



The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: June 20, 2022

Report No: CORS-050-22

Subject: Capital and Operating Financial Statements - April 2022

Recommendation: THAT report CORS-050-22 covering the capital and operating financial statements as at April 30, 2022, be received for information.

EXECUTIVE SUMMARY

Capital and operating financial statements as at April 30, 2022 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at April 30, 2022.

Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

With respect to the Operating Budget, the net balance of the operating fund declined by \$6.9 million during the month of April as investment was made in service delivery. Additional pressures have been identified in 2022 that will impact the year end operating position. These pressures include an unexpected closure of facilities early in the year, fuel price escalation, insurance premium increases, as well as a Provincial announcement of a minimum wage increase effective October 1. The Town has also seen a strong start to the year in terms of building permit revenue, as the \$4.8 million generated to date represents a 37% increase from the prior year and 60% of the annual budgeted total. The



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Discussion

impact of these items is being considered as part of a comprehensive review of the 2022 operating budget which is currently underway. A re-forecasted year end operating position will be reported to Council in July as part of the May Operating Variance Report.

The Capital Budget has seen \$2.2 million invested in infrastructure during the month of April and ended the month with 48% of the available budget spent to date (before commitments). Significant tender awards that have been made to date in 2022 include the asphalt overlay program (\$7.4 million), the expanded asphalt program (\$2.0 million), the delivery of five tandem axle combination trucks (\$2.0 million). Spending from these awards will be reflected in the statements as progress payments are made or payment upon delivery has occurred.

Financial Impact

These statements reflect entries booked to the end of April 2022. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B. Comm. MBA 905-878-7252
x2316

Attachments

Appendix A Capital and Operating Financial Statements as at April 30, 2022

Approved by CAO
Andrew M. Siltala
Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.



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TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Current Year Capital

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active	\$6,034,318	\$1,156,117	\$7,190,435	\$4,110,391	57%	\$3,080,044
Total EX Executive Services	\$6,034,318	\$1,156,117	\$7,190,435	\$4,110,391	57%	\$3,080,044
CO Corporate Services						
Active	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824
Total CO Corporate Services	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824
CM Community Services						
Active	\$141,775,644	\$898,881	\$142,674,525	\$64,903,721	45%	\$77,770,804
Completed Pending Warranty	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
Total CM Community Services	\$143,523,095	\$845,412	\$144,368,507	\$66,552,813	46%	\$77,815,695
DV Development Services						
Active	\$228,322,114	\$11,675,067	\$239,997,181	\$104,769,216	44%	\$135,227,966
Completed Pending Warranty	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,288,635	95%	\$1,933,777
Total DV Development Services	\$269,905,776	\$9,313,817	\$279,219,593	\$142,057,851	51%	\$137,161,742
LB Library						
Active	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total LB Library	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total Current Year Capital	\$455,588,791	\$12,800,703	\$468,389,494	\$227,162,667	48%	\$241,226,826

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,058
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Economic Development Strategy Plan	\$92,700	\$26,873	\$119,573	\$113,742	95%	\$5,831
Council Staff Work Plan	\$317,169		\$317,169	\$35,797	11%	\$281,372
Total Office of the CAO	\$1,436,860	\$122,873	\$1,559,733	\$644,603	41%	\$915,130
Total Office of the CAO	\$1,436,860	\$122,873	\$1,559,733	\$644,603	41%	\$915,130
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$162,844		\$162,844	\$2,372	1%	\$160,472
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$18,418	25%	\$55,307
Training Vehicle Replacement	\$78,020		\$78,020			\$78,020
Chief Officers Vehicle	\$78,020		\$78,020	\$2,272	3%	\$75,748
Rescue Truck Replacement/Refurbishment	\$38,295	\$999,686	\$1,037,981	\$30,412	3%	\$1,007,569
Pumper/Rescue Units Refurbishment	\$1,006,615	(\$35,802)	\$970,813	\$852,821	88%	\$117,992
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$1,571,419	\$963,884	\$2,535,303	\$910,196	36%	\$1,625,107
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,375,197	99%	\$10,826
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$876,243	96%	\$35,170
Emergency Vehicle Technician Equipment	\$25,750		\$25,750	\$15,903	62%	\$9,847
Total Fire Fleet Equipment - Growth Related	\$2,253,826	\$69,360	\$2,323,186	\$2,267,343	98%	\$55,843
Fire - Replacement						
Breathing Apparatus Replacement	\$38,625		\$38,625			\$38,625
Special Operations Equipment Replacement	\$25,750		\$25,750	\$10,956	43%	\$14,794
Thermal Image Camera Replacement	\$18,540		\$18,540	\$18,454	100%	\$86
Air Monitoring Replacement	\$14,420		\$14,420	\$420	3%	\$14,000
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,547
Bunker Gear Replacement - Employee Turnover	\$69,010		\$69,010			\$69,010
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,945
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$15,337	99%	\$188
Portable Pumps Replacement	\$25,875		\$25,875	\$25,020	97%	\$855
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$24,161	43%	\$32,489
Battery & Radio Parts Replacement	\$30,900		\$30,900	\$8,271	27%	\$22,629
Firefighting Equipment Replacement	\$12,360		\$12,360			\$12,360
Total Fire - Replacement	\$357,235		\$357,235	\$141,709	40%	\$215,526
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$12,574	17%	\$60,247
Bunker Gear and Recruit Package - Growth	\$86,520		\$86,520	\$14,293	17%	\$72,227
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$36,542	91%	\$3,399
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$55,825	30%	\$132,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$27,305	100%	\$113
Total Fire - Growth	\$414,978		\$414,978	\$146,540	35%	\$268,438
Total Fire	\$4,597,458	\$1,033,244	\$5,630,702	\$3,465,787	62%	\$2,164,915
Total Active	\$6,034,318	\$1,156,117	\$7,190,435	\$4,110,391	57%	\$3,080,044
Total EX Executive Services	\$6,034,318	\$1,156,117	\$7,190,435	\$4,110,391	57%	\$3,080,044
Total Executive Services	\$6,034,318	\$1,156,117	\$7,190,435	\$4,110,391	57%	\$3,080,044

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CO Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$6,284,600	\$1,171,929	\$7,456,529	\$4,028,034	54%	\$3,428,495
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$5,250	3%	\$175,000
User Fee Update	\$154,500	\$8,474	\$162,974	\$20,555	13%	\$142,419
Total Finance	\$7,361,413	\$1,180,403	\$8,541,816	\$4,426,089	52%	\$4,115,727
Human Resources						
Compensation Plan	\$123,600		\$123,600			\$123,600
Employee Strategic Development	\$380,256		\$380,256	\$20,306	5%	\$359,950
Health and Safety Audit/Implementation	\$128,750		\$128,750	\$2,850	2%	\$125,900
Workplace Accommodation	\$30,900		\$30,900	\$450	1%	\$30,450
Total Human Resources	\$663,506		\$663,506	\$23,606	4%	\$639,900
Information Technology						
Technology Strategic Plan	\$234,875		\$234,875	\$120,915	51%	\$113,960
Technology Replacement/Upgrade	\$700,378		\$700,378	\$288,060	41%	\$412,318
Phone System Changes/Upgrade	\$443,093		\$443,093	\$130,412	29%	\$312,681
PC Workstation Complement Changes	\$82,622		\$82,622	\$24,285	29%	\$58,337
E-Services Strategy Implementation	\$775,516		\$775,516	\$217,480	28%	\$558,036
GIS/Geosmart Infrastructure	\$836,295		\$836,295	\$286,463	34%	\$549,832
Application/Software Upgrades	\$356,158		\$356,158	\$43,356	12%	\$312,802
Radio Communications Backup Upgrades	\$1,511,503		\$1,511,503	\$86,409	6%	\$1,425,094
Enterprise Content Management	\$585,467		\$585,467	\$256,741	44%	\$328,726
Enterprise Contact Management	\$273,756		\$273,756	\$2,807	1%	\$270,949
Emergency Operations Centre	\$60,064		\$60,064	\$1,247	2%	\$58,817
Open Data Initiative	\$10,300		\$10,300			\$10,300
Mobile Parking Enforcement	\$637,387		\$637,387	\$53,249	8%	\$584,138
Human Resources Information System	\$3,340,017	\$137,376	\$3,477,393	\$1,035,115	30%	\$2,442,278
Department Specific Tech Initiatives	\$3,565,355	\$1,176,135	\$4,741,490	\$2,330,581	49%	\$2,410,909
Technology Infrastructure Initiative	\$2,940,664	\$70,593	\$3,011,257	\$1,585,936	53%	\$1,425,321
Property Tax System Replacement	\$1,954,399	(\$1,731,092)	\$223,307	\$64,897	29%	\$158,410
Building Public Portal Implementation	\$52,406		\$52,406	\$1,526	3%	\$50,880
Financial Enterprise Systems	\$343,787		\$343,787	\$6,564	2%	\$337,223
Recreation Management System	\$48,266		\$48,266	\$733	2%	\$47,533
Fire Department Emergency Systems	\$346,779		\$346,779	\$56,708	16%	\$290,071
Building and Permit Systems	\$38,047		\$38,047	\$916	2%	\$37,131
Facility Infrastructure and Networking	\$2,978,830	\$10,542	\$2,989,372	\$781,161	26%	\$2,208,211
Enterprise Licencing and Compliance	\$1,323,454		\$1,323,454	\$569,283	43%	\$754,171
Milton Air Photo Mapping	\$31,444		\$31,444	\$14,809	47%	\$16,635
Legacy Systems	\$76,239	\$51,440	\$127,679	\$114,473	90%	\$13,206
Agenda Management System		\$13,489	\$13,489	\$10,467	78%	\$3,022
Total Information Technology	\$23,547,101	(\$271,517)	\$23,275,584	\$8,084,591	35%	\$15,190,993
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Council Orientation Program	\$21,115		\$21,115			\$21,115
Easement Database	\$71,845		\$71,845	\$76,872	107%	(\$5,027)
Multi-Year Accessibility Plan	\$21,012		\$21,012			\$21,012
Total Legislative & Legal Services	\$142,462		\$142,462	\$94,789	67%	\$47,673
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$206,628	44%	\$259,531
Total Marketing & Government Relations	\$466,159		\$466,159	\$206,628	44%	\$259,531
Total Corporate Services	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824
Total Active	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824
Total CO Corporate Services	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824
Total Corporate Services	\$32,180,641	\$908,886	\$33,089,527	\$12,835,703	39%	\$20,253,824

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CM Community Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$263,339		\$263,339	\$82,421	31%	\$180,918
Service Strategy	\$50,875	\$48,637	\$99,512	\$64,356	65%	\$35,156
FOACM Children's Program Fundraising Campaign				\$1,344,003	#DIV/0!	(\$1,344,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Climate Change & Mitigation	\$69,886		\$69,886			\$69,886
Total Administration	\$430,104	\$48,637	\$478,741	\$1,509,114	315%	(\$1,030,373)
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$800,458	88%	\$104,079
Tennis Court Upgrades	\$93,645		\$93,645	\$3,641	4%	\$90,004
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$889,657	97%	\$28,633
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$612,160	98%	\$14,171
Court Park Redevelopment	\$416,161	\$29,720	\$445,881	\$444,801	100%	\$1,080
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$521,683	92%	\$48,045
Moorelands Park Redevelopment	\$389,178	\$2,048	\$391,226	\$58,860	15%	\$332,366
Baldwin Park Redevelopment	\$62,520		\$62,520	\$3,490	6%	\$59,030
Chris Hadfield Park Redevelopment	\$94,991	\$3,192	\$98,183	\$15,300	16%	\$82,883
Sunny Mount Park	\$324,608		\$324,608	\$12,851	4%	\$311,757
Community Park - Engbridge Gas Easement	\$167,333		\$167,333	\$873	1%	\$166,460
Park Improvements - Preservation	\$329,589		\$329,589	\$180,268	55%	\$149,321
Pioneer Cemetery - Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,923
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$54,270	63%	\$31,932
In Ground Waste Container Installation	\$160,907		\$160,907			\$160,907
Park Amenity Audit	\$279,932		\$279,932			\$279,932
Total Parks Redevelopment	\$5,384,214	\$115,659	\$5,499,873	\$3,604,349	66%	\$1,895,524
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$261,801	51%	\$252,121
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,552	18%	\$352,166
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,047,025	94%	\$205,130
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$770,824	96%	\$30,909
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$385,070	93%	\$27,144
District Park West - Boyne	\$133,900		\$133,900	\$16,543	12%	\$117,357
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$341,202	87%	\$50,345
Cobban Neighbourhood Park - Boyne	\$2,318,049	(\$32,228)	\$2,285,821	\$176,392	8%	\$2,109,429
Walker Neighbourhood Park - Boyne	\$185,838		\$185,838	\$3,369	2%	\$182,469
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$26,847	96%	\$1,221
Boyne Framgard Trail	\$69,107		\$69,107	\$61,944	90%	\$7,163
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$243	1%	\$35,807
Total Parks Growth	\$9,133,389	(\$591,316)	\$8,542,073	\$5,170,812	61%	\$3,371,261
Facilities Redevelopment						
Corporate Office Furniture	\$93,970		\$93,970	\$61,752	66%	\$32,218
Indoor Fitness Equipment	\$38,163		\$38,163			\$38,163
Civic Facility Improvements	\$3,127,228	\$191,423	\$3,318,651	\$2,619,486	79%	\$699,166
Heritage Property Restoration	\$112,371		\$112,371	\$17,032	15%	\$95,339
Accessibility Improvements	\$57,490		\$57,490			\$57,490
Leisure Centre Upgrades	\$1,472,141	(\$187,154)	\$1,284,987	\$819,214	64%	\$465,773
Memorial Arena Facility Improvements	\$502,957	(\$45,722)	\$457,235	\$415,887	91%	\$41,348
Community Halls Improvements	\$268,461	(\$17,194)	\$251,267	\$201,977	80%	\$49,290
Tonelli Sports Centre Improvements	\$537,899	\$5,920	\$543,819	\$184,340	34%	\$359,479
Milton Sports Centre Upgrades	\$2,414,263	(\$30,367)	\$2,383,896	\$730,093	31%	\$1,653,803
Mattamy National Cycling Centre Improvements	\$1,446,294	(\$313,673)	\$1,132,621	\$1,047,671	92%	\$84,950
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278			\$35,278
Senior Centre Asset Restorations	\$95,288		\$95,288	\$262		\$95,026
Milton Indoor Turf Centre Improvements	\$580,346		\$580,346	\$1,197		\$579,150
FirstOntario Arts Centre Milton Facility Improvements	\$545,055	\$2,923	\$547,978	\$109,058	20%	\$438,920
Civic Operations Centre Facility Improvements	\$271,602	(\$27,213)	\$244,389	\$43,689	18%	\$200,701

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Halls Facilities Improvements	\$813,025	(\$67,470)	\$745,555	\$401,470	54%	\$344,085
Facility Audit Update	\$274,073	(\$83,379)	\$190,694	\$136,056	71%	\$54,638
Electric Vehicle Charging Stations Strategy	\$160,907		\$160,907			\$160,907
Total Facilities Redevelopment	\$12,846,811	(\$571,905)	\$12,274,906	\$6,789,182	55%	\$5,485,724
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,199,832	90%	\$4,135,197
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Civic Operations Centre	\$98,957		\$98,957			\$98,957
Transit Operations Centre	\$49,558,811		\$49,558,811	\$382,019	1%	\$49,176,792
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$4,986,493	75%	\$1,679,505
Main Library Expansion	\$570,130		\$570,130	\$18,327	3%	\$551,803
Total Facilities Growth	\$100,680,495	\$614,478	\$101,294,973	\$44,614,163	44%	\$56,680,810
Transit						
Transit						
Transit Bus Stop-Retrofit	\$73,600		\$73,600	\$2,144	3%	\$71,456
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165,000
Transit Bus Pads	\$101,452		\$101,452	\$16,882	17%	\$84,570
Mobile Fare Payment Pilot	\$110,210		\$110,210	\$3,210	3%	\$107,000
Transit Scheduling Software	\$154,500	(\$7,867)	\$146,633	\$130,681	89%	\$15,952
Total Transit	\$610,537	(\$7,867)	\$602,670	\$158,693	26%	\$443,977
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$3,396,313		\$3,396,313			\$3,396,313
Specialized Transit Bus Non Growth	\$462,021		\$462,021			\$462,021
Total Transit Fleet Replacement	\$3,858,334		\$3,858,334			\$3,858,334
Transit Fleet Growth						
Transit Bus	\$462,021	\$55,190	\$517,211			\$517,211
Total Transit Fleet Growth	\$462,021	\$55,190	\$517,211			\$517,211
Total Transit	\$4,930,892	\$47,323	\$4,978,215	\$158,693	3%	\$4,819,522
Operations						
Fleet Equipment - Replacement						
Fleet Strategy	\$180,250		\$180,250			\$180,250
3/4 Ton Pick-ups Replacement	\$171,186	(\$8,524)	\$162,662	\$108,468	67%	\$54,194
1 Ton Crew Dump Trucks	\$386,250	\$115,229	\$501,479	\$261,878	52%	\$239,601
Tandem Axle Dump Truck	\$1,445,356	\$717,110	\$2,162,466	\$328,176	15%	\$1,834,290
Enforcement Vehicles	\$123,137	\$35,030	\$158,167	\$2,460	2%	\$155,707
Haul All/Packer	\$159,465	(\$29,623)	\$129,842	\$4,645	4%	\$125,197
Ice Resurfacers	\$192,818	\$212,316	\$405,134	\$295,134	73%	\$110,000
Tractors, Loaders & Back Hoes - Replacement	\$95,790	(\$2,876)	\$92,914	\$89,918	97%	\$2,996
Landscape Trailer	\$14,420		\$14,420			\$14,420
Zero Turning Radius Mowers	\$320,330	\$19,751	\$340,081			\$340,081
Mower Replacement	\$32,960		\$32,960			\$32,960
Multifunction Tractor	\$144,200		\$144,200			\$144,200
Sign Truck	\$329,600	\$27,987	\$357,587	\$9,600	3%	\$347,987
Trackless Front Mower Deck	\$25,750		\$25,750			\$25,750
Poly Plow	\$10,300		\$10,300			\$10,300
Gator Utility Vehicle - Replacement	\$41,200		\$41,200			\$41,200
Total Fleet Equipment - Replacement	\$3,673,012	\$1,086,400	\$4,759,412	\$1,100,280	23%	\$3,659,132
Fleet Equipment - Growth Related						
1 Ton Dump Trucks - Growth	\$233,743		\$233,743			\$233,743
Tandem Axle Trucks	\$540,884		\$540,884			\$540,884
Zero Radius Mowers	\$49,584	\$4,369	\$53,953			\$53,953
General Mowers and Attachments - Growth	\$99,358	\$5,127	\$104,485			\$104,485
Tractors, Loaders & Back Hoes		\$140,110	\$140,110	\$140,110	100%	
Trailers/Water Tanks	\$44,545		\$44,545			\$44,545
Fleet Mechanic Equipment	\$38,625		\$38,625			\$38,625
Total Fleet Equipment - Growth Related	\$1,006,739	\$149,606	\$1,156,345	\$140,110	12%	\$1,016,235
Forestry						

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EAB Implementation Strategy	\$1,720,326		\$1,720,326	\$1,569,494	91%	\$150,832
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
Total Forestry	\$1,784,186		\$1,784,186	\$1,571,354	88%	\$212,832
Surface Treatment Program						
Surface Treatment Program	\$1,905,802		\$1,905,802	\$245,665	13%	\$1,660,137
Total Surface Treatment Program	\$1,905,802		\$1,905,802	\$245,665	13%	\$1,660,137
Total Operations	\$8,369,739	\$1,236,006	\$9,605,745	\$3,057,409	32%	\$6,548,335
Total Community Services	\$141,775,644	\$898,881	\$142,674,525	\$64,903,721	45%	\$77,770,804
Total Active	\$141,775,644	\$898,881	\$142,674,525	\$64,903,721	45%	\$77,770,804
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Centre Park Redevelopment	\$416,161	\$55,330	\$471,491	\$470,692	100%	\$799
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$326,184	97%	\$10,274
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$439,521	94%	\$26,809
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$275,646	98%	\$4,964
Sam Sherratt Trail Redevelopment	\$56,045	\$83,048	\$139,093	\$137,048	99%	\$2,045
Total Parks Redevelopment	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
Total Community Services	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
Total Completed Pending Warranty	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
Total CM Community Services	\$143,523,095	\$845,412	\$144,368,507	\$66,552,813	46%	\$77,815,695
Total Community Services	\$143,523,095	\$845,412	\$144,368,507	\$66,552,813	46%	\$77,815,695

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DV Development Services						
Active						
Development Services Administration						
Eng. Serv. Administration						
Development Eng & Parks Standards Manual	\$63,036		\$63,036			\$63,036
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,950
Total Eng. Serv. Administration	\$63,036	\$35,000	\$98,036	\$1,050	1%	\$96,986
Total Development Services Administration	\$63,036	\$35,000	\$98,036	\$1,050	1%	\$96,986
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$1,560,092	\$34,995,019	\$15,834,561	45%	\$19,160,458
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$253,433	6%	\$3,954,296
Bronte Street (Heslop to S. of Main)	\$2,560,779	\$8,655	\$2,569,434	\$1,800,435	70%	\$768,999
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$103,071	16%	\$537,677
Asphalt Overlay Program	\$20,849,238	\$667,350	\$21,516,588	\$9,264,475	43%	\$12,252,113
High Point Drive (Hwy 25 to Parkhill Dr)	\$116,527		\$116,527	\$2,435	2%	\$114,092
Total Urban Roads Redevelopment	\$61,824,606	\$2,221,439	\$64,046,045	\$27,258,410	43%	\$36,787,635
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,209	\$7,615,772	\$7,172,828	94%	\$442,944
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,437	\$26,890,344	\$13,743,242	51%	\$13,147,102
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,846	\$6,750,823	100%	\$8,023
Thompson Road (Britannia to Louis St Laurent)	\$13,307,550	\$979,402	\$14,286,952	\$12,497,759	87%	\$1,789,193
5th Line (Hwy 401 to Derry Road)	\$41,483,803	(\$7,652,243)	\$33,831,560	\$6,891,311	20%	\$26,940,249
5th Line (Derry Road to Britannia Road)	\$20,639,542		\$20,639,542	\$2,983		\$20,636,559
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,491,962	100%	\$12,569
Louis St Laurent (Yates to James Snow Parkway) Design		\$1,096,778	\$1,096,778	\$737,029	67%	\$359,749
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,180,566	\$9,180,566	\$255,576	3%	\$8,924,990
Peru Road (Bridge Removal and Cul De Sac)	\$692,933		\$692,933	\$3,788	1%	\$689,145
Boulevard Works	\$152,627		\$152,627	\$2,130	1%	\$150,497
Total Urban Roads Growth	\$128,739,002	\$2,911,449	\$131,650,451	\$58,549,432	44%	\$73,101,019
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$896,338	\$2,486,044	\$2,146,434	86%	\$339,610
Expanded Asphalt Program	\$5,645,216	\$29,447	\$5,674,663	\$1,660,005	29%	\$4,014,658
Appleby Line	\$1,244,995	\$318,244	\$1,563,239	\$524,265	34%	\$1,038,974
Total Rural Roads Redevelopment	\$8,479,917	\$1,244,029	\$9,723,946	\$4,330,705	45%	\$5,393,241
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$180,797	59%	\$123,996
Boyne Pedestrian Railway Crossing	\$6,228,061	\$158,918	\$6,386,979	\$233,102	4%	\$6,153,877
Boyne Multiuse Asphalt Trails	\$62,827		\$62,827	\$2,620	4%	\$60,207
Total Active Transportation - Growth	\$6,595,681	\$158,918	\$6,754,599	\$416,519	6%	\$6,338,080
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$203,467		\$203,467	\$10,798	5%	\$192,669
Second Line Nassagaweya Bridge (Structure No. 63)	\$633,454		\$633,454	\$47,841	8%	\$585,613
Kelso Road Bridge (Structure 74)	\$150,538		\$150,538	\$7,733	5%	\$142,805
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905	(\$148,990)	\$167,915	\$157,053	94%	\$10,862
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803			\$124,803
Total Bridges/Culverts Redevelopment	\$1,429,167	(\$148,990)	\$1,280,177	\$223,424	17%	\$1,056,753
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$1,553,886		\$1,553,886	\$113,932	7%	\$1,439,954
Mill Pond Rehabilitation	\$809,390		\$809,390	\$61,933	8%	\$747,457
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$21,923	9%	\$217,375
Storm Sewer Network Program	\$1,035,075		\$1,035,075	\$16,960	2%	\$1,018,115
Total Storm Water Management Rehabilitation	\$3,604,200	\$33,449	\$3,637,649	\$214,748	6%	\$3,422,901
Traffic						
Traffic Infrastructure	\$221,405		\$221,405	\$62,428	28%	\$158,977
Traffic Services Safety Review	\$298,322		\$298,322	\$53,992	18%	\$244,330
Pedestrian Crossover (PXO) Program	\$203,642		\$203,642	\$21,498	11%	\$182,144
New Traffic Signals	\$709,833	\$26,490	\$736,323	\$31,694	4%	\$704,629
Preemption Traffic Control System	\$198,765		\$198,765	\$50,950	26%	\$147,815

TOWN OF MILTON
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Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Signal Interconnect Program	\$184,391		\$184,391	\$61,514	33%	\$122,877
Transport Canada Rail Regulations	\$537,718		\$537,718	\$280,248	52%	\$257,470
Preemption Traffic Control System	\$83,572		\$83,572			\$83,572
Total Traffic	\$2,437,648	\$26,490	\$2,464,138	\$562,325	23%	\$1,901,813
Streetlighting						
Street Lighting	\$194,559		\$194,559	\$37,646	19%	\$156,913
Street Light / Pole / Underground Power Renewal	\$126,562		\$126,562	\$60,860	48%	\$65,702
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,873,822	94%	\$170,057
Total Streetlighting	\$5,512,673	(\$2,147,673)	\$3,365,000	\$2,972,328	88%	\$392,672
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Total Infrastructure Management	\$218,702,894	\$4,295,010	\$222,997,904	\$94,589,289	42%	\$128,408,615
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$368,938	\$11,465	\$380,403	\$82,379	22%	\$298,024
SWM Derry Green (BP2)	\$222,720	\$5,206	\$227,926	\$46,448	20%	\$181,478
SWM Sherwood	\$328,364		\$328,364	\$7,832	2%	\$320,532
SWM Agerton/Trafalgar	\$121,963		\$121,963	\$5,508	5%	\$116,455
SWM Milton Education Village	\$125,050		\$125,050			\$125,050
Total Storm Water Management Growth	\$1,167,035	\$16,671	\$1,183,706	\$142,166	12%	\$1,041,540
Total Development Engineering	\$1,167,035	\$16,671	\$1,183,706	\$142,166	12%	\$1,041,540
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$250,811	\$698,892	\$437,626	63%	\$261,266
Urban Design Guidelines	\$225,053		\$225,053	\$73,481	33%	\$151,572
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,183	98%	\$36,219
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$821,029	\$1,371,446	\$1,238,656	90%	\$132,790
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$209,437	32%	\$454,063
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,752,536	\$3,195,188	\$2,430,292	76%	\$764,896
Sustainable Halton Subwatershed Study	\$2,230,000	\$257,565	\$2,487,565	\$2,257,781	91%	\$229,784
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$744,972	\$3,134,859	\$1,256,137	40%	\$1,878,722
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$50,848	51%	\$49,062
Community Improvement Plan for CBD	\$107,711		\$107,711			\$107,711
Zoning By-Law Review	\$295,460		\$295,460	\$685		\$294,775
Building Public Portal Implementation		\$1,000,000	\$1,000,000			\$1,000,000
Total Planning	\$8,389,149	\$7,328,387	\$15,717,536	\$10,036,711	64%	\$5,680,825
Total Planning and Development	\$8,389,149	\$7,328,387	\$15,717,536	\$10,036,711	64%	\$5,680,825
Total Active	\$228,322,114	\$11,675,067	\$239,997,181	\$104,769,216	44%	\$135,227,966
Completed Pending Warranty						
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$10,609,512	\$226,597	\$10,836,109	\$10,736,499	99%	\$99,610
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,687,304	98%	\$68,796
Martin Street (Main St to Steeles ave)	\$1,001,660	(\$75,963)	\$925,697	\$749,927	81%	\$175,770
Victoria Street (Bronte to James St)	\$830,947	(\$453,195)	\$377,752	\$307,333	81%	\$70,419
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,055,759)	\$284,393	\$213,175	75%	\$71,218
Commercial Street (Main to Sydney)	\$1,290,944	(\$381,079)	\$909,865	\$798,620	88%	\$111,245
Total Urban Roads Redevelopment	\$16,771,542	(\$681,626)	\$16,089,916	\$15,492,859	96%	\$597,057
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,428,937	95%	\$367,149
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,856,265	91%	\$180,105
Total Urban Roads Growth	\$8,546,582	\$285,874	\$8,832,456	\$8,285,202	94%	\$547,254
Rural Roads Redevelopment						
Expanded Asphalt Program	\$7,237,673	(\$2,007,176)	\$5,230,497	\$4,851,516	93%	\$378,981
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,067,139	91%	\$108,771
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	(\$47,918)	\$1,329,926	\$1,329,926	100%	
Total Rural Roads Redevelopment	\$9,867,867	(\$2,131,534)	\$7,736,333	\$7,248,582	94%	\$487,752

TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022

Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Bridges/Culverts Redevelopment						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,725	98%	\$2,522
Bridge/Culvert Rehabilitation Needs	\$2,583,867	(\$199,926)	\$2,383,941	\$2,146,691	90%	\$237,250
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61)	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,734
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$343,634	95%	\$17,655
Campbellville Road Bridge (Str No. 72)	\$553,677	\$80,918	\$634,595	\$632,072	100%	\$2,523
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,581,351	99%	\$21,236
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$187,574	\$1,212,146	\$1,203,543	99%	\$8,603
Total Bridges/Culverts Redevelopment	\$6,397,671	\$166,036	\$6,563,707	\$6,261,992	95%	\$301,715
Total Infrastructure Management	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,288,635	95%	\$1,933,777
Total Completed Pending Warranty	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,288,635	95%	\$1,933,777
Total DV Development Services	\$269,905,776	\$9,313,817	\$279,219,593	\$142,057,851	51%	\$137,161,742
Total Development Services	\$269,905,776	\$9,313,817	\$279,219,593	\$142,057,851	51%	\$137,161,742

**TOWN OF MILTON
CAPITAL FINANCIAL STATEMENT
April 2022**

Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LB Library						
Active						
Library						
Library						
Automation Replacement	\$165,156		\$165,156	\$38,580	23%	\$126,576
Collection - Replacement	\$858,589		\$858,589	\$310,579	36%	\$548,010
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$273,481	88%	\$38,507
Collection - New	\$1,881,805		\$1,881,805	\$622,910	33%	\$1,258,895
Furniture Replacement	\$21,432		\$21,432			\$21,432
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$132,560	\$132,560	\$48,512	37%	\$84,048
Total Library	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total Library	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total Active	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total LB Library	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521
Total Library	\$3,944,961	\$576,470	\$4,521,431	\$1,605,910	36%	\$2,915,521

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
April 2022**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	239,098	233,120	625,712		625,712	(392,592)	37%
EXECUTIVE SERVICES	3,353,024	3,782,769	14,570,670		14,570,670	(10,787,901)	26%
CORPORATE SERVICES	4,782,701	4,934,886	11,018,602		11,018,602	(6,083,716)	45%
GENERAL GOVERNMENT	(33,260,981)	(34,678,061)	(60,256,113)		(60,256,113)	25,578,052	58%
COMMUNITY SERVICES	7,047,648	8,047,333	29,991,062		29,991,062	(21,943,729)	27%
DEVELOPMENT SERVICES	(2,299,543)	(3,238,006)	4,050,068		4,050,068	(7,288,074)	(80%)
LIBRARY	(1,416,644)	(1,223,827)				(1,223,827)	
HOSPITAL EXPANSION	1,939,994	1,963,018				1,963,018	
BIA	(54,458)	(77,119)				(77,119)	
Total TOWN OF MILTON	(19,669,161)	(20,255,887)				(20,255,887)	

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2022

MAYOR AND COUNCIL

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	204,413	191,155	552,889		552,889	361,734	35%
Administrative	33,598	38,581	54,667		54,667	16,086	71%
Financial			5,000		5,000	5,000	
Purchased Goods	223	545	701		701	156	78%
Purchased Services	4,360	6,449	30,426		30,426	23,977	21%
Total EXPENDITURES	242,594	236,730	643,683		643,683	406,953	37%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(3,496)	(3,609)	(12,972)		(12,972)	(9,363)	28%
Total REVENUE	(3,496)	(3,609)	(17,972)		(17,972)	(14,363)	20%
Total MAYOR AND COUNCIL	239,098	233,121	625,711		625,711	392,590	37%
Total MAYOR AND COUNCIL	239,098	233,121	625,711		625,711	392,590	37%
Total MAYOR AND COUNCIL	239,098	233,121	625,711		625,711	392,590	37%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
April 2022

EXECUTIVE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	171,754	165,296	568,018		568,018	402,722	29%
Administrative	4,871	3,832	19,195		19,195	15,363	20%
Purchased Goods	4,497	6,603	5,507		5,507	(1,096)	120%
Purchased Services	1,970	1,363	47,351		47,351	45,988	3%
Total EXPENDITURES	183,092	177,094	640,071		640,071	462,977	28%
REVENUE							
Financing Revenue			(16,159)		(16,159)	(16,159)	
User Fees and Service Charges		(195)	(3,000)		(3,000)	(2,805)	7%
Total REVENUE		(195)	(19,159)		(19,159)	(18,964)	1%
Total OFFICE OF THE CAO	183,092	176,899	620,912		620,912	444,013	28%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	165,933	232,828	774,126		774,126	541,298	30%
Administrative	1,916	1,265	22,423		22,423	21,158	6%
Financial	21		1,858		1,858	1,858	
Transfers to Own Funds	8,827	2,110	26,867		26,867	24,757	8%
Purchased Goods	50	48	14,233		14,233	14,185	
Purchased Services	13,206	12,946	222,529		222,529	209,583	6%
Reallocated Expenses	295		2,414		2,414	2,414	
Total EXPENDITURES	190,248	249,197	1,064,450		1,064,450	815,253	23%
REVENUE							
Financing Revenue			(35,097)		(35,097)	(35,097)	
Grants		(8,700)				8,700	
Recoveries and Donations	(25,000)	(25,000)	(25,000)		(25,000)		100%
User Fees and Service Charges	(21,074)	(4,804)	(116,309)		(116,309)	(111,505)	4%
Total REVENUE	(46,074)	(38,504)	(176,406)		(176,406)	(137,902)	22%
TEGIC INITIATIVES AND ECONOMIC DEVELOPMEN	144,174	210,693	888,044		888,044	677,351	24%
FIRE							
EXPENDITURES							
Salaries and Benefits	2,993,045	3,332,515	11,667,507		11,667,507	8,334,992	29%
Administrative	17,657	28,087	114,721		114,721	86,634	24%
Financial	460	1,129	2,200		2,200	1,071	51%
Transfers to Own Funds			1,048,572		1,048,572	1,048,572	
Purchased Goods	12,927	17,013	119,688		119,688	102,675	14%
Purchased Services	24,490	45,013	275,059		275,059	230,046	16%
Fleet Expenses	35,468	44,576	148,762		148,762	104,186	30%
Reallocated Expenses			453		453	453	
Total EXPENDITURES	3,084,047	3,468,333	13,376,962		13,376,962	9,908,629	26%
REVENUE							
Financing Revenue	(1,938)		(10,199)		(10,199)	(10,199)	
Grants		(4,900)	(2,500)		(2,500)	2,400	196%
Recoveries and Donations	(27,343)	(21,560)	(142,000)		(142,000)	(120,440)	15%
User Fees and Service Charges	(29,009)	(46,690)	(160,550)		(160,550)	(113,860)	29%
Total REVENUE	(58,290)	(73,150)	(315,249)		(315,249)	(242,099)	23%
Total FIRE	3,025,757	3,395,183	13,061,713		13,061,713	9,666,530	26%
Total EXECUTIVE SERVICES	3,353,023	3,782,775	14,570,669		14,570,669	10,787,894	26%
Total EXECUTIVE SERVICES	3,353,023	3,782,775	14,570,669		14,570,669	10,787,894	26%

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CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	1,537,612	1,527,118	5,167,736		5,167,736	3,640,618	30%
Administrative	9,977	10,836	62,244		62,244	51,408	17%
Financial	2,180	2,549	4,258		4,258	1,709	60%
Purchased Goods	3,700	14,709	45,343		45,343	30,634	32%
Purchased Services	53,955	76,225	301,604		301,604	225,379	25%
Total EXPENDITURES	1,607,424	1,631,437	5,581,185		5,581,185	3,949,748	29%
REVENUE							
Financing Revenue	(7,078)	(275)	(2,844,099)		(2,844,099)	(2,843,824)	
User Fees and Service Charges	(172,020)	(309,518)	(1,007,977)		(1,007,977)	(698,459)	31%
Reallocated Revenue			(213,344)		(213,344)	(213,344)	
Total REVENUE	(179,098)	(309,793)	(4,065,420)		(4,065,420)	(3,755,627)	8%
Total FINANCE	1,428,326	1,321,644	1,515,765		1,515,765	194,121	87%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	758,065	837,961	3,131,512		3,131,512	2,293,551	27%
Administrative	1,207	344	24,585		24,585	24,241	1%
Purchased Goods	1,065,563	1,032,585	1,795,484		1,795,484	762,899	58%
Purchased Services	491,195	554,880	1,213,788		1,213,788	658,908	46%
Total EXPENDITURES	2,316,030	2,425,770	6,165,369		6,165,369	3,739,599	39%
REVENUE							
Financing Revenue	(24,792)	(131,580)	(573,294)		(573,294)	(441,714)	23%
User Fees and Service Charges			(100)		(100)	(100)	
Reallocated Revenue		(385)	(120,937)		(120,937)	(120,552)	
Total REVENUE	(24,792)	(131,965)	(694,331)		(694,331)	(562,366)	19%
Total INFORMATION TECHNOLOGY	2,291,238	2,293,805	5,471,038		5,471,038	3,177,233	42%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	318,126	321,886	1,367,838		1,367,838	1,045,952	24%
Administrative	32,096	40,277	262,101		262,101	221,824	15%
Purchased Goods	12,223	6,527	56,857		56,857	50,330	11%
Purchased Services	11,436	12,228	170,545		170,545	158,317	7%
Total EXPENDITURES	373,881	380,918	1,857,341		1,857,341	1,476,423	21%
REVENUE							
Financing Revenue			(348,272)		(348,272)	(348,272)	
Reallocated Revenue	(40,768)	(45,876)	(147,368)		(147,368)	(101,492)	31%
Total REVENUE	(40,768)	(45,876)	(495,640)		(495,640)	(449,764)	9%
Total HUMAN RESOURCES	333,113	335,042	1,361,701		1,361,701	1,026,659	25%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	766,886	903,040	3,405,461		3,405,461	2,502,421	27%
Administrative	13,085	13,931	61,909		61,909	47,978	23%
Financial	3,222	4,032	28,834		28,834	24,802	14%
Purchased Goods	152	3,411	28,055		28,055	24,644	12%
Purchased Services	239,958	156,390	1,280,969		1,280,969	1,124,579	12%
Reallocated Expenses	34,366	35,083	105,248		105,248	70,165	33%
Total EXPENDITURES	1,057,669	1,115,887	4,910,476		4,910,476	3,794,589	23%
REVENUE							
Financing Revenue			(662,608)		(662,608)	(662,608)	
Recoveries and Donations	(137,000)	(68,360)	(94,788)		(94,788)	(26,428)	72%

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CORPORATE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
User Fees and Service Charges	(461,161)	(362,332)	(2,354,520)		(2,354,520)	(1,992,188)	15%
Total REVENUE	(598,161)	(430,692)	(3,111,916)		(3,111,916)	(2,681,224)	14%
Total LEGISLATIVE & LEGAL SERVICES	459,508	685,195	1,798,560		1,798,560	1,113,365	38%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	255,887	286,982	965,230		965,230	678,248	30%
Administrative	11,701	5,745	17,937		17,937	12,192	32%
Purchased Goods	158	165	8,300		8,300	8,135	2%
Purchased Services	2,772	6,310	77,155		77,155	70,845	8%
Total EXPENDITURES	270,518	299,202	1,068,622		1,068,622	769,420	28%
REVENUE							
Financing Revenue			(197,083)		(197,083)	(197,083)	
Total REVENUE			(197,083)		(197,083)	(197,083)	
Total STRATEGIC COMMUNICATIONS	270,518	299,202	871,539		871,539	572,337	34%
Total CORPORATE SERVICES	4,782,703	4,934,888	11,018,603		11,018,603	6,083,715	45%
Total CORPORATE SERVICES	4,782,703	4,934,888	11,018,603		11,018,603	6,083,715	45%

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GENERAL GOVERNMENT

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits		6,113				(6,113)	
Administrative	8,050	13,112	120,000		120,000	106,888	11%
Financial	1,193,726	1,179,784	4,442,545		4,442,545	3,262,761	27%
Transfers to Own Funds	742,034	2,563,537	38,177,006		38,177,006	35,613,469	7%
Purchased Services	98,007	1,050,573	87,467		87,467	(963,106)	1,201%
Total EXPENDITURES	2,041,817	4,813,119	42,827,018		42,827,018	38,013,899	11%
REVENUE							
External Revenue Transferred to Reserves	(893,201)	(2,689,969)	(13,157,152)		(13,157,152)	(10,467,183)	20%
Financing Revenue	(377,728)	(596,643)	(5,507,482)		(5,507,482)	(4,910,839)	11%
Taxation	(33,297,658)	(35,486,541)	(77,420,407)		(77,420,407)	(41,933,866)	46%
Payments In Lieu			(1,004,695)		(1,004,695)	(1,004,695)	
Grants	22,477						
Recoveries and Donations		681				(681)	
User Fees and Service Charges	(675,155)	(626,955)	(3,809,871)		(3,809,871)	(3,182,916)	16%
Reallocated Revenue	(81,533)	(91,750)	(2,183,524)		(2,183,524)	(2,091,774)	4%
Total REVENUE	(35,302,798)	(39,491,177)	(103,083,131)		(103,083,131)	(63,591,954)	38%
Total GENERAL GOVERNMENT	(33,260,981)	(34,678,058)	(60,256,113)		(60,256,113)	(25,578,055)	58%
Total GENERAL GOVERNMENT	(33,260,981)	(34,678,058)	(60,256,113)		(60,256,113)	(25,578,055)	58%
Total GENERAL GOVERNMENT	(33,260,981)	(34,678,058)	(60,256,113)		(60,256,113)	(25,578,055)	58%

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COMMUNITY SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	976,097	1,514,168	5,910,247		5,910,247	4,396,079	26%
Administrative	485	634	38,146		38,146	37,512	2%
Financial	123,448	26,152	163,441		163,441	137,289	16%
Transfers to Own Funds			1,817,420		1,817,420	1,817,420	
Purchased Goods	23,773	71,095	852,247		852,247	781,152	8%
Purchased Services	814,776	950,754	6,211,529		6,211,529	5,260,775	15%
Reallocated Expenses	15,999	3,567	175,074		175,074	171,507	2%
Total EXPENDITURES	1,954,578	2,566,370	15,168,104		15,168,104	12,601,734	17%
REVENUE							
Financing Revenue	(191,099)	(109,512)	(402,745)		(402,745)	(293,233)	27%
Grants	(574,371)	(545,128)	(910,117)		(910,117)	(364,989)	60%
Recoveries and Donations	(5,392)	(7,708)	(69,395)		(69,395)	(61,687)	11%
User Fees and Service Charges	(331,478)	(1,790,682)	(7,387,965)		(7,387,965)	(5,597,283)	24%
Reallocated Revenue			(408,265)		(408,265)	(408,265)	
Total REVENUE	(1,102,340)	(2,453,030)	(9,178,487)		(9,178,487)	(6,725,457)	27%
Total RECREATION AND CULTURE FACILITIES	852,238	113,340	5,989,617		5,989,617	5,876,277	2%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,009,205	939,156	3,487,011		3,487,011	2,547,855	27%
Administrative	7,029	12,450	42,674		42,674	30,224	29%
Financial	24,476	26,072	59,893		59,893	33,821	44%
Transfers to Own Funds	79,431	142,093	423,212		423,212	281,119	34%
Purchased Goods	11,080	11,842	84,413		84,413	72,571	14%
Purchased Services	334,316	343,496	1,529,524		1,529,524	1,186,028	22%
Reallocated Expenses	9,355	6,599	87,678		87,678	81,079	8%
Total EXPENDITURES	1,474,892	1,481,708	5,714,405		5,714,405	4,232,697	26%
REVENUE							
Financing Revenue	(342,614)	(423,558)	(1,634,000)		(1,634,000)	(1,210,442)	26%
Recoveries and Donations	(7,999)	(6,770)	(16,249)		(16,249)	(9,479)	42%
User Fees and Service Charges	(92,839)	(83,602)	(328,314)		(328,314)	(244,712)	25%
Total REVENUE	(443,452)	(513,930)	(1,978,563)		(1,978,563)	(1,464,633)	26%
Total ADMINISTRATION AND CIVIC FACILITIES	1,031,440	967,778	3,735,842		3,735,842	2,768,064	26%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	536,008	727,329	5,595,682		5,595,682	4,868,353	13%
Administrative	2,154	4,256	59,587		59,587	55,331	7%
Financial	9,606	26,801	329,855		329,855	303,054	8%
Transfers to Own Funds			3,350		3,350	3,350	
Purchased Goods	3,628	21,159	278,539		278,539	257,380	8%
Purchased Services	27,891	71,566	956,794		956,794	885,228	7%
Reallocated Expenses			30,750		30,750	30,750	
Total EXPENDITURES	579,287	851,111	7,254,557		7,254,557	6,403,446	12%
REVENUE							
Financing Revenue			(321,385)		(321,385)	(321,385)	
Grants	(66,619)	(11,871)	(68,421)		(68,421)	(56,550)	17%
Recoveries and Donations	(454)	(11,385)	(404,395)		(404,395)	(393,010)	3%
User Fees and Service Charges	(92,511)	(556,523)	(6,205,725)		(6,205,725)	(5,649,202)	9%
Total REVENUE	(159,584)	(579,779)	(6,999,926)		(6,999,926)	(6,420,147)	8%
Total PROGRAMS	419,703	271,332	254,631		254,631	(16,701)	107%

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OPERATIONS							
EXPENDITURES							
Salaries and Benefits	2,112,069	2,210,434	7,090,792		7,090,792	4,880,358	31%
Administrative	2,321	3,507	43,349		43,349	39,842	8%
Transfers to Own Funds			1,809,887		1,809,887	1,809,887	
Purchased Goods	535,784	963,535	1,828,847		1,828,847	865,312	53%
Purchased Services	1,473,848	2,375,038	7,760,239		7,760,239	5,385,201	31%
Fleet Expenses	326,426	394,192	1,086,514		1,086,514	692,322	36%
Reallocated Expenses	1,287,363	1,573,308	3,692,966		3,692,966	2,119,658	43%
Total EXPENDITURES	5,737,811	7,520,014	23,312,594		23,312,594	15,792,580	32%
REVENUE							
Financing Revenue		(1,436)	(292,501)		(292,501)	(291,065)	
Recoveries and Donations	(919,478)	(361,807)	(3,666,421)		(3,666,421)	(3,304,614)	10%
User Fees and Service Charges	1,567	(101,696)	(1,160,195)		(1,160,195)	(1,058,499)	9%
Reallocated Revenue	(1,407,688)	(1,700,776)	(4,123,239)		(4,123,239)	(2,422,463)	41%
Total REVENUE	(2,325,599)	(2,165,715)	(9,242,356)		(9,242,356)	(7,076,641)	23%
Total OPERATIONS	3,412,212	5,354,299	14,070,238		14,070,238	8,715,939	38%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	78,952	94,846	318,089		318,089	223,243	30%
Administrative	5,906	160	10,230		10,230	10,070	2%
Financial			300		300	300	
Transfers to Own Funds			1,468,853		1,468,853	1,468,853	
Purchased Goods	3,557	494	13,778		13,778	13,284	4%
Purchased Services	1,051,454	1,123,177	4,915,325		4,915,325	3,792,148	23%
Fleet Expenses	243,268	331,811	1,462,428		1,462,428	1,130,617	23%
Reallocated Expenses	54,073	77,840	66,826		66,826	(11,014)	116%
Total EXPENDITURES	1,437,210	1,628,328	8,255,829		8,255,829	6,627,501	20%
REVENUE							
Financing Revenue			(1,177,940)		(1,177,940)	(1,177,940)	
Recoveries and Donations		(7,334)	(349,999)		(349,999)	(342,665)	2%
User Fees and Service Charges	(105,149)	(280,408)	(787,149)		(787,149)	(506,741)	36%
Total REVENUE	(105,149)	(287,742)	(2,315,088)		(2,315,088)	(2,027,346)	12%
Total TRANSIT	1,332,061	1,340,586	5,940,741		5,940,741	4,600,155	23%
Total COMMUNITY SERVICES	7,047,654	8,047,335	29,991,069		29,991,069	21,943,734	27%
Total COMMUNITY SERVICES	7,047,654	8,047,335	29,991,069		29,991,069	21,943,734	27%

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	708,198	591,016	2,296,018		2,296,018	1,705,002	26%
Administrative	4,011	6,610	47,001		47,001	40,391	14%
Purchased Services	14,838	35,931	52,890		52,890	16,959	68%
Total EXPENDITURES	727,047	633,557	2,395,909		2,395,909	1,762,352	26%
REVENUE							
Financing Revenue	(173,783)	(124,111)	(629,086)		(629,086)	(504,975)	20%
Recoveries and Donations	(6,502)	(11,768)	(48,041)		(48,041)	(36,273)	24%
User Fees and Service Charges	(1,144,871)	(948,594)	(1,601,053)		(1,601,053)	(652,459)	59%
Total REVENUE	(1,325,156)	(1,084,473)	(2,278,180)		(2,278,180)	(1,193,707)	48%
Total PLANNING SERVICES	(598,109)	(450,916)	117,729		117,729	568,645	(383%)
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,012,993	1,021,251	4,995,626		4,995,626	3,974,375	20%
Administrative	16,497	15,277	144,892		144,892	129,615	11%
Financial	2	(1)				1	
Transfers to Own Funds			381,530		381,530	381,530	
Purchased Goods	432	339	16,301		16,301	15,962	2%
Purchased Services	1,564	1,027	45,080		45,080	44,053	2%
Reallocated Expenses	64,452	28,120	2,485,742		2,485,742	2,457,622	1%
Total EXPENDITURES	1,095,940	1,066,013	8,069,171		8,069,171	7,003,158	13%
REVENUE							
Financing Revenue			(9,072)		(9,072)	(9,072)	
User Fees and Service Charges	(3,549,372)	(4,835,789)	(8,060,098)		(8,060,098)	(3,224,309)	60%
Total REVENUE	(3,549,372)	(4,835,789)	(8,069,170)		(8,069,170)	(3,233,381)	60%
Total BUILDING SERVICES	(2,453,432)	(3,769,776)	1		1	3,769,777	(376,977,600%)
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	555,270	629,092	2,292,456		2,292,456	1,663,364	27%
Administrative	4,373	4,099	31,896		31,896	27,797	13%
Financial			246,398		246,398	246,398	
Transfers to Own Funds			29,257		29,257	29,257	
Purchased Goods	7,663	5,721	35,879		35,879	30,158	16%
Purchased Services	325,639	372,690	1,987,558		1,987,558	1,614,868	19%
Reallocated Expenses	2,532	1,212	7,926		7,926	6,714	15%
Total EXPENDITURES	895,477	1,012,814	4,631,370		4,631,370	3,618,556	22%
REVENUE							
Financing Revenue	(243,667)	(199,759)	(1,072,210)		(1,072,210)	(872,451)	19%
Recoveries and Donations	(6,051)	(4,745)	(13,036)		(13,036)	(8,291)	36%
User Fees and Service Charges	(36,944)	(24,791)	(305,566)		(305,566)	(280,775)	8%
Total REVENUE	(286,662)	(229,295)	(1,390,812)		(1,390,812)	(1,161,517)	16%
Total INFRASTRUCTURE MANAGEMENT	608,815	783,519	3,240,558		3,240,558	2,457,039	24%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	443,610	567,021	2,051,631		2,051,631	1,484,610	28%
Administrative	3,512	5,472	32,439		32,439	26,967	17%

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DEVELOPMENT SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Purchased Goods			200		200	200	
Purchased Services	12,085	4,729	220,608		220,608	215,879	2%
Total EXPENDITURES	459,207	577,222	2,304,878		2,304,878	1,727,656	25%
REVENUE							
Financing Revenue	(5,865)	(31,318)	(96,613)		(96,613)	(65,295)	32%
Recoveries and Donations	158		(97,843)		(97,843)	(97,843)	
User Fees and Service Charges	(414,422)	(466,662)	(1,786,016)		(1,786,016)	(1,319,354)	26%
Reallocated Revenue	(63,776)	(27,952)	(262,823)		(262,823)	(234,871)	11%
Total REVENUE	(483,905)	(525,932)	(2,243,295)		(2,243,295)	(1,717,363)	23%
Total DEVELOPMENT ENGINEERING	(24,698)	51,290	61,583		61,583	10,293	83%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	155,098	136,616	461,411		461,411	324,795	30%
Administrative	1,869	5,511	12,740		12,740	7,229	43%
Purchased Goods	1,379	2,271	47,950		47,950	45,679	5%
Purchased Services	41,317	12,168	227,609		227,609	215,441	5%
Total EXPENDITURES	199,663	156,566	749,710		749,710	593,144	21%
REVENUE							
Financing Revenue	(23,570)	(10,042)	(119,512)		(119,512)	(109,470)	8%
Recoveries and Donations	(1,538)	1,350				(1,350)	
User Fees and Service Charges	(6,675)						
Total REVENUE	(31,783)	(8,692)	(119,512)		(119,512)	(110,820)	7%
Total ADMINISTRATION	167,880	147,874	630,198		630,198	482,324	23%
Total DEVELOPMENT SERVICES	(2,299,544)	(3,238,009)	4,050,069		4,050,069	7,288,078	(80%)
Total DEVELOPMENT SERVICES	(2,299,544)	(3,238,009)	4,050,069		4,050,069	7,288,078	(80%)

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LIBRARY

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	764,839	1,110,004	3,896,277		3,896,277	2,786,273	28%
Administrative	10,366	7,201	43,426		43,426	36,225	17%
Financial	1,089	1,783	5,821		5,821	4,038	31%
Transfers to Own Funds			634,686		634,686	634,686	
Purchased Goods	117,290	123,462	322,983		322,983	199,521	38%
Purchased Services	165,213	158,657	470,980		470,980	312,323	34%
Reallocated Expenses	31		376,416		376,416	376,416	
Total EXPENDITURES	1,058,828	1,401,107	5,750,589		5,750,589	4,349,482	24%
REVENUE							
Financing Revenue			(168,919)		(168,919)	(168,919)	
Taxation	(2,440,637)	(2,532,759)	(5,308,486)		(5,308,486)	(2,775,727)	48%
Grants		(53,667)	(57,554)		(57,554)	(3,887)	93%
Recoveries and Donations	(23,054)	(9,446)	(14,596)		(14,596)	(5,150)	65%
User Fees and Service Charges	(11,780)	(29,062)	(201,037)		(201,037)	(171,975)	14%
Total REVENUE	(2,475,471)	(2,624,934)	(5,750,592)		(5,750,592)	(3,125,658)	46%
Total LIBRARY	(1,416,643)	(1,223,827)	(3)		(3)	1,223,824	40,794,233%
Total LIBRARY	(1,416,643)	(1,223,827)	(3)		(3)	1,223,824	40,794,233%
Total LIBRARY	(1,416,643)	(1,223,827)	(3)		(3)	1,223,824	40,794,233%

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HOSPITAL EXPANSION

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,939,994	1,963,019	2,501,566		2,501,566	538,547	78%
Total EXPENDITURES	1,939,994	1,963,019	2,501,566		2,501,566	538,547	78%
REVENUE							
Financing Revenue			(2,501,566)		(2,501,566)	(2,501,566)	
Total REVENUE			(2,501,566)		(2,501,566)	(2,501,566)	
Total HOSPITAL EXPANSION	1,939,994	1,963,019				(1,963,019)	
Total HOSPITAL EXPANSION	1,939,994	1,963,019				(1,963,019)	
Total HOSPITAL EXPANSION	1,939,994	1,963,019				(1,963,019)	

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BIA

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	41,763	43,160	153,555		153,555	110,395	28%
Administrative	45	(62)				62	
Financial		2,128	4,000		4,000	1,872	53%
Purchased Goods	395	406	9,700		9,700	9,294	4%
Purchased Services	17,544	15,260	168,395		168,395	153,135	9%
Reallocated Expenses	3,000	3,385	6,000		6,000	2,615	56%
Total EXPENDITURES	62,747	64,277	341,650		341,650	277,373	19%
REVENUE							
Financing Revenue			(36,604)		(36,604)	(36,604)	
Taxation	(115,404)	(117,873)	(245,796)		(245,796)	(127,923)	48%
Grants		(6,067)	(4,000)		(4,000)	2,067	152%
Recoveries and Donations	(1,200)	(11,121)	(15,500)		(15,500)	(4,379)	72%
User Fees and Service Charges	(600)	(6,335)	(22,500)		(22,500)	(16,165)	28%
Reallocated Revenue			(17,250)		(17,250)	(17,250)	
Total REVENUE	(117,204)	(141,396)	(341,650)		(341,650)	(200,254)	41%
Total BIA	(54,457)	(77,119)				77,119	
Total BIA	(54,457)	(77,119)				77,119	
Total BIA	(54,457)	(77,119)				77,119	