



# The Corporation of the Town of Milton

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Report To: Council

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From: Glen Cowan, Chief Financial Officer / Treasurer

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Date: May 30, 2022

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Report No: CORS-039-22

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Subject: Capital and Operating Financial Statements - March 2022

**Recommendation:** THAT report CORS-039-22 covering the capital and operating financial statements as at March 31, 2022, be received for information.

## EXECUTIVE SUMMARY

Capital and operating financial statements as at March 31, 2022 are attached for informational purposes.

## REPORT

### Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at March 31, 2022.

### Discussion

The attached financial statements are provided for information purposes. A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

### Financial Impact

These statements reflect entries booked to the end of March 2022. The statements are presented on a cash basis and therefore exclude accruals.

Respectfully submitted,



# The Corporation of the Town of Milton

Report #:  
CORS-039-22  
Page 2 of 2

Glen Cowan  
Chief Financial Officer / Treasurer

For questions, please contact:  
Deanne Peter, B. Comm. MBA

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## Attachments

Appendix A Capital and Operating Financial Statements as at March 31, 2022

Approved by CAO  
Andrew M. Siltala  
Chief Administrative Officer

## Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

# CORS-039-22 Appendix A

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2022**

**Current Year Capital**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active	\$6,034,318	\$1,156,117	\$7,190,435	\$4,030,057	56%	\$3,160,378
<b>Total EX Executive Services</b>	\$6,034,318	\$1,156,117	\$7,190,435	\$4,030,057	56%	\$3,160,378
CO Corporate Services						
Active	\$32,180,641	\$908,886	\$33,089,527	\$12,783,588	39%	\$20,305,940
<b>Total CO Corporate Services</b>	\$32,180,641	\$908,886	\$33,089,527	\$12,783,588	39%	\$20,305,940
CM Community Services						
Active	\$141,775,644	\$898,881	\$142,674,525	\$64,736,352	45%	\$77,938,174
Completed Pending Warranty	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
<b>Total CM Community Services</b>	\$143,523,095	\$845,412	\$144,368,507	\$66,385,443	46%	\$77,983,064
DV Development Services						
Active	\$228,322,114	\$11,675,067	\$239,997,181	\$102,884,819	43%	\$137,112,362
Completed Pending Warranty	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,277,470	95%	\$1,944,942
<b>Total DV Development Services</b>	\$269,905,776	\$9,313,817	\$279,219,593	\$140,162,290	50%	\$139,057,303
LB Library						
Active	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total LB Library</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total Current Year Capital</b>	<b>\$455,588,791</b>	<b>\$12,800,703</b>	<b>\$468,389,494</b>	<b>\$224,944,375</b>	<b>48%</b>	<b>\$243,445,119</b>

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EX Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,058
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Economic Development Strategy Plan	\$92,700	\$26,873	\$119,573	\$113,742	95%	\$5,831
Council Staff Work Plan	\$317,169		\$317,169	\$35,797	11%	\$281,372
<b>Total Office of the CAO</b>	<b>\$1,436,860</b>	<b>\$122,873</b>	<b>\$1,559,733</b>	<b>\$644,603</b>	<b>41%</b>	<b>\$915,130</b>
<b>Total Office of the CAO</b>	<b>\$1,436,860</b>	<b>\$122,873</b>	<b>\$1,559,733</b>	<b>\$644,603</b>	<b>41%</b>	<b>\$915,130</b>
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$162,844		\$162,844	\$2,372	1%	\$160,472
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$18,418	25%	\$55,307
Training Vehicle Replacement	\$78,020		\$78,020			\$78,020
Chief Officers Vehicle	\$78,020		\$78,020	\$2,272	3%	\$75,748
Rescue Truck Replacement/Refurbishment	\$38,295	\$999,686	\$1,037,981	\$30,412	3%	\$1,007,569
Pumper/Rescue Units Refurbishment	\$1,006,615	(\$35,802)	\$970,813	\$844,261	87%	\$126,552
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
<b>Total Fire Fleet Equipment - Replacement</b>	<b>\$1,571,419</b>	<b>\$963,884</b>	<b>\$2,535,303</b>	<b>\$901,636</b>	<b>36%</b>	<b>\$1,633,667</b>
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,375,197	99%	\$10,826
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$876,243	96%	\$35,170
Emergency Vehicle Technician Equipment	\$25,750		\$25,750	\$10,347	40%	\$15,403
<b>Total Fire Fleet Equipment - Growth Related</b>	<b>\$2,253,826</b>	<b>\$69,360</b>	<b>\$2,323,186</b>	<b>\$2,261,788</b>	<b>97%</b>	<b>\$61,398</b>
Fire - Replacement						
Breathing Apparatus Replacement	\$38,625		\$38,625			\$38,625
Special Operations Equipment Replacement	\$25,750		\$25,750	\$1,874	7%	\$23,876
Thermal Image Camera Replacement	\$18,540		\$18,540			\$18,540
Air Monitoring Replacement	\$14,420		\$14,420	\$420	3%	\$14,000
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,547
Bunker Gear Replacement - Employee Turnover	\$69,010		\$69,010			\$69,010
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,945
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$15,337	99%	\$188
Portable Pumps Replacement	\$25,875		\$25,875	\$25,020	97%	\$855
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$1,650	3%	\$55,000
Battery & Radio Parts Replacement	\$30,900		\$30,900	\$8,271	27%	\$22,629
Firefighting Equipment Replacement	\$12,360		\$12,360			\$12,360
<b>Total Fire - Replacement</b>	<b>\$357,235</b>		<b>\$357,235</b>	<b>\$91,662</b>	<b>26%</b>	<b>\$265,573</b>
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$72,821		\$72,821	\$12,574	17%	\$60,247
Bunker Gear and Recruit Package - Growth	\$86,520		\$86,520			\$86,520
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$36,542	91%	\$3,399
Vehicle Extrication Equipment Growth	\$188,278		\$188,278	\$55,825	30%	\$132,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$25,428	93%	\$1,990
<b>Total Fire - Growth</b>	<b>\$414,978</b>		<b>\$414,978</b>	<b>\$130,369</b>	<b>31%</b>	<b>\$284,609</b>
<b>Total Fire</b>	<b>\$4,597,458</b>	<b>\$1,033,244</b>	<b>\$5,630,702</b>	<b>\$3,385,454</b>	<b>60%</b>	<b>\$2,245,248</b>
<b>Total Active</b>	<b>\$6,034,318</b>	<b>\$1,156,117</b>	<b>\$7,190,435</b>	<b>\$4,030,057</b>	<b>56%</b>	<b>\$3,160,378</b>
<b>Total EX Executive Services</b>	<b>\$6,034,318</b>	<b>\$1,156,117</b>	<b>\$7,190,435</b>	<b>\$4,030,057</b>	<b>56%</b>	<b>\$3,160,378</b>
<b>Total Executive Services</b>	<b>\$6,034,318</b>	<b>\$1,156,117</b>	<b>\$7,190,435</b>	<b>\$4,030,057</b>	<b>56%</b>	<b>\$3,160,378</b>

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Corporate Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CO Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$6,284,600	\$1,171,929	\$7,456,529	\$4,028,034	54%	\$3,428,495
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$5,250	3%	\$175,000
User Fee Update	\$154,500	\$8,474	\$162,974	\$20,555	13%	\$142,419
<b>Total Finance</b>	<b>\$7,361,413</b>	<b>\$1,180,403</b>	<b>\$8,541,816</b>	<b>\$4,426,089</b>	<b>52%</b>	<b>\$4,115,727</b>
Human Resources						
Compensation Plan	\$123,600		\$123,600			\$123,600
Employee Strategic Development	\$380,256		\$380,256	\$20,306	5%	\$359,950
Health and Safety Audit/Implementation	\$128,750		\$128,750	\$2,850	2%	\$125,900
Workplace Accommodation	\$30,900		\$30,900	\$450	1%	\$30,450
<b>Total Human Resources</b>	<b>\$663,506</b>		<b>\$663,506</b>	<b>\$23,606</b>	<b>4%</b>	<b>\$639,900</b>
Information Technology						
Technology Strategic Plan	\$234,875		\$234,875	\$110,646	47%	\$124,229
Technology Replacement/Upgrade	\$700,378		\$700,378	\$284,883	41%	\$415,495
Phone System Changes/Upgrade	\$443,093		\$443,093	\$128,678	29%	\$314,415
PC Workstation Complement Changes	\$82,622		\$82,622	\$23,696	29%	\$58,926
E-Services Strategy Implementation	\$775,516		\$775,516	\$216,814	28%	\$558,702
GIS/Geosmart Infrastructure	\$836,295		\$836,295	\$286,463	34%	\$549,832
Application/Software Upgrades	\$356,158		\$356,158	\$42,080	12%	\$314,078
Radio Communications Backup Upgrades	\$1,511,503		\$1,511,503	\$112,746	7%	\$1,398,757
Enterprise Content Management	\$585,467		\$585,467	\$252,602	43%	\$332,865
Enterprise Contact Management	\$273,756		\$273,756	\$2,807	1%	\$270,949
Emergency Operations Centre	\$60,064		\$60,064	\$1,247	2%	\$58,817
Open Data Initiative	\$10,300		\$10,300			\$10,300
Mobile Parking Enforcement	\$637,387		\$637,387	\$49,967	8%	\$587,420
Human Resources Information System	\$3,340,017	\$137,376	\$3,477,393	\$1,013,299	29%	\$2,464,094
Department Specific Tech Initiatives	\$3,565,355	\$1,176,135	\$4,741,490	\$2,309,178	49%	\$2,432,312
Technology Infrastructure Initiative	\$2,940,664	\$70,593	\$3,011,257	\$1,577,238	52%	\$1,434,020
Property Tax System Replacement	\$1,954,399	(\$1,731,092)	\$223,307	\$64,897	29%	\$158,410
Building Public Portal Implementation	\$52,406		\$52,406	\$1,526	3%	\$50,880
Financial Enterprise Systems	\$343,787		\$343,787	\$6,564	2%	\$337,223
Recreation Management System	\$48,266		\$48,266	\$733	2%	\$47,533
Fire Department Emergency Systems	\$346,779		\$346,779	\$56,708	16%	\$290,071
Building and Permit Systems	\$38,047		\$38,047	\$916	2%	\$37,131
Facility Infrastructure and Networking	\$2,978,830	\$10,542	\$2,989,372	\$779,757	26%	\$2,209,615
Enterprise Licencing and Compliance	\$1,323,454		\$1,323,454	\$569,283	43%	\$754,171
Milton Air Photo Mapping	\$31,444		\$31,444	\$14,809	47%	\$16,635
Legacy Systems	\$76,239	\$51,440	\$127,679	\$114,473	90%	\$13,206
Agenda Management System		\$13,489	\$13,489	\$10,467	78%	\$3,022
<b>Total Information Technology</b>	<b>\$23,547,101</b>	<b>(\$271,517)</b>	<b>\$23,275,584</b>	<b>\$8,032,476</b>	<b>35%</b>	<b>\$15,243,108</b>
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Council Orientation Program	\$21,115		\$21,115			\$21,115
Easement Database	\$71,845		\$71,845	\$76,872	107%	(\$5,027)
Multi-Year Accessibility Plan	\$21,012		\$21,012			\$21,012
<b>Total Legislative &amp; Legal Services</b>	<b>\$142,462</b>		<b>\$142,462</b>	<b>\$94,789</b>	<b>67%</b>	<b>\$47,673</b>
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$206,628	44%	\$259,531
<b>Total Marketing &amp; Government Relations</b>	<b>\$466,159</b>		<b>\$466,159</b>	<b>\$206,628</b>	<b>44%</b>	<b>\$259,531</b>
<b>Total Corporate Services</b>	<b>\$32,180,641</b>	<b>\$908,886</b>	<b>\$33,089,527</b>	<b>\$12,783,588</b>	<b>39%</b>	<b>\$20,305,940</b>
<b>Total Active</b>	<b>\$32,180,641</b>	<b>\$908,886</b>	<b>\$33,089,527</b>	<b>\$12,783,588</b>	<b>39%</b>	<b>\$20,305,940</b>
<b>Total CO Corporate Services</b>	<b>\$32,180,641</b>	<b>\$908,886</b>	<b>\$33,089,527</b>	<b>\$12,783,588</b>	<b>39%</b>	<b>\$20,305,940</b>
<b>Total Corporate Services</b>	<b>\$32,180,641</b>	<b>\$908,886</b>	<b>\$33,089,527</b>	<b>\$12,783,588</b>	<b>39%</b>	<b>\$20,305,940</b>

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CM Community Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$263,339		\$263,339	\$82,421	31%	\$180,918
Service Strategy	\$50,875	\$48,637	\$99,512	\$64,356	65%	\$35,156
FOACM Children's Program Fundraising Campaign				\$1,344,003	#DIV/0!	(\$1,344,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Climate Change & Mitigation	\$69,886		\$69,886			\$69,886
<b>Total Administration</b>	<b>\$430,104</b>	<b>\$48,637</b>	<b>\$478,741</b>	<b>\$1,509,114</b>	<b>315%</b>	<b>(\$1,030,373)</b>
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$799,334	88%	\$105,203
Tennis Court Upgrades	\$93,645		\$93,645	\$3,316	4%	\$90,329
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$889,657	97%	\$28,633
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$612,038	98%	\$14,293
Court Park Redevelopment	\$416,161	\$29,720	\$445,881	\$444,178	100%	\$1,703
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$520,709	91%	\$49,019
Moorelands Park Redevelopment	\$389,178	\$2,048	\$391,226	\$57,442	15%	\$333,784
Baldwin Park Redevelopment	\$62,520		\$62,520	\$2,516	4%	\$60,004
Chris Hadfield Park Redevelopment	\$94,991	\$3,192	\$98,183	\$5,730	6%	\$92,453
Sunny Mount Park	\$324,608		\$324,608	\$11,431	4%	\$313,177
Community Park - Engbridge Gas Easement	\$167,333		\$167,333	\$812		\$166,521
Park Improvements - Preservation	\$329,589		\$329,589	\$180,268	55%	\$149,321
Pioneer Cemetery - Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,923
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$54,270	63%	\$31,932
In Ground Waste Container Installation	\$160,907		\$160,907			\$160,907
Park Amenity Audit	\$279,932		\$279,932			\$279,932
<b>Total Parks Redevelopment</b>	<b>\$5,384,214</b>	<b>\$115,659</b>	<b>\$5,499,873</b>	<b>\$3,587,739</b>	<b>65%</b>	<b>\$1,912,134</b>
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$261,375	51%	\$252,547
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,552	18%	\$352,166
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,037,656	93%	\$214,499
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$770,824	96%	\$30,909
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$385,070	93%	\$27,144
District Park West - Boyne	\$133,900		\$133,900	\$12,349	9%	\$121,551
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$341,019	87%	\$50,528
Cobban Neighbourhood Park - Boyne	\$2,318,049	(\$32,228)	\$2,285,821	\$145,860	6%	\$2,139,961
Walker Neighbourhood Park - Boyne	\$185,838		\$185,838	\$2,760	1%	\$183,078
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$26,847	96%	\$1,221
Boyne Framgard Trail	\$69,107		\$69,107	\$61,944	90%	\$7,163
Derry Green Union Gas Pipeline Easement	\$36,050		\$36,050	\$243	1%	\$35,807
<b>Total Parks Growth</b>	<b>\$9,133,389</b>	<b>(\$591,316)</b>	<b>\$8,542,073</b>	<b>\$5,125,499</b>	<b>60%</b>	<b>\$3,416,574</b>
Facilities Redevelopment						
Corporate Office Furniture	\$93,970		\$93,970	\$57,143	61%	\$36,827
Indoor Fitness Equipment	\$38,163		\$38,163			\$38,163
Civic Facility Improvements	\$3,127,228	\$191,423	\$3,318,651	\$2,605,009	78%	\$713,642
Heritage Property Restoration	\$112,371		\$112,371	\$7,758	7%	\$104,613
Accessibility Improvements	\$57,490		\$57,490			\$57,490
Leisure Centre Upgrades	\$1,472,141	(\$187,154)	\$1,284,987	\$819,214	64%	\$465,773
Memorial Arena Facility Improvements	\$502,957	(\$45,722)	\$457,235	\$415,887	91%	\$41,348
Community Halls Improvements	\$268,461	(\$17,194)	\$251,267	\$201,146	80%	\$50,121
Tonelli Sports Centre Improvements	\$537,899	\$5,920	\$543,819	\$181,525	33%	\$362,294
Milton Sports Centre Upgrades	\$2,414,263	(\$30,367)	\$2,383,896	\$724,416	30%	\$1,659,480
Mattamy National Cycling Centre Improvements	\$1,446,294	(\$313,673)	\$1,132,621	\$1,046,618	92%	\$86,003
MNCC Renewable Engery System Feasibility	\$35,278		\$35,278			\$35,278
Senior Centre Asset Restorations	\$95,288		\$95,288	\$262		\$95,026
Milton Indoor Turf Centre Improvements	\$580,346		\$580,346	\$1,197		\$579,150
FirstOntario Arts Centre Milton Facility Improvements	\$545,055	\$2,923	\$547,978	\$100,587	18%	\$447,391
Civic Operations Centre Facility Improvements	\$271,602	(\$27,213)	\$244,389	\$43,649	18%	\$200,740

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Community Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Halls Facilities Improvements	\$813,025	(\$67,470)	\$745,555	\$401,370	54%	\$344,185
Facility Audit Update	\$274,073	(\$83,379)	\$190,694	\$128,044	67%	\$62,650
Electric Vehicle Charging Stations Strategy	\$160,907		\$160,907			\$160,907
<b>Total Facilities Redevelopment</b>	<b>\$12,846,811</b>	<b>(\$571,905)</b>	<b>\$12,274,906</b>	<b>\$6,733,825</b>	<b>55%</b>	<b>\$5,541,081</b>
<b>Facilities Growth</b>						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,199,832	90%	\$4,135,197
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Civic Operations Centre	\$98,957		\$98,957			\$98,957
Transit Operations Centre	\$49,558,811		\$49,558,811	\$382,019	1%	\$49,176,792
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$4,986,493	75%	\$1,679,505
Main Library Expansion	\$570,130		\$570,130	\$16,898	3%	\$553,232
<b>Total Facilities Growth</b>	<b>\$100,680,495</b>	<b>\$614,478</b>	<b>\$101,294,973</b>	<b>\$44,612,735</b>	<b>44%</b>	<b>\$56,682,239</b>
<b>Transit</b>						
<b>Transit</b>						
Transit Bus Stop-Retrofit	\$73,600		\$73,600	\$2,144	3%	\$71,456
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165,000
Transit Bus Pads	\$101,452		\$101,452	\$16,882	17%	\$84,570
Mobile Fare Payment Pilot	\$110,210		\$110,210	\$3,210	3%	\$107,000
Transit Scheduling Software	\$154,500	(\$7,867)	\$146,633	\$82,020	56%	\$64,613
<b>Total Transit</b>	<b>\$610,537</b>	<b>(\$7,867)</b>	<b>\$602,670</b>	<b>\$110,031</b>	<b>18%</b>	<b>\$492,639</b>
<b>Transit Fleet Replacement</b>						
Transit Bus Non Growth: Replacement	\$3,396,313		\$3,396,313			\$3,396,313
Specialized Transit Bus Non Growth	\$462,021		\$462,021			\$462,021
<b>Total Transit Fleet Replacement</b>	<b>\$3,858,334</b>		<b>\$3,858,334</b>			<b>\$3,858,334</b>
<b>Transit Fleet Growth</b>						
Transit Bus	\$462,021	\$55,190	\$517,211			\$517,211
<b>Total Transit Fleet Growth</b>	<b>\$462,021</b>	<b>\$55,190</b>	<b>\$517,211</b>			<b>\$517,211</b>
<b>Total Transit</b>	<b>\$4,930,892</b>	<b>\$47,323</b>	<b>\$4,978,215</b>	<b>\$110,031</b>	<b>2%</b>	<b>\$4,868,184</b>
<b>Operations</b>						
<b>Fleet Equipment - Replacement</b>						
Fleet Strategy	\$180,250		\$180,250			\$180,250
3/4 Ton Pick-ups Replacement	\$171,186	(\$8,524)	\$162,662	\$108,468	67%	\$54,194
1 Ton Crew Dump Trucks	\$386,250	\$115,229	\$501,479	\$261,878	52%	\$239,601
Tandem Axle Dump Truck	\$1,445,356	\$717,110	\$2,162,466	\$328,176	15%	\$1,834,290
Enforcement Vehicles	\$123,137	\$35,030	\$158,167	\$2,460	2%	\$155,707
Haul All/Packer	\$159,465	(\$29,623)	\$129,842	\$4,645	4%	\$125,197
Ice Resurfacers	\$192,818	\$212,316	\$405,134	\$295,134	73%	\$110,000
Tractors, Loaders & Back Hoes - Replacement	\$95,790	(\$2,876)	\$92,914	\$89,918	97%	\$2,996
Landscape Trailer	\$14,420		\$14,420			\$14,420
Zero Turning Radius Mowers	\$320,330	\$19,751	\$340,081			\$340,081
Mower Replacement	\$32,960		\$32,960			\$32,960
Multifunction Tractor	\$144,200		\$144,200			\$144,200
Sign Truck	\$329,600	\$27,987	\$357,587	\$9,600	3%	\$347,987
Trackless Front Mower Deck	\$25,750		\$25,750			\$25,750
Poly Plow	\$10,300		\$10,300			\$10,300
Gator Utility Vehicle - Replacement	\$41,200		\$41,200			\$41,200
<b>Total Fleet Equipment - Replacement</b>	<b>\$3,673,012</b>	<b>\$1,086,400</b>	<b>\$4,759,412</b>	<b>\$1,100,280</b>	<b>23%</b>	<b>\$3,659,132</b>
<b>Fleet Equipment - Growth Related</b>						
1 Ton Dump Trucks - Growth	\$233,743		\$233,743			\$233,743
Tandem Axle Trucks	\$540,884		\$540,884			\$540,884
Zero Radius Mowers	\$49,584	\$4,369	\$53,953			\$53,953
General Mowers and Attachments - Growth	\$99,358	\$5,127	\$104,485			\$104,485
Tractors, Loaders & Back Hoes		\$140,110	\$140,110	\$140,110	100%	
Trailers/Water Tanks	\$44,545		\$44,545			\$44,545
Fleet Mechanic Equipment	\$38,625		\$38,625			\$38,625
<b>Total Fleet Equipment - Growth Related</b>	<b>\$1,006,739</b>	<b>\$149,606</b>	<b>\$1,156,345</b>	<b>\$140,110</b>	<b>12%</b>	<b>\$1,016,235</b>
<b>Forestry</b>						

# CORS-039-22 Appendix A

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
**March 2022**

**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EAB Implementation Strategy	\$1,720,326		\$1,720,326	\$1,569,494	91%	\$150,832
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
<b>Total Forestry</b>	\$1,784,186		\$1,784,186	\$1,571,354	88%	\$212,832
Surface Treatment Program						
Surface Treatment Program	\$1,905,802		\$1,905,802	\$245,665	13%	\$1,660,137
<b>Total Surface Treatment Program</b>	\$1,905,802		\$1,905,802	\$245,665	13%	\$1,660,137
<b>Total Operations</b>	\$8,369,739	\$1,236,006	\$9,605,745	\$3,057,409	32%	\$6,548,335
<b>Total Community Services</b>	\$141,775,644	\$898,881	\$142,674,525	\$64,736,352	45%	\$77,938,174
<b>Total Active</b>	\$141,775,644	\$898,881	\$142,674,525	\$64,736,352	45%	\$77,938,174
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Centrtre Park Redevelopment	\$416,161	\$55,330	\$471,491	\$470,692	100%	\$799
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$326,184	97%	\$10,274
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$439,521	94%	\$26,809
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$275,646	98%	\$4,964
Sam Sherratt Trail Redevelopment	\$56,045	\$83,048	\$139,093	\$137,048	99%	\$2,045
<b>Total Parks Redevelopment</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
<b>Total Community Services</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
<b>Total Completed Pending Warranty</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,649,091	97%	\$44,891
<b>Total CM Community Services</b>	\$143,523,095	\$845,412	\$144,368,507	\$66,385,443	46%	\$77,983,064
<b>Total Community Services</b>	\$143,523,095	\$845,412	\$144,368,507	\$66,385,443	46%	\$77,983,064



# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DV Development Services						
Active						
Development Services Administration						
Eng. Serv. Administration						
Development Eng & Parks Standards Manual	\$63,036		\$63,036			\$63,036
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,950
<b>Total Eng. Serv. Administration</b>	\$63,036	\$35,000	\$98,036	\$1,050	1%	\$96,986
<b>Total Development Services Administration</b>	\$63,036	\$35,000	\$98,036	\$1,050	1%	\$96,986
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$1,560,092	\$34,995,019	\$15,101,815	43%	\$19,893,204
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$253,433	6%	\$3,954,296
Bronte Street (Heslop to S. of Main)	\$2,560,779	\$8,655	\$2,569,434	\$1,800,435	70%	\$768,999
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$100,054	16%	\$540,694
Asphalt Overlay Program	\$20,849,238	\$667,350	\$21,516,588	\$9,256,988	43%	\$12,259,600
High Point Drive (Hwy 25 to Parkhill Dr)	\$116,527		\$116,527	\$730	1%	\$115,797
<b>Total Urban Roads Redevelopment</b>	\$61,824,606	\$2,221,439	\$64,046,045	\$26,513,456	41%	\$37,532,589
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,209	\$7,615,772	\$7,171,798	94%	\$443,974
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,437	\$26,890,344	\$12,797,897	48%	\$14,092,447
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,846	\$6,750,823	100%	\$8,023
Thompson Road (Britannia to Louis St Laurent)	\$13,307,550	\$979,402	\$14,286,952	\$12,494,168	87%	\$1,792,784
5th Line (Hwy 401 to Derry Road)	\$41,483,803	(\$7,652,243)	\$33,831,560	\$6,869,197	20%	\$26,962,364
5th Line (Derry Road to Britannia Road)	\$20,639,542		\$20,639,542	\$2,617		\$20,636,925
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,489,893	100%	\$14,638
Louis St Laurent (Yates to James Snow Parkway) Design		\$1,096,778	\$1,096,778	\$737,029	67%	\$359,749
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,180,566	\$9,180,566	\$255,394	3%	\$8,925,172
Peru Road (Bridge Removal and Cul De Sac)	\$692,933		\$692,933	\$2,570		\$690,363
Boulevard Works	\$152,627		\$152,627	\$1,035	1%	\$151,592
<b>Total Urban Roads Growth</b>	\$128,739,002	\$2,911,449	\$131,650,451	\$57,572,420	44%	\$74,078,030
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$896,338	\$2,486,044	\$2,143,113	86%	\$342,931
Expanded Asphalt Program	\$5,645,216	\$29,447	\$5,674,663	\$1,657,692	29%	\$4,016,971
Appleby Line	\$1,244,995	\$318,244	\$1,563,239	\$518,777	33%	\$1,044,462
<b>Total Rural Roads Redevelopment</b>	\$8,479,917	\$1,244,029	\$9,723,946	\$4,319,583	44%	\$5,404,363
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$180,797	59%	\$123,996
Boyne Pedestrian Railway Crossing	\$6,228,061	\$158,918	\$6,386,979	\$232,432	4%	\$6,154,547
Boyne Multiuse Asphalt Trails	\$62,827		\$62,827	\$2,620	4%	\$60,207
<b>Total Active Transportation - Growth</b>	\$6,595,681	\$158,918	\$6,754,599	\$415,850	6%	\$6,338,749
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$203,467		\$203,467	\$10,798	5%	\$192,669
Second Line Nassagaweya Bridge (Structure No. 63)	\$633,454		\$633,454	\$37,847	6%	\$595,607
Kelso Road Bridge (Structure 74)	\$150,538		\$150,538	\$6,211	4%	\$144,327
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905	(\$148,990)	\$167,915	\$157,053	94%	\$10,862
25 SR Bridge - 0.1 km West of Guelph Line (Structure No. 62)	\$124,803		\$124,803			\$124,803
<b>Total Bridges/Culverts Redevelopment</b>	\$1,429,167	(\$148,990)	\$1,280,177	\$211,909	17%	\$1,068,268
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$1,553,886		\$1,553,886	\$111,122	7%	\$1,442,764
Mill Pond Rehabilitation	\$809,390		\$809,390	\$61,933	8%	\$747,457
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$21,923	9%	\$217,375
Storm Sewer Network Program	\$1,035,075		\$1,035,075	\$16,960	2%	\$1,018,115
<b>Total Storm Water Management Rehabilitation</b>	\$3,604,200	\$33,449	\$3,637,649	\$211,939	6%	\$3,425,710
Traffic						
Traffic Infrastructure	\$221,405		\$221,405	\$62,428	28%	\$158,977
Traffic Services Safety Review	\$298,322		\$298,322	\$53,992	18%	\$244,330
Pedestrian Crossover (PXO) Program	\$203,642		\$203,642	\$21,498	11%	\$182,144
New Traffic Signals	\$709,833	\$26,490	\$736,323	\$29,786	4%	\$706,537
Preemption Traffic Control System	\$198,765		\$198,765	\$50,950	26%	\$147,815

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Development Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Signal Interconnect Program	\$184,391		\$184,391			\$184,391
Transport Canada Rail Regulations	\$537,718		\$537,718	\$280,248	52%	\$257,470
Preemption Traffic Control System	\$83,572		\$83,572			\$83,572
<b>Total Traffic</b>	<b>\$2,437,648</b>	<b>\$26,490</b>	<b>\$2,464,138</b>	<b>\$498,902</b>	<b>20%</b>	<b>\$1,965,236</b>
Streetlighting						
Street Lighting	\$194,559		\$194,559	\$37,646	19%	\$156,913
Street Light / Pole / Underground Power Renewal	\$126,562		\$126,562	\$49,737	39%	\$76,825
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,873,822	94%	\$170,057
<b>Total Streetlighting</b>	<b>\$5,512,673</b>	<b>(\$2,147,673)</b>	<b>\$3,365,000</b>	<b>\$2,961,204</b>	<b>88%</b>	<b>\$403,796</b>
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
<b>Total Parking</b>	<b>\$80,000</b>	<b>(\$4,101)</b>	<b>\$75,899</b>	<b>\$61,399</b>	<b>81%</b>	<b>\$14,500</b>
<b>Total Infrastructure Management</b>	<b>\$218,702,894</b>	<b>\$4,295,010</b>	<b>\$222,997,904</b>	<b>\$92,766,661</b>	<b>42%</b>	<b>\$130,231,242</b>
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$368,938	\$11,465	\$380,403	\$82,226	22%	\$298,177
SWM Derry Green (BP2)	\$222,720	\$5,206	\$227,926	\$46,296	20%	\$181,630
SWM Sherwood	\$328,364		\$328,364	\$7,832	2%	\$320,532
SWM Agerton/Trafalgar	\$121,963		\$121,963	\$4,960	4%	\$117,003
SWM Milton Education Village	\$125,050		\$125,050			\$125,050
<b>Total Storm Water Management Growth</b>	<b>\$1,167,035</b>	<b>\$16,671</b>	<b>\$1,183,706</b>	<b>\$141,313</b>	<b>12%</b>	<b>\$1,042,393</b>
<b>Total Development Engineering</b>	<b>\$1,167,035</b>	<b>\$16,671</b>	<b>\$1,183,706</b>	<b>\$141,313</b>	<b>12%</b>	<b>\$1,042,393</b>
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$250,811	\$698,892	\$410,513	59%	\$288,379
Urban Design Guidelines	\$225,053		\$225,053	\$73,089	32%	\$151,964
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,183	98%	\$36,219
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$821,029	\$1,371,446	\$1,232,078	90%	\$139,368
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$197,571	30%	\$465,929
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,752,536	\$3,195,188	\$2,421,486	76%	\$773,702
Sustainable Halton Subwatershed Study	\$2,230,000	\$257,565	\$2,487,565	\$2,257,111	91%	\$230,454
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$744,972	\$3,134,859	\$1,252,320	40%	\$1,882,539
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$49,516	50%	\$50,394
Community Improvement Plan for CBD	\$107,711		\$107,711			\$107,711
Zoning By-Law Review	\$295,460		\$295,460	\$342		\$295,118
Building Public Portal Implementation		\$1,000,000	\$1,000,000			\$1,000,000
<b>Total Planning</b>	<b>\$8,389,149</b>	<b>\$7,328,387</b>	<b>\$15,717,536</b>	<b>\$9,975,795</b>	<b>63%</b>	<b>\$5,741,741</b>
<b>Total Planning and Development</b>	<b>\$8,389,149</b>	<b>\$7,328,387</b>	<b>\$15,717,536</b>	<b>\$9,975,795</b>	<b>63%</b>	<b>\$5,741,741</b>
<b>Total Active</b>	<b>\$228,322,114</b>	<b>\$11,675,067</b>	<b>\$239,997,181</b>	<b>\$102,884,819</b>	<b>43%</b>	<b>\$137,112,362</b>
Completed Pending Warranty						
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program	\$10,609,512	\$226,597	\$10,836,109	\$10,736,317	99%	\$99,792
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,687,304	98%	\$68,796
Martin Street (Main St to Steeles ave)	\$1,001,660	(\$75,963)	\$925,697	\$749,927	81%	\$175,770
Victoria Street (Bronte to James St)	\$830,947	(\$453,195)	\$377,752	\$307,333	81%	\$70,419
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,055,759)	\$284,393	\$213,175	75%	\$71,218
Commercial Street (Main to Sydney)	\$1,290,944	(\$381,079)	\$909,865	\$798,559	88%	\$111,306
<b>Total Urban Roads Redevelopment</b>	<b>\$16,771,542</b>	<b>(\$681,626)</b>	<b>\$16,089,916</b>	<b>\$15,492,616</b>	<b>96%</b>	<b>\$597,300</b>
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,428,876	95%	\$367,210
Louis St Laurent (4th Line to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,853,708	91%	\$182,662
<b>Total Urban Roads Growth</b>	<b>\$8,546,582</b>	<b>\$285,874</b>	<b>\$8,832,456</b>	<b>\$8,282,585</b>	<b>94%</b>	<b>\$549,871</b>
Rural Roads Redevelopment						
Expanded Asphalt Program	\$7,237,673	(\$2,007,176)	\$5,230,497	\$4,848,783	93%	\$381,714
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,067,139	91%	\$108,771
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	(\$47,918)	\$1,329,926	\$1,329,926	100%	
<b>Total Rural Roads Redevelopment</b>	<b>\$9,867,867</b>	<b>(\$2,131,534)</b>	<b>\$7,736,333</b>	<b>\$7,245,849</b>	<b>94%</b>	<b>\$490,484</b>

# CORS-039-22 Appendix A

**TOWN OF MILTON  
CAPITAL FINANCIAL STATEMENT  
March 2022**

**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
<b>Bridges/Culverts Redevelopment</b>						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,725	98%	\$2,522
Bridge/Culvert Rehabilitation Needs	\$2,583,867	(\$199,926)	\$2,383,941	\$2,146,691	90%	\$237,250
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61)	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,734
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$343,634	95%	\$17,655
Campbellville Road Bridge (Str No. 72)	\$553,677	\$80,918	\$634,595	\$631,915	100%	\$2,680
Sixth Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,576,095	98%	\$26,491
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$187,574	\$1,212,146	\$1,203,385	99%	\$8,761
<b>Total Bridges/Culverts Redevelopment</b>	\$6,397,671	\$166,036	\$6,563,707	\$6,256,421	95%	\$307,286
<b>Total Infrastructure Management</b>	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,277,470	95%	\$1,944,942
<b>Total Completed Pending Warranty</b>	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,277,470	95%	\$1,944,942
<b>Total DV Development Services</b>	\$269,905,776	\$9,313,817	\$279,219,593	\$140,162,290	50%	\$139,057,303
<b>Total Development Services</b>	\$269,905,776	\$9,313,817	\$279,219,593	\$140,162,290	50%	\$139,057,303

# CORS-039-22 Appendix A

## TOWN OF MILTON CAPITAL FINANCIAL STATEMENT March 2022

### Library

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LB Library						
Active						
Library						
Library						
Automation Replacement	\$165,156		\$165,156	\$35,343	21%	\$129,813
Collection - Replacement	\$858,589		\$858,589	\$295,632	34%	\$562,957
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$273,001	88%	\$38,987
Collection - New	\$1,881,805		\$1,881,805	\$618,661	33%	\$1,263,144
Furniture Replacement	\$21,432		\$21,432			\$21,432
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$132,560	\$132,560	\$48,512	37%	\$84,048
<b>Total Library</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total Library</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total Active</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total LB Library</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434
<b>Total Library</b>	\$3,944,961	\$576,470	\$4,521,431	\$1,582,997	35%	\$2,938,434

CORS-039-22 Appendix A

**TOWN OF MILTON - SUMMARY  
OPERATING FINANCIAL STATEMENT  
March 2022**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	213,181	209,971	625,712		625,712	(415,741)	34%
EXECUTIVE SERVICES	2,130,969	2,486,325	14,570,670		14,570,670	(12,084,345)	17%
CORPORATE SERVICES	3,279,134	2,633,600	11,018,602		11,018,602	(8,385,002)	24%
GENERAL GOVERNMENT	(32,897,886)	(35,716,205)	(60,256,113)		(60,256,113)	24,539,908	59%
COMMUNITY SERVICES	5,278,214	6,435,377	29,991,062		29,991,062	(23,555,685)	21%
DEVELOPMENT SERVICES	(1,581,131)	(3,037,215)	4,050,068		4,050,068	(7,087,283)	(75%)
LIBRARY	(1,570,404)	(1,582,798)				(1,582,798)	
HOSPITAL EXPANSION	1,513,971	1,537,031				1,537,031	
BIA	(68,980)	(73,756)				(73,756)	
<b>Total TOWN OF MILTON</b>	<b>(23,702,932)</b>	<b>(27,107,670)</b>				<b>(27,107,670)</b>	

CORS-039-22 Appendix A

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
March 2022**

**MAYOR AND COUNCIL**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>MAYOR AND COUNCIL</b>							
<b>MAYOR AND COUNCIL</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	177,987	171,922	552,889		552,889	380,967	31%
Administrative	33,040	37,148	54,667		54,667	17,519	68%
Financial			5,000		5,000	5,000	
Purchased Goods	166	300	701		701	401	43%
Purchased Services	4,360	2,832	30,426		30,426	27,594	9%
<b>Total EXPENDITURES</b>	<b>215,553</b>	<b>212,202</b>	<b>643,683</b>		<b>643,683</b>	<b>431,481</b>	<b>33%</b>
<b>REVENUE</b>							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(2,372)	(2,230)	(12,972)		(12,972)	(10,742)	17%
<b>Total REVENUE</b>	<b>(2,372)</b>	<b>(2,230)</b>	<b>(17,972)</b>		<b>(17,972)</b>	<b>(15,742)</b>	<b>12%</b>
<b>Total MAYOR AND COUNCIL</b>	<b>213,181</b>	<b>209,972</b>	<b>625,711</b>		<b>625,711</b>	<b>415,739</b>	<b>34%</b>
<b>Total MAYOR AND COUNCIL</b>	<b>213,181</b>	<b>209,972</b>	<b>625,711</b>		<b>625,711</b>	<b>415,739</b>	<b>34%</b>
<b>Total MAYOR AND COUNCIL</b>	<b>213,181</b>	<b>209,972</b>	<b>625,711</b>		<b>625,711</b>	<b>415,739</b>	<b>34%</b>

# CORS-039-22 Appendix A

## TOWN OF MILTON OPERATING FINANCIAL STATEMENT March 2022

### EXECUTIVE SERVICES

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>EXECUTIVE SERVICES</b>							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	113,238	100,188	568,018		568,018	467,830	18%
Administrative	4,317	3,256	19,195		19,195	15,939	17%
Purchased Goods	4,497	5,837	5,507		5,507	(330)	106%
Purchased Services	299	1,161	47,351		47,351	46,190	2%
<b>Total EXPENDITURES</b>	<b>122,351</b>	<b>110,442</b>	<b>640,071</b>		<b>640,071</b>	<b>529,629</b>	<b>17%</b>
REVENUE							
Financing Revenue			(16,159)		(16,159)	(16,159)	
User Fees and Service Charges		(183)	(3,000)		(3,000)	(2,817)	6%
<b>Total REVENUE</b>		<b>(183)</b>	<b>(19,159)</b>		<b>(19,159)</b>	<b>(18,976)</b>	<b>1%</b>
<b>Total OFFICE OF THE CAO</b>	<b>122,351</b>	<b>110,259</b>	<b>620,912</b>		<b>620,912</b>	<b>510,653</b>	<b>18%</b>
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	109,678	145,201	774,126		774,126	628,925	19%
Administrative	404	858	22,423		22,423	21,565	4%
Financial	21		1,858		1,858	1,858	
Transfers to Own Funds	8,827	2,110	26,867		26,867	24,757	8%
Purchased Goods	50	11	14,233		14,233	14,222	
Purchased Services	12,915	10,977	222,529		222,529	211,552	5%
Reallocated Expenses	295		2,414		2,414	2,414	
<b>Total EXPENDITURES</b>	<b>132,190</b>	<b>159,157</b>	<b>1,064,450</b>		<b>1,064,450</b>	<b>905,293</b>	<b>15%</b>
REVENUE							
Financing Revenue			(35,097)		(35,097)	(35,097)	
Grants		(8,700)				8,700	#DIV/0!
Recoveries and Donations	(25,000)		(25,000)		(25,000)	(25,000)	
User Fees and Service Charges	(21,074)	(4,789)	(116,309)		(116,309)	(111,520)	4%
<b>Total REVENUE</b>	<b>(46,074)</b>	<b>(13,489)</b>	<b>(176,406)</b>		<b>(176,406)</b>	<b>(162,917)</b>	<b>8%</b>
<b>Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT</b>	<b>86,116</b>	<b>145,668</b>	<b>888,044</b>		<b>888,044</b>	<b>742,376</b>	<b>16%</b>
FIRE							
EXPENDITURES							
Salaries and Benefits	1,899,079	2,200,221	11,667,507		11,667,507	9,467,286	19%
Administrative	6,726	19,965	114,721		114,721	94,756	17%
Financial	460	730	2,200		2,200	1,470	33%
Transfers to Own Funds			1,048,572		1,048,572	1,048,572	
Purchased Goods	7,964	14,133	119,688		119,688	105,555	12%
Purchased Services	12,156	18,470	275,059		275,059	256,589	7%
Fleet Expenses	21,273	30,773	148,762		148,762	117,989	21%
Reallocated Expenses			453		453	453	
<b>Total EXPENDITURES</b>	<b>1,947,658</b>	<b>2,284,292</b>	<b>13,376,962</b>		<b>13,376,962</b>	<b>11,092,670</b>	<b>17%</b>
REVENUE							
Financing Revenue			(10,199)		(10,199)	(10,199)	
Grants		(4,900)	(2,500)		(2,500)	2,400	196%
Recoveries and Donations	938	(18,151)	(142,000)		(142,000)	(123,849)	13%
User Fees and Service Charges	(26,092)	(30,844)	(160,550)		(160,550)	(129,706)	19%
<b>Total REVENUE</b>	<b>(25,154)</b>	<b>(53,895)</b>	<b>(315,249)</b>		<b>(315,249)</b>	<b>(261,354)</b>	<b>17%</b>
<b>Total FIRE</b>	<b>1,922,504</b>	<b>2,230,397</b>	<b>13,061,713</b>		<b>13,061,713</b>	<b>10,831,316</b>	<b>17%</b>
<b>Total EXECUTIVE SERVICES</b>	<b>2,130,971</b>	<b>2,486,324</b>	<b>14,570,669</b>		<b>14,570,669</b>	<b>12,084,345</b>	<b>17%</b>
<b>Total EXECUTIVE SERVICES</b>	<b>2,130,971</b>	<b>2,486,324</b>	<b>14,570,669</b>		<b>14,570,669</b>	<b>12,084,345</b>	<b>17%</b>

CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**CORPORATE SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>CORPORATE SERVICES</b>							
<b>FINANCE</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	1,012,986	984,239	5,167,736		5,167,736	4,183,497	19%
Administrative	5,812	7,464	62,244		62,244	54,780	12%
Financial	1,880	1,997	4,258		4,258	2,261	47%
Purchased Goods	3,639	10,541	45,343		45,343	34,802	23%
Purchased Services	52,450	59,081	301,604		301,604	242,523	20%
<b>Total EXPENDITURES</b>	<b>1,076,767</b>	<b>1,063,322</b>	<b>5,581,185</b>		<b>5,581,185</b>	<b>4,517,863</b>	<b>19%</b>
<b>REVENUE</b>							
Financing Revenue	(5,880)	(244)	(2,844,099)		(2,844,099)	(2,843,855)	
User Fees and Service Charges	(148,099)	(257,376)	(1,007,977)		(1,007,977)	(750,601)	26%
Reallocated Revenue			(213,344)		(213,344)	(213,344)	
<b>Total REVENUE</b>	<b>(153,979)</b>	<b>(257,620)</b>	<b>(4,065,420)</b>		<b>(4,065,420)</b>	<b>(3,807,800)</b>	<b>6%</b>
<b>Total FINANCE</b>	<b>922,788</b>	<b>805,702</b>	<b>1,515,765</b>		<b>1,515,765</b>	<b>710,063</b>	<b>53%</b>
<b>INFORMATION TECHNOLOGY</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	496,256	545,059	3,131,512		3,131,512	2,586,453	17%
Administrative		(592)	24,585		24,585	25,177	(2%)
Purchased Goods	949,006	254,586	1,795,484		1,795,484	1,540,898	14%
Purchased Services	388,284	302,762	1,213,788		1,213,788	911,026	25%
<b>Total EXPENDITURES</b>	<b>1,833,546</b>	<b>1,101,815</b>	<b>6,165,369</b>		<b>6,165,369</b>	<b>5,063,554</b>	<b>18%</b>
<b>REVENUE</b>							
Financing Revenue	(15,170)	(88,526)	(573,294)		(573,294)	(484,768)	15%
User Fees and Service Charges			(100)		(100)	(100)	
Reallocated Revenue			(120,937)		(120,937)	(120,937)	
<b>Total REVENUE</b>	<b>(15,170)</b>	<b>(88,526)</b>	<b>(694,331)</b>		<b>(694,331)</b>	<b>(605,805)</b>	<b>13%</b>
<b>Total INFORMATION TECHNOLOGY</b>	<b>1,818,376</b>	<b>1,013,289</b>	<b>5,471,038</b>		<b>5,471,038</b>	<b>4,457,749</b>	<b>19%</b>
<b>HUMAN RESOURCES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	203,163	197,506	1,367,838		1,367,838	1,170,332	14%
Administrative	19,726	20,116	262,101		262,101	241,985	8%
Purchased Goods	11,306	6,465	56,857		56,857	50,392	11%
Purchased Services	9,180	10,194	170,545		170,545	160,351	6%
<b>Total EXPENDITURES</b>	<b>243,375</b>	<b>234,281</b>	<b>1,857,341</b>		<b>1,857,341</b>	<b>1,623,060</b>	<b>13%</b>
<b>REVENUE</b>							
Financing Revenue			(348,272)		(348,272)	(348,272)	
Reallocated Revenue	(27,599)	(30,946)	(147,368)		(147,368)	(116,422)	21%
<b>Total REVENUE</b>	<b>(27,599)</b>	<b>(30,946)</b>	<b>(495,640)</b>		<b>(495,640)</b>	<b>(464,694)</b>	<b>6%</b>
<b>Total HUMAN RESOURCES</b>	<b>215,776</b>	<b>203,335</b>	<b>1,361,701</b>		<b>1,361,701</b>	<b>1,158,366</b>	<b>15%</b>
<b>LEGISLATIVE &amp; LEGAL SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	483,153	588,304	3,405,461		3,405,461	2,817,157	17%
Administrative	12,292	12,772	61,909		61,909	49,137	21%
Financial	3,222	2,601	28,834		28,834	26,233	9%
Purchased Goods	152	2,204	28,055		28,055	25,851	8%
Purchased Services	106,023	128,561	1,280,969		1,280,969	1,152,408	10%
Reallocated Expenses	25,774	26,312	105,248		105,248	78,936	25%



CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**CORPORATE SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>Total EXPENDITURES</b>	630,616	760,754	4,910,476		4,910,476	4,149,722	15%
REVENUE							
Financing Revenue			(662,608)		(662,608)	(662,608)	
Recoveries and Donations	(137,000)	(66,711)	(94,788)		(94,788)	(28,077)	70%
User Fees and Service Charges	(346,325)	(274,387)	(2,354,520)		(2,354,520)	(2,080,133)	12%
<b>Total REVENUE</b>	(483,325)	(341,098)	(3,111,916)		(3,111,916)	(2,770,818)	11%
<b>Total LEGISLATIVE &amp; LEGAL SERVICES</b>	147,291	419,656	1,798,560		1,798,560	1,378,904	23%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	160,774	183,933	965,230		965,230	781,297	19%
Administrative	11,602	1,899	17,937		17,937	16,038	11%
Purchased Goods	158	165	8,300		8,300	8,135	2%
Purchased Services	2,368	5,621	77,155		77,155	71,534	7%
<b>Total EXPENDITURES</b>	174,902	191,618	1,068,622		1,068,622	877,004	18%
REVENUE							
Financing Revenue			(197,083)		(197,083)	(197,083)	
<b>Total REVENUE</b>			(197,083)		(197,083)	(197,083)	
<b>Total STRATEGIC COMMUNICATIONS</b>	174,902	191,618	871,539		871,539	679,921	22%
<b>Total CORPORATE SERVICES</b>	3,279,133	2,633,600	11,018,603		11,018,603	8,385,003	24%
<b>Total CORPORATE SERVICES</b>	3,279,133	2,633,600	11,018,603		11,018,603	8,385,003	24%

# CORS-039-22 Appendix A

## TOWN OF MILTON OPERATING FINANCIAL STATEMENT March 2022

### GENERAL GOVERNMENT

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits		3,838				(3,838)	
Administrative	2,110	11,029	120,000		120,000	108,971	9%
Financial	740,297	748,943	4,442,545		4,442,545	3,693,602	17%
Transfers to Own Funds	702,154	1,541,066	38,177,006		38,177,006	36,635,940	4%
Purchased Services	97,589	12,811	87,467		87,467	74,656	15%
<b>Total EXPENDITURES</b>	<b>1,542,150</b>	<b>2,317,687</b>	<b>42,827,018</b>		<b>42,827,018</b>	<b>40,509,331</b>	<b>5%</b>
REVENUE							
External Revenue Transferred to Reserves and Reserve Funds	(481,684)	(1,670,468)	(13,157,152)		(13,157,152)	(11,486,684)	13%
Financing Revenue	(57,182)	(284,800)	(5,507,482)		(5,507,482)	(5,222,682)	5%
Taxation	(33,297,658)	(35,486,541)	(77,420,407)		(77,420,407)	(41,933,866)	46%
Payments In Lieu			(1,004,695)		(1,004,695)	(1,004,695)	
Grants	22,477						
Recoveries and Donations		681				(681)	
User Fees and Service Charges	(570,795)	(530,872)	(3,809,871)		(3,809,871)	(3,278,999)	14%
Reallocated Revenue	(55,195)	(61,891)	(2,183,524)		(2,183,524)	(2,121,633)	3%
<b>Total REVENUE</b>	<b>(34,440,037)</b>	<b>(38,033,891)</b>	<b>(103,083,131)</b>		<b>(103,083,131)</b>	<b>(65,049,240)</b>	<b>37%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(32,897,887)</b>	<b>(35,716,204)</b>	<b>(60,256,113)</b>		<b>(60,256,113)</b>	<b>(24,539,909)</b>	<b>59%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(32,897,887)</b>	<b>(35,716,204)</b>	<b>(60,256,113)</b>		<b>(60,256,113)</b>	<b>(24,539,909)</b>	<b>59%</b>
<b>Total GENERAL GOVERNMENT</b>	<b>(32,897,887)</b>	<b>(35,716,204)</b>	<b>(60,256,113)</b>		<b>(60,256,113)</b>	<b>(24,539,909)</b>	<b>59%</b>

CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**COMMUNITY SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>COMMUNITY SERVICES</b>							
<b>RECREATION AND CULTURE FACILITIES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	808,821	1,107,467	5,910,247		5,910,247	4,802,780	19%
Administrative	485	427	38,146		38,146	37,719	1%
Financial	101,622	13,062	163,441		163,441	150,379	8%
Transfers to Own Funds			1,817,420		1,817,420	1,817,420	
Purchased Goods	15,073	35,403	852,247		852,247	816,844	4%
Purchased Services	450,708	507,919	6,211,529		6,211,529	5,703,610	8%
Reallocated Expenses	14,798	3,417	175,074		175,074	171,657	2%
<b>Total EXPENDITURES</b>	<b>1,391,507</b>	<b>1,667,695</b>	<b>15,168,104</b>		<b>15,168,104</b>	<b>13,500,409</b>	<b>11%</b>
<b>REVENUE</b>							
Financing Revenue	(166,033)	(82,014)	(402,745)		(402,745)	(320,731)	20%
Grants	(18,325)	(105,675)	(910,117)		(910,117)	(804,442)	12%
Recoveries and Donations	(813)	(962)	(69,395)		(69,395)	(68,433)	1%
User Fees and Service Charges	(316,646)	(1,278,614)	(7,387,965)		(7,387,965)	(6,109,351)	17%
Reallocated Revenue			(408,265)		(408,265)	(408,265)	
<b>Total REVENUE</b>	<b>(501,817)</b>	<b>(1,467,265)</b>	<b>(9,178,487)</b>		<b>(9,178,487)</b>	<b>(7,711,222)</b>	<b>16%</b>
<b>Total RECREATION AND CULTURE FACILITIES</b>	<b>889,690</b>	<b>200,430</b>	<b>5,989,617</b>		<b>5,989,617</b>	<b>5,789,187</b>	<b>3%</b>
<b>ADMINISTRATION AND CIVIC FACILITIES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	681,135	590,714	3,388,353		3,388,353	2,797,639	17%
Administrative	6,671	11,816	42,674		42,674	30,858	28%
Financial		13,506	59,893		59,893	46,387	23%
Transfers to Own Funds	81,812	110,630	423,212		423,212	312,582	26%
Purchased Goods	6,658	7,295	63,600		63,600	56,305	11%
Purchased Services	129,640	133,319	1,089,504		1,089,504	956,185	12%
Reallocated Expenses	7,405	4,476	69,006		69,006	64,530	6%
<b>Total EXPENDITURES</b>	<b>913,321</b>	<b>871,756</b>	<b>5,136,242</b>		<b>5,136,242</b>	<b>4,264,486</b>	<b>17%</b>
<b>REVENUE</b>							
Financing Revenue	(279,879)	(324,276)	(1,634,000)		(1,634,000)	(1,309,724)	20%
Recoveries and Donations	(6,399)	(6,399)	(16,249)		(16,249)	(9,850)	39%
User Fees and Service Charges	(71,541)	(61,899)	(328,314)		(328,314)	(266,415)	19%
<b>Total REVENUE</b>	<b>(357,819)</b>	<b>(392,574)</b>	<b>(1,978,563)</b>		<b>(1,978,563)</b>	<b>(1,585,989)</b>	<b>20%</b>
<b>Total ADMINISTRATION AND CIVIC FACILITIES</b>	<b>555,502</b>	<b>479,182</b>	<b>3,157,679</b>		<b>3,157,679</b>	<b>2,678,497</b>	<b>15%</b>
<b>PROGRAMS</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	362,287	470,504	5,595,682		5,595,682	5,125,178	8%
Administrative	2,154	2,165	59,587		59,587	57,422	4%
Financial	9,606	11,856	329,855		329,855	317,999	4%
Transfers to Own Funds			3,350		3,350	3,350	
Purchased Goods	1,185	16,107	278,539		278,539	262,432	6%
Purchased Services	4,043	21,095	956,794		956,794	935,699	2%
Reallocated Expenses			30,750		30,750	30,750	
<b>Total EXPENDITURES</b>	<b>379,275</b>	<b>521,727</b>	<b>7,254,557</b>		<b>7,254,557</b>	<b>6,732,830</b>	<b>7%</b>
<b>REVENUE</b>							
Financing Revenue			(321,385)		(321,385)	(321,385)	
Grants	(41,767)	(9,773)	(68,421)		(68,421)	(58,648)	14%
Recoveries and Donations		(5,165)	(404,395)		(404,395)	(399,230)	1%
User Fees and Service Charges	(46,788)	(381,024)	(6,205,725)		(6,205,725)	(5,824,701)	6%
<b>Total REVENUE</b>	<b>(88,555)</b>	<b>(395,962)</b>	<b>(6,999,926)</b>		<b>(6,999,926)</b>	<b>(6,603,964)</b>	<b>6%</b>

CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**COMMUNITY SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>Total PROGRAMS</b>	290,720	125,765	254,631		254,631	128,866	49%
<b>OPERATIONS</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	1,672,139	1,789,904	7,189,450		7,189,450	5,399,546	25%
Administrative	347	531	43,349		43,349	42,818	1%
Transfers to Own Funds			1,809,887		1,809,887	1,809,887	
Purchased Goods	515,101	931,682	1,849,660		1,849,660	917,978	50%
Purchased Services	1,301,677	1,961,079	8,200,259		8,200,259	6,239,180	24%
Fleet Expenses	195,871	295,345	1,086,514		1,086,514	791,169	27%
Reallocated Expenses	1,106,511	1,428,773	3,711,638		3,711,638	2,282,865	38%
<b>Total EXPENDITURES</b>	4,791,646	6,407,314	23,890,757		23,890,757	17,483,443	27%
<b>REVENUE</b>							
Financing Revenue			(292,501)		(292,501)	(292,501)	
Recoveries and Donations	(919,478)		(3,666,421)		(3,666,421)	(3,666,421)	
User Fees and Service Charges	7,788	(70,240)	(1,160,195)		(1,160,195)	(1,089,955)	6%
Reallocated Revenue	(1,214,870)	(1,545,585)	(4,123,239)		(4,123,239)	(2,577,654)	37%
<b>Total REVENUE</b>	(2,126,560)	(1,615,825)	(9,242,356)		(9,242,356)	(7,626,531)	17%
<b>Total OPERATIONS</b>	2,665,086	4,791,489	14,648,401		14,648,401	9,856,912	33%
<b>TRANSIT</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	58,444	60,227	318,089		318,089	257,862	19%
Administrative	5,906	80	10,230		10,230	10,150	1%
Financial			300		300	300	
Transfers to Own Funds			1,468,853		1,468,853	1,468,853	
Purchased Goods	3,557	494	13,778		13,778	13,284	4%
Purchased Services	686,971	739,272	4,915,325		4,915,325	4,176,053	15%
Fleet Expenses	136,812	213,830	1,462,428		1,462,428	1,248,598	15%
Reallocated Expenses	54,073	77,840	66,826		66,826	(11,014)	116%
<b>Total EXPENDITURES</b>	945,763	1,091,743	8,255,829		8,255,829	7,164,086	13%
<b>REVENUE</b>							
Financing Revenue			(1,177,940)		(1,177,940)	(1,177,940)	
Recoveries and Donations		(7,334)	(349,999)		(349,999)	(342,665)	2%
User Fees and Service Charges	(68,543)	(245,892)	(787,149)		(787,149)	(541,257)	31%
<b>Total REVENUE</b>	(68,543)	(253,226)	(2,315,088)		(2,315,088)	(2,061,862)	11%
<b>Total TRANSIT</b>	877,220	838,517	5,940,741		5,940,741	5,102,224	14%
<b>Total COMMUNITY SERVICES</b>	5,278,218	6,435,383	29,991,069		29,991,069	23,555,686	21%
<b>Total COMMUNITY SERVICES</b>	5,278,218	6,435,383	29,991,069		29,991,069	23,555,686	21%

CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**DEVELOPMENT SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>DEVELOPMENT SERVICES</b>							
<b>PLANNING SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	456,032	370,425	2,296,018		2,296,018	1,925,593	16%
Administrative	1,028	6,545	47,001		47,001	40,456	14%
Purchased Services	9,923	27,658	52,890		52,890	25,232	52%
<b>Total EXPENDITURES</b>	466,983	404,628	2,395,909		2,395,909	1,991,281	17%
<b>REVENUE</b>							
Financing Revenue	(134,673)	(97,072)	(629,086)		(629,086)	(532,014)	15%
Recoveries and Donations	(5,030)	745	(48,041)		(48,041)	(48,786)	(2%)
User Fees and Service Charges	(890,541)	(307,082)	(1,601,053)		(1,601,053)	(1,293,971)	19%
<b>Total REVENUE</b>	(1,030,244)	(403,409)	(2,278,180)		(2,278,180)	(1,874,771)	18%
<b>Total PLANNING SERVICES</b>	(563,261)	1,219	117,729		117,729	116,510	1%
<b>BUILDING SERVICES</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	658,768	645,035	4,995,626		4,995,626	4,350,591	13%
Administrative	10,602	11,020	144,892		144,892	133,872	8%
Financial		(1)				1	
Transfers to Own Funds			381,530		381,530	381,530	
Purchased Goods	330	256	16,301		16,301	16,045	2%
Purchased Services	1,107	707	45,080		45,080	44,373	2%
Reallocated Expenses	48,739	25,237	2,485,742		2,485,742	2,460,505	1%
<b>Total EXPENDITURES</b>	719,546	682,254	8,069,171		8,069,171	7,386,917	8%
<b>REVENUE</b>							
Financing Revenue			(9,072)		(9,072)	(9,072)	
User Fees and Service Charges	(2,242,642)	(4,273,833)	(8,060,098)		(8,060,098)	(3,786,265)	53%
<b>Total REVENUE</b>	(2,242,642)	(4,273,833)	(8,069,170)		(8,069,170)	(3,795,337)	53%
<b>Total BUILDING SERVICES</b>	(1,523,096)	(3,591,579)	1		1	3,591,580	
<b>INFRASTRUCTURE MANAGEMENT</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	416,047	405,665	2,292,456		2,292,456	1,886,791	18%
Administrative	2,858	3,140	31,896		31,896	28,756	10%
Financial			246,398		246,398	246,398	
Transfers to Own Funds			29,257		29,257	29,257	
Purchased Goods	6,381	1,951	35,879		35,879	33,928	5%
Purchased Services	239,075	262,987	1,987,558		1,987,558	1,724,571	13%
Reallocated Expenses	2,532	1,212	7,926		7,926	6,714	15%
<b>Total EXPENDITURES</b>	666,893	674,955	4,631,370		4,631,370	3,956,415	15%
<b>REVENUE</b>							
Financing Revenue	(185,307)	(153,803)	(1,072,210)		(1,072,210)	(918,407)	14%
Recoveries and Donations	(6,051)	(1,582)	(13,036)		(13,036)	(11,454)	12%
User Fees and Service Charges	(24,325)	(12,097)	(305,566)		(305,566)	(293,469)	4%
<b>Total REVENUE</b>	(215,683)	(167,482)	(1,390,812)		(1,390,812)	(1,223,330)	12%
<b>Total INFRASTRUCTURE MANAGEMENT</b>	451,210	507,473	3,240,558		3,240,558	2,733,085	16%
<b>DEVELOPMENT ENGINEERING</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	292,548	358,703	2,051,631		2,051,631	1,692,928	17%
Administrative	1,696	3,273	32,439		32,439	29,166	10%
Purchased Goods			200		200	200	

CORS-039-22 Appendix A

**TOWN OF MILTON**  
**OPERATING FINANCIAL STATEMENT**  
**March 2022**

**DEVELOPMENT SERVICES**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Purchased Services	12,085	3,390	220,608		220,608	217,218	2%
<b>Total EXPENDITURES</b>	<b>306,329</b>	<b>365,366</b>	<b>2,304,878</b>		<b>2,304,878</b>	<b>1,939,512</b>	<b>16%</b>
<b>REVENUE</b>							
Financing Revenue	(4,423)	(26,922)	(96,613)		(96,613)	(69,691)	28%
Recoveries and Donations	158		(97,843)		(97,843)	(97,843)	
User Fees and Service Charges	(310,035)	(360,903)	(1,786,016)		(1,786,016)	(1,425,113)	20%
Reallocated Revenue	(48,258)	(25,069)	(262,823)		(262,823)	(237,754)	10%
<b>Total REVENUE</b>	<b>(362,558)</b>	<b>(412,894)</b>	<b>(2,243,295)</b>		<b>(2,243,295)</b>	<b>(1,830,401)</b>	<b>18%</b>
<b>Total DEVELOPMENT ENGINEERING</b>	<b>(56,229)</b>	<b>(47,528)</b>	<b>61,583</b>		<b>61,583</b>	<b>109,111</b>	<b>(77%)</b>
<b>ADMINISTRATION</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	95,403	89,884	461,411		461,411	371,527	19%
Administrative	1,393	2,729	12,740		12,740	10,011	21%
Purchased Goods	1,192	1,853	47,950		47,950	46,097	4%
Purchased Services	33,192	6,418	227,609		227,609	221,191	3%
<b>Total EXPENDITURES</b>	<b>131,180</b>	<b>100,884</b>	<b>749,710</b>		<b>749,710</b>	<b>648,826</b>	<b>13%</b>
<b>REVENUE</b>							
Financing Revenue	(16,191)	(6,695)	(119,512)		(119,512)	(112,817)	6%
Recoveries and Donations	(609)	(988)				988	
User Fees and Service Charges	(4,131)						
<b>Total REVENUE</b>	<b>(20,931)</b>	<b>(7,683)</b>	<b>(119,512)</b>		<b>(119,512)</b>	<b>(111,829)</b>	<b>6%</b>
<b>Total ADMINISTRATION</b>	<b>110,249</b>	<b>93,201</b>	<b>630,198</b>		<b>630,198</b>	<b>536,997</b>	<b>15%</b>
<b>Total DEVELOPMENT SERVICES</b>	<b>(1,581,127)</b>	<b>(3,037,214)</b>	<b>4,050,069</b>		<b>4,050,069</b>	<b>7,087,283</b>	<b>(75%)</b>
<b>Total DEVELOPMENT SERVICES</b>	<b>(1,581,127)</b>	<b>(3,037,214)</b>	<b>4,050,069</b>		<b>4,050,069</b>	<b>7,087,283</b>	<b>(75%)</b>

CORS-039-22 Appendix A

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
March 2022**

**LIBRARY**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>LIBRARY</b>							
<b>LIBRARY</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	691,180	838,441	3,896,277		3,896,277	3,057,836	22%
Administrative	10,334	6,907	43,426		43,426	36,519	16%
Financial	1,053	1,231	5,821		5,821	4,590	21%
Transfers to Own Funds			634,686		634,686	634,686	
Purchased Goods	79,428	92,856	322,983		322,983	230,127	29%
Purchased Services	120,671	68,052	470,980		470,980	402,928	14%
Reallocated Expenses			376,416		376,416	376,416	
<b>Total EXPENDITURES</b>	<b>902,666</b>	<b>1,007,487</b>	<b>5,750,589</b>		<b>5,750,589</b>	<b>4,743,102</b>	<b>18%</b>
<b>REVENUE</b>							
Financing Revenue			(168,919)		(168,919)	(168,919)	
Taxation	(2,440,637)	(2,532,759)	(5,308,486)		(5,308,486)	(2,775,727)	48%
Grants		(30,000)	(57,554)		(57,554)	(27,554)	52%
Recoveries and Donations	(22,524)	(7,772)	(14,596)		(14,596)	(6,824)	53%
User Fees and Service Charges	(9,907)	(19,755)	(201,037)		(201,037)	(181,282)	10%
<b>Total REVENUE</b>	<b>(2,473,068)</b>	<b>(2,590,286)</b>	<b>(5,750,592)</b>		<b>(5,750,592)</b>	<b>(3,160,306)</b>	<b>45%</b>
<b>Total LIBRARY</b>	<b>(1,570,402)</b>	<b>(1,582,799)</b>	<b>(3)</b>		<b>(3)</b>	<b>1,582,796</b>	<b>52,759,967%</b>
<b>Total LIBRARY</b>	<b>(1,570,402)</b>	<b>(1,582,799)</b>	<b>(3)</b>		<b>(3)</b>	<b>1,582,796</b>	<b>52,759,967%</b>
<b>Total LIBRARY</b>	<b>(1,570,402)</b>	<b>(1,582,799)</b>	<b>(3)</b>		<b>(3)</b>	<b>1,582,796</b>	<b>52,759,967%</b>

CORS-039-22 Appendix A

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
March 2022**

**HOSPITAL EXPANSION**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,513,971	1,537,032	2,501,566		2,501,566	964,534	61%
<b>Total EXPENDITURES</b>	1,513,971	1,537,032	2,501,566		2,501,566	964,534	61%
REVENUE							
Financing Revenue			(2,501,566)		(2,501,566)	(2,501,566)	
<b>Total REVENUE</b>			(2,501,566)		(2,501,566)	(2,501,566)	
<b>Total HOSPITAL EXPANSION</b>	1,513,971	1,537,032				(1,537,032)	
<b>Total HOSPITAL EXPANSION</b>	1,513,971	1,537,032				(1,537,032)	
<b>Total HOSPITAL EXPANSION</b>	1,513,971	1,537,032				(1,537,032)	



CORS-039-22 Appendix A

**TOWN OF MILTON  
OPERATING FINANCIAL STATEMENT  
March 2022**

**BIA**

	2021 YTD ACTUAL	2022 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
<b>BIA</b>							
<b>BIA</b>							
<b>EXPENDITURES</b>							
Salaries and Benefits	33,362	34,163	153,555		153,555	119,392	22%
Administrative	45	(62)				62	
Financial			4,000		4,000	4,000	
Purchased Goods	134	227	9,700		9,700	9,473	2%
Purchased Services	9,884	13,146	168,395		168,395	155,249	8%
Reallocated Expenses	3,000	3,000	6,000		6,000	3,000	50%
<b>Total EXPENDITURES</b>	<b>46,425</b>	<b>50,474</b>	<b>341,650</b>		<b>341,650</b>	<b>291,176</b>	<b>15%</b>
<b>REVENUE</b>							
Financing Revenue			(36,604)		(36,604)	(36,604)	
Taxation	(115,404)	(117,873)	(245,796)		(245,796)	(127,923)	48%
Grants		(6,067)	(4,000)		(4,000)	2,067	152%
Recoveries and Donations		(41)	(15,500)		(15,500)	(15,459)	
User Fees and Service Charges		(250)	(22,500)		(22,500)	(22,250)	1%
Reallocated Revenue			(17,250)		(17,250)	(17,250)	
<b>Total REVENUE</b>	<b>(115,404)</b>	<b>(124,231)</b>	<b>(341,650)</b>		<b>(341,650)</b>	<b>(217,419)</b>	<b>36%</b>
<b>Total BIA</b>	<b>(68,979)</b>	<b>(73,757)</b>				<b>73,757</b>	
<b>Total BIA</b>	<b>(68,979)</b>	<b>(73,757)</b>				<b>73,757</b>	
<b>Total BIA</b>	<b>(68,979)</b>	<b>(73,757)</b>				<b>73,757</b>	