205)
Canada Community Building Fund	(1,518,594)	-	-	-	-	(1,518,594)
Inv in the Arts Campaign Reserve	270,283	-	-	-	-	270,283
Building Stabilization Reserve	(106,261)	-	(55,172)	-	(55,172)	(161,433)
Total Reserves and Reserve Funds	(1,828,366)	(25,000)	(61,107)	(22,643)	(108,750)	(1,937,116)
Debentures:						
Tax Supported Debt	(1,900,000)	-	(400,000)	-	(400,000)	(2,300,000)
Total Debentures	(1,900,000)	-	(400,000)	-	(400,000)	(2,300,000)
Development Charges:						
Library DC	(492,652)	(450,000)	(6,080)	-	(456,080)	(948,732)
Roads DC	(1,171,647)	435,564	(716,605)	(425,098)	(706,139)	(1,877,785)
Public Works DC	(30,007)	-	(4,880)	-	(4,880)	(34,886)
Parks & Rec DC Fund	(95,508)	-	248,905	-	248,905	153,396
Transit DC	(1,408,704)	-	(15,839)	-	(15,839)	(1,424,543)
Administration DC	415,023	(44,844)	4,119	-	(40,725)	374,298
Stormwater Management DC	-	-	16,551	-	16,551	16,551
Fire DC	-	-	(8,481)	-	(8,481)	(8,481)
Post Period DC	(601,423)	-	(1,084)	-	(1,084)	(602,507)
Total Development Charges	(3,384,917)	(59,280)	(483,395)	(425,098)	(967,772)	(4,352,689)
Provincial Grants/ Subsidies	5,516,823	(778,338)	(21,740)	122,923	(677,155)	4,839,668
Federal Grants/ Subsidies	4,312,944	-	(2,851)	(567)	(3,417)	4,309,527
Developer Recovery	-	402,710	1,352	215,149	619,211	619,211
Regional Recovery	-	-	-	194,303	194,303	194,303
Recovery from Other Municipality	(521,292)	29,630	(42,286)	-	(12,656)	(533,947)
Donations	1,073,720	-	-	-	-	1,073,720
Other Recoveries	-	-	-	25,726	25,726	25,726
LT Developer Liability	-	-	(9,529)	-	(9,529)	(9,529)
Total External Funding Sources	10,382,195	(345,998)	(75,054)	557,534	136,483	10,518,678
Increase/(Decrease) in Funding	(5,618,742)	851,473	(5,899,606)	-	(5,048,133)	(10,666,875)

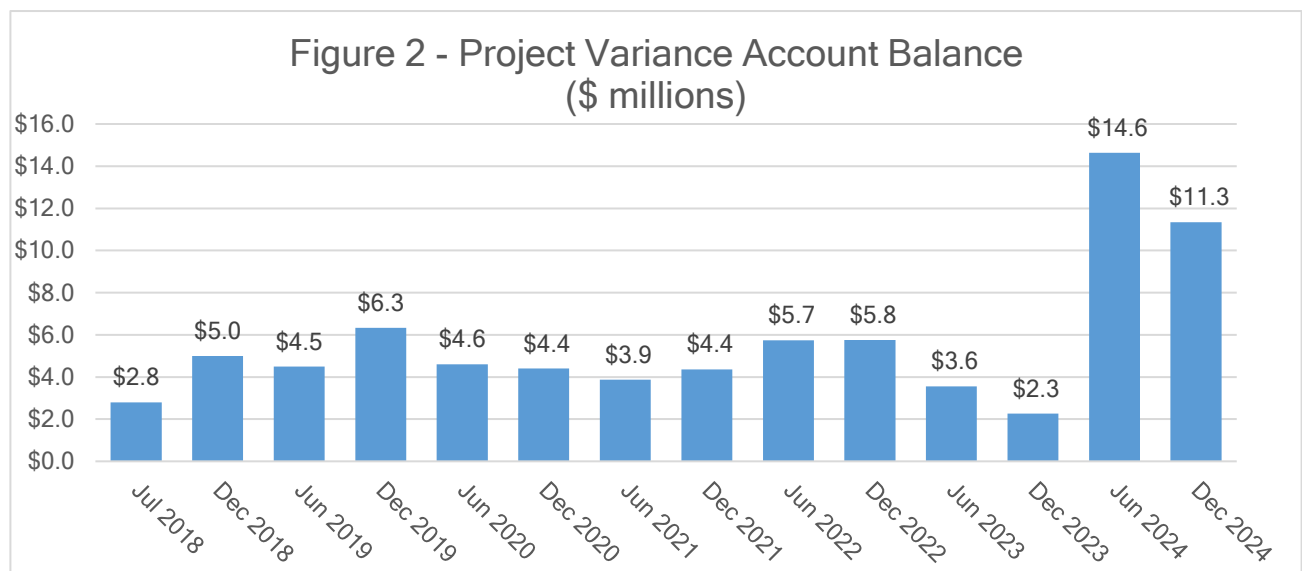
The Project Variance Account (PVA) has a balance of \$11.3 million as of December 2024. The Budget Management Policy No. 113 identifies a target balance of 10% of the average



Financial Impact

annual non-growth revenue sources which suggests a current target balance of \$7.1 million.

As a result, it is recommended that \$1.5 million be transferred to each of the Infrastructure Renewal - Roads and Structures and Infrastructure Renewal - Stormwater Reserves from the Project Variance Account. This will re-align the Project Variance Account closer to its target balance and re-direct funding back to source reserves.



Note: To align the PVA more closely with the target balance, reallocations between the PVA and reserves were made in each of 2019, 2023 and 2024, combining for an aggregate net transfer to reserve of \$5.9 million since the PVA was established. Should the two \$1.5 million transfers recommended herein be approved, the total transfer from PVA to reserve will amount to \$8.9 million.

It should be noted that as of April 1, 2025, the PVA has been re-classified as the Project Variance Reserve (PVR), in accordance with the Council approvals associated with report ES-009-25. This re-classification will be reflected in the next detailed capital program review, which will be based upon the project balances as of June 30, 2025.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer



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For questions, please contact: Shirley Xie

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7252 Ext. 2472

Attachments

Appendix A - Previously Approved Budget Amendments

Appendix B - New Budget Amendments

Appendix C - Recommended Changes in Funding Source

Appendix D - December 2024 Capital Financial Statements

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
Council Approved						
A1	Boulevard works (2023) (ES-027-24 Sch B)	Active	\$ 571,150	\$ 1,313,892	77%	Development Charges
A2	Agerton SP Peer Review (DS-054-24)	Active	\$ 402,710	\$ 402,710	-	Developer Recovery
A3	Civic Facilities Improvements (2021) (ES-034-24 Sch E)	Active	\$ 170,281	\$ 1,061,647	19%	Project Variance Account
A4	Appleby Line (2021) (ES-027-24 Sch G)	Active	\$ 117,345	\$ 612,323	24%	Project Variance / Development Charges
A5	Milton Sports Centre Facility Improvements (2024) (ES-038-24 Sch P)	Active	\$ 114,460	\$ 2,949,671	4%	Project Variance Account
A6	Sign Truck (2021) (ES-038-24 Sch K)	Active	\$ 98,349	\$ 456,273	27%	Project Variance Account
A7	Milton Community Park - Pickleball (2024) (ES-030-24 Sch B)	Active	\$ 84,904	\$ 169,808	100%	Project Variance Account
A8	Transit Bus Non-Growth (2024) (ES-038-24 Sch N)	Active	\$ 81,944	\$ 548,843	18%	Project Variance Account
A9	Milton Sports Centre Facility Improvements (2024) (ES-034-24 Sch F)	Active	\$ 48,750	\$ 2,835,211	2%	Project Variance Account
A10	Tractor Attachments (2024) (ES-038-24 Sch O)	Active	\$ 40,704	\$ 80,081	103%	Project Variance Account
A11	Stormwater Master Plan (ES-030-24 Sch D)	Active	\$ 15,000	\$ 765,135	2%	Project Variance Account
A12	Mill Pond Rehabilitation (ES-030-24 Sch E)	Active	\$ (32,414)	\$ 1,463,967	-2%	Project Variance Account
A13	Development Charges Study (ES-038-24 Sch B)	Active	\$ (52,285)	\$ 382,864	-12%	Development Charges
Subtotal - Approved by Council			\$ 1,660,898			
Treasurer / CAO / Other Board Approved						
A14	Emergency Culvert Works	Active	\$ 985,311	\$ 985,311	-	Project Variance Account
A15	Boyne Pedestrian Railway Crossing (2021) (BA-004-24)	Active	\$ 78,926	\$ 454,545	21%	Development Charges
A16	New Traffic Signals (2023) (PDA-112-24)	Active	\$ 59,260	\$ 325,261	22%	Project Variance Account / Development Charges / Recovery from Other Municipality
A17	Sherwood Community Centre Facility Improvements (2024) (BA-005-24)	Active	\$ 58,960	\$ 58,960	-	Project Variance Account
A18	Civic Facilities Improvements (2024) (PDA-114-24)	Active	\$ 33,210	\$ 1,190,190	3%	Project Variance Account
A19	Ontario Street (Main St To Derry Road) (PDA-086-24)	Active	\$ 18,966	\$ 306,233	7%	Project Variance Account
A20	Crack Sealing Program Design (PDA-CRAN-24-051-17)	Active	\$ 10,143	\$ 43,383	31%	Project Variance Account
A21	Transportation Master Plan (2023) (PDA-113-24)	Active	\$ 9,922	\$ 322,772	3%	Project Variance Account / Development Charges
A22	Park Improvements (2024) (PDA-107-24)	Active	\$ 6,748	\$ 96,561	8%	Project Variance Account

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
A23	Fire Halls Facility Improvements (2023) (PDA-114-24)	Active	\$ 1,659	\$ 277,908	1%	Project Variance Account
A24	Stormwater Pond Maintenance - Construction (2024) (PDA-CRAN-24-051-19)	Active	\$ (12,375)	\$ 1,044,310	-1%	Provincial Grants / Subsidies
A25	Mattamy National Centre Improvements (2023) (PDA-115-24)	Active	\$ (114,279)	\$ 775,805	-13%	Project Variance Account
A26	Boulevard works (2023) (PDA-106-24)	Active	\$ (412,656)	\$ 901,236	-31%	Development Charges
A28	Collection - New (2018) (Milton Public Library Board November 27 Meeting)	Active	\$ (500,000)	\$ 450,219	-53%	Project Variance Account/Library Capital Work Reserve/Development Charges
A29	Storm Water Management-Rehabilitation (2024) (PDA-092-24)	Active	\$ (1,033,221)	\$ 1,044,310	-50%	Provincial Grants / Subsidies / Project Variance Account
Subtotal - Approved by Treasurer / CAO / Other			\$ (809,425)			
Total - Previously Approved			\$ 851,473			

* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Projects Pending Closure							
B1	Civic Facilities Improvements (2021)	Pending Closure	\$ 15,234	\$ 1,076,881	1%	Project Variance Account	N/A
B2	Corporate Office Furniture & Equipment (2023)	Pending Closure	\$ 12,762	\$ 179,226	8%	Project Variance Account	N/A
B3	Library Services Master Plan	Pending Closure	\$ 9,575	\$ 76,525	14%	Library Capital Work Reserve/ Development Charges	N/A
B4	Multi-Court Resurfacing (2023)	Pending Closure	\$ 2,399	\$ 136,018	2%	Project Variance Account	N/A
B5	Special Operations Equipment Replacement	Pending Closure	\$ 1,603	\$ 27,353	6%	Project Variance Account	N/A
B6	Trudeau Park Redevelopment	Pending Closure	\$ 211	\$ 69,764	0%	Project Variance Account	N/A
B7	Park Improvements (2024)	Pending Closure	\$ -	\$ 96,561	0%	Project Variance Account	N/A
B8	Ball Diamond Groomer - Growth (2024)	Pending Closure	\$ (0)	\$ 50,323	0%	Development Charges	N/A
B9	Ball Diamond Groomer - Replacement (2024)	Pending Closure	\$ (0)	\$ 50,331	0%	Project Variance Account	N/A
B10	Hazardous Material Equipment Replacement (2023)	Pending Closure	\$ (19)	\$ 25,731	0%	Project Variance Account	N/A
B11	Vehicle Extrication Equipment Growth (2022)	Pending Closure	\$ (31)	\$ 102,969	0%	Development Charges	N/A
B12	Hazardous Material Equipment Replacement (2024)	Pending Closure	\$ (151)	\$ 15,299	-1%	Project Variance Account	N/A
B13	Ball Diamond Groomer - Replacement (2023)	Pending Closure	\$ (157)	\$ 40,328	0%	Project Variance Account	N/A
B14	PC Workstation Complement Changes (2022)	Pending Closure	\$ (173)	\$ 24,982	-1%	Project Variance Account	N/A
B15	Bunker Gear and Recruit Package Growth (2023)	Pending Closure	\$ (309)	\$ 46,234	-1%	Development Charges	N/A
B16	Traffic Infrastructure (2022)	Pending Closure	\$ (330)	\$ 75,593	0%	Project Variance Account	N/A
B17	Vehicle Extrication Equipment Growth (2019)	Pending Closure	\$ (418)	\$ 84,860	0%	Development Charges	N/A
B18	GIS Service Delivery (2023)	Pending Closure	\$ (457)	\$ 45,450	-1%	Project Variance Account	N/A
B19	Rotary Park Community Centre (2024)	Pending Closure	\$ (511)	\$ 9,000	-5%	Project Variance Account	N/A
B20	Automation Replacement (2023)	Pending Closure	\$ (707)	\$ 234,741	0%	Library Capital Work Reserve	N/A
B21	Park Improvements (2023)	Pending Closure	\$ (738)	\$ 87,056	-1%	Project Variance Account	N/A
B22	Emergency Medical Equipment Replacement (2024)	Pending Closure	\$ (877)	\$ 9,423	-9%	Project Variance Account	N/A
B23	PSAB Legislative Changes	Pending Closure	\$ (937)	\$ 44,173	-2%	Project Variance Account	N/A
B24	1 Ton Crew Dump Truck (2023)	Pending Closure	\$ (1,017)	\$ 116,964	-1%	Project Variance Account	N/A
B25	Dry Hydrant Systems (2024)	Pending Closure	\$ (1,150)	\$ 20,398	-5%	Project Variance Account	N/A
B26	Legislated DC Exemptions	Pending Closure	\$ (1,477)	\$ 5,642,523	0%	Project Variance Account	N/A
B27	Park Improvements (2022)	Pending Closure	\$ (1,544)	\$ 82,390	-2%	Project Variance Account	N/A
B28	Transit Study	Pending Closure	\$ (1,719)	\$ 219,432	-1%	Project Variance Account/ Development Charges	N/A
B29	Street Light/Pole/Underground Power Renewal (2022)	Pending Closure	\$ (1,994)	\$ 62,272	-3%	Project Variance Account	N/A
B30	Emergency Vehicle Technician Equipment Growth (2024)	Pending Closure	\$ (2,043)	\$ 24,892	-8%	Project Variance Account	N/A

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B31	Haul All/Packer - Growth	Pending Closure	\$ (2,058)	\$ 271,947	-1%	Development Charges	N/A
B32	Stormwater Management - Boyne (2020)	Pending Closure	\$ (2,721)	\$ 130,707	-2%	Development Charges	N/A
B33	1 Ton Dump Trucks - Growth (2023)	Pending Closure	\$ (2,822)	\$ 169,913	-2%	Development Charges	N/A
B34	Ice Resurfer - Replacement (2020)	Pending Closure	\$ (3,000)	\$ 202,901	-1%	Project Variance Account	N/A
B35	Kinsleigh Park Redevelopment (2021)	Pending Closure	\$ (3,876)	\$ 565,852	-1%	Project Variance Account	N/A
B36	Mattamy National Centre Improvements (2020)	Pending Closure	\$ (4,042)	\$ 47,458	-8%	Project Variance Account	N/A
B37	Branding - Town of Milton (2019)	Pending Closure	\$ (4,064)	\$ 83,540	-5%	Project Variance Account	N/A
B38	Pedestrian Crossover (PXO) Program (2022)	Pending Closure	\$ (5,229)	\$ 98,134	-5%	Project Variance Account	N/A
B39	Technology Replacement/Upgrade (2022)	Pending Closure	\$ (5,704)	\$ 180,548	-3%	Project Variance Account	N/A
B40	Collection - Replacement (2023)	Pending Closure	\$ (6,469)	\$ 470,397	-1%	Library Capital Works Reserve	N/A
B41	Department Specific Initiatives (2021)	Pending Closure	\$ (7,063)	\$ 216,356	-3%	Project Variance Account	N/A
B42	Enforcement Vehicles (2024)	Pending Closure	\$ (7,301)	\$ 47,021	-13%	Project Variance Account	N/A
B43	Beaty Trail Park Redevelopment	Pending Closure	\$ (7,617)	\$ 64,496	-11%	Project Variance Account	N/A
B44	Specialized Equipment Training Structure Growth (2020)	Pending Closure	\$ (7,723)	\$ 28,327	-21%	Development Charges	N/A
B45	Stormwater Management - Derry Green (BP2) (2021)	Pending Closure	\$ (7,728)	\$ 107,463	-7%	Development Charges	N/A
B46	Chief Officers Vehicles (2024)	Pending Closure	\$ (8,262)	\$ 218,853	-4%	Project Variance Account	N/A
B47	New Branch Computer Equipment (2018)	Pending Closure	\$ (8,387)	\$ 303,601	-3%	Project Variance Account/ Development Charges	N/A
B48	1/2 Ton Pick Ups Replacement (2024)	Pending Closure	\$ (8,517)	\$ 152,958	-5%	Project Variance Account	N/A
B49	Coxe Park Redevelopment	Pending Closure	\$ (9,889)	\$ 456,441	-2%	Project Variance Account	N/A
B50	Development Eng & Parks Standards Manual	Pending Closure	\$ (9,988)	\$ 128,048	-7%	Development Charges	N/A
B51	Surface Treatment (2023)	Pending Closure	\$ (11,048)	\$ 1,148,986	-1%	Project Variance Account	N/A
B52	Facilities Infrastructure and Networking (formerly named Technology Infrastructure - Network Hardware) (2021)	Pending Closure	\$ (11,251)	\$ 697,493	-2%	Project Variance Account	N/A
B53	Sixth Line Nassagaweya Culverts (Structures 113 And 118)	Pending Closure	\$ (11,546)	\$ 1,591,040	-1%	Project Variance Account	N/A

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B54	Guides Inventory, Condition And Needs Assessment	Pending Closure	\$ (11,936)	\$ 63,971	-16%	Project Variance Account	N/A
B55	Workplace Accommodation	Pending Closure	\$ (12,108)	\$ 3,342	-78%	Project Variance Account	N/A
B56	Louis St Laurent (James Snow Pkwy to 5th Line) (2019)	Pending Closure	\$ (18,177)	\$ 473,234	-4%	Developer Recovery / LT Developer Liability	N/A
B57	John Tonelli Sports Centre Facility Improvements (2023)	Pending Closure	\$ (19,495)	\$ 100,024	-16%	Project Variance Account	N/A
B58	Brookville Yard Facility Improvements (2023)	Pending Closure	\$ (20,121)	\$ 129,337	-13%	Project Variance Account	N/A
B59	Surface Treatment (2022)	Pending Closure	\$ (20,945)	\$ 946,556	-2%	Project Variance Account	N/A
B60	Utility Vehicle Replacement (2024)	Pending Closure	\$ (22,694)	\$ 39,106	-37%	Project Variance Account	N/A
B61	Non-fixed route bus (6M) - Growth	Pending Closure	\$ (22,724)	\$ 379,816	-6%	Project Variance Account/ Development Charges	N/A
B62	Department Specific Initiatives (2019)	Pending Closure	\$ (24,073)	\$ 427,574	-5%	Project Variance Account	N/A
B63	First Ontario Arts Centre Milton Facility Improvements (2022)	Pending Closure	\$ (24,205)	\$ 23,550	-51%	Project Variance Account	N/A
B64	Retaining Wall Inventory And Condition Assessment	Pending Closure	\$ (24,841)	\$ 37,077	-40%	Project Variance Account	N/A
B65	Road Needs Study/Asset Management Plan For Roads	Pending Closure	\$ (29,673)	\$ 145,478	-17%	Project Variance Account	The savings is the result of less than anticipated change orders and internal project management requirements.
B66	Park Amenity Audit	Pending Closure	\$ (32,236)	\$ 183,976	-15%	Project Variance Account	The savings is the result of lower external consulting fees than originally anticipated.
B67	Civic Facilities Improvements (2019)	Pending Closure	\$ (43,826)	\$ 27,611	-61%	Project Variance Account	The original work anticipated has been deferred due to the facility being fully leased to Wilfrid Laurier University.
B68	1 Ton Crew Dump Truck - Replacement (2024)	Pending Closure	\$ (44,963)	\$ 73,909	-38%	Project Variance Account	Savings resulted from tender process with the Town able to secure more favourable pricing than anticipated.
B69	GIS Service Delivery (2021)	Pending Closure	\$ (51,032)	\$ 67,291	-43%	Project Variance Accounts	Savings are the result of lower than expected consulting costs for development of GIS Strategy.
B70	Farm Tractor/Loader (2024)	Pending Closure	\$ (51,624)	\$ 365,240	-12%	Project Variance Account	Savings resulted from tender process with the Town able to secure more favourable pricing than anticipated.
B71	Leisure Centre Upgrades (2021)	Pending Closure	\$ (63,833)	\$ 98,147.03	-39%	Project Variance Account	Most of the work was completed internally, resulting in labour cost savings.
B72	Application Software Update (2021)	Pending Closure	\$ (71,348)	\$ 10,753	-87%	Project Variance Account	Savings in project is the result of a deferral of Endpoint Management Solution upgrade, redistribution of existing licensing within software platforms (eliminating need for new software licenses) and consolidation of various software products into Enterprise Licensing agreements resulting in overall savings.
B73	Civic Operations Centre Facility Improvements (2020)	Pending Closure	\$ (79,330)	\$ 3,790	-95%	Project Variance Account	Savings is the result of addressing the work through the 2024 project.
B74	Second Line Nassagaweya Bridge: 1.5Km N Of 10 Side Rd (Str63)	Pending Closure	\$ (106,571)	\$ 471,710	-18%	Project Variance Account	Savings in project is the result of lower than the anticipated construction cost and change orders.
B75	Expanded Asphalt Program - Construction (2021)	Pending Closure	\$ (114,202)	\$ 1,395,968	-8%	Project Variance Account/ Canada Community Building Fund	Savings in project is the result of lower than the anticipated construction cost and other ancillary costs.
B76	Louis St Laurent Avenue (Fourth Line To James Snow Parkway)	Pending Closure	\$ (144,254)	\$ 1,892,116	-7%	Development Charges	Contract initially included a landscape portion that was removed and budget for that section was not used.
B77	Civic Facilities Improvements (2018)	Pending Closure	\$ (151,302)	\$ 2,021,644	-7%	Project Variance Account	The original work anticipated has been deferred due to the facility being fully leased to Wilfrid Laurier University.
B78	Milton Indoor Turf Centre Improvements	Pending Closure	\$ (153,187)	\$ 387,432	-28%	Project Variance Account	Savings relate to lower than anticipated internal project management costs as well as the contingency budget not being required.
B79	Facility Parking Area Improvements (2023)	Pending Closure	\$ (163,557)	\$ 21,038	-89%	Project Variance Account	This project has been discontinued due a revision of scope following initial assessment. A revised project was included in the 10 year capital forecast presented with the 2025 budget.
B80	Main St (Scott Blvd (Incl. Cnr Crossing) To Bronte St)	Pending Closure	\$ (175,884)	\$ 7,439,886	-2%	Project Variance Account/ Development Charges	Savings in project is related to the lower than anticipated hydro work and savings in land purchase costs.
B81	Department Specific Initiatives (2018)	Pending Closure	\$ (242,917)	\$ 423,404	-36%	Project Variance Account	Savings in project is a result of lower than expected consulting and custom programming costs for planned services as well as lower hardware/software costs for planned system upgrades.
B82	Human Resources Information System (2021)	Pending Closure	\$ (371,049)	\$ 3,106,344	-11%	Project Variance Account	Savings in project is resulting reduced internal project management requirements and savings in contingency costs.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B83	Mill Pond Rehabilitation (2021)	Pending Closure	\$ (422,764)	\$ 386,626	-52%	Project Variance Account	Savings in project is the result of reduced consulting requirements which were instead addressed through the 2023 capital project.
B84	Bronte Street (Heslop Road To S. Of Main Street)	Pending Closure	\$ (644,155)	\$ 1,815,279	-26%	Project Variance Account/ Recoveries/ Development Charges/ Tax Debt	There were delays on the top works because of the developments in the area. Due to the timing, the top works was included in the 2023 Asphalt Overlay Program and the work was completed under this contract rather than within the Bronte Street project.
B85	Building Public Portal Implementation	Pending Closure	\$ (679,572)	\$ 320,428	-68%	Provincial Grants/Subsidies	The Building Public Portal project was able to be completed a significantly reduced cost from what had initially been anticipated.
Subtotal - Projects Pending Closure			\$ (4,189,879)	\$ 39,441,829			

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Other Budget Amendments							
B86	Radio Communications (2023)	Active	\$ 604,743	\$ 2,264,146	36%	Provincial Grants/Subsidies	The increase in expenses within this project were directly related to NG911 Phase 3 Grant Funding received from the Province of Ontario to upgrade the Milton Fire and Rescue Services communication apparatus prior to the March 31, 2025 legislated deadline.
B87	Boyne Multiuse (Asphalt Trls Greenlands) Lit - W. 16Mile (2023)	Active	\$ 166,132	\$ 471,183	54%	Development Charges	This project is for a developer built Town trail within an approved subdivision agreement included in the Town's capital forecast. The budget increase represents an advancement of the capital forecast in order to recognize construction expenses incurred in 2024.
B88	EAB Implementation Strategy	Active	\$ 82,990	\$ 222,916	59%	Project Variance Account	Requesting budget increase for remaining ash tree removal, stump grinding and new tree planting.
B89	Boyne Multiuse (Asphalt Trls Greenlands) Lit - W of 16Mile (2022)	Active	\$ 82,773	\$ (184,505)	-31%	Development Charges	This project is for a developer built Town trail within an approved subdivision agreement included in the Town's capital forecast. The budget increase represents an advancement of the capital forecast in order to recognize construction expenses incurred in 2024.
B90	Radio Communications (2020)	Active	\$ 53,089	\$ 1,102,322	5%	Provincial Grants/Subsidies	The increase in expenses within this project were directly related to NG911 Phase 2 and 3 Grant Funding received from the Province of Ontario to upgrade the Milton Fire and Rescue Services communication apparatus prior to the March 31, 2025 legislated deadline.
B91	Watson Park Redevelopment	Active	\$ 17,012	\$ 83,069	26%	Project Variance Account	N/A
B92	Stormwater Management-Sherwood (2022)	Active	\$ 10,000	\$ 126,264	9%	Development Charges	N/A
B93	Stormwater Management - North Porta (2024)	Active	\$ 10,000	\$ 143,900	7%	Developer Recovery	N/A
B94	Stormwater Mgmt - Derry Green (2024)	Active	\$ 10,000	\$ 130,728	8%	Development Charges	N/A
B95	Transportation Master Plan	Active	\$ 8,686	\$ 331,458	3%	Project Variance Account / Development Charges	N/A
B96	Stormwater Management - Boyne (2024)	Active	\$ 7,000	\$ 140,569	5%	Development Charges	N/A
B97	UR SP PH4 - Water & Wastewater Servicing	Active	\$ 1,700	\$ 140,005	1%	Development Charges	N/A
B98	Fleet Strategy	Active	\$ (55,064)	\$ 221,600	-20%	Project Variance Accounts/ Federal Grants/Subsidies	Savings due to better than anticipated tender results.
B99	Fire Halls Facility Improvements (2023)	Active	\$ (85,327)	\$ 192,581	-31%	Project Variance Account	The work has been completed internally, resulting in labour cost savings. Additionally, favourable pricing was received on the machinery procurement.
B100	Asphalt Overlay Program - Design (2023)	Active	\$ (104,684)	\$ 499,990	-17%	Project Variance Account/ Development Charges	The savings are mainly resulting from some roads included in the original list were not suitable for Asphalt Overlay Program or have conflicts with other agencies projects, therefore, CCTV and geotechnical were not completed for those road segments. Evaluation in-depth preservative sealing streets wasn't required. Also, there were less change orders than anticipated.
B101	Stormwater Pond Maintenance - Construction (2024)	Active	\$ (160,000)	\$ 884,310	-15%	Project Variance Account	Savings in project is the result of less than expected change orders and internal labour cost.
B102	Main Street (Drew Centre To Thompson Road)	Active	\$ (193,990)	\$ 924,161	-17%	Project Variance Account	Construction cost was less than anticipated, as there was no need for utility relocation nor the replacement of the main storm sewer. There was less change orders, thus no need to use contingency.
B103	Campbellville Road - Guiderrail Replacement	Active	\$ (199,514)	\$ 1,441,115	-12%	Project Variance Account	Savings in project is the result of lower than expected costs and hence less contingency had been utilized.
B104	Fifth Line (Hwy 401 To Derry Road) (2022)	Active	\$ (200,000)	\$ 19,650,859	-1%	Region/Developer/Other Recoveries/Project Variance Account/ Development Charges	Savings in project is the result of less than the expected costs .
B105	High Point Drive (Hwy 25 To Parkhill Dr)	Active	\$ (676,476)	\$ 2,543,987	-21%	Project Variance Account	Savings are mainly due to contingencies not used as there was a lot of unknowns during the estimating and design stage of this project.

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B106	Asphalt Overlay Program - Construction (2023)	Active	\$ (1,088,796)	\$ 7,601,438	-13%	Project Variance Account/ Canada Community Building Fund/Development Charges/Tax Supported Debt	Savings in project is the result of lower than expected cost and less contingency required.
	Subtotal - Other Budget Amendments		\$ (1,709,727)				
	Total - New Budget Amendments		\$ (5,899,606)				

APPENDIX C - CHANGES IN FUNDING SOURCE

	Project	Status	Amount	Approved Funding Source	Recommended Funding Source	Explanation
C7	Fifth Line (Hwy 401 To Derry Road)	Active	\$ 434,478	Project Variance Account/ Development Charges	Regional Recovery/Developer Recovery/Other Recoveries	Expecting to recover some costs from the Region, communication company and developer respectively.
C4	Asphalt Overlay Program - Construction (2024)	Active	\$ 80,262	Project Variance Account/ Development Charges	Provincial Grants/Subsidies	Refinancing the project with Building Faster Fund based on actual costs of eligible expenditures.
C8	Personal Protective Clothing Replacement	Active	\$ 41,152	Project Variance Account	Provincial Grants/Subsidies	Refinancing the project with Fire Protection Grant.
C5	John Tonelli Sports Centre Facility Improvements (2023)	Active	\$ 5,183	Project Variance Account	Federal Grants/Subsidies Provincial Grants/Subsidies	To adjust the funding relative to the final ICIP grant funding received.
C3	FisrtOntario Arts Centre Milton Facility Improvements (2021)	Active	\$ 4,296	Federal Grants/Subsidies Provincial Grants/Subsidies	Project Variance Account	To adjust the funding relative to the final ICIP grant funding received.
C6	Traffic Safety Services Review (2022)	Active	\$ 700	Project Variance Account	Regional Recovery	To adjust Regional recovery to the actual amount received.
C2	Mattamy National Centre Improvements (2021)	Active	\$ 46	Project Variance Account	Federal Grants/Subsidies Provincial Grants/Subsidies	To adjust the funding relative to the final ICIP grant funding received.
C1	Milton Sports Centre Facility Improvements (2021)	Active	\$ 8	Project Variance Account	Federal Grants/Subsidies Provincial Grants/Subsidies	To adjust the funding relative to the final ICIP grant funding received.
Total			\$ 566,125			

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2024

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active	\$2,624,515	\$382,864	\$3,007,379	\$636,014	21%	\$2,371,365
Pending Closure	\$5,674,900	\$11,797	\$5,686,697	\$5,686,697	100%	
Total EX Executive Services	\$8,299,415	\$394,661	\$8,694,076	\$6,322,711	73%	\$2,371,365
CCCorporate Services						
Active	\$36,594,481	\$3,784,388	\$40,378,869	\$9,739,847	24%	\$30,639,022
Pending Closure	\$7,644,374	(\$1,114,604)	\$6,529,770	\$6,529,770	100%	
Total CO Corporate Services	\$44,238,855	\$2,669,783	\$46,908,638	\$16,269,617	35%	\$30,639,021
CMCommunity Services						
Active	\$301,054,459	(\$3,423,955)	\$297,630,504	\$170,546,822	57%	\$127,083,682
Completed Pending Warranty	\$77,121,395	\$11,493,857	\$88,615,252	\$82,314,818	93%	\$6,300,434
Pending Closure	\$31,154,448	(\$5,700,994)	\$25,453,454	\$25,453,454	100%	
Total CM Community Services	\$409,330,302	\$2,368,908	\$411,699,210	\$278,315,095	68%	\$133,384,115
DVDevelopment Services						
Active	\$10,947,499	\$10,221,836	\$21,169,335	\$14,168,350	67%	\$7,000,985
Pending Closure	\$294,984	\$391,663	\$686,647	\$686,647	100%	
Total DV Development Services	\$11,242,483	\$10,613,499	\$21,855,982	\$14,854,996	68%	\$7,000,986
LBLibrary						
Active	\$3,736,652	(\$500,000)	\$3,236,652	\$1,751,198	54%	\$1,485,454
Pending Closure	\$839,924	\$245,341	\$1,085,265	\$1,085,265	100%	
Total LB Library	\$4,576,576	(\$254,659)	\$4,321,917	\$2,836,463	66%	\$1,485,454
Total Current Year Capital	\$477,687,631	\$15,792,192	\$493,479,823	\$318,598,882	65%	\$174,880,941

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2024

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Executive Services						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$79,321	14%	\$506,858
Council Staff Work Plan	\$317,169		\$317,169	\$175,141	55%	\$142,028
Customer Service Strategy Implementation	\$881,147		\$881,147	\$25,664	3%	\$855,483
Total Office of the CAO	\$1,883,702		\$1,883,702	\$305,528	16%	\$1,578,174
Finance						
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study		\$382,864	\$382,864	\$12,674	3%	\$370,190
Asset Management Plan	\$180,250		\$180,250	\$123,903	69%	\$56,347
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
Total Finance	\$740,813	\$382,864	\$1,123,677	\$330,486	29%	\$793,191
Total Executive Services	\$2,624,515	\$382,864	\$3,007,379	\$636,014	21%	\$2,371,365
Total Active	\$2,624,515	\$382,864	\$3,007,379	\$636,014	21%	\$2,371,365
Pending Closure						
Executive Services						
Finance						
Legislated Development Charge Exemptions	\$5,644,000	(\$1,477)	\$5,642,523	\$5,642,523	100%	
PSAB Legislative Changes	\$30,900	\$13,273	\$44,173	\$44,173	100%	
Total Finance	\$5,674,900	\$11,797	\$5,686,697	\$5,686,697	100%	
Total Executive Services	\$5,674,900	\$11,797	\$5,686,697	\$5,686,697	100%	
Total Pending Closure	\$5,674,900	\$11,797	\$5,686,697	\$5,686,697	100%	
Total EX Executive Services	\$8,299,415	\$394,661	\$8,694,076	\$6,322,711	73%	\$2,371,365
CC Corporate Services						
Active						
Corporate Services						
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$549,708		\$549,708	\$123,579	22%	\$426,129
Health and Safety Audit/Implementation	\$209,553		\$209,553	\$24,808	12%	\$184,745
Compensation And Benefits Program Maintenance	\$220,310		\$220,310	\$6,417	3%	\$213,893
Total Human Resources	\$1,103,171		\$1,103,171	\$239,812	22%	\$863,359
Information Technology						
Technology Strategic Plan	\$157,822		\$157,822	\$5,076	3%	\$152,746
Technology Replacement/Upgrade	\$593,359		\$593,359	\$116,648	20%	\$476,711
Phone System Changes/Upgrade	\$145,794	\$59,452	\$205,246	\$46,218	23%	\$159,028
PC Workstation Complement Changes	\$167,700		\$167,700	\$14,936	9%	\$152,764
E-Services Strategy Implementation	\$173,527	\$157,706	\$331,233	\$138,658	42%	\$192,575
GIS/Geosmart Infrastructure	\$214,628		\$214,628	\$35,015	16%	\$179,613
Application/Software Upgrades	\$268,533		\$268,533	\$13,706	5%	\$254,827
Photocopiers	\$78,082		\$78,082	\$51,550	66%	\$26,532

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2024

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Radio Communications Backup Upgrades	\$2,344,523	\$1,199,104	\$3,543,627	\$1,347,176	38%	\$2,196,451
Enterprise Content Management	\$472,790		\$472,790	\$92,349	20%	\$380,441
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$60,162	22%	\$210,787
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Open Data Initiative	\$7,725		\$7,725	\$225	3%	\$7,500
Mobile Parking Enforcement	\$792,024	\$26,064	\$818,088	\$621,735	76%	\$196,353
Human Resources Information System	\$1,968,132		\$1,968,132	\$901,144	46%	\$1,066,988
Microsoft 365 Migration	\$349,225		\$349,225	\$145,572	42%	\$203,653
Automatic Vehicle Locator and Road Patrol	\$432,111	\$68,699	\$500,810	\$57,089	11%	\$443,721
Department Specific Tech Initiatives	\$708,028		\$708,028	\$119,839	17%	\$588,189
Council Technology	\$51,500		\$51,500	\$25,135	49%	\$26,365
Property Tax System Replacement	\$3,381,386	(\$1,031,092)	\$2,350,294	\$610,362	26%	\$1,739,932
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$4,338,210	\$1,430,189	\$5,768,399	\$967,323	17%	\$4,801,076
Fire Department Emergency Systems	\$144,221	\$369,259	\$513,480	\$4,201	1%	\$509,279
Building and Permit Systems	\$30,033		\$30,033	\$875	3%	\$29,158
Facility Infrastructure and Networking	\$2,497,521		\$2,497,521	\$687,382	28%	\$1,810,139
Technology Infrastructure Initiative	\$2,843,383		\$2,843,383	\$625,220	22%	\$2,218,163
Enterprise Licencing and Compliance	\$1,059,065		\$1,059,065	\$386,828	37%	\$672,237
Point Of Sale System	\$295,064	\$118,452	\$413,516	\$13,065	3%	\$400,451
Total Information Technology	\$24,358,185	\$2,468,114	\$26,826,299	\$7,107,634	26%	\$19,718,665
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$14,109	17%	\$69,939
Total Legislative & Legal Services	\$84,048		\$84,048	\$14,109	17%	\$69,939
Marketing & Government Relations						
Branding	\$378,555		\$378,555	\$276,129	73%	\$102,426
Website Redevelopment	\$684,506		\$684,506	\$33,444	5%	\$651,062
Total Marketing & Government Relations	\$1,063,061		\$1,063,061	\$309,572	29%	\$753,489
Transit						
Transit Studies and Other						
Transit Bus Pads	\$28,325	\$23,426	\$51,751	\$20,810	40%	\$30,941
Transit Study Implementation	\$328,282		\$328,282	\$57,670	18%	\$270,612
Total Transit Studies and Other	\$356,607	\$23,426	\$380,033	\$78,480	21%	\$301,553
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$2,745,073		\$2,745,073	\$95,138	3%	\$2,649,935
Transit Bus Non Growth: Refurbishment	\$1,598,774	\$81,944	\$1,680,718	\$1,126,630	67%	\$554,088
Transit Support Vehicle - Replacement	\$180,136		\$180,136	\$103,053	57%	\$77,083
Total Transit Fleet Replacement	\$4,523,983	\$81,944	\$4,605,927	\$1,324,821	29%	\$3,281,106
Transit Fleet Growth						
Transit Bus	\$3,660,097		\$3,660,097	\$126,851	3%	\$3,533,246
Transit Support Vehicle	\$90,067		\$90,067	\$51,526	57%	\$38,541
Total Transit Fleet Growth	\$3,750,164		\$3,750,164	\$178,376	5%	\$3,571,788
Total Transit	\$8,630,754	\$105,370	\$8,736,124	\$1,581,677	18%	\$7,154,447
Fire						

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2024

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Studies and Other						
Fire Master Plan	\$103,000		\$103,000	\$25,896	25%	\$77,104
Emergency Management Reports	\$51,500		\$51,500	\$21,852	42%	\$29,648
Total Fire Studies and Other	\$154,500		\$154,500	\$47,748	31%	\$106,752
Fire Fleet Equipment - Replacement						
Rescue Truck Replacement/Refurbishment	\$360,500	\$1,210,904	\$1,571,404	\$39,617	3%	\$1,531,787
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Fire Fleet Refurbishment	\$237,778		\$237,778	\$47,177	20%	\$190,601
Total Fire Fleet Equipment - Replacement	\$732,178	\$1,210,904	\$1,943,082	\$90,694	5%	\$1,852,388
Fire - Replacement						
Vehicle Extrication Equipment Replacement	\$10,300		\$10,300	\$5,139	50%	\$5,161
Personal Protective Clothing Replacement	\$163,255		\$163,255	\$158,015	97%	\$5,240
Helmet Replacement	\$12,360		\$12,360	\$8,871	72%	\$3,489
Firefighting Hose Replacement	\$41,200		\$41,200	\$29,317	71%	\$11,883
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$37,649	66%	\$19,001
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$11,526	75%	\$3,924
Firefighting Equipment Replacement	\$10,300		\$10,300	\$5,027	49%	\$5,273
Air Monitoring Replacement	\$17,238		\$17,238	\$10,633	62%	\$6,605
Total Fire - Replacement	\$326,753		\$326,753	\$266,176	81%	\$60,577
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,771		\$36,771	\$1,071	3%	\$35,700
Firefighting Hose Growth	\$30,900		\$30,900	\$17,297	56%	\$13,603
Personal Protective Clothing Growth	\$74,160		\$74,160	\$64,057	86%	\$10,103
Total Fire - Growth	\$141,831		\$141,831	\$82,425	58%	\$59,406
Total Fire	\$1,355,262	\$1,210,904	\$2,566,166	\$487,044	19%	\$2,079,122
Total Corporate Services	\$36,594,481	\$3,784,388	\$40,378,869	\$9,739,847	24%	\$30,639,022
Total Active	\$36,594,481	\$3,784,388	\$40,378,869	\$9,739,847	24%	\$30,639,022
Pending Closure						
Corporate Services						
Human Resources						
Workplace Accommodation	\$15,450	(\$12,108)	\$3,342	\$3,342	100%	
Total Human Resources	\$15,450	(\$12,108)	\$3,342	\$3,342	100%	
Information Technology						
GIS/Geosmart Infrastructure	\$205,736	(\$92,995)	\$112,741	\$112,741	100%	
PC Workstation Complement Changes	\$25,155	(\$173)	\$24,982	\$24,982	100%	
Technology Replacement/Upgrade	\$186,252	(\$5,704)	\$180,548	\$180,548	100%	
Department Specific Initiatives	\$1,684,105	(\$616,771)	\$1,067,334	\$1,067,334	100%	
Facilities Infrastructure and Networking	\$708,744	(\$11,251)	\$697,493	\$697,493	100%	
Application Software Update	\$82,101	(\$71,348)	\$10,753	\$10,753	100%	
Human Resources Information System	\$3,340,017	(\$233,673)	\$3,106,344	\$3,106,344	100%	
Total Information Technology	\$6,232,110	(\$1,031,916)	\$5,200,194	\$5,200,194	100%	
Transit						
Transit Studies and Other						
Transit Study Upgrade	\$221,151	(\$1,719)	\$219,432	\$219,432	100%	

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Total Transit Studies and Other	\$221,151	(\$1,719)	\$219,432	\$219,432	100%	
Transit Fleet Growth						
Non-Fixed Route Bus	\$402,540	(\$22,724)	\$379,816	\$379,816	100%	
Total Transit Fleet Growth	\$402,540	(\$22,724)	\$379,816	\$379,816	100%	
Total Transit	\$623,691	(\$24,443)	\$599,248	\$599,248	100%	
Fire						
Fire Fleet Equipment Replacement						
Chief Officers Vehicle	\$227,115	(\$8,262)	\$218,853	\$218,853	100%	
Utility Vehicle Replacement	\$61,800	(\$22,694)	\$39,106	\$39,106	100%	
Total Fire Fleet Equipment Replacement	\$288,915	(\$30,956)	\$257,959	\$257,959	100%	
Fire Fleet Equipment - Growth Related						
Emergency Vehicle Technician Equipment	\$26,935	(\$2,043)	\$24,892	\$24,892	100%	
Total Fire Fleet Equipment - Growth Related	\$26,935	(\$2,043)	\$24,892	\$24,892	100%	
Fire - Replacement						
Special Operations Equipment Replacement	\$25,750	\$1,603	\$27,353	\$27,353	100%	
Emergency Medical Equipment Replacement	\$10,300	(\$877)	\$9,423	\$9,423	100%	
Hazardous Material Equipment Replacement	\$41,200	(\$170)	\$41,030	\$41,030	100%	
Dry Hydrant Systems	\$21,548	(\$1,150)	\$20,398	\$20,398	100%	
Total Fire - Replacement	\$98,798	(\$594)	\$98,204	\$98,204	100%	
Fire - Growth						
Bunker Gear and Recruit Package Growth	\$46,543	(\$309)	\$46,234	\$46,234	100%	
Specialized Equipment Training Growth	\$36,050	(\$7,723)	\$28,327	\$28,327	100%	
Vehicle Extrication Equipment Growth	\$188,278	(\$448)	\$187,830	\$187,830	100%	
Total Fire - Growth	\$270,871	(\$8,480)	\$262,391	\$262,391	100%	
Total Fire	\$685,519	(\$42,073)	\$643,446	\$643,446	100%	
Marketing & Government Relations						
Branding	\$87,604	(\$4,064)	\$83,540	\$83,540	100%	
Total Marketing & Government Relations	\$87,604	(\$4,064)	\$83,540	\$83,540	100%	
Total Corporate Services	\$7,644,374	(\$1,114,604)	\$6,529,770	\$6,529,770	100%	
Total Pending Closure	\$7,644,374	(\$1,114,604)	\$6,529,770	\$6,529,770	100%	
Total CO Corporate Services	\$44,238,855	\$2,669,783	\$46,908,638	\$16,269,617	35%	\$30,639,021
CMCommunity Services						
Active						
Community Services						
Studies and Other						
Studies and Other						
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$14,946	43%	\$20,054
Transportation Master Plan	\$272,064	\$59,394	\$331,458	\$328,865	99%	\$2,593
Climate Change & Mitigation	\$69,886		\$69,886	\$9,960	14%	\$59,926
Recreation Master Plan (DC)	\$82,473	\$207,282	\$289,755	\$2,402	1%	\$287,353
Total Studies and Other	\$424,423	\$301,676	\$726,099	\$356,173	49%	\$369,926
Total Studies and Other	\$424,423	\$301,676	\$726,099	\$356,173	49%	\$369,926
Parks						
Parks Redevelopment						

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$861,086	95%	\$43,451
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$328,793	97%	\$10,822
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$281,221	87%	\$43,262
Multi-Court Resurfacing - Preservation	\$79,080		\$79,080	\$2,303	3%	\$76,777
In Ground Waste Container Installation	\$322,072	(\$16,809)	\$305,263	\$165,564	54%	\$139,699
Entryway Features – Inventory And Condition Assessment Study	\$56,650		\$56,650	\$1,650	3%	\$55,000
Melanie Park Redevelopment	\$80,967	(\$4,238)	\$76,729	\$74,660	97%	\$2,069
Watson Park Redevelopment	\$66,295	\$16,774	\$83,069	\$73,158	88%	\$9,911
Milton Community Park - Pickleball Lighting		\$84,904	\$84,904	\$8,487	10%	\$76,417
Total Parks Redevelopment	\$2,179,387	\$74,943	\$2,254,330	\$1,796,921	80%	\$457,409
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$426,071	83%	\$87,851
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,755	19%	\$348,963
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,274	3%	\$274,083
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$95,767	13%	\$624,935
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$2,008,259	96%	\$93,211
Walker Neighbourhood Park - Boyne	\$185,838		\$185,838	\$145,919	79%	\$39,919
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,342	9%	\$32,708
Bowes Neighbourhood Park - Boyne	\$227,198	(\$64,501)	\$162,697	\$98,408	60%	\$64,289
Total Parks Growth	\$4,336,150	\$98,604	\$4,434,754	\$2,868,795	65%	\$1,565,959
Total Parks	\$6,515,537	\$173,547	\$6,689,084	\$4,665,717	70%	\$2,023,367
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$86,003		\$86,003	\$82,586	96%	\$3,417
Indoor Fitness Equipment	\$47,869		\$47,869	\$22,515	47%	\$25,354
Civic Facilities Improvements	\$2,598,900	(\$133,122)	\$2,465,778	\$906,733	37%	\$1,559,045
Heritage Property Restoration	\$1,717,915	(\$356,265)	\$1,361,650	\$1,110,054	82%	\$251,596
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$867,389	(\$175,499)	\$691,890	\$374,221	54%	\$317,669
Tonelli Sports Centre Improvements	\$1,203,354	(\$139,839)	\$1,063,515	\$947,702	89%	\$115,813
Milton Sports Centre Facility Improvements	\$5,773,835	(\$581,330)	\$5,192,505	\$4,073,072	78%	\$1,119,433
Mattamy National Cycling Centre Improvements	\$4,237,254	(\$522,456)	\$3,714,798	\$1,255,030	34%	\$2,459,768
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Milton Tennis Club Upgrades	\$12,668		\$12,668	\$3,812	30%	\$8,856
FirstOntario Arts Centre Milton Facility Improvements	\$747,857	(\$40,500)	\$707,357	\$512,027	72%	\$195,330
Civic Operations Centre Facility Improvements	\$384,740	(\$135,152)	\$249,588	\$168,455	67%	\$81,133
Fire Halls Facility Improvements	\$876,919	(\$105,474)	\$771,445	\$226,803	29%	\$544,642
Beaty Branch Facility Improvements	\$8,283		\$8,283	\$1,673	20%	\$6,610
Sherwood Community Centre Facility Improvement		\$58,960	\$58,960	\$58,960	100%	
Total Facilities Redevelopment	\$18,859,449	(\$2,130,676)	\$16,728,773	\$9,752,280	58%	\$6,976,493
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct	\$6,310,847	\$1,500,000	\$7,810,847	\$689,684	9%	\$7,121,163
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,271,011	91%	\$4,064,018

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,620	3%	\$1,203,112
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,530,537	3%	\$48,028,274
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,030,996	75%	\$1,635,002
Total Facilities Growth	\$107,100,914	\$2,114,478	\$109,215,392	\$46,578,823	43%	\$62,636,569
Total Facilities	\$125,960,363	(\$16,198)	\$125,944,165	\$56,331,102	45%	\$69,613,063
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$41,350	\$221,600	\$221,600	100%	
3/4 Ton Pick-ups Replacement	\$165,516		\$165,516	\$149,200	90%	\$16,316
Tandem Axle Dump Truck	\$488,588		\$488,588	\$14,231	3%	\$474,357
Sign Truck	\$750,759	(\$96,625)	\$654,134	\$100,089	15%	\$554,045
Tractor Attachments	\$39,377	\$40,704	\$80,081	\$37,418	47%	\$42,663
Ice Resurfacer	\$252,886		\$252,886	\$7,366	3%	\$245,520
Total Fleet Equipment - Replacement	\$1,877,376	(\$14,572)	\$1,862,804	\$529,903	28%	\$1,332,901
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$502,944	\$90,015	\$592,959	\$377,254	64%	\$215,705
Trailers/ Water Tanks	\$27,501		\$27,501	\$801	3%	\$26,700
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Total Fleet Equipment - Growth Related	\$1,169,594	\$95,979	\$1,265,573	\$1,001,680	79%	\$263,893
Forestry						
EAB Implementation Strategy	\$139,926	\$82,990	\$222,916	\$145,380	65%	\$77,536
Urban Forestry Mangement	\$69,745		\$69,745	\$2,031	3%	\$67,714
Total Forestry	\$209,671	\$82,990	\$292,661	\$147,411	50%	\$145,250
Surface Treatment Program						
Surface Treatment Program	\$1,025,081		\$1,025,081	\$850,894	83%	\$174,187
Total Surface Treatment Program	\$1,025,081		\$1,025,081	\$850,894	83%	\$174,187
Total Operations	\$4,281,722	\$164,398	\$4,446,120	\$2,529,889	57%	\$1,916,231
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$11,155,092	(\$6,580,258)	\$4,574,834	\$4,175,908	91%	\$398,926
Nipissing Road Redevelopment	\$3,314,698	(\$547,425)	\$2,767,273	\$946,164	34%	\$1,821,109
Jasper Street Reconstruction	\$624,546	\$81,576	\$706,122	\$151,446	21%	\$554,676
Asphalt Overlay Program	\$25,875,355	(\$2,162,753)	\$23,712,602	\$22,386,126	94%	\$1,326,476
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463	(\$676,476)	\$2,543,987	\$2,369,928	93%	\$174,059
Ontario Street (Main St to Derry Rd)	\$287,267	\$18,966	\$306,233	\$121,736	40%	\$184,497
Crack Sealing Program	\$33,240	\$10,143	\$43,383	\$33,343	77%	\$10,040
Total Urban Roads Redevelopment	\$44,510,661	(\$9,856,225)	\$34,654,436	\$30,184,652	87%	\$4,469,784
Urban Roads Growth						
Main Street (Fifth Line to Sixth Line)	\$591,282	\$411,416	\$1,002,698	\$338,789	34%	\$663,909
Thompson Road (Louis St Laurent to Derry Rd)	\$526,967	\$12,717	\$539,684	\$94,735	18%	\$444,949
5th Line (Hwy 401 to Derry Road)	\$39,210,804	\$196,873	\$39,407,677	\$37,676,500	96%	\$1,731,177
5th Line (Derry Road to Britannia Road)	\$22,498,440		\$22,498,440	\$3,123,633	14%	\$19,374,807
Louis St Laurent (James Snow Parkway to Fifth Line)		\$8,750,829	\$8,750,829	\$8,107,184	93%	\$643,645
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$225,941	26%	\$651,352

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Boulevard Works	\$895,369	\$158,494	\$1,053,863	\$450,560	43%	\$603,303
6th Line (Hwy 401 to Britannia Rd)	\$959,703	\$64,062	\$1,023,765	\$145,284	14%	\$878,481
Total Urban Roads Growth	\$65,559,858	\$9,594,391	\$75,154,249	\$50,162,626	67%	\$24,991,623
Rural Roads Redevelopment						
Expanded Asphalt Program	\$8,849,772	(\$3,152,664)	\$5,697,108	\$4,663,435	82%	\$1,033,673
Appleby Line	\$2,602,136	\$1,819,220	\$4,421,356	\$3,917,144	89%	\$504,212
Milborough Line Rehabilitation	\$116,820	\$101,084	\$217,904	\$93,894	43%	\$124,010
Burnhamthorpe Rd Rehabilitation	\$2,785,811	(\$1,007,537)	\$1,778,274	\$1,412,888	79%	\$365,386
Campbellville Road - Guiderail Replacement	\$778,242	\$662,873	\$1,441,115	\$1,368,576	95%	\$72,539
5 Side Road And Esquesing Line (New Traffic Signal)	\$1,548,090		\$1,548,090	\$45,772	3%	\$1,502,318
Total Rural Roads Redevelopment	\$16,680,871	(\$1,577,025)	\$15,103,846	\$11,501,709	76%	\$3,602,137
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$2,189	3%	\$66,409
Total Active Transportation - Redevelopment	\$68,598		\$68,598	\$2,189	3%	\$66,409
Active Transportation - Growth						
Boyne Limestone Trails	\$795,408	\$21,225	\$816,633	\$534,444	65%	\$282,189
Boyne Pedestrian Railway Crossing	\$6,228,061	\$392,900	\$6,620,961	\$834,052	13%	\$5,786,909
Boyne Multiuse Asphalt Trails	\$1,007,783	\$1,036,049	\$2,043,832	\$1,472,780	72%	\$571,052
Boyne Pedestrian Bridge - Minor Crossing	\$393,363		\$393,363	\$212,943	54%	\$180,420
Total Active Transportation - Growth	\$8,424,615	\$1,450,174	\$9,874,789	\$3,054,219	31%	\$6,820,570
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$870,459	\$43,966	\$914,425	\$776,976	85%	\$137,449
Kelso Road Bridge (Structure 74)	\$2,538,372	(\$611,647)	\$1,926,725	\$1,514,824	79%	\$411,901
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803	\$26,862	22%	\$97,941
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$240,908	\$48,304	\$289,212	\$114,185	39%	\$175,027
Emergency Culvert Works		\$985,311	\$985,311	\$928,647	94%	\$56,664
Total Bridges/Culverts Redevelopment	\$3,774,542	\$465,934	\$4,240,476	\$3,361,494	79%	\$878,982
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550	\$162,585	\$765,135	\$139,665	18%	\$625,470
Stormwater Pond Maintenance	\$3,221,967	(\$1,165,279)	\$2,056,688	\$1,259,652	61%	\$797,036
Mill Pond Rehabilitation	\$2,644,657	(\$1,180,690)	\$1,463,967	\$929,688	64%	\$534,279
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$188,868	79%	\$50,430
Storm Sewer Network Program	\$9,468,935	\$206,812	\$9,675,747	\$1,356,239	14%	\$8,319,508
Total Storm Water Management Rehabilitation	\$16,143,958	(\$1,943,122)	\$14,200,836	\$3,874,111	27%	\$10,326,725
Traffic						
Traffic Infrastructure	\$160,658	\$96,672	\$257,330	\$152,274	59%	\$105,056
Traffic Services Safety Review	\$225,323		\$225,323	\$45,945	20%	\$179,378
Pedestrian Crossover (PXO) Program	\$295,963		\$295,963	\$188,445	64%	\$107,518
New Traffic Signals	\$761,238	(\$51,091)	\$710,147	\$173,493	24%	\$536,654
Preemption Traffic Control System	\$94,128		\$94,128	\$4,921	5%	\$89,207
Signal Interconnect Program	\$76,041		\$76,041	\$60,383	79%	\$15,658
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,840	53%	\$254,878
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$236,082	\$110,000	\$346,082	\$251,536	73%	\$94,546

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Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman	\$177,037		\$177,037	\$131,787	74%	\$45,250
Stop Sign Beacon Pilot Project	\$72,512		\$72,512	\$40,598	56%	\$31,914
Total Traffic	\$2,636,700	\$190,581	\$2,827,281	\$1,332,222	47%	\$1,495,059
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$148,968	64%	\$82,439
Street Lighting	\$271,276		\$271,276	\$89,710	33%	\$181,566
Street Light / Pole / Underground Power Renewal	\$135,938		\$135,938	\$19,201	14%	\$116,737
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,949	96%	\$115,055
Total Streetlighting	\$5,992,611	(\$2,367,986)	\$3,624,625	\$3,128,829	86%	\$495,796
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,892	82%	\$14,007
Total Infrastructure Management	\$163,872,414	(\$4,047,378)	\$159,825,036	\$106,663,942	67%	\$53,161,094
Total Community Services	\$301,054,459	(\$3,423,955)	\$297,630,504	\$170,546,822	57%	\$127,083,682
Total Active	\$301,054,459	(\$3,423,955)	\$297,630,504	\$170,546,822	57%	\$127,083,682
Completed Pending Warranty						
Community Services						
Parks						
Parks Redevelopment						
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$445,317	93%	\$32,019
Chris Hadfield Park Redevelopment	\$767,640	\$206,873	\$974,513	\$960,828	99%	\$13,685
Trudeau Park Redevelopment	\$647,746	(\$7,922)	\$639,824	\$569,990	89%	\$69,834
Beaty Trail Park Redevelopment	\$472,497	(\$7,922)	\$464,575	\$424,631	91%	\$39,944
Total Parks Redevelopment	\$2,367,149	\$189,099	\$2,556,248	\$2,400,765	94%	\$155,483
Parks Growth						
Walker Neighbourhood Park - Boyne	\$2,488,809	(\$72,940)	\$2,415,869	\$2,117,954	88%	\$297,915
Total Parks Growth	\$2,488,809	(\$72,940)	\$2,415,869	\$2,117,954	88%	\$297,915
Total Parks	\$4,855,958	\$116,159	\$4,972,117	\$4,518,719	91%	\$453,398
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$9,828,147	(\$782,927)	\$9,045,220	\$8,953,455	99%	\$91,765
Bronte Street (Main St to Steeles ave)	\$22,279,835	\$9,178,287	\$31,458,122	\$28,082,701	89%	\$3,375,421
Main St (Drew Centre to Thompson Rd)	\$1,116,910	(\$192,748)	\$924,162	\$847,557	92%	\$76,605
Total Urban Roads Redevelopment	\$33,224,892	\$8,202,612	\$41,427,504	\$37,883,712	91%	\$3,543,792
Urban Roads Growth						
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$18,919	\$12,129,659	\$11,873,470	98%	\$256,189
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$25,017,118	93%	\$1,873,227
Total Urban Roads Growth	\$35,612,647	\$3,407,357	\$39,020,004	\$36,890,588	95%	\$2,129,416
Rural Roads Redevelopment						
Expanded Asphalt Program	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,076	93%	\$150,362
Total Rural Roads Redevelopment	\$2,757,497	(\$640,059)	\$2,117,438	\$1,967,076	93%	\$150,362
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$407,788	\$1,078,189	\$1,054,723	98%	\$23,466
Total Storm Water Management Rehabilitation	\$670,401	\$407,788	\$1,078,189	\$1,054,723	98%	\$23,466

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Total Infrastructure Management	\$72,265,437	\$11,377,698	\$83,643,135	\$77,796,099	93%	\$5,847,036
Total Community Services	\$77,121,395	\$11,493,857	\$88,615,252	\$82,314,818	93%	\$6,300,434
Total Completed Pending Warranty	\$77,121,395	\$11,493,857	\$88,615,252	\$82,314,818	93%	\$6,300,434
Pending Closure						
Community Services						
Studies and Other						
Studies and Other						
Guiderail Inventory, Condition and Needs Assessment	\$104,288	(\$40,317)	\$63,971	\$63,971	100%	
Retaining Wall Inventory and Condition Assessment	\$69,525	(\$32,448)	\$37,077	\$37,077	100%	
Road Needs Study/Asset Management Plan for Roads	\$208,575	(\$63,097)	\$145,478	\$145,478	100%	
Total Studies and Other	\$382,388	(\$135,862)	\$246,526	\$246,526	100%	
Total Studies and Other	\$382,388	(\$135,862)	\$246,526	\$246,526	100%	
Parks						
Parks Redevelopment						
Kingsleigh Park Redevelopment	\$569,728	(\$3,876)	\$565,852	\$565,852	100%	
Coxe Park Redevelopment	\$509,332	(\$52,891)	\$456,441	\$456,441	100%	
Park Improvements	\$261,541	\$4,466	\$266,007	\$266,007	100%	
Multi-Court Resurfacing	\$77,303	\$58,715	\$136,018	\$136,018	100%	
Park Amenity Audit	\$279,932	(\$95,956)	\$183,976	\$183,976	100%	
Trudeau Park Redevelopment	\$70,457	(\$693)	\$69,764	\$69,764	100%	
Beaty Trail Park Redevelopment	\$74,064	(\$9,568)	\$64,496	\$64,496	100%	
Total Parks Redevelopment	\$1,842,357	(\$99,803)	\$1,742,554	\$1,742,554	100%	
Total Parks	\$1,842,357	(\$99,803)	\$1,742,554	\$1,742,554	100%	
Facilities						
Facilities Redevelopment						
Corporate Office Furniture	\$166,464	\$12,762	\$179,226	\$179,226	100%	
Civic Facilities Improvements	\$2,905,233	\$220,903	\$3,126,136	\$3,126,136	100%	
Leisure Centre Upgrades	\$167,648	(\$69,501)	\$98,147	\$98,147	100%	
FirstOntario Arts Centre Milton Facility Improvements	\$47,755	(\$24,205)	\$23,550	\$23,550	100%	
Brookville Yard	\$195,492	(\$66,155)	\$129,337	\$129,337	100%	
Rotary Park Community Centre Improvements	\$9,511	(\$511)	\$9,000	\$9,000	100%	
Civic Operations Centre Facility Improvements	\$83,120	(\$79,330)	\$3,790	\$3,790	100%	
Milton Indoor Turf Centre Improvements	\$540,619	(\$153,187)	\$387,432	\$387,432	100%	
Mattamy National Cycling Centre Improvements	\$51,500	(\$4,042)	\$47,458	\$47,458	100%	
Tonelli Sports Centre Improvements	\$214,687	(\$114,663)	\$100,024	\$100,024	100%	
Facility Parking Area Improvements	\$184,595	(\$163,557)	\$21,038	\$21,038	100%	
Total Facilities Redevelopment	\$4,566,624	(\$441,485)	\$4,125,139	\$4,125,139	100%	
Total Facilities	\$4,566,624	(\$441,485)	\$4,125,139	\$4,125,139	100%	
Operations						
Fleet Equipment - Replacement						
1/2 Ton Pick up Replacement	\$161,475	(\$8,517)	\$152,958	\$152,958	100%	
Ice Resurfacer	\$113,300	\$89,601	\$202,901	\$202,901	100%	
Farm Tractors/Loaders	\$416,864	(\$51,624)	\$365,240	\$365,240	100%	
1 Ton Crew Dump Trucks	\$231,987	(\$41,114)	\$190,873	\$190,873	100%	

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Enforcement Vehicles	\$54,322	(\$7,301)	\$47,021	\$47,021	100%	
Ball Diamond Groomer	\$96,160	(\$5,501)	\$90,659	\$90,659	100%	
Total Fleet Equipment - Replacement	\$1,074,108	(\$24,456)	\$1,049,652	\$1,049,652	100%	
Fleet Equipment - Growth						
1 Ton Dump Trucks - Growth	\$178,089	(\$8,176)	\$169,913	\$169,913	100%	
Ball Diamond Groomer - Growth	\$47,235	\$3,088	\$50,323	\$50,323	100%	
Haul All/Packer	\$274,506	(\$2,559)	\$271,947	\$271,947	100%	
Total Fleet Equipment - Growth	\$499,830	(\$7,647)	\$492,183	\$492,183	100%	
Surface Treatment Program						
Surface Treatment Program	\$2,127,535	(\$31,993)	\$2,095,542	\$2,095,542	100%	
Total Surface Treatment Program	\$2,127,535	(\$31,993)	\$2,095,542	\$2,095,542	100%	
Total Operations	\$3,701,473	(\$64,096)	\$3,637,377	\$3,637,377	100%	
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Heslop to S. of Main)	\$2,560,779	(\$745,501)	\$1,815,278	\$1,815,278	100%	
Total Urban Roads Redevelopment	\$2,560,779	(\$745,501)	\$1,815,278	\$1,815,278	100%	
Urban Roads Growth						
Louis St Laurent (James Snow Parkway to Fifth Line)		\$473,234	\$473,234	\$473,234	100%	
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,601,966)	\$1,892,116	\$1,892,116	100%	
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	(\$147,677)	\$7,439,886	\$7,439,886	100%	
Total Urban Roads Growth	\$13,081,645	(\$3,276,408)	\$9,805,237	\$9,805,237	100%	
Rural Roads Redevelopment						
Expanded Asphalt Program	\$2,101,705	(\$705,736)	\$1,395,969	\$1,395,969	100%	
Total Rural Roads Redevelopment	\$2,101,705	(\$705,736)	\$1,395,969	\$1,395,969	100%	
Bridges/Culverts						
Second Line Nassagaweya Bridge (Structure No. 63)	\$545,131	(\$73,421)	\$471,710	\$471,710	100%	
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$271,635	\$1,591,039	\$1,591,039	100%	
Total Bridges/Culverts	\$1,864,535	\$198,214	\$2,062,749	\$2,062,749	100%	
Storm Water Management Rehabilitation						
Mill Pond Rehabilitation	\$809,390	(\$422,764)	\$386,626	\$386,626	100%	
Total Storm Water Management Rehabilitation	\$809,390	(\$422,764)	\$386,626	\$386,626	100%	
Traffic						
Traffic Infrastructure	\$75,923	(\$330)	\$75,593	\$75,593	100%	
Pedestrian Crossover (PXO) Program	\$103,363	(\$5,229)	\$98,134	\$98,134	100%	
Total Traffic	\$179,286	(\$5,559)	\$173,727	\$173,727	100%	
Streetlighting						
Street Light / Pole / Underground Power Renewal	\$64,266	(\$1,994)	\$62,272	\$62,272	100%	
Total Streetlighting	\$64,266	(\$1,994)	\$62,272	\$62,272	100%	
Total Infrastructure Management	\$20,661,606	(\$4,959,747)	\$15,701,859	\$15,701,859	100%	
Total Community Services	\$31,154,448	(\$5,700,994)	\$25,453,454	\$25,453,454	100%	
Total Pending Closure	\$31,154,448	(\$5,700,994)	\$25,453,454	\$25,453,454	100%	
Total CM Community Services	\$409,330,302	\$2,368,908	\$411,699,210	\$278,315,095	68%	\$133,384,115
DVDevelopment Services						
Active						

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$514,113	\$19,587	\$533,700	\$261,277	49%	\$272,423
SWM Derry Green (BP2)	\$354,191	\$20,000	\$374,191	\$183,856	49%	\$190,335
SWM Sherwood	\$328,364	\$20,000	\$348,364	\$146,293	42%	\$202,071
SWM Agerton/Trafalgar	\$133,614		\$133,614	\$4,759	4%	\$128,855
SWM Milton Education Village	\$386,656		\$386,656	\$127,757	33%	\$258,899
SWM North Porta	\$267,800	\$10,000	\$277,800	\$115,213	41%	\$162,587
Total Storm Water Management Growth	\$1,984,738	\$69,587	\$2,054,325	\$839,153	41%	\$1,215,172
Total Development Engineering	\$1,984,738	\$69,587	\$2,054,325	\$839,153	41%	\$1,215,172
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$726,880	\$1,174,961	\$1,099,864	94%	\$75,097
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,358,654	93%	\$101,971
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$230,136	35%	\$433,364
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,721,386	\$4,164,038	\$3,229,376	78%	\$934,662
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,286,081	92%	\$202,128
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$2,452,311	67%	\$1,194,827
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$10,632	4%	\$284,828
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$77,452	\$327,644	\$248,507	76%	\$79,137
Main Street MTSA	\$323,420		\$323,420	\$11,484	4%	\$311,936
Housing Accelerated Fund		\$1,349,300	\$1,349,300	\$242,865	18%	\$1,106,435
Total Planning	\$8,962,761	\$10,152,249	\$19,115,010	\$13,329,197	70%	\$5,785,813
Total Planning and Development	\$8,962,761	\$10,152,249	\$19,115,010	\$13,329,197	70%	\$5,785,813
Total Active	\$10,947,499	\$10,221,836	\$21,169,335	\$14,168,350	67%	\$7,000,985
Pending Closure						
Studies and Other						
Studies and Other						
Development Eng & Parks Standards Manual	\$63,036	\$65,012	\$128,048	\$128,048	100%	
Total Studies and Other	\$63,036	\$65,012	\$128,048	\$128,048	100%	
Total Studies and Other	\$63,036	\$65,012	\$128,048	\$128,048	100%	
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$121,963	\$8,744	\$130,707	\$130,707	100%	
SWM Derry Green (BP2)	\$109,985	(\$2,522)	\$107,463	\$107,463	100%	
Total Storm Water Management Growth	\$231,948	\$6,222	\$238,170	\$238,170	100%	
Total Development Engineering	\$231,948	\$6,222	\$238,170	\$238,170	100%	
Planning and Development						
Planning						

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Building Public Portal Implementation		\$320,428	\$320,428	\$320,428	100%	
Total Planning		\$320,428	\$320,428	\$320,428	100%	
Total Planning and Development		\$320,428	\$320,428	\$320,428	100%	
Total Pending Closure	\$294,984	\$391,663	\$686,647	\$686,647	100%	
Total DV Development Services	\$11,242,483	\$10,613,499	\$21,855,982	\$14,854,996	68%	\$7,000,986
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$272,863		\$272,863	\$249,089	91%	\$23,774
Collection - Replacement	\$535,607		\$535,607	\$257,061	48%	\$278,546
Collection - New	\$1,881,805	(\$500,000)	\$1,381,805	\$853,914	62%	\$527,891
Furniture Replacement	\$103,000		\$103,000	\$90,665	88%	\$12,335
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$259,943	31%	\$580,434
Integrated Library System	\$103,000		\$103,000	\$40,526	39%	\$62,474
Total Library	\$3,736,652	(\$500,000)	\$3,236,652	\$1,751,198	54%	\$1,485,454
Total Library	\$3,736,652	(\$500,000)	\$3,236,652	\$1,751,198	54%	\$1,485,454
Total Active	\$3,736,652	(\$500,000)	\$3,236,652	\$1,751,198	54%	\$1,485,454
Pending Closure						
Library						
Library						
Automation Replacement	\$235,448	(\$707)	\$234,741	\$234,741	100%	
Library Services Master Plan	\$66,950	\$9,575	\$76,525	\$76,525	100%	
Collection Replacement	\$476,866	(\$6,469)	\$470,397	\$470,397	100%	
New Branch Equipment	\$60,660	\$242,941	\$303,601	\$303,601	100%	
Total Library	\$839,924	\$245,341	\$1,085,265	\$1,085,265	100%	
Total Library	\$839,924	\$245,341	\$1,085,265	\$1,085,265	100%	
Total Pending Closure	\$839,924	\$245,341	\$1,085,265	\$1,085,265	100%	
Total LB Library	\$4,576,576	(\$254,659)	\$4,321,917	\$2,836,463	66%	\$1,485,454
Total Current Year Capital	\$477,687,631	\$15,792,192	\$493,479,823	\$318,598,882	65%	\$174,880,941