



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: September 12, 2022

Report No: CORS-063-22

Subject: Operating Variance Statements - July 2022

Recommendation: **THAT report CORS-063-22 covering the operating financial statements as at July 31, 2022, be received for information.**

EXECUTIVE SUMMARY

Operating financial statements as at July 31, 2022 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the operating budget as at July 31, 2022.

Discussion

The attached financial statements are provided for information purposes.

The most recent detailed review of the Operating fund was based on the May year to date balances and reported to Council through staff report CORS-056-22 which suggested the operating fund would be in line with budget for year end. The report noted that pressures in areas like winter control, fuel prices, insurance premiums and tax writeoffs could be mitigated via savings in areas like hydro consumption and staff vacancy management as well as additional revenues in planning and from grants.

Since the time of that report the net balance of the operating fund increased by \$2.3 million which is largely driven by a continuation of strong building permit revenues that will be transferred to reserve in accordance with budget and policy. Building permit revenues generated to the end of July are \$8.5 million which represents an 85% increase from the prior year and 84% of the annual total budget.



The Corporation of the Town of Milton

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Discussion

While it is still expected that the operating fund will be in line with budget for year end, staff will be undertaking another comprehensive review of the 2022 budget in October. The resulting staff report will be presented to Council in December 2022.

Financial Impact

These statements reflect entries booked to the end of July 2022. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B. Comm. MBA 905-878-7252
x2316

Attachments

Appendix A Operating Financial Statements as at July 31, 2022

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
July 2022**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	433,910	360,814	625,712	(325)	625,387	(264,573)	58%
EXECUTIVE SERVICES	7,102,492	7,892,664	14,570,670	(49,244)	14,521,426	(6,628,762)	54%
CORPORATE SERVICES	5,400,274	4,571,192	11,018,602	(252,442)	10,766,160	(6,194,968)	42%
GENERAL GOVERNMENT	(54,503,905)	(60,030,489)	(60,256,113)	665,584	(59,590,529)	(439,960)	101%
COMMUNITY SERVICES	17,049,930	17,093,468	29,991,062	153,086	30,144,148	(13,050,680)	57%
DEVELOPMENT SERVICES	(122,230)	(1,177,496)	4,050,068	(517,407)	3,532,661	(4,710,157)	(33%)
LIBRARY	(2,253,612)	(2,175,975)				(2,175,975)	
HOSPITAL EXPANSION	(562,281)	(538,541)				(538,541)	
BIA	(154,115)	(221,253)				(221,253)	
Total TOWN OF MILTON	(27,609,537)	(34,225,616)		(748)	(748)	(34,224,868)	

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

MAYOR AND COUNCIL

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	394,640	310,666	552,889		552,889	242,223	56%
Administrative	35,884	46,789	54,667		54,667	7,878	86%
Financial			5,000		5,000	5,000	
Purchased Goods	454	724	701		701	(23)	103%
Purchased Services	8,674	9,003	30,426	(325)	30,101	21,098	30%
Total EXPENDITURES	439,652	367,182	643,683	(325)	643,358	276,176	57%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(5,743)	(6,366)	(12,972)		(12,972)	(6,606)	49%
Total REVENUE	(5,743)	(6,366)	(17,972)		(17,972)	(11,606)	35%
Total MAYOR AND COUNCIL	433,909	360,816	625,711	(325)	625,386	264,570	58%
Total MAYOR AND COUNCIL	433,909	360,816	625,711	(325)	625,386	264,570	58%
Total MAYOR AND COUNCIL	433,909	360,816	625,711	(325)	625,386	264,570	58%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

EXECUTIVE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	290,251	292,153	568,018		568,018	275,865	51%
Administrative	6,683	7,448	19,195		19,195	11,747	39%
Purchased Goods	5,565	7,256	5,507		5,507	(1,749)	132%
Purchased Services	4,953	7,169	47,351	353	47,704	40,535	15%
Total EXPENDITURES	307,452	314,026	640,071	353	640,424	326,398	49%
REVENUE							
Financing Revenue	(16,144)	(16,159)	(16,159)		(16,159)		100%
User Fees and Service Charges	(331)	(664)	(3,000)		(3,000)	(2,336)	22%
Total REVENUE	(16,475)	(16,823)	(19,159)		(19,159)	(2,336)	88%
Total OFFICE OF THE CAO	290,977	297,203	620,912	353	621,265	324,062	48%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	353,364	425,778	774,126	29,267	803,393	377,615	53%
Administrative	5,358	4,074	22,423		22,423	18,349	18%
Financial	48		1,858		1,858	1,858	
Transfers to Own Funds	8,827	2,110	26,867		26,867	24,757	8%
Purchased Goods	138	1,908	14,233	(4,344)	9,889	7,981	19%
Purchased Services	29,634	32,119	222,529	(26,705)	195,824	163,705	16%
Reallocated Expenses	795		2,414		2,414	2,414	
Total EXPENDITURES	398,164	465,989	1,064,450	(1,782)	1,062,668	596,679	44%
REVENUE							
Financing Revenue	(8,916)	(10,197)	(35,097)	(12,000)	(47,097)	(36,900)	22%
Grants		(38,442)		(48,356)	(48,356)	(9,914)	79%
Recoveries and Donations	(25,000)	(25,000)	(25,000)		(25,000)		100%
User Fees and Service Charges	(21,074)	(9,319)	(116,309)		(116,309)	(106,990)	8%
Total REVENUE	(54,990)	(82,958)	(176,406)	(60,356)	(236,762)	(153,804)	35%
TEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	343,174	383,031	888,044	(62,138)	825,906	442,875	46%
FIRE							
EXPENDITURES							
Salaries and Benefits	5,347,800	5,980,481	11,667,507		11,667,507	5,687,026	51%
Administrative	29,295	49,791	114,721		114,721	64,930	43%
Financial	1,985	2,554	2,200		2,200	(354)	116%
Transfers to Own Funds	1,004,606	1,048,572	1,048,572		1,048,572		100%
Purchased Goods	30,054	62,127	119,688		119,688	57,561	52%
Purchased Services	116,593	159,389	275,059	14,939	289,998	130,609	55%
Fleet Expenses	92,797	111,400	148,762		148,762	37,362	75%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	6,623,130	7,414,314	13,376,962	14,939	13,391,901	5,977,587	55%
REVENUE							
Financing Revenue	(11,962)	(10,199)	(10,199)		(10,199)		100%
Grants	(31,977)	(4,900)	(2,500)	(2,400)	(4,900)		100%
Recoveries and Donations	(47,027)	(97,002)	(142,000)		(142,000)	(44,998)	68%
User Fees and Service Charges	(63,816)	(89,785)	(160,550)		(160,550)	(70,765)	56%
Total REVENUE	(154,782)	(201,886)	(315,249)	(2,400)	(317,649)	(115,763)	64%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

EXECUTIVE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Total FIRE	6,468,348	7,212,428	13,061,713	12,539	13,074,252	5,861,824	55%
Total EXECUTIVE SERVICES	7,102,499	7,892,662	14,570,669	(49,246)	14,521,423	6,628,761	54%
Total EXECUTIVE SERVICES	7,102,499	7,892,662	14,570,669	(49,246)	14,521,423	6,628,761	54%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	2,629,820	2,658,881	5,167,736	(68,426)	5,099,310	2,440,429	52%
Administrative	17,578	26,609	62,244	(2,500)	59,744	33,135	45%
Financial	3,771	3,999	4,258		4,258	259	94%
Purchased Goods	18,955	27,799	45,343		45,343	17,544	61%
Purchased Services	129,642	213,332	301,604	7,666	309,270	95,938	69%
Total EXPENDITURES	2,799,766	2,930,620	5,581,185	(63,260)	5,517,925	2,587,305	53%
REVENUE							
Financing Revenue	(2,271,490)	(2,405,610)	(2,844,099)		(2,844,099)	(438,489)	85%
User Fees and Service Charges	(339,172)	(544,378)	(1,007,977)	(65,000)	(1,072,977)	(528,599)	51%
Reallocated Revenue	(69,866)	(88,893)	(213,344)		(213,344)	(124,451)	42%
Total REVENUE	(2,680,528)	(3,038,881)	(4,065,420)	(65,000)	(4,130,420)	(1,091,539)	74%
Total FINANCE	119,238	(108,261)	1,515,765	(128,260)	1,387,505	1,495,766	(8%)
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	1,304,740	1,517,635	3,131,512	(91,441)	3,040,071	1,522,436	50%
Administrative	4,787	5,511	24,585		24,585	19,074	22%
Purchased Goods	1,345,567	1,241,129	1,795,484		1,795,484	554,355	69%
Purchased Services	691,451	838,696	1,213,788	2,702	1,216,490	377,794	69%
Total EXPENDITURES	3,346,545	3,602,971	6,165,369	(88,739)	6,076,630	2,473,659	59%
REVENUE							
Financing Revenue	(60,961)	(276,425)	(573,294)		(573,294)	(296,869)	48%
Recoveries and Donations		58				(58)	
User Fees and Service Charges			(100)		(100)	(100)	
Reallocated Revenue		(15,127)	(120,937)		(120,937)	(105,810)	13%
Total REVENUE	(60,961)	(291,494)	(694,331)		(694,331)	(402,837)	42%
Total INFORMATION TECHNOLOGY	3,285,584	3,311,477	5,471,038	(88,739)	5,382,299	2,070,822	62%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	766,962	603,840	1,367,838		1,367,838	763,998	44%
Administrative	70,432	62,449	262,101	(35,000)	227,101	164,652	27%
Purchased Goods	17,240	10,770	56,857		56,857	46,087	19%
Purchased Services	11,234	63,542	170,545	1,001	171,546	108,004	37%
Total EXPENDITURES	865,868	740,601	1,857,341	(33,999)	1,823,342	1,082,741	41%
REVENUE							
Financing Revenue	(150,939)	(153,594)	(348,272)		(348,272)	(194,678)	44%
Reallocated Revenue	(71,176)	(83,793)	(147,368)		(147,368)	(63,575)	57%
Total REVENUE	(222,115)	(237,387)	(495,640)		(495,640)	(258,253)	48%
Total HUMAN RESOURCES	643,753	503,214	1,361,701	(33,999)	1,327,702	824,488	38%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	1,307,304	1,603,087	3,405,461	152,972	3,558,433	1,955,346	45%
Administrative	17,562	19,705	61,909		61,909	42,204	32%
Financial	21,576	17,111	28,834		28,834	11,723	59%
Purchased Goods	3,112	7,754	28,055		28,055	20,301	28%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Purchased Services	549,355	369,986	1,280,969	5,074	1,286,043	916,057	29%
Reallocated Expenses	60,139	61,395	105,248		105,248	43,853	58%
Total EXPENDITURES	1,959,048	2,079,038	4,910,476	158,046	5,068,522	2,989,484	41%
REVENUE							
Financing Revenue	(63,420)	(796,372)	(662,608)	(160,431)	(823,039)	(26,667)	97%
Recoveries and Donations	(63,712)	(74,625)	(94,788)		(94,788)	(20,163)	79%
User Fees and Service Charges	(767,703)	(681,413)	(2,354,520)		(2,354,520)	(1,673,107)	29%
Total REVENUE	(894,835)	(1,552,410)	(3,111,916)	(160,431)	(3,272,347)	(1,719,937)	47%
Total LEGISLATIVE & LEGAL SERVICES	1,064,213	526,628	1,798,560	(2,385)	1,796,175	1,269,547	29%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	450,737	502,775	965,230		965,230	462,455	52%
Administrative	14,614	7,649	17,937		17,937	10,288	43%
Purchased Goods	872	1,254	8,300		8,300	7,046	15%
Purchased Services	13,236	23,533	77,155	942	78,097	54,564	30%
Total EXPENDITURES	479,459	535,211	1,068,622	942	1,069,564	534,353	50%
REVENUE							
Financing Revenue	(191,972)	(197,083)	(197,083)		(197,083)		100%
Total REVENUE	(191,972)	(197,083)	(197,083)		(197,083)		100%
Total STRATEGIC COMMUNICATIONS	287,487	338,128	871,539	942	872,481	534,353	39%
Total CORPORATE SERVICES	5,400,275	4,571,186	11,018,603	(252,441)	10,766,162	6,194,976	42%
Total CORPORATE SERVICES	5,400,275	4,571,186	11,018,603	(252,441)	10,766,162	6,194,976	42%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

GENERAL GOVERNMENT

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	3,698	23,565		21,013	21,013	(2,552)	112%
Administrative	22,190	32,336	120,000		120,000	87,664	27%
Financial	3,403,843	4,047,454	4,442,545	26,400	4,468,945	421,491	91%
Transfers to Own Funds	22,812,277	29,192,600	38,177,006	3,594,704	41,771,710	12,579,110	70%
Purchased Services	110,015	44,667	87,467	(280)	87,187	42,520	51%
Reallocated Expenses		8,381				(8,381)	
Total EXPENDITURES	26,352,023	33,349,003	42,827,018	3,641,837	46,468,855	13,119,852	72%
REVENUE							
External Revenue Transferred to Reserves	(2,584,850)	(7,184,670)	(13,157,152)	(71,665)	(13,228,817)	(6,044,147)	54%
Financing Revenue	(2,033,585)	(5,779,585)	(5,507,482)	(2,883,575)	(8,391,057)	(2,611,472)	69%
Taxation	(71,235,016)	(76,987,630)	(77,420,407)		(77,420,407)	(432,777)	99%
Payments In Lieu	(995,739)	(1,020,098)	(1,004,695)		(1,004,695)	15,403	102%
Grants	(1,744,267)						
Recoveries and Donations		(34,489)		(21,013)	(21,013)	13,476	164%
User Fees and Service Charges	(1,395,907)	(1,525,661)	(3,809,871)		(3,809,871)	(2,284,210)	40%
Reallocated Revenue	(866,565)	(847,362)	(2,183,524)		(2,183,524)	(1,336,162)	39%
Total REVENUE	(80,855,929)	(93,379,495)	(103,083,131)	(2,976,253)	(106,059,384)	(12,679,889)	88%
Total GENERAL GOVERNMENT	(54,503,906)	(60,030,492)	(60,256,113)	665,584	(59,590,529)	439,963	101%
Total GENERAL GOVERNMENT	(54,503,906)	(60,030,492)	(60,256,113)	665,584	(59,590,529)	439,963	101%
Total GENERAL GOVERNMENT	(54,503,906)	(60,030,492)	(60,256,113)	665,584	(59,590,529)	439,963	101%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2022

COMMUNITY SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,914,918	2,788,172	5,910,247	(169,548)	5,740,699	2,952,527	49%
Administrative	7,678	8,089	38,146		38,146	30,057	21%
Financial	126,195	49,105	163,441		163,441	114,336	30%
Transfers to Own Funds	1,891,892	1,731,905	1,817,420		1,817,420	85,515	95%
Purchased Goods	63,047	190,503	852,247	(105,901)	746,346	555,843	26%
Purchased Services	1,679,151	2,160,926	6,211,529	(269,534)	5,941,995	3,781,069	36%
Reallocated Expenses	74,728	84,300	175,074		175,074	90,774	48%
Total EXPENDITURES	5,757,609	7,013,000	15,168,104	(544,983)	14,623,121	7,610,121	48%
REVENUE							
Financing Revenue	(451,345)	(210,108)	(402,745)		(402,745)	(192,637)	52%
Grants	(585,046)	(559,492)	(910,117)	(100,139)	(1,010,256)	(450,764)	55%
Recoveries and Donations	(5,798)	(52,274)	(69,395)		(69,395)	(17,121)	75%
User Fees and Service Charges	(486,196)	(2,868,163)	(7,387,965)	288,338	(7,099,627)	(4,231,464)	40%
Reallocated Revenue		(179,422)	(408,265)		(408,265)	(228,843)	44%
Total REVENUE	(1,528,385)	(3,869,459)	(9,178,487)	188,199	(8,990,288)	(5,120,829)	43%
Total RECREATION AND CULTURE FACILITIES	4,229,224	3,143,541	5,989,617	(356,784)	5,632,833	2,489,292	56%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,731,357	1,642,508	3,487,011	185,255	3,672,266	2,029,758	45%
Administrative	15,711	29,419	42,674		42,674	13,255	69%
Financial	24,476	50,182	59,893		59,893	9,711	84%
Transfers to Own Funds	191,789	265,752	423,212		423,212	157,460	63%
Purchased Goods	29,752	33,328	84,413		84,413	51,085	39%
Purchased Services	684,599	907,237	1,529,524	43,772	1,573,296	666,059	58%
Reallocated Expenses	43,594	54,978	87,678		87,678	32,700	63%
Total EXPENDITURES	2,721,278	2,983,404	5,714,405	229,027	5,943,432	2,960,028	50%
REVENUE							
Financing Revenue	(797,925)	(914,475)	(1,634,000)		(1,634,000)	(719,525)	56%
Recoveries and Donations	(20,310)	(10,832)	(16,249)		(16,249)	(5,417)	67%
User Fees and Service Charges	(144,610)	(149,376)	(328,314)		(328,314)	(178,938)	45%
Total REVENUE	(962,845)	(1,074,683)	(1,978,563)		(1,978,563)	(903,880)	54%
Total ADMINISTRATION AND CIVIC FACILITIES	1,758,433	1,908,721	3,735,842	229,027	3,964,869	2,056,148	48%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	1,057,469	1,828,668	5,595,682	(931,269)	4,664,413	2,835,745	39%
Administrative	2,413	6,560	59,587	(621)	58,966	52,406	11%
Financial	19,129	72,849	329,855		329,855	257,006	22%
Transfers to Own Funds			3,350	20,000	23,350	23,350	
Purchased Goods	32,338	77,860	278,539	(20,631)	257,908	180,048	30%
Purchased Services	76,586	138,309	956,794	(144,540)	812,254	673,945	17%
Reallocated Expenses		9,715	30,750	12,750	43,500	33,785	22%
Total EXPENDITURES	1,187,935	2,133,961	7,254,557	(1,064,311)	6,190,246	4,056,285	34%
REVENUE							
Financing Revenue	(21,622)	(22,195)	(321,385)	(20,000)	(341,385)	(319,190)	7%

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COMMUNITY SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Grants	(81,019)	(43,200)	(68,421)		(68,421)	(25,221)	63%
Recoveries and Donations	(870)	(27,013)	(404,395)	(3,000)	(407,395)	(380,382)	7%
User Fees and Service Charges	(199,977)	(1,607,695)	(6,205,725)	1,074,961	(5,130,764)	(3,523,069)	31%
Reallocated Revenue		(1,234)				1,234	
Total REVENUE	(303,488)	(1,701,337)	(6,999,926)	1,051,961	(5,947,965)	(4,246,628)	29%
Total PROGRAMS	884,447	432,624	254,631	(12,350)	242,281	(190,343)	179%
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	3,620,183	3,980,236	7,090,792	(174,288)	6,916,504	2,936,268	58%
Administrative	3,347	9,152	43,349		43,349	34,197	21%
Transfers to Own Funds	1,658,785	1,809,887	1,809,887		1,809,887		100%
Purchased Goods	892,519	1,036,104	1,828,847	111,812	1,940,659	904,555	53%
Purchased Services	2,572,572	4,022,492	7,760,239	157,577	7,917,816	3,895,324	51%
Fleet Expenses	496,954	763,271	1,086,514	70,857	1,157,371	394,100	66%
Reallocated Expenses	2,116,811	2,493,416	3,692,966		3,692,966	1,199,550	68%
Total EXPENDITURES	11,361,171	14,114,558	23,312,594	165,958	23,478,552	9,363,994	60%
REVENUE							
Financing Revenue	(9,153)	(133,168)	(292,501)		(292,501)	(159,333)	46%
Recoveries and Donations	(1,558,141)	(1,839,790)	(3,666,421)	166,696	(3,499,725)	(1,659,935)	53%
User Fees and Service Charges	(107,968)	(388,945)	(1,160,195)	(95,240)	(1,255,435)	(866,490)	31%
Reallocated Revenue	(2,358,005)	(2,806,238)	(4,123,239)	(40,095)	(4,163,334)	(1,357,096)	67%
Total REVENUE	(4,033,267)	(5,168,141)	(9,242,356)	31,361	(9,210,995)	(4,042,854)	56%
Total OPERATIONS	7,327,904	8,946,417	14,070,238	197,319	14,267,557	5,321,140	63%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	126,733	177,700	318,089	69,661	387,750	210,050	46%
Administrative	6,670	9,547	10,230		10,230	683	93%
Financial			300		300	300	
Transfers to Own Funds	1,376,578	1,468,853	1,468,853		1,468,853		100%
Purchased Goods	3,557	3,934	13,778		13,778	9,844	29%
Purchased Services	2,098,818	1,900,873	4,915,325	457	4,915,782	3,014,909	39%
Fleet Expenses	476,701	590,791	1,462,428	101,222	1,563,650	972,859	38%
Reallocated Expenses	54,204	87,841	66,826	40,095	106,921	19,080	82%
Total EXPENDITURES	4,143,261	4,239,539	8,255,829	211,435	8,467,264	4,227,725	50%
REVENUE							
Financing Revenue	(976,772)	(977,940)	(1,177,940)		(1,177,940)	(200,000)	83%
Grants		(115,557)		(115,557)	(115,557)		100%
Recoveries and Donations	(18,924)	(19,817)	(349,999)	(2,093)	(352,092)	(332,275)	6%
User Fees and Service Charges	(297,639)	(464,058)	(787,149)	2,093	(785,056)	(320,998)	59%
Total REVENUE	(1,293,335)	(1,577,372)	(2,315,088)	(115,557)	(2,430,645)	(853,273)	65%
Total TRANSIT	2,849,926	2,662,167	5,940,741	95,878	6,036,619	3,374,452	44%
Total COMMUNITY SERVICES	17,049,934	17,093,470	29,991,069	153,090	30,144,159	13,050,689	57%
Total COMMUNITY SERVICES	17,049,934	17,093,470	29,991,069	153,090	30,144,159	13,050,689	57%

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,191,326	1,053,291	2,296,018	(155,042)	2,140,976	1,087,685	49%
Administrative	7,388	13,384	47,001		47,001	33,617	28%
Purchased Services	39,974	60,285	52,890	25,245	78,135	17,850	77%
Total EXPENDITURES	1,238,688	1,126,960	2,395,909	(129,797)	2,266,112	1,139,152	50%
REVENUE							
Financing Revenue	(327,043)	(230,471)	(629,086)	55,892	(573,194)	(342,723)	40%
Recoveries and Donations	(20,075)	(10,333)	(48,041)	(23,461)	(71,502)	(61,169)	14%
User Fees and Service Charges	(1,600,456)	(1,230,662)	(1,601,053)	(237,491)	(1,838,544)	(607,882)	67%
Total REVENUE	(1,947,574)	(1,471,466)	(2,278,180)	(205,060)	(2,483,240)	(1,011,774)	59%
Total PLANNING SERVICES	(708,886)	(344,506)	117,729	(334,857)	(217,128)	127,378	159%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,744,263	1,852,108	4,995,626	(886,036)	4,109,590	2,257,482	45%
Administrative	39,474	40,809	144,892		144,892	104,083	28%
Financial	10	(1)				1	
Transfers to Own Funds	1,713,339	3,496,175	381,530	3,378,119	3,759,649	263,474	93%
Purchased Goods	830	1,177	16,301		16,301	15,124	7%
Purchased Services	17,516	26,210	45,080	7,141	52,221	26,011	50%
Reallocated Expenses	913,408	818,471	2,485,742		2,485,742	1,667,271	33%
Total EXPENDITURES	4,428,840	6,234,949	8,069,171	2,499,224	10,568,395	4,333,446	59%
REVENUE							
Financing Revenue	(8,916)	(18,789)	(9,072)		(9,072)	9,717	207%
User Fees and Service Charges	(4,820,058)	(8,894,948)	(8,060,098)	(2,499,224)	(10,559,322)	(1,664,374)	84%
Total REVENUE	(4,828,974)	(8,913,737)	(8,069,170)	(2,499,224)	(10,568,394)	(1,654,657)	84%
Total BUILDING SERVICES	(400,134)	(2,678,788)	1		1	2,678,789	
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	939,353	1,146,543	2,292,456	(77,151)	2,215,305	1,068,762	52%
Administrative	13,316	14,965	31,896		31,896	16,931	47%
Financial		227,951	246,398		246,398	18,447	93%
Transfers to Own Funds		29,257	29,257		29,257		100%
Purchased Goods	9,818	11,793	35,879		35,879	24,086	33%
Purchased Services	623,239	729,553	1,987,558	(47,178)	1,940,380	1,210,827	38%
Reallocated Expenses	2,532	1,212	7,926		7,926	6,714	15%
Total EXPENDITURES	1,588,258	2,161,274	4,631,370	(124,329)	4,507,041	2,345,767	48%
REVENUE							
Financing Revenue	(686,681)	(677,349)	(1,072,210)	(18,340)	(1,090,550)	(413,201)	62%
Recoveries and Donations	(9,123)	(7,644)	(13,036)		(13,036)	(5,392)	59%
User Fees and Service Charges	(74,382)	(82,538)	(305,566)	(76,590)	(382,156)	(299,618)	22%
Total REVENUE	(770,186)	(767,531)	(1,390,812)	(94,930)	(1,485,742)	(718,211)	52%
Total INFRASTRUCTURE MANAGEMENT	818,072	1,393,743	3,240,558	(219,259)	3,021,299	1,627,556	46%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	786,246	1,025,370	2,051,631	(10,433)	2,041,198	1,015,828	50%

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Administrative	8,072	15,631	32,439		32,439	16,808	48%
Purchased Goods			200		200	200	
Purchased Services	84,344	133,273	220,608	64,047	284,655	151,382	47%
Total EXPENDITURES	878,662	1,174,274	2,304,878	53,614	2,358,492	1,184,218	50%
REVENUE							
Financing Revenue	(24,665)	(62,691)	(96,613)		(96,613)	(33,922)	65%
Recoveries and Donations	158	(14,842)	(97,843)		(97,843)	(83,001)	15%
User Fees and Service Charges	(822,176)	(863,402)	(1,786,016)	(4,218)	(1,790,234)	(926,832)	48%
Reallocated Revenue	(118,331)	(34,888)	(262,823)		(262,823)	(227,935)	13%
Total REVENUE	(965,014)	(975,823)	(2,243,295)	(4,218)	(2,247,513)	(1,271,690)	43%
Total DEVELOPMENT ENGINEERING	(86,352)	198,451	61,583	49,396	110,979	(87,472)	179%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	247,694	220,552	461,411	(30,152)	431,259	210,707	51%
Administrative	3,679	9,098	12,740		12,740	3,642	71%
Purchased Goods	10,055	6,080	47,950		47,950	41,870	13%
Purchased Services	132,426	95,018	227,609	21,966	249,575	154,557	38%
Total EXPENDITURES	393,854	330,748	749,710	(8,186)	741,524	410,776	45%
REVENUE							
Financing Revenue	(100,106)	(75,177)	(119,512)		(119,512)	(44,335)	63%
Recoveries and Donations	(18,141)	(1,965)		(4,501)	(4,501)	(2,536)	44%
User Fees and Service Charges	(20,542)						
Total REVENUE	(138,789)	(77,142)	(119,512)	(4,501)	(124,013)	(46,871)	62%
Total ADMINISTRATION	255,065	253,606	630,198	(12,687)	617,511	363,905	41%
Total DEVELOPMENT SERVICES	(122,235)	(1,177,494)	4,050,069	(517,407)	3,532,662	4,710,156	(33%)
Total DEVELOPMENT SERVICES	(122,235)	(1,177,494)	4,050,069	(517,407)	3,532,662	4,710,156	(33%)

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LIBRARY

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,893,633	1,964,737	3,896,277	2,150	3,898,427	1,933,690	50%
Administrative	27,363	29,677	43,426		43,426	13,749	68%
Financial	2,847	3,347	5,821		5,821	2,474	57%
Transfers to Own Funds	604,003	634,686	634,686		634,686		100%
Purchased Goods	198,950	200,942	322,983	53,667	376,650	175,708	53%
Purchased Services	256,171	262,411	470,980	6	470,986	208,575	56%
Reallocated Expenses	1,208	181,255	376,416		376,416	195,161	48%
Total EXPENDITURES	2,984,175	3,277,055	5,750,589	55,823	5,806,412	2,529,357	56%
REVENUE							
Financing Revenue	(167,903)	(18,919)	(168,919)	994	(167,925)	(149,006)	11%
Taxation	(5,039,861)	(5,308,486)	(5,308,486)		(5,308,486)		100%
Grants		(53,667)	(57,554)	(55,817)	(113,371)	(59,704)	47%
Recoveries and Donations	(12,493)	(12,596)	(14,596)	(1,000)	(15,596)	(3,000)	81%
User Fees and Service Charges	(17,531)	(59,361)	(201,037)		(201,037)	(141,676)	30%
Total REVENUE	(5,237,788)	(5,453,029)	(5,750,592)	(55,823)	(5,806,415)	(353,386)	94%
Total LIBRARY	(2,253,613)	(2,175,974)	(3)		(3)	2,175,971	72,532,467%
Total LIBRARY	(2,253,613)	(2,175,974)	(3)		(3)	2,175,971	72,532,467%
Total LIBRARY	(2,253,613)	(2,175,974)	(3)		(3)	2,175,971	72,532,467%

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HOSPITAL EXPANSION

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,940,810	1,963,026	2,501,566		2,501,566	538,540	78%
Total EXPENDITURES	1,940,810	1,963,026	2,501,566		2,501,566	538,540	78%
REVENUE							
Financing Revenue	(2,503,090)	(2,501,566)	(2,501,566)		(2,501,566)		100%
Total REVENUE	(2,503,090)	(2,501,566)	(2,501,566)		(2,501,566)		100%
Total HOSPITAL EXPANSION	(562,280)	(538,540)				538,540	
Total HOSPITAL EXPANSION	(562,280)	(538,540)				538,540	
Total HOSPITAL EXPANSION	(562,280)	(538,540)				538,540	

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BIA

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	78,659	84,431	153,555	5,000	158,555	74,124	53%
Administrative	45						
Financial	2,083	2,128	4,000		4,000	1,872	53%
Purchased Goods	701	3,377	9,700	10,000	19,700	16,323	17%
Purchased Services	47,022	79,910	168,395	72,250	240,645	160,735	33%
Reallocated Expenses	3,000	3,385	6,000		6,000	2,615	56%
Total EXPENDITURES	131,510	173,231	341,650	87,250	428,900	255,669	40%
REVENUE							
Financing Revenue	(39,132)	(36,604)	(36,604)		(36,604)		100%
Taxation	(235,110)	(244,707)	(245,796)		(245,796)	(1,089)	100%
Grants	(6,088)	(51,489)	(4,000)	(50,000)	(54,000)	(2,511)	95%
Recoveries and Donations	(4,568)	(47,128)	(15,500)	(24,500)	(40,000)	7,128	118%
User Fees and Service Charges	(725)	(14,556)	(22,500)		(22,500)	(7,944)	65%
Reallocated Revenue			(17,250)	(12,750)	(30,000)	(30,000)	
Total REVENUE	(285,623)	(394,484)	(341,650)	(87,250)	(428,900)	(34,416)	92%
Total BIA	(154,113)	(221,253)				221,253	
Total BIA	(154,113)	(221,253)				221,253	
Total BIA	(154,113)	(221,253)				221,253	