



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: June 19, 2023

Report No: CORS-032-23

Subject: Capital and Operating Financial Statements - April 2023

Recommendation: **THAT report CORS-032-23 covering the capital and operating financial statements as at April 30, 2023, be received for information.**

EXECUTIVE SUMMARY

Capital and operating financial statements as at April 30, 2023 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at April 30, 2023.

Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

With respect to the Operating Budget, the net balance of the operating fund declined by \$1.7 million through the month of April, reflecting investments made in service delivery. Staff continue to monitor areas of potential increased financial pressures in 2023 including settlements of wage contracts, winter maintenance activity and increased pressure on rates as contracts are renewed, as well as the Provincially announced minimum wage increase effective October 1. A re-forecasted year end operating position will be reported to Council in July as part of the next detailed operating variance review.

The Capital Budget has seen \$4.8 million invested in infrastructure during the month of April with 51% of the available budget spent to date (before commitments). Significant tender awards that made in April include the tender for the Fifth Line Reconstruction - Derry to Main (\$16.5 million) and the Micro Paving Program contract (estimated amount



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Discussion

of \$1.2 million). Spending from these awards will be reflected in the statements as progress payments are made or payment upon delivery has occurred.

Financial Impact

These statements reflect entries booked to the end of April 2023. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Jennifer Kloet

Phone: 905-878-
7252 Ext. 2216

Attachments

Appendix A: Capital and Operating Financial Statements as at April 30, 2023

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total EX Executive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
CO Corporate Services						
Active	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389
Total CO Corporate Services	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389
CM Community Services						
Active	\$153,292,621	\$2,660,024	\$155,952,645	\$72,432,095	46%	\$83,520,550
Completed Pending Warranty	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,455	97%	\$38,036
Total CM Community Services	\$154,623,911	\$2,551,225	\$157,175,136	\$73,616,550	47%	\$83,558,586
DV Development Services						
Active	\$251,071,508	\$21,071,796	\$272,143,304	\$142,444,735	52%	\$129,698,569
Completed Pending Warranty	\$19,079,572	(\$1,322,806)	\$17,756,766	\$16,943,505	95%	\$813,261
Total DV Development Services	\$270,151,080	\$19,748,990	\$289,900,070	\$159,388,240	55%	\$130,511,830
LB Library						
Active	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total LB Library	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total Current Year Capital	\$468,656,910	\$24,140,266	\$492,797,176	\$253,644,139	51%	\$239,153,036

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CAPITAL FINANCIAL STATEMENT
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Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$739,425		\$739,425	\$139,478	19%	\$599,947
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Council Staff Work Plan	\$317,169		\$317,169	\$80,779	25%	\$236,390
Total Office of the CAO	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Office of the CAO	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Active	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total EX Executive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206
Total Executive Services	\$1,567,176	\$96,000	\$1,663,176	\$588,970	35%	\$1,074,206

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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CO Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$6,698,450	\$1,204,070	\$7,902,520	\$5,621,067	71%	\$2,281,453
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$5,250	3%	\$175,000
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,000
PSAB Legislative Changes	\$30,900		\$30,900			\$30,900
Total Finance	\$7,728,913	\$1,204,070	\$8,932,983	\$6,000,818	67%	\$2,932,165
Human Resources						
Compensation Plan	\$123,600		\$123,600	\$3,600	3%	\$120,000
Employee Strategic Development	\$380,256		\$380,256	\$103,158	27%	\$277,098
Health and Safety Audit/Implementation	\$161,071		\$161,071	\$12,682	8%	\$148,389
Workplace Accommodation	\$30,900		\$30,900	\$657	2%	\$30,243
Total Human Resources	\$695,827		\$695,827	\$120,098	17%	\$575,729
Information Technology						
Technology Strategic Plan	\$392,697		\$392,697	\$162,396	41%	\$230,301
Technology Replacement/Upgrade	\$890,208		\$890,208	\$433,944	49%	\$456,264
Phone System Changes/Upgrade	\$310,795		\$310,795	\$78,228	25%	\$232,567
PC Workstation Complement Changes	\$54,503		\$54,503	\$31,517	58%	\$22,986
E-Services Strategy Implementation	\$258,389	\$132,706	\$391,095	\$21,570	6%	\$369,525
GIS/Geosmart Infrastructure	\$422,469		\$422,469	\$122,979	29%	\$299,490
Application/Software Upgrades	\$377,258		\$377,258	\$49,624	13%	\$327,634
Photocopiers	\$59,740		\$59,740			\$59,740
Radio Communications Backup Upgrades	\$2,615,191		\$2,615,191	\$481,506	18%	\$2,133,685
Milton Air Photo Mapping	\$20,963		\$20,963			\$20,963
Enterprise Content Management	\$641,159		\$641,159	\$201,981	32%	\$439,178
Enterprise Contact Management	\$221,350	\$49,599	\$270,949	\$6,447	2%	\$264,502
Emergency Operations Centre	\$132,588		\$132,588	\$22,816	17%	\$109,772
Open Data Initiative	\$10,300		\$10,300			\$10,300
Mobile Parking Enforcement	\$814,244		\$814,244	\$200,468	25%	\$613,776
Human Resources Information System	\$4,944,176	\$137,376	\$5,081,552	\$2,401,179	47%	\$2,680,373
Microsoft 365 Migration	\$294,479		\$294,479			\$294,479
Automatic Vehicle Locator and Road Patrol	\$294,812		\$294,812	\$314		\$294,498
Department Specific Tech Initiatives	\$3,918,435	\$647,550	\$4,565,985	\$2,782,077	61%	\$1,783,908
Council Technology	\$51,500		\$51,500			\$51,500
Property Tax System Replacement	\$2,124,324	(\$1,731,092)	\$393,232	\$64,088	16%	\$329,144
Citizen Portal Implementation	\$533,358		\$533,358			\$533,358
Financial Enterprise Systems	\$437,264	\$355,985	\$793,249	\$19,362	2%	\$773,887
Fire Department Emergency Systems	\$453,792	\$172,600	\$626,392	\$150,120	24%	\$476,272
Facility Infrastructure and Networking	\$4,092,822	\$15,734	\$4,108,556	\$1,906,186	46%	\$2,202,370
Technology Infrastructure Initiative	\$2,996,088	\$56,318	\$3,052,406	\$1,669,983	55%	\$1,382,423
Enterprise Licencing and Compliance	\$1,666,087	\$4,622	\$1,670,709	\$826,821	49%	\$843,888
Audit & Accountability Fund - Phase 3 Intake		\$122,112	\$122,112	\$122,112	100%	
Total Information Technology	\$29,028,991	(\$36,490)	\$28,992,502	\$11,755,716	41%	\$17,236,786
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Council Orientation Program	\$21,115		\$21,115	\$615	3%	\$20,500
Multi-Year Accessibility Plan	\$21,012		\$21,012	\$612	3%	\$20,400

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Impact on Regulatory Framework	\$84,048		\$84,048			\$84,048
Total Legislative & Legal Services	\$154,665		\$154,665	\$19,143	12%	\$135,522
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$228,972	49%	\$237,187
Total Marketing & Government Relations	\$466,159		\$466,159	\$228,972	49%	\$237,187
Total Corporate Services	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389
Total Active	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389
Total CO Corporate Services	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389
Total Corporate Services	\$38,074,555	\$1,167,580	\$39,242,135	\$18,124,747	46%	\$21,117,389

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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CM Community Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$263,339		\$263,339	\$83,726	32%	\$179,613
Recreation Master Plan (DC)	\$82,473		\$82,473			\$82,473
Service Strategy	\$50,875	\$48,637	\$99,512	\$64,356	65%	\$35,156
FOACM Children's Program Fundraising Campaign				\$1,344,003		(\$1,344,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Climate Change & Mitigation	\$69,886		\$69,886	\$6,329	9%	\$63,557
Facility Roof Assessments	\$61,800		\$61,800	\$6,483	10%	\$55,317
Total Administration	\$574,377	\$48,637	\$623,014	\$1,523,231	244%	(\$900,217)
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$860,353	95%	\$44,184
Tennis Court Upgrades	\$93,645		\$93,645	\$66,756	71%	\$26,889
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$890,259	97%	\$28,031
Beaty Trail Park Redevelopment	\$74,064	(\$1,951)	\$72,113	\$2,218	3%	\$69,895
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$562,645	99%	\$7,083
Moorelands Park Redevelopment	\$344,348	(\$4,733)	\$339,615	\$261,702	77%	\$77,913
Baldwin Park Redevelopment	\$541,786	(\$1,930)	\$539,856	\$67,264	12%	\$472,592
Chris Hadfield Park Redevelopment	\$862,631	\$191,766	\$1,054,397	\$124,794	12%	\$929,603
Trudeau Park Redevelopment	\$70,457	(\$904)	\$69,553	\$2,218	3%	\$67,335
Sunny Mount Park	\$324,608	(\$125)	\$324,483	\$161,615	50%	\$162,868
Community Park - Engbridge Gas Easement	\$167,333	(\$43,974)	\$123,359	\$67,124	54%	\$56,235
Park Improvements - Preservation	\$171,728		\$171,728	\$42,390	25%	\$129,338
Multi-Court Resurfacing - Preservation	\$77,303		\$77,303			\$77,303
Implementation Trails Master Plan	\$64,931	\$29,199	\$94,130	\$54,444	58%	\$39,686
In Ground Waste Container Installation	\$160,907	(\$16,809)	\$144,098	\$106,721	74%	\$37,377
Park Amenity Audit	\$279,932	(\$63,720)	\$216,212	\$30,502	14%	\$185,710
Total Parks Redevelopment	\$5,540,826	\$172,221	\$5,713,047	\$3,301,005	58%	\$2,412,042
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$392,697	76%	\$121,225
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$81,790	19%	\$349,928
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,214,101	99%	\$38,055
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$775,924	97%	\$25,809
Escarpment View Lands (Formerly CMHL Prpoerty)	\$282,357		\$282,357			\$282,357
District Park West - Boyne	\$762,398	(\$41,696)	\$720,702	\$48,455	7%	\$672,247
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$359,439	92%	\$32,108
Cobban Neighbourhood Park - Boyne	\$2,130,490	(\$29,020)	\$2,101,470	\$1,895,852	90%	\$205,618
Walker Neighbourhood Park - Boyne	\$2,674,647		\$2,674,647	\$122,627	5%	\$2,552,020
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$3,291	9%	\$32,759
Total Parks Growth	\$11,866,223	(\$659,922)	\$11,206,301	\$6,894,177	62%	\$4,312,125
Facilities Redevelopment						
Corporate Office Furniture	\$198,222	\$91,197	\$289,419	\$122,665	42%	\$166,754
Indoor Fitness Equipment	\$43,476		\$43,476			\$43,476
Civic Facility Improvements	\$4,316,687	\$191,424	\$4,508,111	\$2,911,867	65%	\$1,596,243
Heritage Property Restoration	\$274,336	\$304,497	\$578,833	\$94,255	16%	\$484,578
Accessibility Improvements	\$318,675		\$318,675	\$1,731	1%	\$316,944
Leisure Centre Upgrades	\$1,241,386	(\$179,988)	\$1,061,398	\$704,731	66%	\$356,667
Memorial Arena Facility Improvements	\$321,748	(\$3,278)	\$318,470	\$306,143	96%	\$12,327
Tonelli Sports Centre Improvements	\$560,015	(\$216,709)	\$343,306	\$188,272	55%	\$155,034

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Milton Sports Centre Upgrades	\$2,555,991	(\$264,569)	\$2,291,422	\$991,227	43%	\$1,300,196
Mattamy National Cycling Centre Improvements	\$2,430,882	(\$313,673)	\$2,117,209	\$1,087,971	51%	\$1,029,238
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278	\$1,028	3%	\$34,250
Senior Centre Asset Restorations	\$95,288		\$95,288	\$2,972	3%	\$92,316
Milton Indoor Turf Centre Improvements	\$580,346		\$580,346	\$17,066	3%	\$563,280
FirstOntario Arts Centre Milton Facility Improvements	\$795,612	(\$26,337)	\$769,275	\$270,145	35%	\$499,130
Brookville Yard	\$195,492	(\$17,923)	\$177,569	\$4,330	2%	\$173,239
Civic Operations Centre Facility Improvements	\$362,542	\$5,891	\$368,433	\$117,931	32%	\$250,502
Facility Parking Area Improvements	\$184,595		\$184,595	\$2,348	1%	\$182,247
Fire Halls Facility Improvements	\$996,560	(\$53,750)	\$942,810	\$411,509	44%	\$531,301
Electric Vehicle Charging Stations Strategy	\$160,907		\$160,907	\$4,687	3%	\$156,220
Total Facilities Redevelopment	\$15,668,038	(\$483,216)	\$15,184,822	\$7,240,880	48%	\$7,943,942
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,203,283	90%	\$4,131,746
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Civic Operations Centre	\$1,239,732		\$1,239,732	\$3,077		\$1,236,655
Transit Operations Centre	\$49,558,811		\$49,558,811	\$1,482,806	3%	\$48,076,005
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$4,993,294	75%	\$1,672,704
Main Library Expansion	\$570,130		\$570,130	\$74,294	13%	\$495,836
Total Facilities Growth	\$101,821,270	\$614,478	\$102,435,748	\$45,784,246	45%	\$56,651,502
Transit						
Transit						
Transit Study Update	\$221,151		\$221,151			\$221,151
Transit Bus Stop-Retrofit	\$73,600		\$73,600	\$78,400	107%	(\$4,800)
Transit Bus Pads	\$69,625	\$36,053	\$105,678	\$26,124	25%	\$79,554
Total Transit	\$364,376	\$36,053	\$400,429	\$104,524	26%	\$295,905
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$3,396,313	\$172,778	\$3,569,091	\$2,849,323	80%	\$719,768
Transit Bus Non Growth: Refurbishment	\$1,131,875		\$1,131,875			\$1,131,875
Total Transit Fleet Replacement	\$4,528,188	\$172,778	\$4,700,966	\$2,849,323	61%	\$1,851,643
Transit Fleet Growth						
Transit Bus	\$462,021	\$60,205	\$522,226	\$521,041	100%	\$1,185
Non-Fixed Route Bus	\$402,540		\$402,540			\$402,540
Total Transit Fleet Growth	\$864,561	\$60,205	\$924,766	\$521,041	56%	\$403,725
Total Transit	\$5,757,125	\$269,036	\$6,026,161	\$3,474,888	58%	\$2,551,273
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$162,844	\$37,145	\$199,989	\$149,740	75%	\$50,249
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$33,282	45%	\$40,443
Training Vehicle Replacement	\$78,020		\$78,020	\$60,467	78%	\$17,553
Chief Officers Vehicle	\$78,020		\$78,020	\$76,513	98%	\$1,507
Rescue Truck Replacement/Refurbishment	\$38,295	\$1,214,508	\$1,252,803	\$47,612	4%	\$1,205,191
Pumper/Rescue Units Refurbishment	\$131,115		\$131,115	\$55,610	42%	\$75,505
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$695,919	\$1,251,653	\$1,947,572	\$427,124	22%	\$1,520,448
Fire Fleet Equipment - Growth Related						
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$884,673	97%	\$26,740
Emergency Vehicle Technician Equipment	\$26,935		\$26,935	\$4,714	18%	\$22,221
Total Fire Fleet Equipment - Growth Related	\$911,585	\$26,763	\$938,348	\$889,387	95%	\$48,961

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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
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Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire - Replacement						
Breathing Apparatus Replacement	\$38,625		\$38,625	\$17,448	45%	\$21,177
Defibrillators Replacement	\$32,960		\$32,960			\$32,960
Special Operations Equipment Replacement	\$25,750		\$25,750	\$24,013	93%	\$1,737
Thermal Image Camera Replacement	\$20,600		\$20,600			\$20,600
Air Monitoring Replacement	\$14,420		\$14,420	\$420	3%	\$14,000
Bunker Gear Replacement - Employee Turnover	\$100,454		\$100,454	\$27,357	27%	\$73,097
Hazardous Material Equipment Replacement	\$25,750		\$25,750			\$25,750
Firefighting Hose Replacement	\$20,600		\$20,600			\$20,600
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$24,161	43%	\$32,489
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$450	3%	\$15,000
Firefighting Equipment Replacement	\$22,660		\$22,660	\$9,097	40%	\$13,563
Total Fire - Replacement	\$373,919		\$373,919	\$102,946	28%	\$270,973
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$22,794	31%	\$50,027
Bunker Gear and Recruit Package - Growth	\$133,063		\$133,063	\$83,388	63%	\$49,675
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$88,184	47%	\$100,094
Total Fire - Growth	\$394,162		\$394,162	\$194,366	49%	\$199,796
Total Fire	\$2,375,585	\$1,278,416	\$3,654,001	\$1,613,824	44%	\$2,040,177
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250	\$96,414	\$276,664	\$83,268	30%	\$193,396
1 Ton Crew Dump Trucks	\$190,365	\$110,949	\$301,314	\$184,349	61%	\$116,965
1/2 Ton Pick up Replacement	\$100,288	\$4,902	\$105,190			\$105,190
3/4 Ton Pick-ups Replacement	\$143,383	\$7,938	\$151,321			\$151,321
Tandem Axle Dump Truck	\$1,445,356	\$946,560	\$2,391,916	\$363,524	15%	\$2,028,392
Enforcement Vehicles	\$57,409	(\$2,891)	\$54,518			\$54,518
Sign Truck	\$750,759	\$27,987	\$778,746	\$87,822	11%	\$690,924
Haul All/Packer	\$159,465	(\$29,623)	\$129,842	\$4,645	4%	\$125,197
Multifunction Tractor	\$401,022	\$43,844	\$444,866	\$11,532	3%	\$433,334
Tractor Attachments	\$71,377		\$71,377			\$71,377
Trackless Front Mower Deck	\$132,643	\$74	\$132,717	\$25,824	19%	\$106,893
Zero Turning Radius Mowers	\$320,330	\$21,895	\$342,225	\$114,830	34%	\$227,395
Ball Diamond Groomer	\$48,644		\$48,644			\$48,644
Landscape Trailer	\$28,227		\$28,227			\$28,227
Gator Utility Vehicle - Replacement	\$125,311	(\$1,887)	\$123,424	\$39,468	32%	\$83,956
Ice Resurfacer	\$113,300	\$92,601	\$205,901	\$3,300	2%	\$202,601
Total Fleet Equipment - Replacement	\$4,268,129	\$1,318,763	\$5,586,892	\$918,562	16%	\$4,668,330
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$411,832	\$17,921	\$429,753	\$7,445	2%	\$422,308
Tandem Axle Trucks	\$540,884	\$66,305	\$607,189	\$15,754	3%	\$591,435
Zero Radius Mowers	\$49,584	\$4,369	\$53,953	\$1,444	3%	\$52,509
General Mowers and Attachments - Growth	\$99,358	\$5,127	\$104,485	\$104,485	100%	-
Tractors, Loaders & Back Hoes	\$639,149	\$5,964	\$645,113			\$645,113
Trailers/Water Tanks	\$44,545	(\$11,089)	\$33,456	\$12,149	36%	\$21,307
Fleet Mechanic Equipment	\$38,625	\$2,091	\$40,716	\$1,125	3%	\$39,591
Haul All/Packer	\$274,506	(\$501)	\$274,005			\$274,005
Facility Maintenance Pick-Up	\$52,943	\$11,424	\$64,367			\$64,367
Total Fleet Equipment - Growth Related	\$2,151,426	\$101,611	\$2,253,037	\$142,402	6%	\$2,110,635
Forestry						
EAB Implementation Strategy	\$139,926		\$139,926	\$61,345	44%	\$78,581

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
Total Forestry	\$203,786		\$203,786	\$63,205	31%	\$140,581
Surface Treatment Program						
Surface Treatment Program	\$3,065,836		\$3,065,836	\$1,475,675	48%	\$1,590,161
Total Surface Treatment Program	\$3,065,836		\$3,065,836	\$1,475,675	48%	\$1,590,161
Total Operations	\$9,689,177	\$1,420,374	\$11,109,551	\$2,599,844	23%	\$8,509,707
Total Community Services	\$153,292,621	\$2,660,024	\$155,952,645	\$72,432,095	46%	\$83,520,550
Total Active	\$153,292,621	\$2,660,024	\$155,952,645	\$72,432,095	46%	\$83,520,550
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$326,799	97%	\$9,659
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$444,128	95%	\$22,202
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$275,666	98%	\$4,945
Sam Sherratt Trail Redevelopment	\$56,045	\$83,048	\$139,093	\$137,862	99%	\$1,231
Total Parks Redevelopment	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,455	97%	\$38,036
Total Community Services	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,455	97%	\$38,036
Total Completed Pending Warranty	\$1,331,290	(\$108,799)	\$1,222,491	\$1,184,455	97%	\$38,036
Total CM Community Services	\$154,623,911	\$2,551,225	\$157,175,136	\$73,616,550	47%	\$83,558,586
Total Community Services	\$154,623,911	\$2,551,225	\$157,175,136	\$73,616,550	47%	\$83,558,586

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DV Development Services						
Active						
Development Services Administration						
Development Services Administration						
Transportation Master Plan	\$272,064	\$10,000	\$282,064	\$5,329	2%	\$276,735
Development Eng & Parks Standards Manual	\$63,036	\$15,000	\$78,036	\$55,537	71%	\$22,499
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,950
Guiderail Inventory, Condition and Needs Assessment	\$104,288		\$104,288			\$104,288
Retaining Wall Inventory and Condition Assessment	\$69,525		\$69,525			\$69,525
Road Needs Study/Asset Management Plan for Roads	\$208,575	(\$33,424)	\$175,151	\$565		\$174,586
Bridge Needs Study	\$83,430	(\$9,873)	\$73,557	\$690	1%	\$72,867
Total Development Services Administration	\$800,918	\$16,703	\$817,621	\$63,171	8%	\$754,450
Total Development Services Administration	\$800,918	\$16,703	\$817,621	\$63,171	8%	\$754,450
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$2,435,682	\$35,870,609	\$26,769,383	75%	\$9,101,226
Nipissing Road Redevelopment	\$4,238,589	\$72,991	\$4,311,580	\$271,552	6%	\$4,040,029
Bronte Street (Heslop to S. of Main)	\$2,560,779	(\$101,345)	\$2,459,434	\$1,814,166	74%	\$645,268
Jasper Street Reconstruction	\$624,546	\$36,312	\$660,858	\$124,305	19%	\$536,553
Asphalt Overlay Program	\$29,426,877	(\$608,654)	\$28,818,223	\$18,623,234	65%	\$10,194,989
High Point Drive (Hwy 25 to Parkhill Dr)	\$3,336,990	\$33,898	\$3,370,888	\$131,901	4%	\$3,238,987
Main St (Drew Centre to Thompson Rd)	\$1,116,910	\$141,891	\$1,258,801	\$40,057	3%	\$1,218,744
Total Urban Roads Redevelopment	\$74,739,618	\$2,010,775	\$76,750,393	\$47,774,598	62%	\$28,975,796
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,207	\$7,615,770	\$7,421,923	97%	\$193,847
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$23,212,375	86%	\$3,677,970
Main Street (Fifth Line to Sixth Line)	\$591,282		\$591,282	\$63		\$591,219
Thompson Road (Britannia to Louis St Laurent)	\$12,110,740	\$411,969	\$12,522,709	\$11,840,498	95%	\$682,212
Thompson Road (Louis St Laurent to Derry Rd)	\$526,967		\$526,967	\$816		\$526,151
5th Line (Hwy 401 to Derry Road)	\$41,483,803	\$815,132	\$42,298,935	\$10,439,418	25%	\$31,859,516
5th Line (Derry Road to Britannia Road)	\$20,639,542		\$20,639,542	\$757,677	4%	\$19,881,865
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,838,832	103%	(\$334,301)
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,242,240	\$9,242,240	\$5,950,362	64%	\$3,291,879
Peru Road (Bridge Removal and Cul De Sac)	\$877,293		\$877,293	\$123,501	14%	\$753,792
Boulevard Works	\$895,369		\$895,369	\$23,429	3%	\$871,940
Total Urban Roads Growth	\$122,423,343	\$10,181,640	\$132,604,983	\$70,608,894	53%	\$61,996,089
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,337,601	\$702,865	\$2,040,466	\$1,833,325	90%	\$207,141
Expanded Asphalt Program	\$8,138,073	(\$1,383,759)	\$6,754,314	\$2,104,888	31%	\$4,649,427
Appleby Line	\$2,716,430	\$1,985,346	\$4,701,776	\$655,653	14%	\$4,046,123
Milborough Line Rehabilitation	\$116,820		\$116,820	\$1,004	1%	\$115,816
Burnhamthorpe Rd Rehabilitation	\$179,739		\$179,739	\$1,569	1%	\$178,170
Campbellville Road - Guiderail Replacement	\$778,242		\$778,242	\$1,695		\$776,547
Total Rural Roads Redevelopment	\$13,266,905	\$1,304,453	\$14,571,358	\$4,598,133	32%	\$9,973,224
Active Transportation - Redevelopment						
James Snow Parkway Multi-Use Path Replacement	\$68,598		\$68,598			\$68,598
Total Active Transportation - Redevelopment	\$68,598		\$68,598			\$68,598
Active Transportation - Growth						
Boyne Limestone Trails	\$697,043	\$21,225	\$718,268	\$277,699	39%	\$440,569
Boyne Pedestrian Railway Crossing	\$6,228,061	\$246,625	\$6,474,686	\$595,343	9%	\$5,879,343
Boyne Multiuse Asphalt Trails	\$467,033	\$573,319	\$1,040,352	\$589,445	57%	\$450,907

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Boyne Pedestrian Bridge - Minor Crossing	\$39,162		\$39,162			\$39,162
Total Active Transportation - Growth	\$7,431,299	\$841,169	\$8,272,468	\$1,462,486	18%	\$6,809,982
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,073,926	(\$42,733)	\$1,031,193	\$81,357	8%	\$949,836
Second Line Nassagaweya Bridge (Structure No. 63)	\$545,131	\$33,150	\$578,281	\$465,988	81%	\$112,293
Kelso Road Bridge (Structure 74)	\$150,538	\$17,339	\$167,877	\$74,979	45%	\$92,898
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803	\$3,635	3%	\$121,168
Fourth Line Nassagaweya Bridge Replacement (Structure 112)	\$240,908		\$240,908			\$240,908
Total Bridges/Culverts Redevelopment	\$2,135,306	\$7,756	\$2,143,062	\$625,959	29%	\$1,517,103
Storm Water Management Rehabilitation						
SWM Quality Master Plan	\$602,550		\$602,550			\$602,550
Stormwater Pond Maintenance	\$1,717,654	\$579,607	\$2,297,261	\$1,605,067	70%	\$692,194
Mill Pond Rehabilitation	\$3,454,047		\$3,454,047	\$101,992	3%	\$3,352,055
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$184,709	77%	\$54,589
Storm Sewer Network Program	\$4,933,530	(\$71,110)	\$4,862,420	\$110,564	2%	\$4,751,856
Total Storm Water Management Rehabilitation	\$10,913,630	\$541,946	\$11,455,576	\$2,002,332	17%	\$9,453,244
Traffic						
Traffic Infrastructure	\$155,339		\$155,339	\$12,022	8%	\$143,317
Traffic Services Safety Review	\$250,429	\$1,596	\$252,025	\$61,775	25%	\$190,250
Pedestrian Crossover (PXO) Program	\$211,705		\$211,705	\$45,532	22%	\$166,173
Pedestrian Crossover Decision Warrant System		\$50,880	\$50,880			\$50,880
New Traffic Signals	\$1,086,185	\$26,490	\$1,112,675	\$43,435	4%	\$1,069,240
Preemption Traffic Control System	\$245,332		\$245,332	\$152,707	62%	\$92,625
Signal Interconnect Program	\$258,880		\$258,880	\$214,700	83%	\$44,180
Transport Canada Rail Regulations	\$537,718		\$537,718	\$282,114	52%	\$255,604
Preemption Traffic Control System	\$83,572		\$83,572	\$58,146	70%	\$25,426
Traffic Calming Study - Bronte/Main St		\$35,000	\$35,000			\$35,000
Traffic Calming	\$85,068	\$110,000	\$195,068			\$195,068
Intersection Pedestrian Signal (LSL at Diefenbaker St/Hamman Way)	\$177,037		\$177,037			\$177,037
Total Traffic	\$3,091,265	\$223,966	\$3,315,231	\$870,430	26%	\$2,444,801
Streetlighting						
Street Light Inventory and Condition Assessment	\$451,720		\$451,720			\$451,720
Street Lighting	\$200,329		\$200,329	\$3,815	2%	\$196,514
Street Light / Pole / Underground Power Renewal	\$131,487		\$131,487	\$1,872	1%	\$129,615
Street Light LED Replacement	\$5,133,677	(\$2,147,673)	\$2,986,004	\$2,870,560	96%	\$115,444
Total Streetlighting	\$5,917,213	(\$2,147,673)	\$3,769,540	\$2,876,247	76%	\$893,293
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,501
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,501
Total Infrastructure Management	\$240,067,177	\$12,959,931	\$253,027,108	\$130,880,477	52%	\$122,146,630
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$502,507	\$14,052	\$516,559	\$170,189	33%	\$346,370
SWM Derry Green (BP2)	\$343,448	\$5,206	\$348,654	\$113,539	33%	\$235,115
SWM Sherwood	\$328,364		\$328,364	\$15,876	5%	\$312,488
SWM Milton Education Village	\$255,853		\$255,853	\$7,724	3%	\$248,129
SWM North Porta	\$133,900		\$133,900	\$1,667	1%	\$132,233
Total Storm Water Management Growth	\$1,564,072	\$19,258	\$1,583,330	\$308,995	20%	\$1,274,335
Total Development Engineering	\$1,564,072	\$19,258	\$1,583,330	\$308,995	20%	\$1,274,335
Planning and Development						
Planning						

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Official Plan Review	\$448,081	\$366,880	\$814,961	\$649,992	80%	\$164,969
Urban Design Guidelines	\$225,053		\$225,053	\$73,668	33%	\$151,385
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,863	98%	\$35,539
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$856,380	\$1,406,797	\$1,299,757	92%	\$107,041
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$218,722	33%	\$444,778
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,877,303	\$3,319,955	\$2,646,491	80%	\$673,464
Sustainable Halton Subwatershed Study	\$2,230,000	\$258,209	\$2,488,209	\$2,268,198	91%	\$220,011
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$865,568	\$3,255,455	\$1,770,276	54%	\$1,485,179
Community Improvement Plan for CBD	\$107,711		\$107,711	\$3,170	3%	\$104,541
Zoning By-Law Review	\$295,460		\$295,460	\$9,378	3%	\$286,082
Building Public Portal Implementation		\$1,000,000	\$1,000,000	\$159,971	16%	\$840,029
Trafalgar Secondary Plan Application		\$450,000	\$450,000			\$450,000
Res/Non-Res Take Up/Land Needs Study	\$250,192		\$250,192	\$10,021	4%	\$240,171
Total Planning	\$8,639,341	\$8,075,904	\$16,715,245	\$11,192,092	67%	\$5,523,153
Total Planning and Development	\$8,639,341	\$8,075,904	\$16,715,245	\$11,192,092	67%	\$5,523,153
Total Active	\$251,071,508	\$21,071,796	\$272,143,304	\$142,444,735	52%	\$129,698,569
Completed Pending Warranty						
Infrastructure Management						
Urban Roads Redevelopment						
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,691,168	98%	\$64,932
Victoria Street (Bronte to James St)	\$830,947	(\$453,195)	\$377,752	\$309,972	82%	\$67,780
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,055,759)	\$284,393	\$216,060	76%	\$68,333
Total Urban Roads Redevelopment	\$3,869,426	(\$451,181)	\$3,418,245	\$3,217,200	94%	\$201,045
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,626,635	98%	\$169,451
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,876,182	92%	\$160,188
Total Urban Roads Growth	\$8,546,582	\$285,874	\$8,832,456	\$8,502,817	96%	\$329,639
Rural Roads Redevelopment						
Expanded Asphalt Program	\$4,292,662	(\$1,338,650)	\$2,954,012	\$2,773,844	94%	\$180,168
Total Rural Roads Redevelopment	\$4,292,662	(\$1,338,650)	\$2,954,012	\$2,773,844	94%	\$180,168
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,051,498	(\$102,031)	\$949,467	\$868,101	91%	\$81,367
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,581,542	99%	\$21,043
Total Bridges/Culverts Redevelopment	\$2,370,902	\$181,151	\$2,552,053	\$2,449,643	96%	\$102,410
Total Infrastructure Management	\$19,079,572	(\$1,322,806)	\$17,756,766	\$16,943,505	95%	\$813,261
Total Completed Pending Warranty	\$19,079,572	(\$1,322,806)	\$17,756,766	\$16,943,505	95%	\$813,261
Total DV Development Services	\$270,151,080	\$19,748,990	\$289,900,070	\$159,388,240	55%	\$130,511,830
Total Development Services	\$270,151,080	\$19,748,990	\$289,900,070	\$159,388,240	55%	\$130,511,830

Appendix A
TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2023

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LB Library						
Active						
Library						
Library						
Automation Replacement	\$400,604		\$400,604	\$116,865	29%	\$283,739
Collection - Replacement	\$918,368		\$918,368	\$359,034	39%	\$559,334
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$286,269	92%	\$25,719
Collection - New	\$1,881,805		\$1,881,805	\$713,595	38%	\$1,168,210
Furniture Replacement	\$21,432		\$21,432	\$624	3%	\$20,808
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$132,560	\$132,560	\$137,398	104%	(\$4,838)
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total Active	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total LB Library	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026
Total Library	\$4,240,188	\$576,470	\$4,816,658	\$1,925,632	40%	\$2,891,026

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
April 2023**

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	233,120	233,276	643,301		643,301	(410,025)	36%
EXECUTIVE SERVICES	387,590	485,665	1,558,658		1,558,658	(1,072,993)	31%
CORPORATE SERVICES	4,934,886	6,437,246	12,782,738		12,782,738	(6,345,492)	50%
GENERAL GOVERNMENT	(34,678,061)	(43,360,985)	(64,469,399)		(64,469,399)	21,108,414	67%
COMMUNITY SERVICES	11,430,624	11,701,615	47,145,210		47,145,210	(35,443,595)	25%
DEVELOPMENT SERVICES	(3,238,060)	636,105	2,339,493		2,339,493	(1,703,388)	27%
LIBRARY	(1,223,827)	(1,327,127)				(1,327,127)	
HOSPITAL EXPANSION	1,963,018	1,989,816				1,989,816	
BIA	(77,119)	(101,633)				(101,633)	
Total TOWN OF MILTON	(20,267,829)	(23,306,022)				(23,306,022)	

Note: Figures include rounding and may result in minor variances to the departmental financial statements.

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2023

MAYOR AND COUNCIL

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	191,155	193,141	564,329		564,329	371,188	34%
Administrative	38,581	36,974	60,745		60,745	23,771	61%
Financial			5,000		5,000	5,000	
Purchased Goods	545	333	770		770	437	43%
Purchased Services	6,449	2,829	30,426		30,426	27,597	9%
Total EXPENDITURES	236,730	233,277	661,270		661,270	427,993	35%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(3,609)		(12,970)		(12,970)	(12,970)	
Total REVENUE	(3,609)		(17,970)		(17,970)	(17,970)	
Total MAYOR AND COUNCIL	233,121	233,277	643,300		643,300	410,023	36%
Total MAYOR AND COUNCIL	233,121	233,277	643,300		643,300	410,023	36%
Total MAYOR AND COUNCIL	233,121	233,277	643,300		643,300	410,023	36%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2023

EXECUTIVE SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	165,296	195,390	587,971		587,971	392,581	33%
Administrative	3,832	6,686	20,056		20,056	13,370	33%
Purchased Goods	6,603	6,368	5,507		5,507	(861)	116%
Purchased Services	1,363	4,316	49,528		49,528	45,212	9%
Total EXPENDITURES	177,094	212,760	663,062		663,062	450,302	32%
REVENUE							
Financing Revenue			(16,429)		(16,429)	(16,429)	
User Fees and Service Charges	(195)	(552)	(3,000)		(3,000)	(2,448)	18%
Total REVENUE	(195)	(552)	(19,429)		(19,429)	(18,877)	3%
Total OFFICE OF THE CAO	176,899	212,208	643,633		643,633	431,425	33%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	232,828	295,539	891,314		891,314	595,775	33%
Administrative	1,265	1,807	23,537		23,537	21,730	8%
Financial		85	1,858		1,858	1,773	5%
Transfers to Own Funds	2,110	3,082	24,750		24,750	21,668	12%
Purchased Goods	48	191	8,336		8,336	8,145	2%
Purchased Services	12,946	(11,914)	190,028		190,028	201,942	(6%)
Reallocated Expenses			2,454		2,454	2,454	
Total EXPENDITURES	249,197	288,790	1,142,277		1,142,277	853,487	25%
REVENUE							
Financing Revenue		(18,675)	(85,108)		(85,108)	(66,433)	22%
Grants	(8,700)	25,000	(45,344)		(45,344)	(70,344)	(55%)
Recoveries and Donations	(25,000)						
User Fees and Service Charges	(4,804)	(21,658)	(96,799)		(96,799)	(75,141)	22%
Total REVENUE	(38,504)	(15,333)	(227,251)		(227,251)	(211,918)	7%
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	210,693	273,457	915,026		915,026	641,569	30%
Total EXECUTIVE SERVICES	387,592	485,665	1,558,659		1,558,659	1,072,994	31%
Total EXECUTIVE SERVICES	387,592	485,665	1,558,659		1,558,659	1,072,994	31%

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	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	1,527,118	1,658,009	5,484,136		5,484,136	3,826,127	30%
Administrative	10,836	12,605	86,800		86,800	74,195	15%
Financial	2,549	1,378	5,406		5,406	4,028	25%
Purchased Goods	14,709	9,705	41,832		41,832	32,127	23%
Purchased Services	76,225	49,935	323,702		323,702	273,767	15%
Total EXPENDITURES	1,631,437	1,731,632	5,941,876		5,941,876	4,210,244	29%
REVENUE							
Financing Revenue	(275)		(2,726,344)		(2,726,344)	(2,726,344)	
Recoveries and Donations		306				(306)	
User Fees and Service Charges	(309,518)	(423,042)	(1,079,430)		(1,079,430)	(656,388)	39%
Reallocated Revenue			(333,466)		(333,466)	(333,466)	
Total REVENUE	(309,793)	(422,736)	(4,139,240)		(4,139,240)	(3,716,504)	10%
Total FINANCE	1,321,644	1,308,896	1,802,636		1,802,636	493,740	73%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	837,961	1,086,738	3,509,441		3,509,441	2,422,703	31%
Administrative	344	5,491	33,325		33,325	27,834	16%
Purchased Goods	1,032,585	1,706,618	2,456,460		2,456,460	749,842	69%
Purchased Services	554,880	648,994	1,490,022		1,490,022	841,028	44%
Total EXPENDITURES	2,425,770	3,447,841	7,489,248		7,489,248	4,041,407	46%
REVENUE							
Financing Revenue	(131,580)	(155,284)	(726,480)		(726,480)	(571,196)	21%
User Fees and Service Charges		(31)	(100)		(100)	(69)	31%
Reallocated Revenue	(385)	(406)	(126,740)		(126,740)	(126,334)	
Total REVENUE	(131,965)	(155,721)	(853,320)		(853,320)	(697,599)	18%
Total INFORMATION TECHNOLOGY	2,293,805	3,292,120	6,635,928		6,635,928	3,343,808	50%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	321,886	474,647	1,427,810		1,427,810	953,163	33%
Administrative	40,277	36,734	214,428		214,428	177,694	17%
Purchased Goods	6,527	1,078	5,857		5,857	4,779	18%
Purchased Services	12,228	40,891	173,428		173,428	132,537	24%
Total EXPENDITURES	380,918	553,350	1,821,523		1,821,523	1,268,173	30%
REVENUE							
Financing Revenue			(356,721)		(356,721)	(356,721)	
Reallocated Revenue	(45,876)	(52,396)	(171,194)		(171,194)	(118,798)	31%
Total REVENUE	(45,876)	(52,396)	(527,915)		(527,915)	(475,519)	10%
Total HUMAN RESOURCES	335,042	500,954	1,293,608		1,293,608	792,654	39%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	903,040	1,001,787	3,440,325		3,440,325	2,438,538	29%
Administrative	13,931	17,362	74,169		74,169	56,807	23%

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	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Financial	4,032	6,416	35,000		35,000	28,584	18%
Transfers to Own Funds			225,000		225,000	225,000	
Purchased Goods	3,411	4,197	27,999		27,999	23,802	15%
Purchased Services	156,390	220,973	861,406		861,406	640,433	26%
Reallocated Expenses	35,083	65,167	111,467		111,467	46,300	58%
Total EXPENDITURES	1,115,887	1,315,902	4,775,366		4,775,366	3,459,464	28%
REVENUE							
Financing Revenue			(292,909)		(292,909)	(292,909)	
Recoveries and Donations	(68,360)	(3,816)	(21,500)		(21,500)	(17,684)	18%
User Fees and Service Charges	(362,332)	(317,046)	(2,392,051)		(2,392,051)	(2,075,005)	13%
Total REVENUE	(430,692)	(320,862)	(2,706,460)		(2,706,460)	(2,385,598)	12%
Total LEGISLATIVE & LEGAL SERVICES	685,195	995,040	2,068,906		2,068,906	1,073,866	48%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	286,982	311,278	1,032,403		1,032,403	721,125	30%
Administrative	5,745	12,935	22,984		22,984	10,049	56%
Purchased Goods	165	1,206	8,300		8,300	7,094	15%
Purchased Services	6,310	14,819	119,977		119,977	105,158	12%
Total EXPENDITURES	299,202	340,238	1,183,664		1,183,664	843,426	29%
REVENUE							
Financing Revenue			(202,003)		(202,003)	(202,003)	
Total REVENUE			(202,003)		(202,003)	(202,003)	
Total STRATEGIC COMMUNICATIONS	299,202	340,238	981,661		981,661	641,423	35%
Total CORPORATE SERVICES	4,934,888	6,437,248	12,782,739		12,782,739	6,345,491	50%
Total CORPORATE SERVICES	4,934,888	6,437,248	12,782,739		12,782,739	6,345,491	50%

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GENERAL GOVERNMENT

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	6,113	200				(200)	
Administrative	13,112	6,282	120,000		120,000	113,718	5%
Financial	1,179,784	880,289	5,328,957		5,328,957	4,448,668	17%
Transfers to Own Funds	2,563,537	3,712,430	44,817,917		44,817,917	41,105,487	8%
Purchased Services	1,050,573	74,233	88,865		88,865	14,632	84%
Total EXPENDITURES	4,813,119	4,673,434	50,355,739		50,355,739	45,682,305	9%
REVENUE							
External Revenue Transferred to Reserves	(2,689,969)	(7,214,888)	(16,130,156)		(16,130,156)	(8,915,268)	45%
Financing Revenue	(596,643)	(1,641,421)	(6,139,400)		(6,139,400)	(4,497,979)	27%
Taxation	(35,486,541)	(38,246,911)	(85,427,006)		(85,427,006)	(47,180,095)	45%
Payments In Lieu			(1,028,464)		(1,028,464)	(1,028,464)	
Recoveries and Donations	681	(605)				605	
User Fees and Service Charges	(626,955)	(824,182)	(3,749,476)		(3,749,476)	(2,925,294)	22%
Reallocated Revenue	(91,750)	(106,411)	(2,350,636)		(2,350,636)	(2,244,225)	5%
Total REVENUE	(39,491,177)	(48,034,418)	(114,825,138)		(114,825,138)	(66,790,720)	42%
Total GENERAL GOVERNMENT	(34,678,058)	(43,360,984)	(64,469,399)		(64,469,399)	(21,108,415)	67%
Total GENERAL GOVERNMENT	(34,678,058)	(43,360,984)	(64,469,399)		(64,469,399)	(21,108,415)	67%
Total GENERAL GOVERNMENT	(34,678,058)	(43,360,984)	(64,469,399)		(64,469,399)	(21,108,415)	67%

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COMMUNITY SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,514,168	1,893,734	6,291,765		6,291,765	4,398,031	30%
Administrative	634	5,718	40,021		40,021	34,303	14%
Financial	26,152	34,611	170,497		170,497	135,886	20%
Transfers to Own Funds			2,071,849		2,071,849	2,071,849	
Purchased Goods	71,095	177,613	856,987		856,987	679,374	21%
Purchased Services	950,754	1,105,382	6,245,587		6,245,587	5,140,205	18%
Reallocated Expenses	3,567	7,898	179,466		179,466	171,568	4%
Total EXPENDITURES	2,566,370	3,224,956	15,856,172		15,856,172	12,631,216	20%
REVENUE							
Financing Revenue	(109,512)	(137,671)	(395,117)		(395,117)	(257,446)	35%
Grants	(545,128)	(519,277)	(989,811)		(989,811)	(470,534)	52%
Recoveries and Donations	(7,708)	(1,283)	(75,947)		(75,947)	(74,664)	2%
User Fees and Service Charges	(1,790,682)	(2,548,263)	(7,720,261)		(7,720,261)	(5,171,998)	33%
Reallocated Revenue			(424,355)		(424,355)	(424,355)	
Total REVENUE	(2,453,030)	(3,206,494)	(9,605,491)		(9,605,491)	(6,398,997)	33%
Total RECREATION AND CULTURE FACILITIES	113,340	18,462	6,250,681		6,250,681	6,232,219	
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	939,156	1,071,818	3,850,360		3,850,360	2,778,542	28%
Administrative	12,450	15,479	50,838		50,838	35,359	30%
Financial	26,072	31,979	59,893		59,893	27,914	53%
Transfers to Own Funds	142,093	172,222	460,049		460,049	287,827	37%
Purchased Goods	11,842	18,701	89,685		89,685	70,984	21%
Purchased Services	343,496	340,360	1,647,204		1,647,204	1,306,844	21%
Reallocated Expenses	6,599	17,132	94,193		94,193	77,061	18%
Total EXPENDITURES	1,481,708	1,667,691	6,252,222		6,252,222	4,584,531	27%
REVENUE							
Financing Revenue	(423,558)	(438,741)	(1,647,141)		(1,647,141)	(1,208,400)	27%
Recoveries and Donations	(6,770)	(5,156)	(17,138)		(17,138)	(11,982)	30%
User Fees and Service Charges	(83,602)	(114,345)	(336,846)		(336,846)	(222,501)	34%
Total REVENUE	(513,930)	(558,242)	(2,001,125)		(2,001,125)	(1,442,883)	28%
Total ADMINISTRATION AND CIVIC FACILITIES	967,778	1,109,449	4,251,097		4,251,097	3,141,648	26%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	727,329	1,116,321	5,268,377		5,268,377	4,152,056	21%
Administrative	4,256	4,376	62,158		62,158	57,782	7%
Financial	26,801	58,956	584,955		584,955	525,999	10%
Transfers to Own Funds			23,350		23,350	23,350	
Purchased Goods	21,159	35,883	260,172		260,172	224,289	14%
Purchased Services	71,566	140,448	858,082		858,082	717,634	16%
Reallocated Expenses			83,161		83,161	83,161	
Total EXPENDITURES	851,111	1,355,984	7,140,255		7,140,255	5,784,271	19%

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REVENUE							
Financing Revenue			(656,244)		(656,244)	(656,244)	
Grants	(11,871)	(22,192)	(68,421)		(68,421)	(46,229)	32%
Recoveries and Donations	(11,385)	(12,776)	(403,005)		(403,005)	(390,229)	3%
User Fees and Service Charges	(568,360)	(1,496,159)	(5,851,192)		(5,851,192)	(4,355,033)	26%
Reallocated Revenue		(1,850)	(6,500)		(6,500)	(4,650)	28%
Total REVENUE	(591,616)	(1,532,977)	(6,985,362)		(6,985,362)	(5,452,385)	22%
Total PROGRAMS	259,495	(176,993)	154,893		154,893	331,886	(114%)
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	2,210,434	2,392,150	7,514,473		7,514,473	5,122,323	32%
Administrative	3,507	8,251	57,161		57,161	48,910	14%
Transfers to Own Funds			1,986,091		1,986,091	1,986,091	
Purchased Goods	963,535	939,607	1,878,929		1,878,929	939,322	50%
Purchased Services	2,375,038	2,186,662	7,964,707		7,964,707	5,778,045	27%
Fleet Expenses	394,192	554,732	1,326,890		1,326,890	772,158	42%
Reallocated Expenses	1,573,308	1,025,329	4,116,673		4,116,673	3,091,344	25%
Total EXPENDITURES	7,520,014	7,106,731	24,844,924		24,844,924	17,738,193	29%
REVENUE							
Financing Revenue	(1,436)		(279,764)		(279,764)	(279,764)	
Recoveries and Donations	(361,807)	(297,263)	(3,673,817)		(3,673,817)	(3,376,554)	8%
User Fees and Service Charges	(101,696)	(242,007)	(1,220,899)		(1,220,899)	(978,892)	20%
Reallocated Revenue	(1,700,776)	(1,195,086)	(4,563,839)		(4,563,839)	(3,368,753)	26%
Total REVENUE	(2,165,715)	(1,734,356)	(9,738,319)		(9,738,319)	(8,003,963)	18%
Total OPERATIONS	5,354,299	5,372,375	15,106,605		15,106,605	9,734,230	36%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	94,846	139,747	446,095		446,095	306,348	31%
Administrative	160	9,711	18,531		18,531	8,820	52%
Financial			300		300	300	
Transfers to Own Funds			1,767,390		1,767,390	1,767,390	
Purchased Goods	494		13,778		13,778	13,778	
Purchased Services	1,123,177	1,509,833	5,822,654		5,822,654	4,312,821	26%
Fleet Expenses	331,811	439,751	2,149,883		2,149,883	1,710,132	20%
Reallocated Expenses	77,840	79,043	66,826		66,826	(12,217)	118%
Total EXPENDITURES	1,628,328	2,178,085	10,285,457		10,285,457	8,107,372	21%
REVENUE							
Financing Revenue			(978,132)		(978,132)	(978,132)	
Recoveries and Donations	(7,334)	(215,322)	(784,496)		(784,496)	(569,174)	27%
User Fees and Service Charges	(280,408)	(420,431)	(1,160,188)		(1,160,188)	(739,757)	36%
Total REVENUE	(287,742)	(635,753)	(2,922,816)		(2,922,816)	(2,287,063)	22%
Total TRANSIT	1,340,586	1,542,332	7,362,641		7,362,641	5,820,309	21%
FIRE							
EXPENDITURES							
Salaries and Benefits	3,332,515	3,784,924	12,521,212		12,521,212	8,736,288	30%

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Administrative	28,087	31,895	125,961		125,961	94,066	25%
Financial	1,129	1,299	3,000		3,000	1,701	43%
Transfers to Own Funds			1,106,306		1,106,306	1,106,306	
Purchased Goods	17,013	35,281	76,794		76,794	41,513	46%
Purchased Services	45,013	23,143	335,396		335,396	312,253	7%
Fleet Expenses	44,576	71,183	186,753		186,753	115,570	38%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	3,468,333	3,947,725	14,355,875		14,355,875	10,408,150	27%
REVENUE							
Financing Revenue			(10,408)		(10,408)	(10,408)	
Grants	(4,900)	(18,068)	(2,500)		(2,500)	15,568	723%
Recoveries and Donations	(21,560)	(45,217)	(164,000)		(164,000)	(118,783)	28%
User Fees and Service Charges	(46,742)	(48,450)	(159,669)		(159,669)	(111,219)	30%
Total REVENUE	(73,202)	(111,735)	(336,577)		(336,577)	(224,842)	33%
Total FIRE	3,395,131	3,835,990	14,019,298		14,019,298	10,183,308	27%
Total COMMUNITY SERVICES	11,430,629	11,701,615	47,145,215		47,145,215	35,443,600	25%
Total COMMUNITY SERVICES	11,430,629	11,701,615	47,145,215		47,145,215	35,443,600	25%

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	591,016	690,619	2,446,846		2,446,846	1,756,227	28%
Administrative	6,610	14,444	50,509		50,509	36,065	29%
Purchased Services	35,931	11,389	56,934		56,934	45,545	20%
Total EXPENDITURES	633,557	716,452	2,554,289		2,554,289	1,837,837	28%
REVENUE							
Financing Revenue	(124,111)	(138,996)	(596,711)		(596,711)	(457,715)	23%
Recoveries and Donations	(11,768)	(2,349)	(54,200)		(54,200)	(51,851)	4%
User Fees and Service Charges	(948,594)	(914,042)	(2,853,534)		(2,853,534)	(1,939,492)	32%
Total REVENUE	(1,084,473)	(1,055,387)	(3,504,445)		(3,504,445)	(2,449,058)	30%
Total PLANNING SERVICES	(450,916)	(338,935)	(950,156)		(950,156)	(611,221)	36%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,021,251	1,196,843	5,171,897		5,171,897	3,975,054	23%
Administrative	15,277	48,377	156,362		156,362	107,985	31%
Financial	(1)						
Transfers to Own Funds			3,989,862		3,989,862	3,989,862	
Purchased Goods	339	693	16,301		16,301	15,608	4%
Purchased Services	1,027	969	56,966		56,966	55,997	2%
Reallocated Expenses	28,120	9,550	2,720,794		2,720,794	2,711,244	
Total EXPENDITURES	1,066,013	1,256,432	12,112,182		12,112,182	10,855,750	10%
REVENUE							
Financing Revenue			(9,264)		(9,264)	(9,264)	
User Fees and Service Charges	(4,835,789)	(1,583,995)	(12,102,915)		(12,102,915)	(10,518,920)	13%
Total REVENUE	(4,835,789)	(1,583,995)	(12,112,179)		(12,112,179)	(10,528,184)	13%
Total BUILDING SERVICES	(3,769,776)	(327,563)	3		3	327,566	(10,918,767%)
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	629,092	719,004	2,480,624		2,480,624	1,761,620	29%
Administrative	4,099	7,171	38,018		38,018	30,847	19%
Financial			246,094		246,094	246,094	
Transfers to Own Funds			33,920		33,920	33,920	
Purchased Goods	5,721	3,150	67,702		67,702	64,552	5%
Purchased Services	372,690	401,498	2,115,944		2,115,944	1,714,446	19%
Reallocated Expenses	1,212		7,926		7,926	7,926	
Total EXPENDITURES	1,012,814	1,130,823	4,990,228		4,990,228	3,859,405	23%
REVENUE							
Financing Revenue	(199,759)	(189,229)	(1,394,473)		(1,394,473)	(1,205,244)	14%
Recoveries and Donations	(4,745)	(8,728)	(14,767)		(14,767)	(6,039)	59%
User Fees and Service Charges	(24,791)	(51,860)	(370,452)		(370,452)	(318,592)	14%
Total REVENUE	(229,295)	(249,817)	(1,779,692)		(1,779,692)	(1,529,875)	14%
Total INFRASTRUCTURE MANAGEMENT	783,519	881,006	3,210,536		3,210,536	2,329,530	27%
DEVELOPMENT ENGINEERING							

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DEVELOPMENT SERVICES

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXPENDITURES							
Salaries and Benefits	567,021	623,202	2,100,806		2,100,806	1,477,604	30%
Administrative	5,472	5,699	34,462		34,462	28,763	17%
Purchased Goods			200		200	200	
Purchased Services	4,729	(31,455)	323,142		323,142	354,597	(10%)
Total EXPENDITURES	577,222	597,446	2,458,610		2,458,610	1,861,164	24%
REVENUE							
Financing Revenue	(31,318)	(47,441)	(311,874)		(311,874)	(264,433)	15%
Recoveries and Donations		342	(77,570)		(77,570)	(77,912)	-
User Fees and Service Charges	(466,662)	(300,331)	(2,425,237)		(2,425,237)	(2,124,906)	12%
Reallocated Revenue	(27,952)	(9,550)	(232,010)		(232,010)	(222,460)	4%
Total REVENUE	(525,932)	(356,980)	(3,046,691)		(3,046,691)	(2,689,711)	12%
Total DEVELOPMENT ENGINEERING	51,290	240,466	(588,081)		(588,081)	(828,547)	(41%)
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	136,616	149,587	471,794		471,794	322,207	32%
Administrative	5,458	8,531	11,565		11,565	3,034	74%
Purchased Goods	2,271	3,306	37,950		37,950	34,644	9%
Purchased Services	12,168	25,182	247,969		247,969	222,787	10%
Total EXPENDITURES	156,513	186,606	769,278		769,278	582,672	24%
REVENUE							
Financing Revenue	(10,042)	(9,089)	(102,083)		(102,083)	(92,994)	9%
Recoveries and Donations	1,350	3,867				(3,867)	
User Fees and Service Charges		(257)				257	
Total REVENUE	(8,692)	(5,479)	(102,083)		(102,083)	(96,604)	5%
Total ADMINISTRATION	147,821	181,127	667,195		667,195	486,068	27%
Total DEVELOPMENT SERVICES	(3,238,062)	636,101	2,339,497		2,339,497	1,703,396	27%
Total DEVELOPMENT SERVICES	(3,238,062)	636,101	2,339,497		2,339,497	1,703,396	27%

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LIBRARY

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,110,004	1,179,010	4,158,747		4,158,747	2,979,737	28%
Administrative	7,201	20,120	53,629		53,629	33,509	38%
Financial	1,783	1,637	5,821		5,821	4,184	28%
Transfers to Own Funds			678,988		678,988	678,988	
Purchased Goods	123,462	128,208	372,983		372,983	244,775	34%
Purchased Services	158,657	155,100	534,031		534,031	378,931	29%
Reallocated Expenses			392,230		392,230	392,230	
Total EXPENDITURES	1,401,107	1,484,075	6,196,429		6,196,429	4,712,354	24%
REVENUE							
Financing Revenue			(21,696)		(21,696)	(21,696)	
Taxation	(2,532,759)	(2,749,072)	(5,901,548)		(5,901,548)	(3,152,476)	47%
Grants	(53,667)	(26,055)	(57,554)		(57,554)	(31,499)	45%
Recoveries and Donations	(9,446)	(4,686)	(14,596)		(14,596)	(9,910)	32%
User Fees and Service Charges	(29,062)	(31,389)	(201,037)		(201,037)	(169,648)	16%
Total REVENUE	(2,624,934)	(2,811,202)	(6,196,431)		(6,196,431)	(3,385,229)	45%
Total LIBRARY	(1,223,827)	(1,327,127)	(2)		(2)	1,327,125	66,356,350%
Total LIBRARY	(1,223,827)	(1,327,127)	(2)		(2)	1,327,125	66,356,350%
Total LIBRARY	(1,223,827)	(1,327,127)	(2)		(2)	1,327,125	66,356,350%

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HOSPITAL EXPANSION

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,963,019	1,989,817	2,499,256		2,499,256	509,439	80%
Total EXPENDITURES	1,963,019	1,989,817	2,499,256		2,499,256	509,439	80%
REVENUE							
Financing Revenue			(2,499,256)		(2,499,256)	(2,499,256)	
Total REVENUE			(2,499,256)		(2,499,256)	(2,499,256)	
Total HOSPITAL EXPANSION	1,963,019	1,989,817				(1,989,817)	
Total HOSPITAL EXPANSION	1,963,019	1,989,817				(1,989,817)	
Total HOSPITAL EXPANSION	1,963,019	1,989,817				(1,989,817)	

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BIA

	2022 YTD ACTUAL	2023 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	43,160	51,462	173,391		173,391	121,929	30%
Administrative	(62)	22				(22)	
Financial	2,128	2,250	4,500		4,500	2,250	50%
Purchased Goods	406	3,637	13,500		13,500	9,863	27%
Purchased Services	15,260	29,808	209,096		209,096	179,288	14%
Reallocated Expenses	3,385	924	6,000		6,000	5,076	15%
Total EXPENDITURES	64,277	88,103	406,487		406,487	318,384	22%
REVENUE							
Financing Revenue			(29,740)		(29,740)	(29,740)	
Taxation	(117,873)	(123,148)	(258,086)		(258,086)	(134,938)	48%
Grants	(6,067)	(29,013)	(4,000)		(4,000)	25,013	725%
Recoveries and Donations	(11,121)	(22,298)	(26,500)		(26,500)	(4,202)	84%
User Fees and Service Charges	(6,335)	(15,275)	(18,500)		(18,500)	(3,225)	83%
Reallocated Revenue			(69,661)		(69,661)	(69,661)	
Total REVENUE	(141,396)	(189,734)	(406,487)		(406,487)	(216,753)	47%
Total BIA	(77,119)	(101,631)				101,631	
Total BIA	(77,119)	(101,631)				101,631	
Total BIA	(77,119)	(101,631)				101,631	