



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: April 15, 2024

Report No: CORS-010-24

Subject: 2023 Year End Capital Variances

Recommendation: THAT the new budget adjustments that amount to a net decrease of \$1,627,044 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report CORS-010-24, be approved;

THAT the capital projects identified as pending closure in Appendix B, with an approved budget totalling \$33,738,262 be closed;

THAT a funding adjustment be approved on previously closed capital project C24002721 - Radio Communications to increase Provincial Grant funding on the project by \$188,125 and return funding to the project variance account.

THAT \$1,500,000 from the Infrastructure Renewal - Roads and Structures reserve and \$1,500,000 from the Infrastructure Renewal - Recreation, Facilities, and other reserve be transferred to the Project Variance Account.

EXECUTIVE SUMMARY

- This report summarizes the position of the Town's \$480 million capital program as of 2023 year end. It also outlines the capital budget adjustments that have been required since June 30, 2023 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings.
- During the second half of 2023, net budget adjustments amounted to a \$2.8 million increase, representing 0.6% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.



REPORT

Background

Corporate Policy No. 113: Financial Management - Budget Management identifies that detailed variance reports relating to the Capital Budget will be submitted to Council twice annually for the periods ending June 30th and December 31st. This report satisfies the requirement as set out in that policy.

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of December 2023. Expenditures are presented on an accrual basis (as opposed to a cash basis). The following table summarizes the changes reflected in the approved budget between the July 1, 2023 financial statements as presented through CORS-044-23 and the December 31, 2023 statements. Through this report approval is being requested for the net budget decreases of \$1,627,044.

Table 1 - Capital Program Approved Budget Continuity Schedule

	Approved Capital Budget as at July 1, 2023*	Previously Approved (Appendix A)	New Budget Amendments (Appendix B)	Approved Capital Budget as at December 30, 2023*
Executive Services	1,663,176	-	(134,822)	1,528,354
Corporate Services	33,245,675	1,620,510	1,288,561	36,154,747
Community Services	153,840,283	(228,771)	(1,127,137)	152,484,375
Development Services	286,112,031	3,021,202	(1,662,553)	287,470,679
Library Services	4,740,038	-	8,908	4,748,946
Total	479,601,203	4,412,942	(1,627,044)	482,387,101

*Approved budget before recommended project closures

Previously Approved Budget Amendments (Appendix A) - \$4,412,942 increase

Various tenders, single source awards and/or department reports approved by Council in the first half of the year resulted in a net capital budget increase of \$4,504,255.

Budget amendments previously approved by the Treasurer, CAO, or Other Board, amounted to a net budget decrease of \$91,314, largely related to sign truck price coming in less than the budget due to a change in requirements for this vehicle.

Discussion

Combined, these result in a net budget increase of \$4,412,942 in the capital program. All increases and decreases by project as well as the identified funding source are identified in Appendix A.

New Budget Amendments (Appendix B) - \$1,627,044 decrease

Through the 2023 year-end review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$671,040 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net decrease of \$956,004, largely related to savings identified in 2023 Expanded Asphalt Program due to a change in road treatment approach.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of \$1,627,044.

Recommended Changes in Funding Source (Appendix C) - \$0 net change

Although the total approved budget will remain unchanged, certain projects require adjustments to the funding sources as further outlined on Appendix C.

Budget Amendments on Previously Closed Projects - \$0 net change

Through CORS-044-23 the closure of capital project C24002721 - Radio Communications was approved by Council. Subsequently, it was identified that this project was eligible for provincial grant funding through the Next-Generation 911 (NG911) transition funding program. Staff recommend amending the funding of this project by replacing Town source funding with Provincial grant funding in the amount of \$188,125.

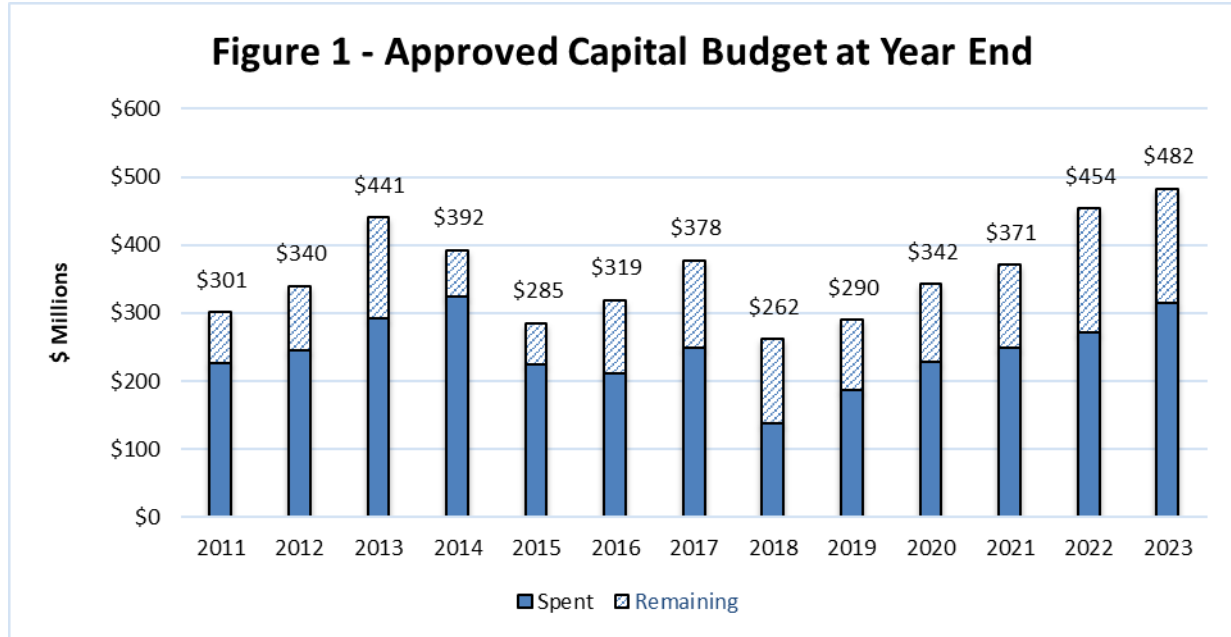
Capital Program at Year End

The following table puts the 2023 year end position (including both active and closed projects) in a historical context. The size and balance of the capital projects can change from year-to-year based upon the specific initiatives that the Town is undertaking. Significant road



Discussion

constructions, facilities and hospital contributions, for example, generally account for the volatility in size of the program.



Note: Approved budget figures are presented before closure of projects as approved through year end approvals.

Following the recommended project closures, projects with an approved budget of \$448,648,839 will carry forward to the balance of 2024 as shown in the table below.

Table 2 - Capital Program Summary as at December 31, 2023

	Approved Budget as of December 2023			Expenditure Status of Projects Carried Forward (at December 31, 2023)	
	Total	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)
Executive Services	1,528,354	171,049	1,357,305	577,351	779,954
Corporate Services	36,154,747	6,473,068	29,681,679	12,882,219	16,799,460
Community Services	152,484,375	9,438,843	143,045,533	72,074,319	70,971,214
Development Services	287,470,679	17,072,333	270,398,347	196,732,435	73,668,125
Library Services	4,748,946	582,970	4,165,976	1,779,242	2,386,734
Total	482,387,101	33,738,262	448,648,839	284,045,566	164,605,487

Note 1: Remaining includes funds that have been committed through a procurement process. At December 2023, the committed amount is in excess of \$34 million.

As noted in the table above, \$284.0 million (59%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at December 31, 2023 (based on size of remaining budget). These projects account for 63% of the \$164.6 million balance remaining.

Table 3 - Largest Capital Projects at December 2023

Project	Remaining Budget at December 31, 2023	% Spent	Status
Transit Operations Centre	\$48,051,185	3%	This project will provide for the detailed design, land purchase and construction of a Transit Operations Centre. Work to investigate potential sites is continuing.
5th Line (Derry Road to Britannia Road)	\$19,569,536	5%	This project will urbanize Fifth Line to a four (4) lane urban configuration in support of the Derry Green development. Design was awarded through CORS-040-22 Schedule D. The project budget includes anticipated land requirements and detailed design. Utility relocation and construction is anticipated to start in 2024/25.
5th Line (Hwy 401 to Derry Road)	\$11,098,589	74%	This project is for environmental assessment, design, land acquisition and construction of 5 th Line from Highway 401 to Derry. Additional design requirements were outlined in DS-013-20. Design is almost complete. Land purchases are ongoing (ENG-002-20). The construction tender was awarded in Apr 2023 with expected completion in fall 2024.

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Boyne Pedestrian Railway Crossing	\$5,854,157	11%	The need for the Boyne Active Transportation Link was identified during the Boyne Secondary and Tertiary Plan work. The project is currently in the detailed design phase. Council endorsed the preferred preliminary design for the structure and approach (see staff report DS -044-21), and construction of the bridge, which will accommodate both pedestrians and cyclists. While originally anticipated to commence construction in 2022, detailed design is currently 66% complete. It is anticipated that a prequalification for the construction contractor will occur in late 2024 or early 2025. The construction tender, currently delayed due to adjacent development activity, is anticipated for spring 2025.
Sherwood Community Centre	\$4,084,793	91%	Substantial completion has been reached and the facility opened on September 21, 2019. Additional outdoor works are being considered to complement existing amenities. Planting is ongoing at the entrance area.
Storm Sewer Network Program	\$4,044,506	20%	In early 2020, the Storm Sewer Network Study was completed, along with an addendum, which identifies the capital needs for the storm sewer system in the original urban area of Town. This program is addressing rehabilitation needs within 1-5 years. Design work is ongoing with completion anticipated in 2024, following with construction.
Bronte Street (Main St to Steeles Ave)	\$3,940,237	89%	Property acquisition for Phase 2 (Victoria to Steeles) continues (ENG-001-20). The construction tender for Phase 2 was awarded in July 2021, via delegated authority (CORS-037-21). Construction substantial completion has been reached in October 2023.



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Mill Pond Rehabilitation	\$3,197,901	7%	In 2021 the Town issued an RFP for consulting services (design and contract admin) to confirm deficiencies associated with the Mill Pond and surrounding area, identified as part of the Stormwater Management Facilities Condition Assessment Study completed in 2020. Design is anticipated to complete by Spring 2024 with construction being completed by Fall 2024.
Radio Communications Backup Upgrades	\$2,034,112	14%	This project provides upgrades for the life safety radio communications and emergency response capabilities for the Fire Department in collaboration with the Halton Regional Police. In 2023, the Town will begin a transition to Next-Generation 911 (NG911) emergency communications and dispatch services. This project will allow for the required hardware, software, internal and external resources to support this transition.
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$1,899,727	93%	The construction tender was awarded in July 2021 (CORS-037-21), and construction has reached substantial completion in 2023.
Total	\$103,774,743		



The Corporation of the Town of Milton

Financial Impact

Net budget increases of \$4,412,942 have been previously approved since July 2023. Through this report, staff are recommending new budget changes resulting in a decrease of \$1,627,044 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since July 1, 2023 result in a net increase of \$ 2,785,898 (or 0.58% of the approved capital program) as illustrated in the following chart.

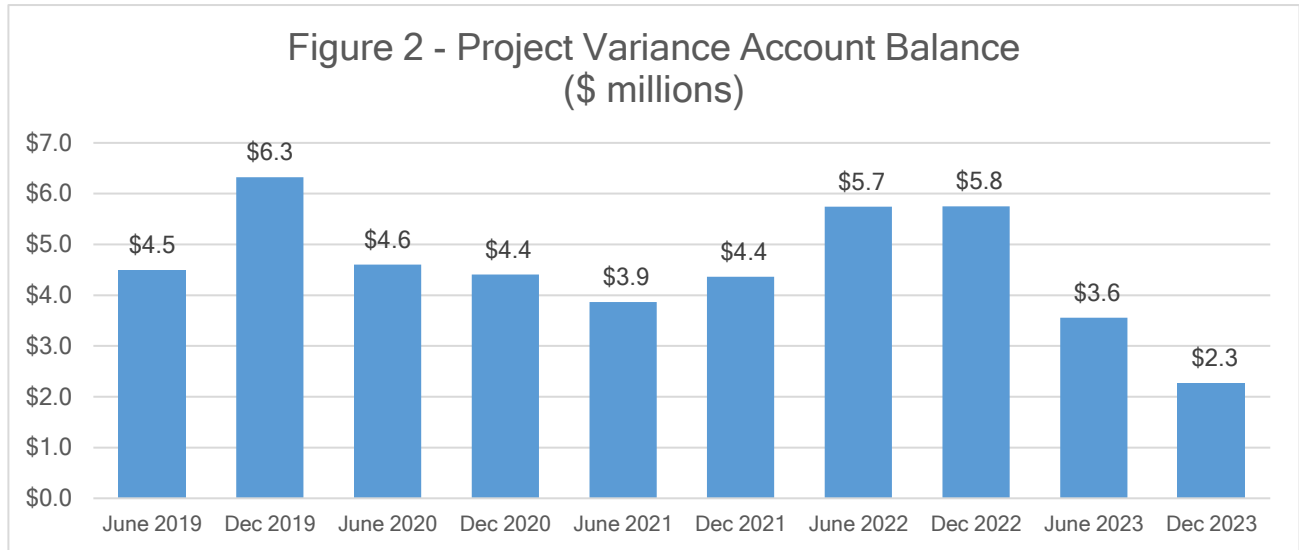
Table 4 - Summary of In-Year Funding Changes to the Capital Program in 2023

Funding Source	Q1 & Q2 Budget Increases/ (Decreases)	Q3 & Q4 YTD Budget Increases/(Decreases)			Total Q3 & Q4 2023 In-Year Funding Changes	Total December 2023 In-Year Funding Changes
		Previously Approved	New Budget Amendments	New Funding Source Change		
Total Project Variance Account:	2,195,311	2,470,727	(946,070)	(52,496)	1,472,160	3,667,472
Reserves and Reserve Funds:						
Library Capital Works Reserve	4,367	-	8,908	-	8,908	13,275
Slot Reserve Fund	-	-	-	1,250,000	1,250,000	1,250,000
Federal Gas Tax	266,171	-	(423,464)	150,000	(273,464)	(7,293)
Property Transaction Reserve Fund	1,500,000	-	-	-	-	1,500,000
Building Stabilization Reserve	13,026	-	(100,976)	-	(100,976)	(87,950)
Total Reserves and Reserve Funds	1,783,564	-	(515,532)	1,400,000	884,468	2,668,032
Debentures:						
Tax Supported Debt	(1,115,000)	-	(200,000)	(1,400,000)	(1,600,000)	(2,715,000)
Total Debentures	(1,115,000)	-	(200,000)	(1,400,000)	(1,600,000)	(2,715,000)
Development Charges:						
Roads DC	2,484,325	1,155,489	(14,336)	-	1,141,152	3,625,477
Public Works DC	81,089	-	16,609	-	16,609	97,698
Parks DC	-	-	1	-	1	1
Parks & Rec DC Fund	(72,940)	-	(108,009)	-	(108,009)	(180,949)
Transit DC	35,457	-	-	-	-	35,457
Administration DC	346,573	(0)	26,201	-	26,201	372,773
Stormwater Management DC	30,000	-	-	-	-	30,000
Fire DC	-	-	596	-	596	596
Post Period DC	(254)	-	-	-	-	(254)
Total Development Charges	2,904,249	1,155,488	(78,939)	-	1,076,550	3,980,799
Provincial Grants/ Subsidies	(33,027)	2,897	113,497	-	116,394	83,367
Federal Grants/ Subsidies	10,365	3,476	-	-	3,476	13,841
Developer Recovery	-	338,127	-	-	338,127	338,127
Regional Recovery	-	-	-	13,305	13,305	13,305
Recovery from Other Municipality	(216,565)	50,542	-	-	50,542	(166,023)
Donations	(2,492,219)	-	-	-	-	(2,492,219)
Other Recoveries	(103,040)	-	-	39,191	39,191	(63,849)
LT Developer Liability	-	391,684	-	-	391,684	391,684
Total External Funding Sources	(2,834,486)	786,726	113,497	52,496	952,720	(1,881,766)
Increase/(Decrease) in Funding	2,933,638	4,412,942	(1,627,044)	0	2,785,898	5,719,536

The Project Variance Account (PVA) is at a balance of \$2.3 million as of December 2023. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$6 million. As the balance in the PVA is below target, it is recommended that \$1.5 million from the Infrastructure Renewal - Roads and Structures reserve and \$1.5 million from the



Infrastructure Renewal - Recreation, Facilities, Other reserve be transferred to the PVA to bring the PVA closer to its target balance.



Note: In 2019, excess funds (relative to the target balance) of \$1.9 million were transferred out of the PVA to reserve.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Shirley Xie

Phone: 905-878-7252 Ext. 2472

Attachments

- Appendix A - Previously Approved Budget Amendments
- Appendix B - New Budget Amendments
- Appendix C - Recommended Changes in Funding Source
- Appendix D - December 2023 Capital Financial Statements

Approved by CAO



Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
Council Approved						
A1	Financial Enterprise Systems (CORS-037-23)	Active	\$ 900,000	\$ 1,414,976	175%	Project Variance Account
A2	Nipissing Detailed Design (CORS-056-23)	Active	\$ 773,060	\$ 1,275,060	154%	Project Variance Account/Development Charges
A3	Property Tax System Replacement (CORS-035-23)	Active	\$ 700,000	\$ 864,088	427%	Project Variance Account
A4	Cambellville Road - Guiderail Replacement (CORS-045-23 Sch D)	Active	\$ 668,215	\$ 1,446,457	86%	Project Variance Account
A5	Main Street (Fifth Line to Sixth Line) (CORS-045-23 Sch I)	Active	\$ 411,416	\$ 1,002,698	70%	Development Charge
A6	Britannia Secondary Plan and Studies (DS-044-23)	Active	\$ 391,684	\$ 2,181,302	22%	LT Developer Liability
A7	UR SP PH4 - FSEMS (SWM & Enviro MGMT Strategy) (DS-057-23)	Active	\$ 338,127	\$ 1,667,370	25%	Developer Recovery
A8	Traffic Infrastructure (DS-050-23)	Active	\$ 96,672	\$ 176,088	122%	Project Variance Account
A9	Stormwater Pond Maintenance (Construction) (CORS-041-23 Sch J)	Active	\$ 80,077	\$ 1,373,116	6%	Project Variance Account
A10	Boyne Rail crossing CN Design Review (CORS-060-23 Schedule D)	Active	\$ 67,349	\$ 343,955	24%	Development Charge
A11	Jasper Street Reconstruction (Design) (CORS-041-23 Sch E)	Active	\$ 45,264	\$ 161,078	39%	Project Variance Account
A12	Appleby Line (CORS-041-23 Sch F)	Active	\$ 26,091	\$ 494,978	6%	Project Variance Account/Development Charges
A13	Financial Enterprise Systems (CORS-043-23)	Active	\$ 6,300	\$ 227,129	3%	Project Variance Account
Subtotal - Approved by Council			\$ 4,504,255			
Treasurer / CAO / Other Board Approved						
A14	Fifth Line (Hwy 401 to Derry Road) (PDA-078-23)	Active	\$ 360,664	\$ 19,403,983	2%	Project Variance Account/Development Charges
A15	Recreation Master Plan (BA-024-23)	Active	\$ 207,282	\$ 289,755	251%	Project Variance Account/Development Charges
A16	Cambellville Road - Guiderail Replacement (PDA-087-23)	Active	\$ 194,172	\$ 1,640,629	13%	Project Variance Account
A17	Milborough Line Rehabilitation (PDA-CRAN-23-051-28)	Active	\$ 101,084	\$ 217,904	87%	Recovery from Other Municipality/Project Variance Account
A18	Fourth Line Nassaguaweya Bridge Replacement (Structure 112) (PDA-CRAN 23-051-27)	Active	\$ 48,304	\$ 289,212	20%	Project Variance Account
A19	PSAB Legislative Changes (PDA-110-23)	Active	\$ 14,210	\$ 45,110	46%	Project Variance Account
A20	John Tonelli Sports Centre Facility Improvements (PDA-113-23)	Active	\$ 8,691	\$ 124,289	8%	Project Variance Account Federal Grants/Subsidies Provincial Grants/Subsidies
A21	FirstOntario Arts Centre Milton Facility Improvements (PDA-111-23)	Active	\$ (5,188)	\$ 196,044	-3%	Project Variance Account
A22	FirstOntario Arts Centre Milton Facility Improvements (PDA-096-23)	Active	\$ (8,975)	\$ 201,232	-4%	Project Variance Account
A23	Parks Master Plan Update (2018) (BA-024-23)	Active	\$ (15,473)	\$ 63,791	-20%	Project Variance Account/Development Charges
A24	Trail Master Plan Update (BA-024-23)	Active	\$ (27,670)	\$ 18,334	-60%	Project Variance Account/Development Charges

APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
A25	Parks Master Plan Update (2022) (BA-024-23)	Active	\$ (27,765)	\$ 1,305	-96%	Project Variance Account/Development Charges
A26	Parks Master Plan Update (2013) (BA-024-23)	Active	\$ (136,376)	\$ 18,629	-88%	Project Variance Account/Development Charges
A27	Street Light and Pole Condition Assessment (PDA-109-23)	Active	\$ (220,313)	\$ 231,407	-49%	Project Variance Account
A28	Sign Truck (PDA-115-23)	Active	\$ (223,298)	\$ 197,861	-53%	Project Variance Account
A29	Fifth Line (Hwy 401 to Derry Road) (PDA-078-23)	Active	\$ (360,665)	\$ 20,203,693	-2%	Project Variance Account/Development Charges
Subtotal - Approved by Treasurer / CAO / Other			\$ (91,314)			
Total - Previously Approved			\$ 4,412,942			

* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

** Note: % increase/(Decrease) of Previously Approved Budget

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Projects Pending Closure							
B1	Legislated DC Exemptions	Pending Closure	\$ 1,403,406	\$ 5,269,016	36%	Project Variance Account	Variance is largely due to an increased number of secondary dwelling units (roughly 100 additional units) \$1.1 million as well as higher than anticipated exemptions for agricultural permits of \$0.2 million.
B2	Surface Treatment Program (2021)	Pending Closure	\$ 35,303	\$ 973,604	4%	Project Variance Account	Budget increase due to switching process from "tar & chip" to "micropave".
B3	Sherwood Community Centre-Park Elements	Pending Closure	\$ 17,403	\$ 819,136	2%	Project Variance Account/Development Charges	NA
B4	Louis St Laurent (Vickerman Way To 4Th Line) (Design)	Pending Closure	\$ 17,012	\$ 11,894,397	0%	Development Charges	NA
B5	Strategic Plan Implementation (2015)	Pending Closure	\$ 15,178	\$ 168,424	10%	Project Variance Account/Development Charges	NA
B6	Chief Officers Vehicles	Pending Closure	\$ 11,386	\$ 89,406	15%	Project Variance Account	NA
B7	E-Services Implementation	Pending Closure	\$ 8,908	\$ 141,468	7%	Library Capital Works Reserve	NA
B8	Pumper/Rescue Growth	Pending Closure	\$ 2,100	\$ 913,513	0%	Development Charges	NA
B9	Bunker Gear Replacement - Employee Turnover (2022)	Pending Closure	\$ 717	\$ 69,727	1%	Project Variance Account	NA
B10	Bunker Gear Replacement - Employee Turnover (2023)	Pending Closure	\$ 373	\$ 31,817	1%	Project Variance Account	NA
B11	Thermal Image Camera Replacement	Pending Closure	\$ 181	\$ 20,781	1%	Project Variance Account	NA
B12	Technology Replacement/Upgrades (2021)	Pending Closure	\$ 50	\$ 202,286	0%	Project Variance Account	NA
B13	Rescue Truck Replacement/Refurbishment (2019)	Pending Closure	\$ 0	\$ 54,110	0%	Project Variance Account	NA
B14	Multifunction Tractor (2022)	Pending Closure	\$ 0	\$ 188,044	0%	Project Variance Account	NA
B15	3/4 Ton Pick Ups Replacement	Pending Closure	\$ 0	\$ 151,321	0%	Project Variance Account	NA
B16	Parks Master Plan Update (2022)	Pending Closure	\$ -	\$ 1,305	0%	Project Variance Account/Development Charges	NA
B17	Parks Master Plan Update (2013)	Pending Closure	\$ -	\$ 18,629	0%	Project Variance Account/Development Charges	NA
B18	Trail Master Plan Update (2013)	Pending Closure	\$ -	\$ 18,334	0%	Project Variance Account/Development Charges	NA
B19	Parks Master Plan Update (2018)	Pending Closure	\$ -	\$ 63,791	0%	Project Variance Account/Development Charges	NA
B20	Collection - Replacement (2022)	Pending Closure	\$ -	\$ 441,502	0%	Library Capital Works Reserve	NA
B21	Louis St Laurent (Yates Dr to Thompson)	Pending Closure	\$ -	\$ -	-	Development Charges	NA
B22	Audit And Accountability Fund - Phase 3 Intake	Pending Closure	\$ (0)	\$ 122,112	0%	Project Variance Account	NA
B23	Fleet Mechanic Equipment	Pending Closure	\$ (0)	\$ 40,716	0%	Project Variance Account/Development Charges	NA
B24	Zero Radius Mowers - Growth	Pending Closure	\$ (0)	\$ 53,952	0%	Development Charge	NA

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B25	Trackless Front Mower Deck (2022)	Pending Closure	\$ (0)	\$ 25,824	0%	Project Variance Account	NA
B26	Zero Turning Radius Mowers	Pending Closure	\$ (2)	\$ 342,223	0%	Project Variance Account	NA
B27	Corporate Office Furniture & Equipment (2022)	Pending Closure	\$ (6)	\$ 122,949	0%	Project Variance Account	NA
B28	Implementation Trails Master Plan	Pending Closure	\$ (68)	\$ 94,062	0%	Reserve Fund/Developer Recovery	NA
B29	Defibrillators Replacement	Pending Closure	\$ (85)	\$ 32,875	0%	Project Variance Account	NA
B30	Emergency Vehicle Technician Equipment Growth	Pending Closure	\$ (130)	\$ 26,805	0%	Project Variance Account	NA
B31	Firefighting Equipment Replacement (2023)	Pending Closure	\$ (187)	10,113.23	-2%	Project Variance Account	NA
B32	Pedestrian Crossover Desicison Warrant System	Pending Closure	\$ (204)	\$ 50,676	0%	Project Variance Account	NA
B33	Phone System Changes Upgrades (2020)	Pending Closure	\$ (254)	\$ 34,045	-1%	Project Variance Account	NA
B34	Sam Sherratt Trail Redevelopment	Pending Closure	\$ (1,152)	\$ 137,941	-1%	Project Variance Account	NA
B35	Bunker Gear & Recruit Package Growth (2022)	Pending Closure	\$ (1,504)	\$ 85,016	-2%	Development Charges	NA
B36	Haul All/Packer	Pending Closure	\$ (2,000)	\$ 127,842	-2%	Project Variance Account	NA
B37	Seniors Centre Asset Restorations (2021)	Pending Closure	\$ (2,052)	\$ 4,231	-33%	Project Variance Account	NA
B38	Taxi, Uber, Ride Strategy	Pending Closure	\$ (2,503)	\$ 25,987	-9%	Project Variance Account	NA
B39	Enforcement Vehicles	Pending Closure	\$ (3,503)	\$ 51,015	-6%	Project Variance Account	NA
B40	Indoor Fitness Equipment	Pending Closure	\$ (3,965)	\$ 39,511	-9%	Project Variance Account	NA
B41	Employee Strategic Development (2014)	Pending Closure	\$ (4,562)	\$ 36,138	-11%	Project Variance Account	NA
B42	Signal Interconnect Program (2022)	Pending Closure	\$ (5,279)	\$ 179,112	-3%	Project Variance Account/Development Charges	NA
B43	Landscape Trailer	Pending Closure	\$ (6,700)	\$ 21,527	-24%	Project Variance Account	NA
B44	Preemption Traffic Control Systems (2022)	Pending Closure	\$ (7,464)	\$ 76,108	-9%	Project Variance Account/Development Charges	NA
B45	Facility Roof Assessments	Pending Closure	\$ (7,833)	\$ 44,481	-15%	Project Variance Account	NA
B46	Pumper/Rescue Units Refurbishment	Pending Closure	\$ (8,569)	\$ 122,547	-7%	Project Variance Account	NA
B47	Memorial Arena Facility Improvements	Pending Closure	\$ (12,327)	\$ 306,143	-4%	Project Variance Account	NA
B48	Multifunction Tractor 92023)	Pending Closure	\$ (12,497)	\$ 244,325	-5%	Project Variance Account	NA
B49	Pedestrian Crossover (PXO) Program (2023)	Pending Closure	\$ (12,568)	\$ 95,774	-12%	Project Variance Account	NA
B50	Milton Air Photo Mapping	Pending Closure	\$ (13,455)	\$ 7,508	-64%	Project Variance Account	NA
B51	Milton Sports Centre Facility Improvements (2022)	Pending Closure	\$ (13,515)	\$ 35,073	-28%	Project Variance Account	NA

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B52	Workplace Accommodation	Pending Closure	\$ (13,702)	\$ 1,748	-89%	Project Variance Account	NA
B53	Technology Replacement/Upgrades (2020)	Pending Closure	\$ (14,027)	\$ 297,863	-4%	Project Variance Account	NA
B54	Trackless Front Mower Deck (2023)	Pending Closure	\$ (15,082)	\$ 91,811	-14%	Project Variance Account	NA
B55	Appleby Line Phase 1 - Design	Pending Closure	\$ (15,649)	\$ 408,207	-4%	Project Variance Account/Development Charges	NA
B56	Civic Operations Centre Facility Improvements 92023)	Pending Closure	\$ (16,039)	\$ 58,651	-21%	Project Variance Account	NA
B57	Application Software Update 92020)	Pending Closure	\$ (17,291)	\$ 45,493	-28%	Project Variance Account	NA
B58	Training Vehicle Replacement	Pending Closure	\$ (17,553)	\$ 60,467	-22%	Project Variance Account	NA
B59	E-Services Strategy/Implementation (2020)	Pending Closure	\$ (19,300)	\$ 40,562	-32%	Project Variance Account	NA
B60	Council Orientation Program	Pending Closure	\$ (20,000)	\$ 1,115	-95%	Project Variance Account	NA
B61	Technology Strategic Plan (2017)	Pending Closure	\$ (22,170)	\$ 55,486	-29%	Project Variance Account/Provincial Grants/Subsidies	NA
B62	Bridge/Culvert Rehab Needs - Construction (2021)	Pending Closure	\$ (26,052)	\$ 412,606	-6%	Project Variance Account	Savings in contract administration, along with minimal change orders, resulted in the project being completed under budget.
B63	Community Park Detailed Development	Pending Closure	\$ (26,063)	\$ 3,226,092	-1%	Project Variance Account/Development Charges	The positive variance is due to cost efficiencies related to site works construction
B64	Aerial Replacement/ Refurbishment	Pending Closure	\$ (31,228)	\$ 42,497	-42%	Project Variance Account	Maintenance and repair cost for Aerial apparatus was lower than budgeted. Project being closed as new Fleet Refurbishment project established in 2024 to replace these older projects.
B65	Service Strategy-Youth	Pending Closure	\$ (35,156)	\$ 64,356	-35%	Project Variance Account/Development Charges/Provincial Grants/Subsidies	Savings in the project were the result of the project being completed by internal staff, reducing external consulting fees.
B66	Civic Operations Centre Facility Improvements (2022)	Pending Closure	\$ (40,718)	\$ 74,208	-35%	Project Variance Account	Work originally planned to be completed through this capital project was managed through a separate capital project resulting in savings within this project.
B67	Tractor Attachments	Pending Closure	\$ (49,455)	\$ 21,922	-69%	Project Variance Account	Project was under budget due to downsizing snowplow blade as a result of the budgeted type of snowplow blade being discontinued.
B68	Accessibility Improvements (2022)	Pending Closure	\$ (55,759)	\$ 1,731	-97%	Project Variance Account	After a complete review of existing facility conditions no new projects or changes are required at this time.
B69	Bridge/Culvert Rehab Needs - Design (2021)	Pending Closure	\$ (56,197)	\$ 104,537	-35%	Project Variance Account	Savings due to less permitting fees than originally anticipated.
B70	Community Park - Enbridge Gas Easement	Pending Closure	\$ (56,235)	\$ 67,124	-46%	Project Variance Account	The savings are due to cost efficiencies related to site works construction

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
B71	Wheelabrator Way (Including Culvert)	Pending Closure	\$ (63,038)	\$ 2,693,062	-2%	Project Variance Account/Infrastructure Renewal - OCIF/Tax Supported Debt	Some of the extras to this project were estimates and required less funds than originally anticipated. Contract Administration efforts were also estimated based on extra work, less work from the consultants was required than originally anticipated.
B72	Victoria Street (Bronte St To James St)	Pending Closure	\$ (67,388)	\$ 310,364	-18%	Project Variance Account/Federal Gas Tax	The savings is due to some provisional items included in the subcontract no longer required. The actual quantity on some of the items was lower than the original estimate and hence required less funds than originally anticipated. Contract Administration efforts were also estimated based on extra work, resident inquiries were lower than anticipated
B73	Elizabeth Street (Victoria St To Main St)	Pending Closure	\$ (67,941)	\$ 216,452	-24%	Project Variance Account	The savings is due to some provisional items included in the subcontract no longer required. The actual quantity on some of the items was lower than the original estimate and hence required less funds than originally anticipated. Contract Administration efforts were also estimated based on extra work, resident inquiries were lower than anticipated
B74	Department Specific Initiatives (2017)	Pending Closure	\$ (74,839)	\$ 333,711	-18%	Project Variance Account/Building Stabilization Reserve	Savings in this project was mainly due to the budgeted support of various Town software (CMiC, Vailtech, CLASS, FDM, AMANDA) not being required.
B75	Seniors Centre Asset Restorations (2022)	Pending Closure	\$ (86,413)	\$ 2,592	-97%	Project Variance Account	This project was intended to address potential concerns related to recovery from the pandemic. It has been determined that modifications are not required.
B76	Fire Halls Facility Improvements (2019)	Pending Closure	\$ (88,509)	\$ 332,499	-21%	Project Variance Account	Testing work and contingency was not required resulting in savings for the project.
B77	Expanded Asphalt Program - Design (2022)	Pending Closure	\$ (121,938)	\$ 223,987	-35%	Project Variance Account	Savings is mainly due to less design effort than anticipated. Also an Ontario Legal Survey allowance was not required for the road segments included in the 2023 EAP program and site meeting with external agencies was not required.
B78	Tourism Strategy	Pending Closure	\$ (150,000)	\$ 2,625	-98%	Project Variance Account	Half of this budget (75K) was to be directed to Conservation Halton for the Giant's Rib project however the last update the Town received on this project was in 2019. A separate tourism strategy study is also not required at this time. As such, closure of the project is recommended.
B79	Electric Vehicle Charging Stations Strategy	Pending Closure	\$ (156,220)	\$ 4,687	-97%	Project Variance Account	This project was intended to explore the feasibility of EV charging stations. It has been determined that this service level cannot be recommended at this time, however may be reconsidered in the future.
B80	Asphalt Overlay Program - Design (2022)	Pending Closure	\$ (183,152)	\$ 407,051	-31%	Project Variance Account/Development Charges	Savings due to lower consultant design fees than originally anticipated resulted in the project being completed under budget.
B81	Indoor Soccer - Air Supported	Pending Closure	\$ (218,155)	\$ 3,808	-98%	Project Variance Account/Development Charges	This project was developed based on the addition of a second air supported structure to meet growing demand. The demand for indoor turf is now being served by private operator.
B82	Seniors Centre Expansion	Pending Closure	\$ (235,400)	\$ 3,710	-98%	Project Variance Account/Development Charges	This project was developed based on the Town securing a long term lease with Halton Region. Due to the future re-development of the existing site this expansion is no longer feasible.
Subtotal - Projects Pending Closure			\$ (671,040)	\$ 33,738,262			

APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET

	Project Name	Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)*	Funding Source	Explanation (Provided for variances greater than \$25,000)
Other Budget Amendments							
B83	Boyne Multiuse (Asphalt Trls in Greenlands) Lit - W. 16 Mile (2023)	Active	\$ 213,826	\$ 305,051	234%	Development Charges	This project is for a developer built Town trail within an approved subdivision agreement included in the Town's capital forecast. The budget increase represents an advancement of the capital forecast in order to recognize construction expenses incurred in 2023.
B84	Radio Communications (2022)	Active	\$ 37,667	\$ 167,388	29%	Provincial Grants/Subsidies	The increase in costs relate to NICE recording system upgrades that were fully recovered from provincial funding received in 2023 to support the transition to the Milton Fire Rescue Service communication network to the new NG9-1-1 requirements.
B85	Radio Communications (2020)	Active	\$ 37,328	\$ 1,049,233	4%	Provincial Grants/Subsidies	The increase in costs relate to radio tuning and the development of an Infrastructure Readiness Report and Strategy that were fully recovered from provincial funding received in 2023 to support the transition to the Milton Fire Rescue Service communication network to the new NG9-1-1 requirements.
B86	Development Engineering & Parks Standards Manual	Active	\$ 35,000	\$ 113,036	45%	Development Charges	Requesting a budget increase for internal project management costs which are expected to be over budget due to staff involvement in reviewing draft manual.
B87	Tandem Axle Trucks	Active	\$ 16,551	\$ 623,740	3%	Development Charges	NA
B88	Department Specific Initiatives (2018)	Active	\$ 12,216	\$ 666,320	2%	Provincial Grants/Subsidies	NA
B89	Facility Maintenance Pick-Up - Growth	Active	\$ 59	\$ 64,426	0%	Development Charges	NA
B90	Beaty Neighbourhood Park North Redevelopment	Active	\$ (2,359)	\$ 278,251	-1%	Project Variance Account/Tax Supported Debt	NA
B91	John Tonelli Sports Centre Facility Improvements (2023)	Active	\$ (4,770)	\$ 119,519	-4%	Project Variance Account/Federal Grants/Subsidies/Provincial Grants/Subsidies	NA
B92	Storm Sewer Network Program - Construction (2022)	Active	\$ (202,625)	\$ 783,799	-21%	Project Variance Account/Tax Supported Debt	Savings due to pipe removal and replacement originally budgeted were not required after review with the contractor. With rehabilitation of the pipe line, no excavation of the road or new asphalt were required.
B93	Bridge/Culvert Rehab Needs - Construction (2023)	Active	\$ (231,034)	\$ 686,367	-25%	Project Variance Account	The savings is due to some provisional items included in the subcontract no longer required.
B94	Expanded Asphalt Program Construction (2023)	Active	\$ (867,862)	\$ 2,806,423	-24%	Project Variance Account/Federal Gas Tax	The savings is due to some provisional items and cash allowance included in the subcontract no longer required. Also, the approach of handling two segments on Appleby Line was changed from expanded asphalt to asphalt overlay due to the position of the train tracks along the road segments. Asphalt overlay is less expensive.
Subtotal - Other Budget Amendments			\$ (956,004)				
Total - New Budget Amendments			\$ (1,627,044)				

APPENDIX C - CHANGES IN FUNDING SOURCE

	Project	Status	Amount	Approved Funding Source	Recommended Funding Source	Explanation
	Surface Treatment Program (2022)	Active	\$ 700,000	Tax Supported Debt	Ontario Lottery and Gaming Corporation Proceeds Reserve Fund	Replacing debt financing with Ontario Lottery and Gaming Corporation Proceeds Reserve Fund as work is more related to repairs and maintenance in nature.
	Stormwater Pond Maintenance (2020)	Active	\$ 550,000	Tax Supported Debt	Ontario Lottery and Gaming Corporation Proceeds Reserve Fund	Replacing debt financing with Ontario Lottery and Gaming Corporation Proceeds Reserve Fund as work is more related to repairs and maintenance in nature.
	Storm Sewer Network Program - Construction (2022)	Active	\$ 150,000	Tax Supported Debt	Federal Gas Tax Reserve Fund	Refinancing project due to savings reported
	Street Light LED Replacement (2017)	Active	\$ 18,328	Project Variance Account	Other Recoveries	Reduce Town funding source as more LED incentive payment received.
	Traffic Safety Services Review (2022)	Active	\$ 13,305	Project Variance Account	Regional Recovery	Reduce Town funding source as Recoveries from Halton Region received.
	Milton Sports Centre Facility Improvements (2021)	Active	\$ 12,618	Project Variance Account	Other Recoveries	Reduce Town funding source as more LED light conversion rebate received.
	Tennis Court Upgrades	Active	\$ 8,245	Project Variance Account	Other Recoveries	Reduce Town funding source as Other Recoveries received.
	Total		\$ 1,452,496			

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active	\$1,261,305	\$96,000	\$1,357,305	\$577,351	43%	\$779,954
Pending Closure	\$305,871	(\$134,822)	\$171,049	\$171,049	100%	
Total EX Executive Services	\$1,567,176	(\$38,822)	\$1,528,354	\$748,400	49%	\$779,954
CO Corporate Services						
Active	\$27,480,485	\$2,201,194	\$29,681,679	\$12,882,219	43%	\$16,799,460
Pending Closure	\$4,725,338	\$1,747,730	\$6,473,068	\$6,473,068	100%	
Total CO Corporate Services	\$32,205,823	\$3,948,924	\$36,154,747	\$19,355,287	54%	\$16,799,460
CM Community Services						
Active	\$137,451,027	\$4,513,464	\$141,964,491	\$71,012,680	50%	\$70,951,811
Completed Pending Warranty	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,639	98%	\$19,401
Pending Closure	\$11,342,240	(\$1,903,396)	\$9,438,844	\$9,438,844	100%	
Total CM Community Services	\$150,068,512	\$2,415,862	\$152,484,374	\$81,513,162	53%	\$70,971,212
DV Development Services						
Active	\$203,952,479	\$25,379,582	\$229,332,061	\$157,749,890	69%	\$71,582,171
Completed Pending Warranty	\$41,408,165	(\$341,881)	\$41,066,284	\$38,982,545	95%	\$2,083,739
Pending Closure	\$20,244,876	(\$3,172,544)	\$17,072,332	\$17,072,332	100%	
Total DV Development Services	\$265,605,520	\$21,865,157	\$287,470,677	\$213,804,767	74%	\$73,665,910
LB Library						
Active	\$3,722,066	\$443,910	\$4,165,976	\$1,779,242	43%	\$2,386,734
Pending Closure	\$441,502	\$141,468	\$582,970	\$582,970	100%	
Total LB Library	\$4,163,568	\$585,378	\$4,748,946	\$2,362,212	50%	\$2,386,734
Total Current Year Capital	\$453,610,599	\$28,776,499	\$482,387,098	\$317,783,828	66%	\$164,603,270

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$586,179		\$586,179	\$50,151	9%	\$536,028
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Council Staff Work Plan	\$317,169		\$317,169	\$161,112	51%	\$156,057
Total Office of the CAO	\$1,261,305	\$96,000	\$1,357,305	\$577,351	43%	\$779,954
Total Office of the CAO	\$1,261,305	\$96,000	\$1,357,305	\$577,351	43%	\$779,954
Total Active	\$1,261,305	\$96,000	\$1,357,305	\$577,351	43%	\$779,954
Pending Closure						
Executive Services						
Office of the CAO						
Strategic Plan	\$153,246	\$15,178	\$168,424	\$168,424	100%	
Tourism Strategy	\$152,625	(\$150,000)	\$2,625	\$2,625	100%	
Total Office of the CAO	\$305,871	(\$134,822)	\$171,049	\$171,049	100%	
Total Executive Services	\$305,871	(\$134,822)	\$171,049	\$171,049	100%	
Total Pending Closure	\$305,871	(\$134,822)	\$171,049	\$171,049	100%	
Total EX Executive Services	\$1,567,176	(\$38,822)	\$1,528,354	\$748,400	49%	\$779,954
Total Executive Services	\$1,567,176	(\$38,822)	\$1,528,354	\$748,400	49%	\$779,954

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CO Corporate Services						
Active						
Corporate Services						
Finance						
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$56,343	31%	\$123,907
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
PSAB Legislative Changes	\$30,900	\$14,210	\$45,110	\$900	2%	\$44,210
Total Finance	\$1,030,463	\$14,210	\$1,044,673	\$431,744	41%	\$612,929
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$85,008	69%	\$38,592
Employee Strategic Development	\$339,556		\$339,556	\$88,253	26%	\$251,303
Health and Safety Audit/Implementation	\$161,071		\$161,071	\$23,396	15%	\$137,675
Total Human Resources	\$624,227		\$624,227	\$196,657	32%	\$427,570
Information Technology						
Technology Strategic Plan	\$315,041		\$315,041	\$124,736	40%	\$190,306
Technology Replacement/Upgrade	\$376,082		\$376,082	\$170,334	45%	\$205,748
Phone System Changes/Upgrade	\$145,794	\$59,452	\$205,246	\$25,104	12%	\$180,142
PC Workstation Complement Changes	\$25,155		\$25,155	\$4,090	16%	\$21,065
E-Services Strategy Implementation	\$173,527	\$157,706	\$331,233	\$5,054	2%	\$326,179
GIS/Geosmart Infrastructure	\$422,469		\$422,469	\$208,362	49%	\$214,107
Application/Software Upgrades	\$314,474		\$314,474	\$12,454	4%	\$302,020
Photocopiers	\$59,740		\$59,740	\$1,740	3%	\$58,000
Radio Communications Backup Upgrades	\$2,297,084	\$74,995	\$2,372,079	\$337,967	14%	\$2,034,112
Enterprise Content Management	\$604,934		\$604,934	\$199,150	33%	\$405,784
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$60,162	22%	\$210,787
Emergency Operations Centre	\$89,091	\$20,681	\$109,772	\$4,610	4%	\$105,162
Mobile Parking Enforcement	\$778,608	\$26,064	\$804,672	\$351,361	44%	\$453,311
Human Resources Information System	\$4,944,176	\$137,376	\$5,081,552	\$3,318,870	65%	\$1,762,682
Microsoft 365 Migration	\$294,479		\$294,479	\$8,577	3%	\$285,902
Automatic Vehicle Locator and Road Patrol	\$294,812		\$294,812	\$12,294	4%	\$282,518
Department Specific Tech Initiatives	\$3,278,992	\$832,542	\$4,111,534	\$2,713,987	66%	\$1,397,547
Council Technology	\$51,500		\$51,500	\$7,269	14%	\$44,231
Property Tax System Replacement	\$2,124,324	(\$1,031,092)	\$1,093,232	\$206,737	19%	\$886,495
Citizen Portal Implementation	\$533,358		\$533,358	\$15,535	3%	\$517,823
Financial Enterprise Systems	\$342,932	\$1,333,517	\$1,676,449	\$31,132	2%	\$1,645,317
Fire Department Emergency Systems	\$107,013	\$369,259	\$476,272	\$3,117	1%	\$473,155
Facility Infrastructure and Networking	\$4,092,822	\$156,885	\$4,249,707	\$2,770,586	65%	\$1,479,121
Technology Infrastructure Initiative	\$1,880,919		\$1,880,919	\$575,867	31%	\$1,305,052
Enterprise Licencing and Compliance	\$1,506,912		\$1,506,912	\$795,505	53%	\$711,407
Total Information Technology	\$25,275,588	\$2,186,984	\$27,462,572	\$11,964,599	44%	\$15,497,973
Legislative & Legal Services						
Impact on Regulatory Framework	\$84,048		\$84,048	\$2,448	3%	\$81,600
Total Legislative & Legal Services	\$84,048		\$84,048	\$2,448	3%	\$81,600
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$286,772	62%	\$179,387
Total Marketing & Government Relations	\$466,159		\$466,159	\$286,772	62%	\$179,387
Total Corporate Services	\$27,480,485	\$2,201,194	\$29,681,679	\$12,882,219	43%	\$16,799,460
Total Active	\$27,480,485	\$2,201,194	\$29,681,679	\$12,882,219	43%	\$16,799,460
Pending Closure						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$3,185,450	\$2,083,566	\$5,269,016	\$5,269,016	100%	
Total Finance	\$3,185,450	\$2,083,566	\$5,269,016	\$5,269,016	100%	
Human Resources						
Workplace Accommodation	\$15,450	(\$13,702)	\$1,748	\$1,748	100%	

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Employee Strategic Development	\$40,700	(\$4,562)	\$36,138	\$36,138	100%	
Total Human Resources	\$56,150	(\$18,265)	\$37,885	\$37,885	100%	
Information Technology						
Technology Strategic Plan	\$77,656	(\$22,170)	\$55,486	\$55,486	100%	
Technology Replacement/Upgrade	\$514,126	(\$13,977)	\$500,149	\$500,149	100%	
Phone System Changes/Upgrade	\$34,299	(\$254)	\$34,045	\$34,045	100%	
E-Services Strategy Implementation	\$84,862	(\$44,300)	\$40,562	\$40,562	100%	
Application Software Update	\$62,784	(\$17,291)	\$45,493	\$45,493	100%	
Milton Air Photo Mapping	\$20,963	(\$13,455)	\$7,508	\$7,508	100%	
Audit & Accountability Fund - Phase 3 Intake		\$122,112	\$122,112	\$122,112	100%	
Department Specific Tech Initiatives	\$639,443	(\$305,732)	\$333,711	\$333,711	100%	
Total Information Technology	\$1,434,133	(\$295,068)	\$1,139,065	\$1,139,065	100%	
Legislative & Legal Services						
Council Orientation Program	\$21,115	(\$20,000)	\$1,115	\$1,115	100%	
Taxi, Uber, Ride Strategy	\$28,490	(\$2,503)	\$25,987	\$25,987	100%	
Total Legislative & Legal Services	\$49,605	(\$22,503)	\$27,102	\$27,102	100%	
Total Corporate Services	\$4,725,338	\$1,747,730	\$6,473,068	\$6,473,068	100%	
Total Pending Closure	\$4,725,338	\$1,747,730	\$6,473,068	\$6,473,068	100%	
Total CO Corporate Services	\$32,205,823	\$3,948,924	\$36,154,747	\$19,355,287	54%	\$16,799,460
Total Corporate Services	\$32,205,823	\$3,948,924	\$36,154,747	\$19,355,287	54%	\$16,799,460

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CM Community Services						
Active						
Community Services						
Administration						
Recreation Master Plan (DC)	\$82,473	\$207,282	\$289,755	\$2,402	1%	\$287,353
FOACM Children's Program Fundraising Campaign				\$1,344,003	#DIV/0!	(\$1,344,003)
Climate Change & Mitigation	\$69,886		\$69,886	\$9,412	13%	\$60,474
Total Administration	\$152,359	\$207,282	\$359,641	\$1,355,817	377%	(\$996,176)
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$860,883	95%	\$43,654
Tennis Court Upgrades	\$93,645		\$93,645	\$66,756	71%	\$26,889
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$890,259	97%	\$28,031
Beaty Trail Park Redevelopment	\$74,064	(\$1,951)	\$72,113	\$42,823	59%	\$29,290
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$565,548	99%	\$4,180
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$326,877	96%	\$12,738
Baldwin Park Redevelopment	\$479,266	(\$1,930)	\$477,336	\$435,281	91%	\$42,055
Chris Hadfield Park Redevelopment	\$767,640	\$186,873	\$954,513	\$949,648	99%	\$4,865
Trudeau Park Redevelopment	\$70,457	(\$904)	\$69,553	\$44,621	64%	\$24,932
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$236,427	73%	\$88,056
Park Improvements - Preservation	\$171,728		\$171,728	\$129,830	76%	\$41,898
Multi-Court Resurfacing - Preservation	\$77,303		\$77,303	\$2,252	3%	\$75,051
In Ground Waste Container Installation	\$160,907	(\$16,809)	\$144,098	\$106,721	74%	\$37,377
Park Amenity Audit	\$279,932	(\$63,720)	\$216,212	\$144,494	67%	\$71,718
Total Parks Redevelopment	\$5,151,051	\$182,103	\$5,333,154	\$4,802,420	90%	\$530,734
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$421,295	82%	\$92,627
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$82,517	19%	\$349,201
Escarment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357	\$8,224	3%	\$274,133
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$78,459	11%	\$642,243
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$365,400	93%	\$26,147
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$1,997,427	95%	\$104,043
Walker Neighbourhood Park - Boyne	\$2,674,647	(\$72,940)	\$2,601,707	\$1,536,127	59%	\$1,065,580
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,291	9%	\$32,759
Total Parks Growth	\$6,985,588	\$93,885	\$7,079,473	\$4,492,741	63%	\$2,586,732
Facilities Redevelopment						
Corporate Office Furniture	\$166,464		\$166,464	\$78,295	47%	\$88,169
Civic Facility Improvements	\$4,316,687	\$166,921	\$4,483,608	\$3,033,448	68%	\$1,450,160
Heritage Property Restoration	\$274,336	\$338,158	\$612,494	\$294,444	48%	\$318,050
Accessibility Improvements	\$261,185		\$261,185	\$7,607	3%	\$253,578
Leisure Centre Upgrades	\$1,241,386	(\$179,988)	\$1,061,398	\$704,861	66%	\$356,537
Tonelli Sports Centre Improvements	\$560,015	(\$212,788)	\$347,227	\$265,240	76%	\$81,987
Milton Sports Centre Facility Improvements	\$2,507,403	(\$264,569)	\$2,242,834	\$1,893,670	84%	\$349,164
Mattamy National Cycling Centre Improvements	\$2,430,882	(\$313,673)	\$2,117,209	\$1,147,731	54%	\$969,478
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Milton Indoor Turf Centre Improvements	\$540,619		\$540,619	\$205,244	38%	\$335,375
FirstOntario Arts Centre Milton Facility Improvements	\$795,612	(\$40,500)	\$755,112	\$340,411	45%	\$414,701
Brookville Yard	\$195,492	(\$17,923)	\$177,569	\$16,706	9%	\$160,863
Civic Operations Centre Facility Improvements	\$206,030	(\$27,213)	\$178,817	\$43,842	25%	\$134,976
Facility Parking Area Improvements	\$184,595		\$184,595	\$21,038	11%	\$163,557
Fire Halls Facility Improvements	\$524,082	(\$2,279)	\$521,803	\$122,851	24%	\$398,951
Total Facilities Redevelopment	\$14,240,066	(\$553,853)	\$13,686,213	\$8,176,417	60%	\$5,509,797
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Civic Precinct		\$1,500,000	\$1,500,000	\$14,501	1%	\$1,485,499
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,250,236	91%	\$4,084,793
Civic Operations Centre	\$1,239,732		\$1,239,732	\$36,519	3%	\$1,203,213
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,507,626	3%	\$48,051,185

TOWN OF MILTON
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$5,030,996	75%	\$1,635,002
Main Library Expansion	\$570,130		\$570,130	\$74,294	13%	\$495,836
Total Facilities Growth	\$101,360,197	\$2,114,478	\$103,474,675	\$45,934,147	44%	\$57,540,528
Transit						
Transit						
Transit Study Update	\$221,151		\$221,151	\$108,883	49%	\$112,268
Transit Bus Pads	\$69,625	\$36,053	\$105,678	\$82,252	78%	\$23,426
Total Transit	\$290,776	\$36,053	\$326,829	\$191,134	58%	\$135,695
Transit Fleet Replacement						
Transit Bus Non Growth: Refurbishment	\$1,131,875		\$1,131,875	\$644,642	57%	\$487,233
Total Transit Fleet Replacement	\$1,131,875		\$1,131,875	\$644,642	57%	\$487,233
Transit Fleet Growth						
Non-Fixed Route Bus	\$402,540		\$402,540	\$44,316	11%	\$358,224
Total Transit Fleet Growth	\$402,540		\$402,540	\$44,316	11%	\$358,224
Total Transit	\$1,825,191	\$36,053	\$1,861,244	\$880,092	47%	\$981,152
Fire						
Fire Fleet Equipment - Replacement						
Rescue Truck Replacement/Refurbishment		\$1,198,693	\$1,198,693	\$29,117	2%	\$1,169,576
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$133,900	\$1,198,693	\$1,332,593	\$33,017	2%	\$1,299,576
Fire - Replacement						
Breathing Apparatus Replacement	\$38,625		\$38,625	\$17,448	45%	\$21,177
Special Operations Equipment Replacement	\$25,750		\$25,750	\$24,013	93%	\$1,737
Hazardous Material Equipment Replacement	\$25,750		\$25,750	\$7,367	29%	\$18,383
Firefighting Hose Replacement	\$20,600		\$20,600	\$12,426	60%	\$8,174
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$33,009	58%	\$23,641
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$11,526	75%	\$3,924
Firefighting Equipment Replacement	\$12,360		\$12,360	\$11,067	90%	\$1,293
Total Fire - Replacement	\$195,185		\$195,185	\$116,856	60%	\$78,329
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$22,794	31%	\$50,027
Bunker Gear and Recruit Package - Growth	\$46,543		\$46,543	\$41,175	88%	\$5,368
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$174,877	93%	\$13,401
Total Fire - Growth	\$307,642		\$307,642	\$238,846	78%	\$68,796
Total Fire	\$636,727	\$1,198,693	\$1,835,420	\$388,719	21%	\$1,446,701
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$96,414	\$276,664	\$164,001	59%	\$112,663
1 Ton Crew Dump Trucks	\$190,365	\$113,016	\$303,381	\$271,300	89%	\$32,081
1/2 Ton Pick up Replacement	\$100,288	\$4,902	\$105,190	\$105,190	100%	
Tandem Axle Dump Truck	\$1,445,356	\$946,560	\$2,391,916	\$771,753	32%	\$1,620,163
Sign Truck	\$750,759	(\$194,974)	\$555,785	\$100,089	18%	\$455,696
Ball Diamond Groomer	\$48,644	(\$8,159)	\$40,485	\$1,417	4%	\$39,068
Gator Utility Vehicle - Replacement	\$84,111		\$84,111	\$2,450	3%	\$81,661
Ice Resurfacers	\$113,300	\$92,601	\$205,901	\$202,901	99%	\$3,000
Total Fleet Equipment - Replacement	\$2,913,073	\$1,050,360	\$3,963,433	\$1,619,101	41%	\$2,344,332
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$411,832	\$84,661	\$496,493	\$280,784	57%	\$215,709
Tandem Axle Trucks	\$540,884	\$82,856	\$623,740	\$613,399	98%	\$10,341
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113	\$623,625	97%	\$21,488
Haul All/Packer	\$274,506	(\$501)	\$274,005	\$98,569	36%	\$175,436
Facility Maintenance Pick-Up	\$52,943	\$11,483	\$64,426	\$64,426	100%	
Total Fleet Equipment - Growth Related	\$1,919,314	\$184,463	\$2,103,777	\$1,680,802	80%	\$422,975
Forestry						
EAB Implementation Strategy	\$139,926		\$139,926	\$112,464	80%	\$27,462
Total Forestry	\$139,926		\$139,926	\$112,464	80%	\$27,462
Surface Treatment Program						

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Surface Treatment Program	\$2,127,535		\$2,127,535	\$1,569,961	74%	\$557,574
Total Surface Treatment Program	\$2,127,535		\$2,127,535	\$1,569,961	74%	\$557,574
Total Operations	\$7,099,848	\$1,234,823	\$8,334,671	\$4,982,327	60%	\$3,352,343
Total Community Services	\$137,451,027	\$4,513,464	\$141,964,491	\$71,012,680	50%	\$70,951,811
Total Active	\$137,451,027	\$4,513,464	\$141,964,491	\$71,012,680	50%	\$70,951,811
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$327,142	97%	\$9,316
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$456,289	98%	\$10,041
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$135,551)	\$278,252	\$278,208	100%	\$43
Total Parks Redevelopment	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,639	98%	\$19,401
Total Community Services	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,639	98%	\$19,401
Total Completed Pending Warranty	\$1,275,245	(\$194,205)	\$1,081,040	\$1,061,639	98%	\$19,401
Pending Closure						
Community Services						
Administration						
Service Strategy	\$50,875	\$13,481	\$64,356	\$64,356	100%	
Facility Roof Assessments	\$61,800	(\$17,319)	\$44,481	\$44,481	100%	
Park Master Plan Update	\$309,343	(\$207,282)	\$102,061	\$102,061	100%	
Total Administration	\$422,018	(\$211,121)	\$210,897	\$210,897	100%	
Facilities Redevelopment						
Corporate Office Furniture	\$31,758	\$91,191	\$122,949	\$122,949	100%	
Accessibility Improvements	\$57,490	(\$55,759)	\$1,731	\$1,731	100%	
Memorial Arena Facility Improvements	\$321,748	(\$15,605)	\$306,143	\$306,143	100%	
Senior Centre Asset Restorations	\$95,288	(\$88,465)	\$6,823	\$6,823	100%	
Civic Operations Centre Facility Improvements	\$156,512	(\$23,654)	\$132,858	\$132,858	100%	
Fire Halls Facilities Improvements	\$472,478	(\$139,979)	\$332,499	\$332,499	100%	
Electric Vehicle Charging Stations Strategy	\$160,907	(\$156,220)	\$4,687	\$4,687	100%	
Indoor Fitness Equipment	\$43,476	(\$3,965)	\$39,511	\$39,511	100%	
Milton Sports Centre Facility Improvements	\$48,588	(\$13,515)	\$35,073	\$35,073	100%	
Total Facilities Redevelopment	\$1,388,245	(\$405,971)	\$982,274	\$982,274	100%	
Facilities Growth						
Seniors Centre Expansion	\$239,110	(\$235,400)	\$3,710	\$3,710	100%	
Indoor Soccer - Air Supported	\$221,963	(\$218,155)	\$3,808	\$3,808	100%	-
Total Facilities Growth	\$461,073	(\$453,555)	\$7,518	\$7,518	100%	-
Parks						
Parks Growth						
Community Park Detailed Development	\$3,949,817	(\$723,725)	\$3,226,092	\$3,226,092	100%	
Sherwood Community Centre Park- Park Elements	\$930,818	(\$111,682)	\$819,136	\$819,136	100%	
Total Parks Growth	\$4,880,635	(\$835,408)	\$4,045,227	\$4,045,227	100%	
Parks Redevelopment						
Community Park - Enbridge Gas Easement	\$167,333	(\$100,209)	\$67,124	\$67,124	100%	
Implementation Trails Master Plan	\$64,931	\$29,131	\$94,062	\$94,062	100%	
Sam Sherratt Trail Redevelopment	\$56,045	\$81,896	\$137,941	\$137,941	100%	
Total Parks Redevelopment	\$288,309	\$10,818	\$299,127	\$299,127	100%	
Total Parks	\$5,168,944	(\$824,589)	\$4,344,355	\$4,344,355	100%	
Fire						
Fire - Replacement						
Thermal Image Camera Replacement	\$20,600	\$181	\$20,781	\$20,781	100%	
Bunker Gear Replacement - Employee Turnover	\$100,454	\$1,090	\$101,544	\$101,544	100%	
Defibrillators Replacement	\$32,960	(\$85)	\$32,875	\$32,875	100%	
Firefighting Equipment Replacement	\$10,300	(\$187)	\$10,113	\$10,113	100%	
Total Fire - Replacement	\$164,314	\$999	\$165,313	\$165,313	100%	
Fire - Growth						
Bunker Gear and Recruit Package Growth	\$86,520	(\$1,504)	\$85,016	\$85,016	100%	
Total Fire - Growth	\$86,520	(\$1,504)	\$85,016	\$85,016	100%	

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Fleet Equipment - Growth Related						
Emergency Vehicle Technician Equipment	\$26,935	(\$130)	\$26,805	\$26,805	100%	
Pumper/Rescue Growth	\$884,650	\$28,864	\$913,514	\$913,514	100%	
Total Fire Fleet Equipment - Growth Related	\$911,585	\$28,734	\$940,319	\$940,319	100%	
Fire Fleet Equipment Replacement						
Pumper/Rescue Units Refurbishment	\$131,115	(\$8,569)	\$122,547	\$122,547	100%	
Chief Officers Vehicle	\$78,020	\$11,386	\$89,406	\$89,406	100%	
Aerial Replacement/Refurbishment	\$73,725	(\$31,228)	\$42,497	\$42,497	100%	
Rescue Truck Replacement/Refurbishment	\$38,295	\$15,815	\$54,110	\$54,110	100%	
Training Vehicle Replacement	\$78,020	(\$17,553)	\$60,467	\$60,467	100%	
Total Fire Fleet Equipment Replacement	\$399,175	(\$30,148)	\$369,027	\$369,027	100%	
Total Fire	\$1,561,594	(\$1,919)	\$1,559,675	\$1,559,675	100%	
Operations						
Fleet Equipment - Replacement						
Landscape Trailer	\$28,227	(\$6,700)	\$21,527	\$21,527	100%	
Multifunction Tractor	\$401,022	\$31,347	\$432,369	\$432,369	100%	
Trackless Front Mower Deck	\$132,643	(\$15,008)	\$117,635	\$117,635	100%	
Enforcement Vehicles	\$57,409	(\$6,394)	\$51,015	\$51,015	100%	
3/4 Ton Pick Ups Replacement	\$143,383	\$7,938	\$151,321	\$151,321	100%	
Zero Turning Radius Mowers	\$320,330	\$21,893	\$342,223	\$342,223	100%	
Haul All/Packer	\$159,465	(\$31,623)	\$127,842	\$127,842	100%	
Tractor Attachments	\$71,377	(\$49,455)	\$21,922	\$21,922	100%	
Total Fleet Equipment - Replacement	\$1,313,856	(\$48,003)	\$1,265,853	\$1,265,853	100%	
Fleet Equipment - Growth						
Fleet Mechanic Equipment	\$38,625	\$2,091	\$40,716	\$40,716	100%	
Zero Radius Mowers	\$49,584	\$4,368	\$53,952	\$53,952	100%	
Total Fleet Equipment - Growth	\$88,209	\$6,459	\$94,668	\$94,668	100%	
Surface Treatment Program	\$938,301	\$35,303	\$973,604	\$973,604	100%	
Total Operations	\$2,340,366	(\$6,241)	\$2,334,125	\$2,334,125	100%	
Total Community Services	\$11,342,240	(\$1,903,396)	\$9,438,844	\$9,438,844	100%	
Total Pending Closure	\$11,342,240	(\$1,903,396)	\$9,438,844	\$9,438,844	100%	
Total CM Community Services	\$150,068,512	\$2,415,862	\$152,484,374	\$81,513,162	53%	\$70,971,212
Total Community Services	\$150,068,512	\$2,415,862	\$152,484,374	\$81,513,162	53%	\$70,971,212

TOWN OF MILTON
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Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DV Development Services						
Active						
Development Services Administration						
Development Services Administration						
Transportation Master Plan	\$272,064	\$10,000	\$282,064	\$130,011	46%	\$152,053
Development Eng & Parks Standards Manual	\$63,036	\$50,000	\$113,036	\$103,472	92%	\$9,564
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$11,056	32%	\$23,944
Guiderail Inventory, Condition and Needs Assessment	\$104,288	(\$28,381)	\$75,907	\$52,528	69%	\$23,379
Retaining Wall Inventory and Condition Assessment	\$69,525	(\$7,607)	\$61,918	\$34,138	55%	\$27,780
Road Needs Study/Asset Management Plan for Roads	\$208,575	(\$33,424)	\$175,151	\$113,516	65%	\$61,635
Bridge Needs Study	\$83,430	(\$9,873)	\$73,557	\$60,917	83%	\$12,640
Total Development Services Administration	\$800,918	\$15,715	\$816,633	\$505,638	62%	\$310,995
Total Development Services Administration	\$800,918	\$15,715	\$816,633	\$505,638	62%	\$310,995
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$2,598,029	\$36,032,956	\$32,092,720	89%	\$3,940,237
Nipissing Road Redevelopment	\$1,822,485	(\$547,425)	\$1,275,060	\$309,452	24%	\$965,609
Bronte Street (Heslop to S. of Main)	\$2,560,779	(\$101,345)	\$2,459,434	\$1,814,460	74%	\$644,974
Jasper Street Reconstruction	\$624,546	\$81,576	\$706,122	\$133,401	19%	\$572,721
Asphalt Overlay Program	\$18,520,113	\$97,332	\$18,617,445	\$16,943,905	91%	\$1,673,540
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,220,463		\$3,220,463	\$2,140,909	66%	\$1,079,554
Main St (Drew Centre to Thompson Rd)	\$1,116,910	\$141,891	\$1,258,801	\$909,884	72%	\$348,917
Total Urban Roads Redevelopment	\$61,300,223	\$2,270,059	\$63,570,282	\$54,344,731	85%	\$9,225,551
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,207	\$7,615,770	\$7,433,503	98%	\$182,267
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$24,990,618	93%	\$1,899,727
Main Street (Fifth Line to Sixth Line)	\$591,282	\$411,416	\$1,002,698	\$110,196	11%	\$892,502
Thompson Road (Louis St Laurent to Derry Rd)	\$526,967	\$12,717	\$539,684	\$52,793	10%	\$486,891
5th Line (Hwy 401 to Derry Road)	\$41,483,803	\$815,132	\$42,298,935	\$31,200,346	74%	\$11,098,589
5th Line (Derry Road to Britannia Road)	\$20,639,542		\$20,639,542	\$1,070,006	5%	\$19,569,536
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,242,240	\$9,242,240	\$8,524,732	92%	\$717,508
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$207,468	24%	\$669,825
Boulevard Works	\$895,369		\$895,369	\$67,466	8%	\$827,903
Total Urban Roads Growth	\$96,103,726	\$13,898,150	\$110,001,876	\$73,657,129	67%	\$36,344,747
Rural Roads Redevelopment						
Expanded Asphalt Program	\$5,076,102	(\$1,993,071)	\$3,083,031	\$2,771,078	90%	\$311,953
Appleby Line	\$2,602,136	\$1,701,875	\$4,304,011	\$3,566,853	83%	\$737,158
Milborough Line Rehabilitation	\$116,820	\$101,084	\$217,904	\$17,844	8%	\$200,060
Burnhamthorpe Rd Rehabilitation	\$179,739	\$35,047	\$214,786	\$70,238	33%	\$144,548
Campbellville Road - Guiderail Replacement	\$778,242	\$862,387	\$1,640,629	\$1,327,456	81%	\$313,173
Total Rural Roads Redevelopment	\$8,753,039	\$707,322	\$9,460,361	\$7,753,469	82%	\$1,706,891
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598	\$1,998	3%	\$66,600
Total Active Transportation - Redevelopment	\$68,598		\$68,598	\$1,998	3%	\$66,600
Active Transportation - Growth						
Boyne Limestone Trails	\$697,043	\$21,225	\$718,268	\$324,351	45%	\$393,916
Boyne Pedestrian Railway Crossing	\$6,228,061	\$313,974	\$6,542,035	\$687,878	11%	\$5,854,157
Boyne Multiuse Asphalt Trails	\$467,033	\$787,145	\$1,254,178	\$849,533	68%	\$404,645
Boyne Pedestrian Bridge - Minor Crossing	\$39,162		\$39,162	\$1,141	3%	\$38,021
Total Active Transportation - Growth	\$7,431,299	\$1,122,344	\$8,553,643	\$1,862,903	22%	\$6,690,740
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$870,459	\$43,966	\$914,425	\$687,481	75%	\$226,944
Kelso Road Bridge (Structure 74)	\$150,538	\$17,339	\$167,877	\$135,057	80%	\$32,820
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803	\$8,542	7%	\$116,261
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$240,908	\$48,304	\$289,212	\$43,290	15%	\$245,922
Total Bridges/Culverts Redevelopment	\$1,386,708	\$109,609	\$1,496,317	\$874,370	58%	\$621,947
Storm Water Management Rehabilitation						

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	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
SWM Quality Master Plan	\$602,550		\$602,550	\$17,550	3%	\$585,000
Stormwater Pond Maintenance	\$962,322	(\$43,031)	\$919,291	\$656,684	71%	\$262,607
Mill Pond Rehabilitation	\$3,454,047		\$3,454,047	\$256,146	7%	\$3,197,901
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$186,497	78%	\$52,801
Storm Sewer Network Program	\$4,933,530	\$135,702	\$5,069,232	\$1,024,726	20%	\$4,044,506
Total Storm Water Management Rehabilitation	\$10,158,298	\$126,120	\$10,284,418	\$2,141,603	21%	\$8,142,815
Traffic						
Traffic Infrastructure	\$155,339	\$96,672	\$252,011	\$30,691	12%	\$221,320
Traffic Services Safety Review	\$193,111		\$193,111	\$58,350	30%	\$134,761
Pedestrian Crossover (PXO) Program	\$103,363		\$103,363	\$82,250	80%	\$21,113
New Traffic Signals	\$376,352	(\$110,351)	\$266,001	\$41,387	16%	\$224,614
Preemption Traffic Control System	\$46,567		\$46,567	\$1,356	3%	\$45,211
Signal Interconnect Program	\$74,489		\$74,489	\$58,431	78%	\$16,058
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,114	52%	\$255,604
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$85,068	\$110,000	\$195,068	\$47,165	24%	\$147,903
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman Way)	\$177,037		\$177,037	\$5,156	3%	\$171,881
Total Traffic	\$1,749,044	\$131,321	\$1,880,365	\$606,902	32%	\$1,273,463
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720	(\$220,313)	\$231,407	\$19,829	9%	\$211,578
Street Lighting	\$200,329		\$200,329	\$24,609	12%	\$175,720
Street Light / Pole / Underground Power Renewal	\$131,487		\$131,487	\$43,551	33%	\$87,936
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,892,728	97%	\$93,276
Total Streetlighting	\$5,917,213	(\$2,367,986)	\$3,549,227	\$2,980,717	84%	\$568,510
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,783	81%	\$14,116
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,783	81%	\$14,116
Total Infrastructure Management	\$192,948,148	\$15,992,837	\$208,940,985	\$144,285,605	69%	\$64,655,380
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$502,507	\$24,052	\$526,559	\$316,283	60%	\$210,276
SWM Derry Green (BP2)	\$343,448	\$15,206	\$358,654	\$241,461	67%	\$117,193
SWM Sherwood	\$328,364	\$10,000	\$338,364	\$91,558	27%	\$246,806
SWM Milton Education Village	\$255,853		\$255,853	\$81,400	32%	\$174,453
SWM North Porta	\$133,900		\$133,900	\$66,102	49%	\$67,798
Total Storm Water Management Growth	\$1,564,072	\$49,258	\$1,613,330	\$796,804	49%	\$816,526
Total Development Engineering	\$1,564,072	\$49,258	\$1,613,330	\$796,804	49%	\$816,526
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$726,880	\$1,174,961	\$862,063	73%	\$312,898
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$910,208	\$1,460,625	\$1,327,469	91%	\$133,155
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$227,567	34%	\$435,933
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$2,314,850	\$3,757,502	\$2,991,079	80%	\$766,423
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,286,081	92%	\$202,128
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$1,257,251	\$3,647,138	\$1,858,929	51%	\$1,788,209
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$10,632	4%	\$284,828
Building Public Portal Implementation		\$1,000,000	\$1,000,000	\$320,428	32%	\$679,572
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192	\$2,811	\$253,003	\$118,310	47%	\$134,693
Total Planning	\$8,639,341	\$9,321,772	\$17,961,113	\$12,161,843	68%	\$5,799,270
Total Planning and Development	\$8,639,341	\$9,321,772	\$17,961,113	\$12,161,843	68%	\$5,799,270
Total Active	\$203,952,479	\$25,379,582	\$229,332,061	\$157,749,890	69%	\$71,582,171
Completed Pending Warranty						

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Infrastructure Management						
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$670,401	\$702,715	\$1,373,116	\$1,051,796	77%	\$321,320
Total Storm Water Management Rehabilitation	\$670,401	\$702,715	\$1,373,116	\$1,051,796	77%	\$321,320
Urban Roads Redevelopment						
Asphalt Overlay Program	\$9,828,147	(\$782,927)	\$9,045,220	\$8,903,301	98%	\$141,919
Total Urban Roads Redevelopment	\$9,828,147	(\$782,927)	\$9,045,220	\$8,903,301	98%	\$141,919
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,626,782	98%	\$169,304
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,891,339	93%	\$145,031
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$411,969	\$12,522,709	\$11,860,445	95%	\$662,264
Total Urban Roads Growth	\$20,657,322	\$697,843	\$21,355,165	\$20,378,566	95%	\$976,599
Rural Roads Redevelopment						
Expanded Asphalt Program	\$7,050,159	(\$1,978,709)	\$5,071,450	\$4,753,778	94%	\$317,671
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,337,601	\$702,865	\$2,040,466	\$1,840,517	90%	\$199,949
Total Rural Roads Redevelopment	\$8,387,760	(\$1,275,844)	\$7,111,916	\$6,594,296	93%	\$517,620
Bridges/Culverts Redevelopment						
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,588,149	99%	\$14,437
Second Line Nassagaweya Bridge (Structure No. 63)	\$545,131	\$33,150	\$578,281	\$466,437	81%	\$111,844
Total Bridges/Culverts Redevelopment	\$1,864,535	\$316,332	\$2,180,867	\$2,054,586	94%	\$126,281
Total Infrastructure Management	\$41,408,165	(\$341,881)	\$41,066,284	\$38,982,545	95%	\$2,083,739
Total Completed Pending Warranty	\$41,408,165	(\$341,881)	\$41,066,284	\$38,982,545	95%	\$2,083,739
Pending Closure						
Infrastructure Management						
Traffic						
Signal Interconnect Program	\$184,391	(\$5,279)	\$179,112	\$179,112	100%	
Preemption Traffic Control System	\$83,572	(\$7,464)	\$76,108	\$76,108	100%	
Pedestrian Crossover (PXO) Program	\$108,342	(\$12,568)	\$95,774	\$95,774	100%	
Pedestrian Crossover Decision Warrant System		\$50,676	\$50,676	\$50,676	100%	
Total Traffic	\$376,305	\$25,365	\$401,670	\$401,670	100%	
Urban Roads Redevelopment						
Wheelabrator Way-Including Culvert Replacement	\$1,698,327	\$994,735	\$2,693,062	\$2,693,062	100%	
Asphalt Overlay Program	\$590,203	(\$183,152)	\$407,051	\$407,051	100%	
Victoria Street (Bronte to James St)	\$830,947	(\$520,583)	\$310,364	\$310,364	100%	
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,123,700)	\$216,452	\$216,452	100%	
Total Urban Roads Redevelopment	\$4,459,629	(\$832,701)	\$3,626,928	\$3,626,928	100%	
Urban Roads Growth						
Louis St Laurent (Yates to 4th Line)	\$14,208,877	(\$2,314,480)	\$11,894,397	\$11,894,397	100%	-
Total Urban Roads Growth	\$14,208,877	(\$2,314,480)	\$11,894,397	\$11,894,397	100%	-
Rural Roads Redevelopment						
Expanded Asphalt Program	\$304,474	(\$80,487)	\$223,987	\$223,987	100%	
Appleby Line	\$114,294	\$293,913	\$408,207	\$408,207	100%	
Total Rural Roads Redevelopment	\$418,768	\$213,426	\$632,194	\$632,194	100%	
Bridges/Culverts						
Bridge/Culvert Rehabilitation Needs	\$781,297	(\$264,154)	\$517,143	\$517,143	100%	
Total Bridges/Culverts	\$781,297	(\$264,154)	\$517,143	\$517,143	100%	
Total Infrastructure Management	\$20,244,876	(\$3,172,544)	\$17,072,332	\$17,072,332	100%	-
Total Pending Closure	\$20,244,876	(\$3,172,544)	\$17,072,332	\$17,072,332	100%	-
Total DV Development Services	\$265,605,520	\$21,865,157	\$287,470,677	\$213,804,767	74%	\$73,665,910
Total Development Services	\$265,605,520	\$21,865,157	\$287,470,677	\$213,804,767	74%	\$73,665,910

**TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
December 2023**

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LB Library						
Active						
Library						
Library						
Automation Replacement	\$323,984		\$323,984	\$101,330	31%	\$222,654
Collection - Replacement	\$476,866		\$476,866	\$206,231	43%	\$270,635
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$287,439	92%	\$24,549
Collection - New	\$1,881,805		\$1,881,805	\$765,033	41%	\$1,116,772
Furniture Replacement	\$21,432		\$21,432	\$17,069	80%	\$4,363
Shelving - New	\$116,942	\$192,582	\$309,524	\$289,708	94%	\$19,816
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$112,432	13%	\$727,945
Total Library	\$3,722,066	\$443,910	\$4,165,976	\$1,779,242	43%	\$2,386,734
Total Library	\$3,722,066	\$443,910	\$4,165,976	\$1,779,242	43%	\$2,386,734
Total Active	\$3,722,066	\$443,910	\$4,165,976	\$1,779,242	43%	\$2,386,734
Pending Closure						
Library						
Library						
Collection Replacement	\$441,502		\$441,502	\$441,502	100%	
E-Services Implementation		\$141,468	\$141,468	\$141,468	100%	
Total Library	\$441,502	\$141,468	\$582,970	\$582,970	100%	
Total Library	\$441,502	\$141,468	\$582,970	\$582,970	100%	
Total Pending Closure	\$441,502	\$141,468	\$582,970	\$582,970	100%	
Total LB Library	\$4,163,568	\$585,378	\$4,748,946	\$2,362,212	50%	\$2,386,734
Total Library	\$4,163,568	\$585,378	\$4,748,946	\$2,362,212	50%	\$2,386,734