



# The Corporation of the Town of Milton

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Report To:	Council
From:	Glen Cowan, Chief Financial Officer / Treasurer
Date:	April 11, 2022
Report No:	CORS-022-22
Subject:	2021 Year End Capital Variances

**Recommendation:** THAT the new budget adjustments that amount to a net reduction of \$4,490,247 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report CORS-022-22, be approved;

That the capital projects identified as pending closure in Appendix B, with an approved budget totaling \$29,436,610 be closed;

That a budget amendment be approved on previously closed capital project C52508516 to decrease budgeted expenditures by \$19,307, with funding returned to development charges and the project variance account.

## EXECUTIVE SUMMARY

- This report summarizes the final position of the Town's \$371.0 million capital program as of 2021 year end. It also outlines the capital budget adjustments that have been required since June 30, 2021 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings.
- During the second half of 2021, net budget adjustments amounted to a \$1.6 million decrease, representing 0.4% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.

## REPORT



Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of December 2021. Expenditures are presented on an accrual basis (as opposed to a cash basis). The following table summarizes the changes reflected in the approved budget between the July 1, 2021 financial statements as presented through CORS-046-21 and the December 31, 2021 statements. Through this report, approval is being requested for net budget decreases of \$4,490,247.

Table 1 - Capital Program Approved Budget Continuity Schedule

Table with 5 columns: Category, Approved Capital Budget as at July 1, 2021\*, Previously Approved (Appendix A), New Budget Amendments (Appendix B), and Approved Capital Budget as at December 31, 2021\*. Rows include Executive Services, Corporate Services, Community Services, Development Services, Library Services, and Total.

\*Approved budget before recommended project closures

Previously Approved Budget Amendments (Appendix A) - \$2,890,432 increase

Various tenders, single source awards and/or department reports approved by Council in the latter half of the year resulted in a net capital budget increase of \$2,455,664.

Under the delegated authority provided through Budget Management Policy No. 113, certain amendments to capital projects were approved by the Treasurer/CAO through the latter half of 2021 which amounted to a net budget increase of \$434,769.

Combined, these result in a net budget increase of \$2,890,432 in the capital program. All increases and decreases by project as well as the identified funding source are identified in Appendix A.

New Budget Amendments (Appendix B) - \$4,490,247 decrease

Through the 2021 year-end review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$2,166,775 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.



## Discussion

Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net decrease of \$2,323,472.

Included in the budget amendments on active capital projects, is \$1,210,346 in savings in the Asphalt Overlay Construction program. These savings are the result of fewer sub drain repairs than anticipated, reduced expenses in crack and sawing repairs, revised quantity requirements, and reduced work to avoid conflicts with the Region's project on Maple Avenue. Through CORS-007-22, Council approved the transfer of unspent funds to the 2022 Asphalt Overlay Construction project to further address the backlog in the Town's road rehabilitation program.

Budget increases are being requested related to additional internal project management time requirements on the Official Plan Review, MEV Secondary Plan and CN Intermodal in the total amount of \$461,104. This increase is largely within the Official Plan project and a result of time requirements associated with the Technical Advisory Committee, additional time associated with accommodations related to the Region's Official Plan, greater than anticipated resident engagement and additional work associated with Green Development Standards. It is expected that additional internal project management time will be required for future phases of this project which will be brought forward for approval once the final estimates have been developed.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of \$4,490,247.

### **Recommended Changes in Funding Source (Appendix C) - \$0 net change**

Although the total approved budget will remain unchanged, certain project require adjustments to the funding sources as further outlined on Appendix C.

Through the June 2021 Capital Variance review report (CORS-046-21) several funding adjustments resulting from the 2021 Development Charge (DC) Background Study were reported. Final adjustments are being made through this report to transfer DC funding commitments in capital projects approved pre-2021 from the individual Parks DC and Recreation DC to the new consolidated Parks and Recreation DC. These final adjustments could only be made once the DC funding commitments at June 30 were established through the June Capital Variance Report. The projects impacted are outlined in Appendix C.

### **Budget Amendments on Previously Closed Projects - \$19,307 decrease**

Through CORS-046-21 the closure of capital project C52508516 was approved by Council and a deficit was reported. Subsequently, it was identified that an expense accrual from

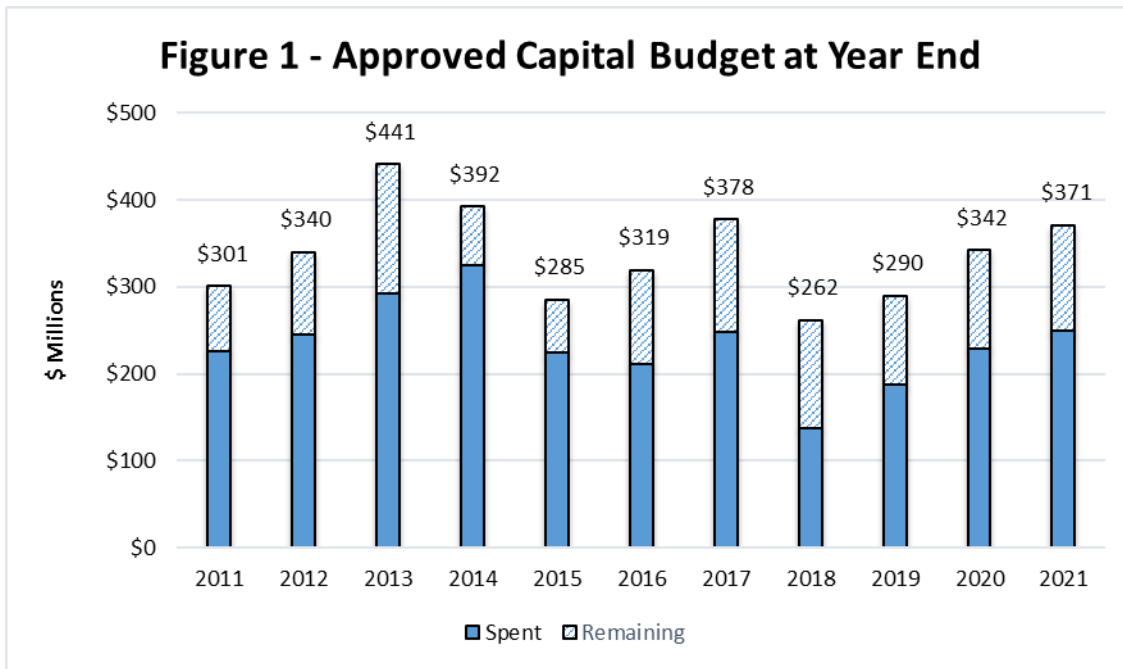


Discussion

the prior year was not reversed prior to closure of this project. Staff recommend amending the budget for this project by reducing expenditures in the amount of \$19,307 and returning the funds to development charges and the project variance account.

Capital Program at Year End

The following table puts the 2021 year end position (including both active and closed projects) in a historical context. The size and balance of the capital projects can change from year-to-year based upon the specific initiatives that the Town is undertaking. Significant road constructions, facilities and hospital contributions, for example, generally account for the volatility in size of the program.



Note: Approved budget figures are presented before closure of projects as approved through year end approvals

Following the recommended project closures, projects with an approved budget of \$341.5 million will carry forward to 2022 as shown in the table below, reflecting the multi-year nature of the capital program.



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**Table 2 - Capital Program Summary as at December 31, 2021**

	Approved Budget as of December 2021			Expenditure Status of Projects Carried Forward (at December 31, 2021)	
	Total	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)
Executive Services	\$7,668,780	\$1,043,812	\$6,624,968	\$3,992,586	\$2,632,382
Corporate Services	26,001,597	443,864	25,557,732	11,508,517	14,049,215
Community Services	112,594,320	20,518,220	92,076,100	65,563,604	26,512,496
Development Services	220,243,754	6,953,390	213,290,364	136,997,934	76,292,430
Library Services	4,414,474	477,323	3,937,151	1,503,293	2,433,858
<b>Total</b>	<b>\$370,922,925</b>	<b>\$29,436,610</b>	<b>\$341,486,315</b>	<b>\$219,565,933</b>	<b>\$121,920,382</b>

Note 1: Remaining includes funds that have been committed through a procurement process. At December 2021, the committed amount is in excess of \$41 million.

As noted in the table above, \$220 million (59%) of that approved budget has already been spent, with the remainder either committed (via previously approved contract awards) or remaining to be spent. The following table identifies the ten largest active projects at 2021 year end (based on size of remaining budget). These projects account for 67% of the \$122 million balance.

**Table 3 - Largest Capital Projects at Year End 2021**

Project	Remaining Budget at Dec 31, 2021	% Spent	Status
Bronte Street (Main St to Steeles Ave)	\$21,687,733	38%	Property acquisition for Phase 2 (Victoria to Steeles) continues (ENG-001-20). The construction tender was awarded July 2021, via delegated authority (CORS-037-21). Construction is underway with completion anticipated in the fall of 2023.
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$14,956,233	44%	Property acquisition is nearing completion, and utility relocations have commenced. The construction tender was awarded July 2021 (CORS-037-21) and is underway with anticipated completion in June 2023.
Transit Operations Centre	\$12,662,526	3%	This project is for detailed design and land purchase. Work to investigate potential sites is continuing.



# The Corporation of the Town of Milton

## Discussion

Louis St Laurent (James Snow Parkway to Fifth Line)	\$8,930,481	3%	Through DS-025-21, Council approved entering into an agreement with OPG Derry Green Lands to accelerate the construction of Louis St. Laurent Avenue. The signed construction agreement is in place. The construction tender was issued by OPG and, per the agreement, construction will be undertaken by OPG commencing early 2022.
5th Line (Hwy 401 to Derry Road)	\$8,679,027	44%	This project is for environmental assessment, design and land acquisition associated with 5th Line from Highway 401 to Derry. Additional design requirements were outlined in DS-013-20. Design completion is anticipated for summer/ fall 2022 with land purchases ongoing (ENG-002-20).
Sherwood Community Centre	\$4,139,369	90%	Substantial completion was reached with facility opening in 2019. Outstanding office furniture purchases, solar panel completion, other works anticipated Q2 2022.
Nipissing Road Redevelopment	\$3,954,296	6%	Through DS-017-20 Council authorized the execution of an agreement between the Town and Metrolinx for infrastructure improvements needed as a result of the Milton GO Station improvements. The agreement has not been signed, and the Town is actively discussing next steps with Metrolinx.
Human Resources Information System	\$2,464,094	29%	This project is to implement a Human Resources Information System (HRIS). Implementation has commenced with project completion expected in 2023.
Department Specific Tech Initiatives	\$2,309,156	50%	Department Specific Initiatives is an ongoing program providing custom technology solutions to departments. Work continues on software enhancements, upgrades and hardware deployments, impacted by vendor availability and delays from the pandemic, including enhancements to FDM (Fire) and AMANDA (Development Services), an enterprise financial system upgrade, upgraded audio-visual hardware in meeting rooms and remote work hardware and phone enhancements.
Britannia E/W - Secondary Plan	\$1,877,775	39%	Through CORS-035-20, Council approved the award of consulting services for the Britannia E/W Secondary Plan to establish a more detailed planning framework for the Britannia Secondary Plan lands. The consulting work



# The Corporation of the Town of Milton

## Discussion

			progressed through 2021 with anticipated completion 2023.
<b>Total</b>	<b>\$81,660,690</b>		

## Financial Impact

Net budget increases of \$2,890,432 have been previously approved since June 2021. Through this report, staff are recommending new budget changes resulting in a decrease of \$4,490,247 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since June 30, 2021 result in a decrease of \$1,599,814 (or 0.4% of the approved capital program).

The cumulative 2021 in-year funding changes within the capital program result in an increase in required capital program funding of \$19,253,428 (5.2% of the approved capital program) as illustrated in the following chart. As noted, the majority of the budget increase was funded from external funding sources and recoveries.



# The Corporation of the Town of Milton

**Table 4 - Summary of In-Year Funding Changes to the Capital Program in 2021**

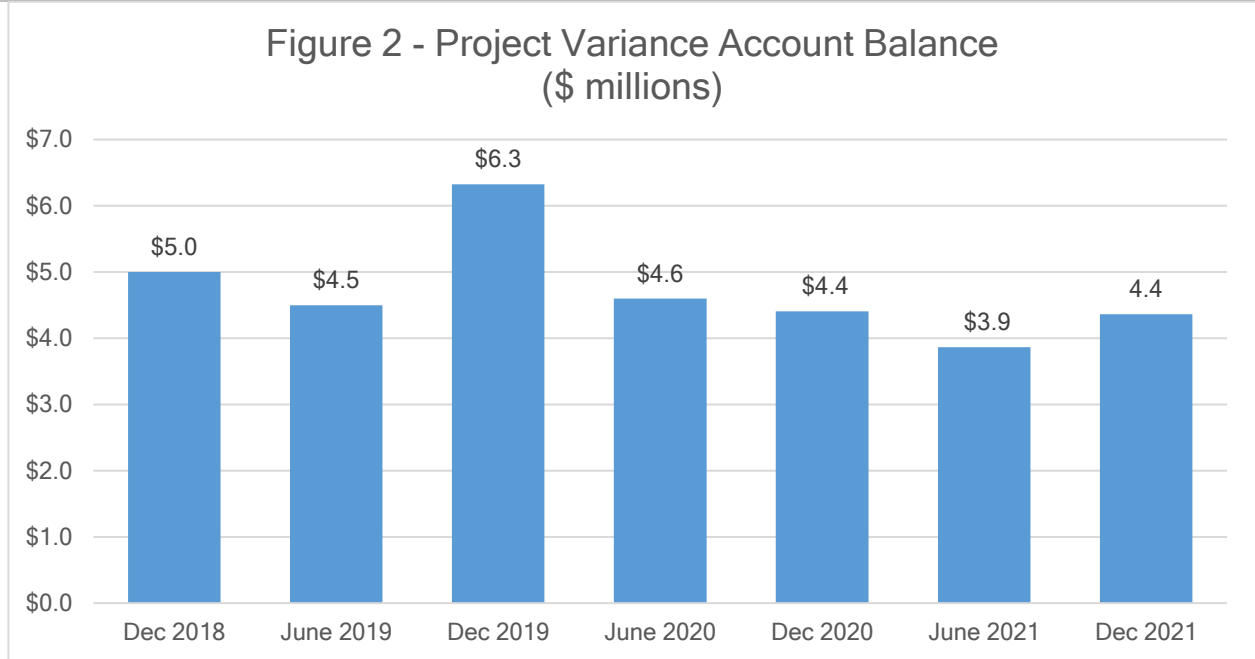
Funding Source	Q1 & Q2 Budget Increases/ (Decreases)	Q3 and Q4 Budget Increases/(Decreases)			Total Q3 & Q4 2021	Total December 2021 In-Year Funding Changes
		Previously Approved	New Budget Amendments	New Funding Source Change		
<b>Total Project Variance Account:</b>	<b>847,807</b>	<b>394,151</b>	<b>(850,653)</b>	<b>(36,045)</b>	<b>(492,547)</b>	<b>355,260</b>
<b>Reserves and Reserve Funds:</b>						-
Library Capital Works Reserve	71,065	22,500	(1,400)	-	21,100	92,165
Equipment Replacement Reserve - Fire	999,686	-	-	-	-	999,686
Cash-in Lieu of Parkland	-	-	(5,772)	-	(5,772)	(5,772)
Federal Gas Tax	157,418	138,063	(1,254,734)	(52,807)	(1,169,478)	(1,012,059)
Provincial Gas Tax	-	-	-	(38,211)	(38,211)	(38,211)
Building Stabilization Reserve	(98)	-	-	-	-	(98)
<b>Total Reserves and Reserve Funds</b>	<b>1,228,072</b>	<b>160,563</b>	<b>(1,261,906)</b>	<b>(91,017)</b>	<b>(1,192,360)</b>	<b>35,712</b>
<b>Debentures:</b>						-
Tax Supported Debt	(850,000)	-	(875,000)	(350,000)	(1,225,000)	(2,075,000)
<b>Total Debentures</b>	<b>(850,000)</b>	<b>-</b>	<b>(875,000)</b>	<b>(350,000)</b>	<b>(1,225,000)</b>	<b>(2,075,000)</b>
<b>Development Charges:</b>						-
Recreation DC	-	-	-	(4,520,260)	(4,520,260)	(4,520,260)
Roads DC	5,534,931	131,487	(886,954)	(852,681)	(1,608,149)	3,926,782
Public Works DC	70	140,110	(323,872)	-	(183,762)	(183,692)
Parks DC	(536,577)	-	-	(1,092,705)	(1,092,705)	(1,629,282)
Parks & Rec DC Fund	566,307	126,203	(52,932)	5,589,836	5,663,106	6,229,413
Transit DC	-	-	(15,500)	164,052	148,552	148,552
Administration DC	181,016	-	288,811	-	288,811	469,827
Stormwater Management DC	123,963	-	12,406	-	12,406	136,369
Fire DC	33,334	-	(173,620)	-	(173,620)	(140,286)
Post Period DC	(121,963)	-	-	-	-	(121,963)
<b>Total Development Charges</b>	<b>5,781,080</b>	<b>397,800</b>	<b>(1,151,661)</b>	<b>(711,759)</b>	<b>(1,465,621)</b>	<b>4,315,460</b>
<b>External Funding Sources:</b>						-
Provincial Grants/ Subsidies	19,810	15,000	-	38,211	53,211	73,021
Federal Grants/ Subsidies	15,000	-	-	45,200	45,200	60,200
Developer Recovery	1,300,584	69,559	1,119	300,000	370,678	1,671,263
Regional Recovery	5,641,178	-	(198,254)	-	(198,254)	5,442,924
Recovery from Other Municipality	61,800	-	(90,405)	-	(90,405)	(28,606)
Other Recoveries	-	-	1	805,411	805,412	805,412
Recovery from School Boards	-	-	(63,487)	-	(63,487)	(63,487)
LT Developer Liability	6,807,911	1,853,359	-	-	1,853,359	8,661,270
<b>Total External Funding Sources</b>	<b>13,846,283</b>	<b>1,937,918</b>	<b>(351,027)</b>	<b>1,188,822</b>	<b>2,775,714</b>	<b>16,621,997</b>
<b>Increase/(Decrease) in Funding</b>	<b>20,853,242</b>	<b>2,890,432</b>	<b>(4,490,247)</b>	<b>0</b>	<b>(1,599,814)</b>	<b>19,253,428</b>

As shown in the following chart, the Project Variance Account is currently at a balance of \$4.4 million. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$4.8 million. While the balance is currently below target staff do not recommend any transfers to the PVA at this time and will re-assess the balance in PVA through the June 2022 capital variance report.





Discussion



Note 1: Since inception of the Project Variance Account (PVA) in 2018 it has largely remained in line with the target balance with the exception of 2019 where an excess \$1.9 million was transferred out of the PVA and back to source reserves at year end (see CORS-007-20).

Respectfully submitted,

Glen Cowan  
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm., MBA 905-878-7252 x2316.

Attachments

- Appendix A - Previously Approved Budget Amendments
- Appendix B - New Budget Amendments
- Appendix C - Recommended Changes in Funding Source
- Appendix D - December 2021 Capital Financial Statements

CAO Approval  
Andrew M. Siltala  
Chief Administrative Officer



## Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the Huron-Wendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

**APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS**

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
<b>Council Approved</b>						
A1	Louis St Laurent Ave (JSP to 5th Line) (CORS-063-21 Sch H)	Active	\$ 1,922,918	\$ 8,750,829	28%	Developer Recovery/ LT Developer Liability
A2	Tractors, Loaders & Back Hoes - Growth (CORS-049-21)	Active	\$ 165,560	\$ 165,560	-	Development Charges
A3	Community Park - External to Boyne (CORS-043-21)	Active	\$ 140,225	\$ 513,922	38%	Development Charges/ Project Variance Account
A4	Boyne Pedestrian Railway Crossing (CORS-052-21 Sch C)	Active	\$ 120,362	\$ 287,912	72%	Development Charges
A5	Civic Facilities Improvements (CORS-057-21 Sch B)	Active	\$ 93,119	\$ 2,172,945	4%	Project Variance Account
A6	Sam Sherratt Trail Redevelopment (CORS-049-21)	Active	\$ 57,810	\$ 139,093	71%	Project Variance Account
A7	Storm Sewer Network Study (CORS-043-21 Sch C)	Active	\$ 24,049	\$ 239,298	11%	Project Variance Account
A8	Department Specific Initiatives (ES-001-21)	Active	\$ 15,000	\$ 223,419	7%	Provincial Grants/Subsidies
A9	Facility Audit Update (CORS-049-21 Sch G)	Active	\$ (83,379)	\$ 190,694	-30%	Project Variance Account
<b>Subtotal - Approved by Council</b>			<b>\$ 2,455,664</b>			
<b>Treasurer / CAO / Other Board Approved</b>						
A10	Campbell Ave (Canyon Rd to Campbellville Rd) (CORS-005-22 Sch D) Emergency Expenditure	Active	\$ 236,814	\$ 2,040,466	13%	Project Variance Account/ Federal Gas Tax
A11	Human Resources Information System (BA-010-21)	Active	\$ 137,376	\$ 3,477,393	4%	Project Variance Account
A12	John Tonelli Sports Centre Facility Improvement (CORS-005-22 Sch C) Emergency Expenditure	Active	\$ 94,320	\$ 198,491	91%	Project Variance Account
A13	Enforcement Vehicles (PDA-046-21)	Active	\$ 35,030	\$ 119,490	41%	Project Variance Account

**APPENDIX A - PREVIOUSLY APPROVED BUDGET AMENDMENTS**

Project Name & Report Number		Status	Increase/ (Decrease)	Revised Budget*	% Increase/ (Decrease)**	Funding Source
A14	E-Services Implementation (MPL Motion #21-1799)	Active	\$ 22,500	\$ 99,750	29%	Library Capital Works Reserve
A15	Campbell Ave (Glenda Jane to Campbellville Rd) (BA-004-21)	Active	\$ 14,896	\$ 417,932	4%	Project Variance Account
A16	Boyne Pedestrian Railway Crossing (BA-009-21)	Active	\$ 11,125	\$ 276,606	4%	Development Charges
A17	Sam Sherratt Trail Redevelopment (BA-008-21)	Active	\$ 11,000	\$ 139,093	9%	Project Variance Account
A18	Facilities Infrastructure and Networking (PDA-039-21)	Active	\$ 10,542	\$ 984,872	1%	Project Variance Account
A19	FirstOntario Arts Centre Milton Facility Improvements (PDA-042-21)	Active	\$ 9,333	\$ 260,756	4%	Project Variance Account
A20	User Fee Update (PDA-047-21)	Active	\$ 8,474	\$ 85,724	11%	Project Variance Account
A21	Sixth Line Bridges (Structures 21 and 23) (BA-006-21)	Active	\$ 8,236	\$ 1,206,146	1%	Project Variance Account
A22	Campbellville Road Bridge (Structure 72) (BA-007-21)	Active	\$ 6,366	\$ 634,595	1%	Project Variance Account
A23	Bridge/Culvert Rehab Needs (PDA CRAN 21-051-19)	Active	\$ (8,417)	\$ 510,055	-2%	Project Variance Account
A24	Tractors, Loaders & Back Hoes - Growth (PDA-037-21)	Active	\$ (25,450)	\$ 140,110	-15%	Development Charges
A25	Department Specific Initiatives 2016, 2017, 2018 (BA-010-21)	Active	\$ (137,376)	\$ 3,616,203	-4%	Project Variance Account
<b>Subtotal - Approved by Treasurer / CAO / Other Board</b>			<b>\$ 434,769</b>			
<b>Total - Previously Approved</b>			<b>\$ 2,890,432</b>			

\* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

\*\* Note: % increase/(Decrease) of Previously Approved Budget

**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation</b> (Provided for variances greater than \$25,000)
<b>Projects Pending Closure</b>							
B1	Pedestrian Crossover (PXO) Program 2020	Pending Closure	\$ 3,578	\$ 101,277	4%	Project Variance Account	N/A
B2	Technology Replace/Upgrade 2019	Pending Closure	\$ 2,381	\$ 264,266	1%	Project Variance Account	N/A
B3	Traffic Infrastructure 2019	Pending Closure	\$ 2,278	\$ 205,733	1%	Project Variance Account/ Regional Recovery	N/A
B4	Asphalt Overlay Program - Design 2020	Pending Closure	\$ 1,539	\$ 447,182	0%	Project Variance Account/ Development Charges	N/A
B5	Air Filling System Replacement 2020	Pending Closure	\$ 1,520	\$ 37,034	4%	Project Variance Account	N/A
B6	Multifunction Tractor 2021	Pending Closure	\$ 1,252	\$ 42,823	3%	Project Variance Account	N/A
B7	Hazardous Material Equipment Replacement 2019	Pending Closure	\$ 429	\$ 26,304	2%	Project Variance Account	N/A
B8	Hazardous Material Equipment Replacement 2020	Pending Closure	\$ 393	\$ 26,143	2%	Project Variance Account	N/A
B9	Bunker Gear Replacement - Employee Turnover 2020	Pending Closure	\$ 291	\$ 28,588	1%	Project Variance Account	N/A
B10	Sherwood Community Centre (Design)	Pending Closure	\$ 0	\$ 1,588,250	0%	Development Charges	N/A
B11	Stormwater Management - Derry Green	Pending Closure	\$ 0	\$ 111,985	0%	Development Charges	N/A
B12	Stormwater Management - Boyne	Pending Closure	-	118,290	0%	Development Charges	N/A
B13	Library - New Branch Buildings (Design)	Pending Closure	\$ -	\$ 237,887	0%	Development Charges/ Project Variance Account	N/A
B14	Fire Master Plan Update	Pending Closure	\$ -	\$ 173,575	0%	Development Charges	N/A
B15	Brush Chipper - Replacement 2021	Pending Closure	\$ (1)	\$ 93,528	0%	Project Variance Account	N/A
B16	New Fire Station No.5 - Boyne	Pending Closure	\$ (2)	\$ 611,913	0%	Development Charges	N/A
B17	Helmet Replacement 2020	Pending Closure	\$ (7)	\$ 17,503	0%	Project Variance Account	N/A
B18	Automation Replacement 2020	Pending Closure	\$ (47)	\$ 93,456	0%	Reserves/Reserve Funds	N/A
B19	Bunker Gear Replacement 2021	Pending Closure	\$ (60)	\$ 28,237	0%	Project Variance Account	N/A
B20	Haul All/Packer 2019	Pending Closure	\$ (97)	\$ 111,529	0%	Project Variance Account	N/A
B21	Service Strategy	Pending Closure	\$ (191)	\$ 59,768	0%	Project Variance Account	N/A
B22	Air Monitoring Replacement 2018	Pending Closure	\$ (255)	\$ 13,990	-2%	Project Variance Account	N/A
B23	Bunker Gear and Recruit Package Growth 2020	Pending Closure	\$ (500)	\$ 22,675	-2%	Development Charges	N/A

**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation (Provided for variances greater than \$25,000)</b>
B24	GIS Implementation 2018	Pending Closure	\$ (550)	\$ 104,317	-1%	Project Variance Account	N/A
B25	Fire Halls Facility Improvements 2018	Pending Closure	\$ (768)	\$ 23,857	-3%	Project Variance Account	N/A
B26	Collection Replacement 2020	Pending Closure	\$ (1,352)	\$ 383,868	0%	Reserves/Reserve Funds	N/A
B27	Signal Interconnect Program 2020	Pending Closure	\$ (1,884)	\$ 170,912	-1%	Development Charges/ Project Variance Account	N/A
B28	Replace-Refurbish Tanker Trucks 2020	Pending Closure	\$ (2,065)	\$ 669,763	0%	Project Variance Account	N/A
B29	Community Park South Sherwood-Willmott	Pending Closure	\$ (2,910)	\$ 2,248,276	0%	Project Variance Account/ Development Charges	N/A
B30	Signal Interconnect Program 2021	Pending Closure	\$ (5,454)	\$ 173,604	-3%	Development Charges/ Project Variance Account	N/A
B31	Parkland Dedication Bench Mark Update	Pending Closure	\$ (5,772)	\$ 43,550	-12%	Project Variance Account	N/A
B32	Preemption Traffic Control Systems 2020	Pending Closure	\$ (7,513)	\$ 31,967	-19%	Development Charges/ Project Variance Account	N/A
B33	Pedestrian Crossover (PXO) Program 2019	Pending Closure	\$ (7,623)	\$ 85,424	-8%	Project Variance Account	N/A
B34	Civic Operations Centre Facility Improvements 2021	Pending Closure	\$ (9,527)	\$ 777	-92%	Project Variance Account	N/A
B35	Corporate Office Furniture & Equipment 2020	Pending Closure	\$ (12,445)	\$ 113,199	-10%	Project Variance Account	N/A
B36	Main Street Grade Separation	Pending Closure	\$ (13,216)	\$ 378,184	-3%	Project Variance Account/ Development Charges	N/A
B37	Street Lighting 2019	Pending Closure	\$ (14,215)	\$ 46,274	-23%	Project Variance Account	N/A
B38	3/4 Ton Pick Ups Replacement 2019	Pending Closure	\$ (15,037)	\$ 264,782	-5%	Project Variance Account	N/A
B39	Preemption Traffic Control Equipment Replacement 2019	Pending Closure	\$ (15,053)	\$ 84,476	-15%	Project Variance Account	N/A
B40	Asphalt Overlay Program - Design 2019	Pending Closure	\$ (15,203)	\$ 271,878	-5%	Project Variance Account/ Development Charges	N/A
B41	Open Data Initiative 2021	Pending Closure	\$ (15,264)	\$ 458	-97%	Project Variance Account	N/A
B42	Expanded Asphalt Program - Design 2019	Pending Closure	\$ (15,801)	\$ 209,333	-7%	Project Variance Account	N/A
B43	Rotary Park Community Centre 2021	Pending Closure	\$ (17,758)	\$ 23,107	-43%	Project Variance Account	N/A
B44	Storm Sewer Network Study 2018	Pending Closure	\$ (21,243)	\$ 104,072	-17%	Project Variance Account	N/A
B45	Onboard Vehicle Surveillance	Pending Closure	\$ (23,238)	\$ 222,717	-9%	Development Charges/ Project Variance Account	N/A
B46	Ford Village Square #1	Pending Closure	\$ (23,764)	\$ 321,540	-7%	Project Variance Account/ Development Charges	N/A

**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation</b> (Provided for variances greater than \$25,000)
B47	Rotary Park Community Centre 2020	Pending Closure	\$ (23,766)	\$ 51,148	-32%	Project Variance Account	N/A
B48	Fire Station No.1 Training Facility	Pending Closure	\$ (32,660)	\$ 6,015,295	-1%	Project Variance Account/ Development Charges	Cost savings were realized in computer equipment purchases.
B49	Bridge/Culvert Rehab Needs - Design 2020	Pending Closure	\$ (35,106)	\$ 50,552	-41%	Project Variance Account	The award of this design contract was lower than budgeted.
B50	Stormwater Pond Maintenance 2017	Pending Closure	\$ (38,637)	\$ 463,766	-8%	Project Variance Account	The scope of work was refined as a result of comments and requirements from external agencies, and provisional items were not required. This led to overall savings in the project.
B51	Surface Treatment Program 2020	Pending Closure	\$ (38,859)	927,824	-4%	Project Variance Account	Savings are the result of material quantity reductions and favourable weather conditions.
B52	Traffic Signals Replacement (Main St and Ontario St)	Pending Closure	\$ (39,039)	\$ 227,870	-15%	Project Variance Account	The condition of underground duct work and cables was better than anticipated, leading to savings in the project.
B53	Asphalt Overlay Program 2018	Pending Closure	\$ (40,843)	\$ 2,777,878	-1%	Federal Gas Tax/ Development Charges	Fewer provisional roads were included in the program than originally budgeted mainly as a result of geotechnical work that identified some roads as unsuitable for asphalt overlay.
B54	Asset Management Plan	Pending Closure	\$ (50,000)	\$ 74,823	-40%	Project Variance Account	The Asset Management Plan was completed and reported to Council through CORS-038-21. Favourable pricing through the RFP process as well as the project remaining on track and on budget throughout the study resulted in a surplus to budget.
B55	Elizabeth Street (Victoria St to Main St) Design	Pending Closure	\$ (50,552)	\$ 96,902	-34%	Project Variance Account	This design project originally anticipated utility relocations. As design work progressed, it was identified that no utility relocations were required. This led to a simplified design that didn't have to include the integration of relocations, sidewalks or landscaping.
B56	Bronte St (Heslop to South of Main)	Pending Closure	\$ (51,101)	\$ 122,521	-29%	Project Variance Account/ Development Charges	Savings in the design project are the result of no utility relocations being required.
B57	Transport Canada Rail Regulations	Pending Closure	\$ (57,878)	\$ 144,610	-29%	Project Variance Account	Savings are the result of a more cost effective option to meet the required railway grade crossing regulations.
B58	Playground Growth 2017	Pending Closure	\$ (63,297)	\$ 7,514	-89%	Development Charges/ Recovery from School Boards/ Project Variance Account	New school playground installations are funded based on a split between Town and parent school council. The location identified for 2019 installation did not proceed due to school council approvals not being in place. The savings have been returned.
B59	Playground Upgrades 2019	Pending Closure	\$ (73,684)	\$ 3,256	-96%	Project Variance Account/ Recovery from School Boards	School playground upgrades are funded based on a split between Town and parent school council. The location identified for 2019 upgrade did not proceed due to school council approvals not being in place. The savings have been returned.

**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation</b> (Provided for variances greater than \$25,000)
B60	Victoria Street (Bronte St to James St)	Pending Closure	\$ (85,771)	\$ 69,292	-55%	Project Variance Account	This design project originally anticipated utility relocations. As design work progressed, it was identified that no utility relocations were required. This led to a simplified design that didn't have to include the integration of relocations, sidewalks or landscaping.
B61	Main Street (Bronte to James)	Pending Closure	\$ (86,025)	440,431	-16%	Project Variance Account	Savings are the result of quantity reductions in the construction contract.
B62	Tractors, Loaders & Back Hoes 2019	Pending Closure	\$ (329,388)	283,780	-54%	Development Charges/ Project Variance Account	Part of the original intent of this budget was to purchase an Asphalt Zipper. Due to the higher than anticipated tendered price, the equipment was not purchased.
B63	New Fire Station No.5 - Boyne	Pending Closure	\$ (352,032)	\$ 7,221,899	-5%	Development Charges/ Regional Recovery	The Fire Station #5 construction project was a collaborative effort with the Region of Halton to build a new facility providing both paramedic and fire support services. Upon closure, the project is reporting Town savings in the areas of furniture, signage, and electrical work. In addition, there are savings in internal project management recoveries, siteworks, and concrete works in the Region construction budget.
B64	Thompson Road (Britannia to Louis St Laurent)	Pending Closure	\$ (482,982)	\$ 18,977	-96%	Project Variance Account/ Development Charges	This phase of the Thompson Road (Britannia to Louis St Laurent) project was originally approved to address utility relocations. Due to adjacent development activity and other unanticipated factors, wide-scale relocations of utilities were not required. Minor utility related work is being addressed through the construction contract.
<b>Subtotal - Projects Pending Closure</b>			<b>\$ (2,166,775)</b>	<b>\$ 29,436,610</b>			
<b>Other Budget Amendments</b>							
B65	Legislated DC Exemptions 2021	Active	\$ 540,321	\$ 3,943,529	16%	Project Variance Account	The unfavourable variance is largely driven by higher than projected exemptions for secondary units, partially offset by lower than projected industrial and agricultural exemptions as well as a delay in a school board project originally anticipated for 2021 that will be included in future year budgets as applicable.
B66	Official Plan Review	Active	\$ 250,811	\$ 698,892	56%	Project Variance Account/ Development Charges	Additional internal project management time is required due to additional work associated with the Technical Advisory Committee, additional time associated with accommodations related to the Region's Official Plan, greater than anticipated resident engagement and additional work associated with Green Development Standards.



**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation</b> (Provided for variances greater than \$25,000)
B67	MEV Secondary Plan/Site Specific Zoning	Active	\$ 125,293	\$ 1,371,446	10%	Project Variance Account/ Development Charges	Staff are actively engaged in progressing priority projects at the MEV. A budget increase is being requested for additional internal project management costs due to senior level staff involvement in the Regional approval process, as well as the submission of technical evidence to support the Secondary Plan.
B68	Proposed CN Intermodal Facility	Active	\$ 85,000	\$ 363,500	31%	Project Variance Account	A budget increase is being requested for additional internal project management costs.
B69	Appleby Line	Active	\$ 64,055	\$ 423,857	18%	Project Variance Account/ Development Charges	Additional budget is being requested for legal fees pertaining to permission to enter property with new property owners. Due to the complexity of the project, increased internal project management costs and contingency is being requested in part to address potential design fee increases.
B70	Campbell Ave (Glenda Jane to Campbellville Rd)	Active	\$ 27,646	\$ 445,578	7%	Project Variance Account	Additional budget is being requested for land purchases and associated legal fees.
B71	Asphalt Overlay Program 2020	Active	\$ 14,060	\$ 7,437,554	0%	Project Variance Account/ Development Charges	N/A
B72	Stormwater Management - Boyne	Active	\$ 7,200	\$ 133,428	6%	Development Charges	N/A
B73	Moorelands Park Redevelopment	Active	\$ 6,781	\$ 51,611	15%	Project Variance Account	N/A
B74	Sixth Line Bridges ( Structure 21 and 23 )	Active	\$ 6,000	\$ 1,212,146	0%	Project Variance Account	N/A
B75	Stormwater Management - Derry Green	Active	\$ 5,206	\$ 115,191	5%	Development Charges	N/A
B76	UR SP PH4 - Urban Design Guidelines	Active	\$ 5,000	\$ 81,211	7%	Project Variance Account/ Development Charges	N/A
B77	UR SP PH4 - Parks/Recreation/ Trails Master Plan	Active	\$ 2,500	\$ 67,254	4%	Project Variance Account/ Development Charges	N/A
B78	Centre Park Redevelopment	Active	\$ 2,021	\$ 471,491	0%	Project Variance Account	N/A
B79	Sustainable Halton Subwatershed Study	Active	\$ 1,119	\$ 2,487,565	0%	Developer Recovery	N/A
B80	Fire Halls Facility Improvements 2019	Active	\$ (2,012)	\$ 421,008	0%	Project Variance Account	N/A
B81	Milton Sports Centre Facility Improvements 2021	Active	\$ (9,923)	\$ 338,398	-3%	Project Variance Account	N/A
B82	Bridge/Culvert Rehab Needs 2021	In Warranty	\$ (71,397)	\$ 438,658	-14%	Project Variance Account	Due to minimal change orders, contingency savings were realized.
B83	Victoria Street (Bronte St to James St)	In Warranty	\$ (112,865)	\$ 377,752	-23%	Project Variance Account	During construction, not all sub drains required replacement and some sidewalks and curbs required only spot repairs rather than full replacement.

**APPENDIX B - NEW BUDGET AMENDMENTS INCREASE/(DECREASE) TO BUDGET**

	<b>Project Name</b>	<b>Status</b>	<b>Increase/ (Decrease)</b>	<b>Revised Budget*</b>	<b>% Increase/ (Decrease)*</b>	<b>To / From Funding Source</b>	<b>Explanation</b> (Provided for variances greater than \$25,000)
B84	Elizabeth Street (Victoria St to Main St)	In Warranty	\$ (130,321)	\$ 284,393	-31%	Project Variance Account	During construction, not all sub drains required replacement, some sidewalks and curbs required only spot repairs rather than full replacement, and the removal and regrading of granular materials was less extensive than anticipated through the design phase.
B85	6th Line Nassagaweya Culverts (Structures 113 and 118) - Design	Active	\$ (148,990)	\$ 167,915	-47%	Project Variance Account/ Tax Supported Debt	The environmental assessment included in the original design budget was not required leading to project savings.
B86	Bell School Line (Derry Road to Britannia)	In Warranty	\$ (181,016)	\$ 1,329,926	-12%	Recovery from Other Municipality/ Project Variance Account	Not all provisional items were required for road reconstruction, and change orders related to the bridge rehabilitation and construction were minor.
B87	Mattamy National Cycling Centre Improvements 2021	Active	\$ (207,893)	\$ 1,081,121	-16%	Project Variance Account	LED light replacements were completed internally with an existing contractor which resulted in significant savings in contract administration and installation.
B88	Expanded Asphalt Program 2020	In Warranty	\$ (216,840)	\$ 2,095,554	-9%	Project Variance Account/ Federal Gas Tax	Less construction was required due to an adjacent project being undertaken by the Ministry of Transportation.
B89	Commercial Street (Main to Sydney)	In Warranty	\$ (306,112)	\$ 909,865	-25%	Project Variance Account	Some provisional items like crack repairs and sub drain replacements were not needed. This led to savings within the project.
B90	Main St.(Scott Blvd (incl CNR Crossing) to Bronte St)	In Warranty	\$ (341,030)	\$ 6,796,086	-5%	Project Variance Account/ Development Charges	Due to the size and complexity of the project, additional contingency was included in the original budget. The construction proceeded with minimal issues. As a result, savings are being returned.
B91	6th Line Nassagaweya Culverts (Structures 113 and 118)	In Warranty	\$ (527,741)	\$ 1,602,586	-25%	Project Variance Account	Significant savings in the construction project were realized by using a more cost effective option to achieve the same result. There were also minimal change orders, leading to the return of more contingency than anticipated through the budget.
B92	Asphalt Overlay Program 2021	Active	\$ (1,210,346)	\$ 9,322,537	-11%	Federal Gas Tax/ Development Charges	Savings were identified in the 2021 project as a result of fewer sub drain repairs than anticipated, reduced expenses in crack and sawing repairs, revised quantity requirements, and reduced work to avoid conflicts with the Region's project on Maple Avenue. Staff is requesting that these savings be used to increase the budget in the 2022 Asphalt Overlay Construction project (C33900022) to enable additional roads to be included in the 2022 program and continue to address the backlog in road rehabilitation work.
<b>Subtotal - Other Budget Amendments</b>			<b>\$ (2,323,472)</b>				
<b>Total - New Budget Amendments</b>			<b>\$ (4,490,247)</b>				

\*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

**APPENDIX C - CHANGES IN FUNDING SOURCE**

	<b>Project</b>	<b>Status</b>	<b>Amount</b>	<b>Approved Funding Source</b>	<b>Recommended Funding Source</b>	<b>Explanation</b>
<b>Adjustments in Funding Source</b>						
C1	Bronte Street (Main St to Steeles Ave)	Active	\$ 1,094,631	Development Charges / Infrastructure Renewal - Roads - Capital Fund / Aggregate Permit Fees Reserve / Capital Works Reserve / Transit & Transportation Reserve	Developer Recovery/Other Recovery	There are additional Milton Hydro and Developer recoveries for hydro and utility works.
C2	Commercial Street (Main to Sydney)	In Warranty	\$ 400,000	Tax Supported Debt	Project Variance Account	Due to expected savings within the project, it is recommended that the approved tax supported debenture funding be reduced and replaced with Town source funding.
C3	Thompson Road (Britannia to Louis St Laurent)	Active	\$ 250,000	Tax Supported Debt	Project Variance Account	Given the status of the project, staff recommend replacing a portion of the tax supported debenture funding with Town source funding, enabling the remaining debt financing on this project to be included in the anticipated debt issuance for 2022.
C4	Elizabeth Street (Victoria St to Main St)	In Warranty	\$ 250,000	Tax Supported Debt	Project Variance Account	Due to expected savings within the project, it is recommended that the approved tax supported debenture funding be reduced and replaced with Town source funding.
C5	Omagh Park Development	Active	\$ 100,000	Tax Supported Debt	Project Variance Account	Given the status of the project, staff recommend replacing a portion of the tax supported debenture funding with Town source funding, enabling the debt financing on this project to be included in the anticipated debt issuance for 2022.
C6	Asset Management Plan	Active	\$ 50,000	Slot Reserve Fund	Federal Grant/Subsidies	The Town was successful in its application for FCM funding related to the development of the Asset Management Plan resulting in a \$50K realignment of funding sources within the project.
C7	Street Light LED Replacement	Active	\$ 44,000	Other Recoveries	Project Variance Account	Lower than anticipated LED Incentive Payment anticipated. In order to meet lighting level requirements, some LED lighting was installed at higher wattages than allowed to receive the incentive payment.
C8	Transit Scheduling Software	Active	\$ 38,211	Provincial Gas Tax Reserve	Provincial Grants/Subsidies	Refinancing project by allocating a portion of the Phase 3 Safe Restart Funding for OnDemand Microtransit studies and initiatives.
C9	Asphalt Overlay Program 2021	Active	\$ 32,289	Federal Gas Tax Reserve / Development Charges	Other Recoveries	Recovery from telecom provider related to unmarked cables.
C10	Milton Sports Centre Facility Improvements	Active	\$ 22,491	Infrastructure Renewal - Recreation Facility - Capital Fund	Other Recoveries	Recovery cost related to energy saving rebate from Independent Electricity System Operator (IESO).
C11	Ice Resurfacers - Replacement	Active	\$ 4,800	Federal Grants/Subsidies	Project Variance Account	Increase Project Variance Account funding to align with Federal Grant received.
<b>Subtotal - Adjustments in Funding Source</b>			<b>\$ 2,286,421</b>			

**APPENDIX C - CHANGES IN FUNDING SOURCE**

	<b>Project</b>	<b>Status</b>	<b>Amount</b>	<b>Approved Funding Source</b>	<b>Recommended Funding Source</b>	<b>Explanation</b>
<b>Adjustments in Funding Source Resulting from DC and Background Study (CORS-028-21)</b>						
C13	Sherwood Community Centre	Active	\$ 4,402,560	Recreation Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C14	Boyne Limestone Trails (West, Tremaine RD to 16 Mile Creek)	Active	\$ 269,692	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C15	Community Park Detailed Development	Active	\$ 201,143	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C16	Indoor Soccer - Air Supported	Active	\$ 186,520	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C17	Onboard Vehicle Surveillance System	Active	\$ 164,052	Equipment Replacement Reserve - Transit	Transit Development Charges & Equipment Replace Res - Transit	Reallocated funding - DC and Background Study
C18	Seniors Centre Expansion	Active	\$ 117,700	Recreation Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C19	District Park West - Boyne	Active	\$ 114,426	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C20	Community Park - External to Boyne	Active	\$ 111,116	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C21	Jannock Park Development	Active	\$ 47,600	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C22	Sherwood Community Centre - Park Elements	Active	\$ 40,236	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C23	Playground Growth	Active	\$ 31,902	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C24	Boyne Limestone Trails West Tremaine Road to 16 Mile Creek	Active	\$ 24,847	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C25	Bronson Park Village Square	Active	\$ 24,430	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C26	Ford Village Square #1	Active	\$ 21,388	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C27	Boyne Framgard Trail	Active	6,940	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
C28	Community Park South Sherwood - Willmott	Active	\$ 2,649	Parks Development Charges	Parks & Rec Development Charges	Reallocated funding - DC and Background Study
<b>Subtotal - Adjustments in Funding Source Resulting from DC and Background Study</b>			<b>\$ 5,767,201</b>			
<b>Total - Changes in Funding Source</b>			<b>\$ 8,053,622</b>			

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
December 2021

**Current Year Capital**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
<b>EX</b> Executive Services						
Active	\$5,468,850	\$1,156,117	\$6,624,967	\$3,992,586	60%	\$2,632,381
Pending Closure	\$876,177	\$167,636	\$1,043,813	\$1,043,813	100%	
<b>Total EX Executive Services</b>	\$6,345,027	\$1,323,753	\$7,668,780	\$5,036,399	66%	\$2,632,381
<b>CC</b> Corporate Services						
Active	\$24,648,846	\$908,886	\$25,557,732	\$11,508,517	45%	\$14,049,215
Pending Closure	\$671,626	(\$227,762)	\$443,864	\$443,864	100%	
<b>Total CO Corporate Services</b>	\$25,320,472	\$681,124	\$26,001,596	\$11,952,381	46%	\$14,049,215
<b>CM</b> Community Services						
Active	\$90,369,594	\$12,526	\$90,382,120	\$63,931,298	71%	\$26,450,822
Completed Pending Warranty	\$1,747,451	(\$53,469)	\$1,693,982	\$1,632,306	96%	\$61,676
Pending Closure	\$18,425,535	\$2,092,686	\$20,518,221	\$20,518,221	100%	
<b>Total CM Community Services</b>	\$110,542,580	\$2,051,743	\$112,594,323	\$86,081,825	76%	\$26,512,498
<b>DV</b> Development Services						
Active	\$164,641,321	\$9,426,634	\$174,067,955	\$99,554,256	57%	\$74,513,699
Completed Pending Warranty	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,443,678	95%	\$1,778,734
Pending Closure	\$9,354,184	(\$2,400,795)	\$6,953,389	\$6,953,389	100%	
<b>Total DV Development Services</b>	\$215,579,167	\$4,664,589	\$220,243,756	\$143,951,323	65%	\$76,292,433
<b>LB</b> Library						
Active	\$3,393,491	\$543,660	\$3,937,151	\$1,503,293	38%	\$2,433,858
Pending Closure	\$478,723	(\$1,400)	\$477,323	\$477,323	100%	
<b>Total LB Library</b>	\$3,872,214	\$542,260	\$4,414,474	\$1,980,616	45%	\$2,433,858
<b>Total Current Year Capital</b>	\$361,659,460	\$9,263,470	\$370,922,930	\$249,002,544	67%	\$121,920,386

**TOWN OF MILTON**  
**CAPITAL FINANCIAL STATEMENT**  
December 2021

**Executive Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,058
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Economic Development Strategy Plan	\$92,700	\$26,873	\$119,573	\$113,742	95%	\$5,831
Council Staff Work Plan	\$317,169		\$317,169	\$35,797	11%	\$281,372
<b>Total Office of the CAO</b>	<b>\$1,436,860</b>	<b>\$122,873</b>	<b>\$1,559,733</b>	<b>\$644,603</b>	<b>41%</b>	<b>\$915,130</b>
<b>Total Office of the CAO</b>	<b>\$1,436,860</b>	<b>\$122,873</b>	<b>\$1,559,733</b>	<b>\$644,603</b>	<b>41%</b>	<b>\$915,130</b>
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$81,422		\$81,422	\$2,372	3%	\$79,050
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$14,961	20%	\$58,764
Chief Officers Vehicle	\$78,020		\$78,020	\$2,272	3%	\$75,748
Rescue Truck Replacement/Refurbishment	\$38,295	\$999,686	\$1,037,981	\$30,412	3%	\$1,007,569
Pumper/Rescue Units Refurbishment	\$1,006,615	(\$35,802)	\$970,813	\$840,479	87%	\$130,334
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
<b>Total Fire Fleet Equipment - Replacement</b>	<b>\$1,411,977</b>	<b>\$963,884</b>	<b>\$2,375,861</b>	<b>\$894,396</b>	<b>38%</b>	<b>\$1,481,465</b>
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,374,552	99%	\$11,471
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$876,243	96%	\$35,170
<b>Total Fire Fleet Equipment - Growth Related</b>	<b>\$2,228,076</b>	<b>\$69,360</b>	<b>\$2,297,436</b>	<b>\$2,250,795</b>	<b>98%</b>	<b>\$46,641</b>
Fire - Replacement						
Special Operations Equipment Replacement	\$25,750		\$25,750	\$1,874	7%	\$23,876
Air Monitoring Replacement	\$14,420		\$14,420	\$420	3%	\$14,000
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,547
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,944
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$4,458	29%	\$11,067
Portable Pumps Replacement	\$25,875		\$25,875	\$16,660	64%	\$9,215
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$1,650	3%	\$55,000
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$8,271	54%	\$7,179
<b>Total Fire - Replacement</b>	<b>\$203,250</b>		<b>\$203,250</b>	<b>\$72,422</b>	<b>36%</b>	<b>\$130,828</b>
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,050		\$36,050	\$12,574	35%	\$23,476
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$36,542	91%	\$3,399
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$25,428	93%	\$1,990
<b>Total Fire - Growth</b>	<b>\$188,687</b>		<b>\$188,687</b>	<b>\$130,369</b>	<b>69%</b>	<b>\$58,318</b>
<b>Total Fire</b>	<b>\$4,031,990</b>	<b>\$1,033,244</b>	<b>\$5,065,234</b>	<b>\$3,347,983</b>	<b>66%</b>	<b>\$1,717,251</b>
<b>Total Active</b>	<b>\$5,468,850</b>	<b>\$1,156,117</b>	<b>\$6,624,967</b>	<b>\$3,992,586</b>	<b>60%</b>	<b>\$2,632,381</b>
Pending Closure						

**TOWN OF MILTON**  
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**Executive Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Executive Services						
Fire						
Fire - Replacement						
Helmet Replacement	\$17,510	(\$7)	\$17,503	\$17,503	100%	
Bunker Gear Replacement - Employee Turnover	\$56,594	\$231	\$56,825	\$56,825	100%	
Air Filling System Replacement	\$41,200	(\$4,166)	\$37,034	\$37,034	100%	
Hazardous Material Equipment Replacement	\$51,625	\$822	\$52,447	\$52,447	100%	
Air Monitoring Replacement	\$14,245	(\$255)	\$13,990	\$13,990	100%	
<b>Total Fire - Replacement</b>	\$181,174	(\$3,375)	\$177,799	\$177,799	100%	
Fire - Growth						
Bunker Gear and Recruit Package Growth	\$23,175	(\$500)	\$22,675	\$22,675	100%	
<b>Total Fire - Growth</b>	\$23,175	(\$500)	\$22,675	\$22,675	100%	
Fire Fleet Equipment Replacement						
Replace/Refurbish Tanker Trucks	\$671,828	(\$2,065)	\$669,763	\$669,763	100%	
<b>Total Fire Fleet Equipment Replacement</b>	\$671,828	(\$2,065)	\$669,763	\$669,763	100%	
Fire Administration						
Fire Master Plan		\$173,575	\$173,575	\$173,575	100%	
<b>Total Fire Administration</b>		\$173,575	\$173,575	\$173,575	100%	
<b>Total Fire</b>	\$876,177	\$167,636	\$1,043,813	\$1,043,813	100%	
<b>Total Executive Services</b>	\$876,177	\$167,636	\$1,043,813	\$1,043,813	100%	
<b>Total Pending Closure</b>	\$876,177	\$167,636	\$1,043,813	\$1,043,813	100%	
<b>Total EX Executive Services</b>	\$6,345,027	\$1,323,753	\$7,668,780	\$5,036,399	66%	\$2,632,381
<b>Total Executive Services</b>	\$6,345,027	\$1,323,753	\$7,668,780	\$5,036,399	66%	\$2,632,381

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**Corporate Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CCCorporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$2,771,600	\$1,171,929	\$3,943,529	\$3,263,369	83%	\$680,160
Special Financial Studies	\$483,313		\$483,313	\$191,658	40%	\$291,655
Development Charges Study	\$258,750		\$258,750	\$180,592	70%	\$78,158
Asset Management Plan	\$180,250		\$180,250	\$5,250	3%	\$175,000
User Fee Update	\$77,250	\$8,474	\$85,724	\$2,250	3%	\$83,474
<b>Total Finance</b>	\$3,771,163	\$1,180,403	\$4,951,566	\$3,643,119	74%	\$1,308,447
Human Resources						
Employee Strategic Development	\$149,150		\$149,150	\$17,190	12%	\$131,960
Health and Safety Audit/Implementation	\$97,850		\$97,850	\$2,850	3%	\$95,000
Workplace Accommodation	\$15,450		\$15,450	\$450	3%	\$15,000
<b>Total Human Resources</b>	\$262,450		\$262,450	\$20,490	8%	\$241,960
Information Technology						
Technology Strategic Plan	\$234,875		\$234,875	\$78,520	33%	\$156,355
Technology Replacement/Upgrade	\$514,126		\$514,126	\$235,515	46%	\$278,611
Phone System Changes/Upgrade	\$297,299		\$297,299	\$128,678	43%	\$168,621
PC Workstation Complement Changes	\$57,467		\$57,467	\$17,596	31%	\$39,871
E-Services Strategy Implementation	\$775,516		\$775,516	\$213,138	27%	\$562,378
GIS/Geosmart Infrastructure	\$619,562		\$619,562	\$286,463	46%	\$333,099
Application/Software Upgrades	\$144,885		\$144,885	\$40,888	28%	\$103,997
Radio Communications Backup Upgrades	\$1,381,782		\$1,381,782	\$64,556	5%	\$1,317,226
Enterprise Content Management	\$585,467		\$585,467	\$85,328	15%	\$500,139
Enterprise Contact Management	\$52,406		\$52,406	\$2,807	5%	\$49,599
Emergency Operations Centre	\$49,583		\$49,583	\$1,247	3%	\$48,336
Mobile Parking Enforcement	\$624,810		\$624,810	\$49,356	8%	\$575,454
Human Resources Information System	\$3,340,017	\$137,376	\$3,477,393	\$1,013,299	29%	\$2,464,094
Department Specific Tech Initiatives	\$3,406,407	\$1,176,135	\$4,582,542	\$2,273,385	50%	\$2,309,157
Technology Infrastructure Initiative	\$2,382,012	\$70,593	\$2,452,605	\$1,526,146	62%	\$926,459
Property Tax System Replacement	\$1,922,955	(\$1,731,092)	\$191,863	\$64,897	34%	\$126,966
Building Public Portal Implementation	\$52,406		\$52,406	\$1,526	3%	\$50,880
Financial Enterprise Systems	\$225,348		\$225,348	\$6,564	3%	\$218,784
Recreation Management System	\$25,155		\$25,155	\$733	3%	\$24,422
Fire Department Emergency Systems	\$241,069		\$241,069	\$51,121	21%	\$189,948
Building and Permit Systems	\$31,444		\$31,444	\$916	3%	\$30,528
Facility Infrastructure and Networking	\$1,897,225	\$10,542	\$1,907,767	\$720,596	38%	\$1,187,171
Enterprise Licencing and Compliance	\$1,079,240		\$1,079,240	\$569,283	53%	\$509,957
Milton Air Photo Mapping	\$31,444		\$31,444	\$14,809	47%	\$16,635
Legacy Systems	\$76,239	\$51,440	\$127,679	\$92,401	72%	\$35,278
Agenda Management System		\$13,489	\$13,489	\$10,467	78%	\$3,022
<b>Total Information Technology</b>	\$20,048,739	(\$271,516)	\$19,777,223	\$7,550,235	38%	\$12,226,988
Legislative & Legal Services						



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**Corporate Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Easement Database	\$71,845		\$71,845	\$71,845	100%	
<b>Total Legislative &amp; Legal Services</b>	\$100,335		\$100,335	\$89,762	89%	\$10,573
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$204,911	44%	\$261,248
<b>Total Marketing &amp; Government Relations</b>	\$466,159		\$466,159	\$204,911	44%	\$261,248
<b>Total Corporate Services</b>	\$24,648,846	\$908,886	\$25,557,732	\$11,508,517	45%	\$14,049,215
<b>Total Active</b>	\$24,648,846	\$908,886	\$25,557,732	\$11,508,517	45%	\$14,049,215
Pending Closure						
Corporate Services						
Finance						
Asset Management Plan	\$258,750	(\$183,927)	\$74,823	\$74,823	100%	
<b>Total Finance</b>	\$258,750	(\$183,927)	\$74,823	\$74,823	100%	
Information Technology						
GIS/Geosmart Infrastructure	\$137,430	(\$33,113)	\$104,317	\$104,317	100%	
Technology Replacement/Upgrade	\$259,724	\$4,542	\$264,266	\$264,266	100%	
Open Data Initiative	\$15,722	(\$15,264)	\$458	\$458	100%	
<b>Total Information Technology</b>	\$412,876	(\$43,835)	\$369,041	\$369,041	100%	
<b>Total Corporate Services</b>	\$671,626	(\$227,762)	\$443,864	\$443,864	100%	
<b>Total Pending Closure</b>	\$671,626	(\$227,762)	\$443,864	\$443,864	100%	
<b>Total CO Corporate Services</b>	\$25,320,472	\$681,124	\$26,001,596	\$11,952,381	46%	\$14,049,215
<b>Total Corporate Services</b>	\$25,320,472	\$681,124	\$26,001,596	\$11,952,381	46%	\$14,049,215

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**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
CMCommunity Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$234,269		\$234,269	\$82,421	35%	\$151,848
Service Strategy	\$50,875	\$48,637	\$99,512	\$64,356	65%	\$35,156
FOACM Children's Program Fundraising Campaign				\$1,344,003		(\$1,344,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
<b>Total Administration</b>	<b>\$331,148</b>	<b>\$48,637</b>	<b>\$379,785</b>	<b>\$1,509,114</b>	<b>397%</b>	<b>(\$1,129,329)</b>
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$615,037	68%	\$289,500
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$889,657	97%	\$28,633
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$610,756	98%	\$15,575
Court Park Redevelopment	\$416,161	\$29,720	\$445,881	\$443,813	100%	\$2,068
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$494,070	87%	\$75,658
Moorelands Park Redevelopment	\$44,830	\$6,781	\$51,611	\$49,635	96%	\$1,976
Park Improvements - Preservation	\$245,655		\$245,655	\$180,268	73%	\$65,387
Pioneer Cemetery - Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,923
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$46,614	54%	\$39,588
<b>Total Parks Redevelopment</b>	<b>\$3,771,996</b>	<b>\$117,200</b>	<b>\$3,889,196</b>	<b>\$3,335,888</b>	<b>86%</b>	<b>\$553,308</b>
Parks Growth						
Community Park - External to Boyne	\$310,101	\$203,821	\$513,922	\$258,453	50%	\$255,469
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,552	18%	\$352,166
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,036,195	93%	\$215,960
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$769,682	96%	\$32,051
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$385,070	93%	\$27,144
District Park West - Boyne	\$133,900		\$133,900	\$6,760	5%	\$127,140
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$333,042	85%	\$58,505
Cobban Neighbourhood Park - Boyne	\$187,559	(\$12,702)	\$174,857	\$136,785	78%	\$38,072
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$26,421	94%	\$1,647
Boyne Framgard Trail	\$69,107		\$69,107	\$61,396	89%	\$7,711
<b>Total Parks Growth</b>	<b>\$6,781,011</b>	<b>(\$571,790)</b>	<b>\$6,209,221</b>	<b>\$5,093,355</b>	<b>82%</b>	<b>\$1,115,866</b>
Facilities Redevelopment						
Corporate Office Furniture	\$62,212		\$62,212	\$37,235	60%	\$24,977
Civic Facility Improvements	\$3,046,775	\$191,424	\$3,238,199	\$2,515,294	78%	\$722,905
Leisure Centre Upgrades	\$1,472,141	(\$187,154)	\$1,284,987	\$808,976	63%	\$476,011
Memorial Arena Facility Improvements	\$502,957	(\$45,722)	\$457,235	\$415,847	91%	\$41,388
Community Halls Improvements	\$268,461	(\$17,194)	\$251,267	\$200,659	80%	\$50,608
Tonelli Sports Centre Improvements	\$192,571	\$5,920	\$198,491	\$173,089	87%	\$25,402
Milton Sports Centre Upgrades	\$2,365,675	(\$30,367)	\$2,335,308	\$685,145	29%	\$1,650,163
Mattamy National Cycling Centre Improvements	\$1,446,294	(\$313,673)	\$1,132,621	\$1,045,331	92%	\$87,290
Senior Centre Asset Restorations	\$6,283		\$6,283	\$183	3%	\$6,100
Milton Indoor Turf Centre Improvements	\$39,727		\$39,727	\$1,157	3%	\$38,570
FirstOntario Arts Centre Milton Facility Improvements	\$497,300	\$2,923	\$500,223	\$32,935	7%	\$467,288

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**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Civic Operations Centre Facility Improvements	\$206,030	(\$27,213)	\$178,817	\$43,531	24%	\$135,286
Fire Halls Facilities Improvements	\$759,925	(\$67,470)	\$692,455	\$399,454	58%	\$293,001
Facility Audit Update	\$274,073	(\$83,379)	\$190,694	\$92,970	49%	\$97,724
<b>Total Facilities Redevelopment</b>	<b>\$11,140,424</b>	<b>(\$571,905)</b>	<b>\$10,568,519</b>	<b>\$6,451,807</b>	<b>61%</b>	<b>\$4,116,712</b>
Facilities Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$42,385,963	\$949,066	\$43,335,029	\$39,195,661	90%	\$4,139,368
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,400
Transit Operations Centre	\$13,044,545		\$13,044,545	\$382,019	3%	\$12,662,526
Branch No. 2 Building	\$7,000,586	(\$334,588)	\$6,665,998	\$4,986,493	75%	\$1,679,505
<b>Total Facilities Growth</b>	<b>\$63,497,142</b>	<b>\$614,478</b>	<b>\$64,111,620</b>	<b>\$44,591,665</b>	<b>70%</b>	<b>\$19,519,955</b>
Transit						
Transit						
Transit Bus Stop-Retrofit	\$73,600		\$73,600	\$2,144	3%	\$71,456
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165,000
Transit Bus Pads	\$80,952		\$80,952	\$16,882	21%	\$64,070
Mobile Fare Payment Pilot	\$110,210		\$110,210	\$3,210	3%	\$107,000
Transit Scheduling Software	\$154,500	(\$7,867)	\$146,633	\$81,573	56%	\$65,060
<b>Total Transit</b>	<b>\$590,037</b>	<b>(\$7,867)</b>	<b>\$582,170</b>	<b>\$109,584</b>	<b>19%</b>	<b>\$472,586</b>
<b>Total Transit</b>	<b>\$590,037</b>	<b>(\$7,867)</b>	<b>\$582,170</b>	<b>\$109,584</b>	<b>19%</b>	<b>\$472,586</b>
Operations						
Fleet Equipment - Replacement						
3/4 Ton Pick-ups Replacement	\$171,186	(\$8,524)	\$162,662	\$108,468	67%	\$54,194
1 Ton Crew Dump Trucks	\$309,000	\$40,229	\$349,229	\$180,170	52%	\$169,059
Tandem Axle Dump Truck	\$332,956	(\$2,890)	\$330,066	\$328,176	99%	\$1,890
Enforcement Vehicles	\$84,460	\$35,030	\$119,490	\$2,460	2%	\$117,030
Haul All/Packer	\$159,465	(\$29,623)	\$129,842	\$4,645	4%	\$125,197
Ice Resurfacers	\$192,818	\$212,316	\$405,134	\$295,134	73%	\$110,000
Tractors, Loaders & Back Hoes - Replacement	\$95,790	(\$2,876)	\$92,914	\$89,390	96%	\$3,524
Sign Truck	\$329,600		\$329,600	\$9,600	3%	\$320,000
<b>Total Fleet Equipment - Replacement</b>	<b>\$1,675,275</b>	<b>\$243,662</b>	<b>\$1,918,937</b>	<b>\$1,018,044</b>	<b>53%</b>	<b>\$900,893</b>
Fleet Equipment - Growth Related						
Tractors, Loaders & Back Hoes		\$140,110	\$140,110	\$4,822	3%	\$135,288
<b>Total Fleet Equipment - Growth Related</b>		<b>\$140,110</b>	<b>\$140,110</b>	<b>\$4,822</b>	<b>3%</b>	<b>\$135,288</b>
Forestry						
EAB Implementation Strategy	\$1,580,400		\$1,580,400	\$1,569,494	99%	\$10,906
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
<b>Total Forestry</b>	<b>\$1,644,260</b>		<b>\$1,644,260</b>	<b>\$1,571,354</b>	<b>96%</b>	<b>\$72,906</b>
Surface Treatment Program						
Surface Treatment Program	\$938,301		\$938,301	\$245,665	26%	\$692,636
<b>Total Surface Treatment Program</b>	<b>\$938,301</b>		<b>\$938,301</b>	<b>\$245,665</b>	<b>26%</b>	<b>\$692,636</b>
<b>Total Operations</b>	<b>\$4,257,836</b>	<b>\$383,772</b>	<b>\$4,641,608</b>	<b>\$2,839,886</b>	<b>61%</b>	<b>\$1,801,722</b>
<b>Total Community Services</b>	<b>\$90,369,594</b>	<b>\$12,526</b>	<b>\$90,382,120</b>	<b>\$63,931,298</b>	<b>71%</b>	<b>\$26,450,822</b>

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**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
<b>Total Active</b>	\$90,369,594	\$12,526	\$90,382,120	\$63,931,298	71%	\$26,450,822
Completed Pending Warranty						
Community Services						
Parks Redevelopment						
Centre Park Redevelopment	\$416,161	\$55,330	\$471,491	\$470,692	100%	\$799
Sam Sherratt Trail Redevelopment	\$56,045	\$83,048	\$139,093	\$135,751	98%	\$3,342
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$275,524	98%	\$5,086
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$326,055	97%	\$10,403
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$424,284	91%	\$42,046
<b>Total Parks Redevelopment</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,632,306	96%	\$61,676
<b>Total Community Services</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,632,306	96%	\$61,676
<b>Total Completed Pending Warranty</b>	\$1,747,451	(\$53,469)	\$1,693,982	\$1,632,306	96%	\$61,676
Pending Closure						
Community Services						
Administration						
Service Strategy	\$59,959	(\$191)	\$59,768	\$59,768	100%	
<b>Total Administration</b>	\$59,959	(\$191)	\$59,768	\$59,768	100%	
Facilities Redevelopment						
Corporate office furniture	\$121,485	(\$8,286)	\$113,199	\$113,199	100%	
Fire Station No.1 Training Facility	\$3,939,058	\$2,076,237	\$6,015,295	\$6,015,295	100%	
Rotary Park Community Centre Improvements	\$191,412	(\$117,157)	\$74,255	\$74,255	100%	
Civic Operations Centre Facility Improvements	\$10,304	(\$9,527)	\$777	\$777	100%	
Fire Halls Facilities Improvements	\$46,388	(\$22,531)	\$23,857	\$23,857	100%	
<b>Total Facilities Redevelopment</b>	\$4,308,647	\$1,918,736	\$6,227,383	\$6,227,383	100%	
Facilities Growth						
New Fire Station No. 5 - Boyne	\$6,965,659	\$868,153	\$7,833,812	\$7,833,812	100%	
Sherwood Community Centre	\$1,466,201	\$122,049	\$1,588,250	\$1,588,250	100%	
Branch No. 2 Building	\$196,063	\$41,824	\$237,887	\$237,887	100%	
<b>Total Facilities Growth</b>	\$8,627,923	\$1,032,026	\$9,659,949	\$9,659,949	100%	
Parks						
Parks Growth						
Parkland Dedication Bench Mark Update	\$39,120	\$4,430	\$43,550	\$43,550	100%	
Ford Village Square #1	\$349,304	(\$27,764)	\$321,540	\$321,540	100%	
Playground Growth	\$70,811	(\$63,297)	\$7,514	\$7,514	100%	
Community Park South Sherwood - Willmott	\$2,528,195	(\$279,919)	\$2,248,276	\$2,248,276	100%	
<b>Total Parks Growth</b>	\$2,987,430	(\$366,550)	\$2,620,880	\$2,620,880	100%	
Parks Redevelopment						
Playground Upgrades	\$76,940	(\$73,684)	\$3,256	\$3,256	100%	
<b>Total Parks Redevelopment</b>	\$76,940	(\$73,684)	\$3,256	\$3,256	100%	
<b>Total Parks</b>	\$3,064,370	(\$440,234)	\$2,624,136	\$2,624,136	100%	
Transit						
Onboard Surveillance System	\$248,591	(\$25,874)	\$222,717	\$222,717	100%	
<b>Total Transit</b>	\$248,591	(\$25,874)	\$222,717	\$222,717	100%	
Operations						

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**Community Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fleet Equipment - Replacement						
Multifunction Tractor	\$40,273	\$2,550	\$42,823	\$42,823	100%	
Brush Chipper	\$97,850	(\$4,322)	\$93,528	\$93,528	100%	
Haul All/Packer	\$156,695	(\$45,166)	\$111,529	\$111,529	100%	
3/4 Ton Pick-ups Replacement	\$227,700	\$37,082	\$264,782	\$264,782	100%	
<b>Total Fleet Equipment - Replacement</b>	\$522,518	(\$9,855)	\$512,663	\$512,663	100%	
Fleet Equipment - Growth						
Tractors, Loaders & Back Hoes - Growth	\$591,451	(\$307,670)	\$283,781	\$283,781	100%	
<b>Total Fleet Equipment - Growth</b>	\$591,451	(\$307,670)	\$283,781	\$283,781	100%	
Surface Treatment Program	\$1,002,076	(\$74,252)	\$927,824	\$927,824	100%	
<b>Total Operations</b>	\$2,116,045	(\$391,777)	\$1,724,268	\$1,724,268	100%	
<b>Total Community Services</b>	\$18,425,535	\$2,092,686	\$20,518,221	\$20,518,221	100%	
<b>Total Pending Closure</b>	\$18,425,535	\$2,092,686	\$20,518,221	\$20,518,221	100%	
<b>Total CM Community Services</b>	\$110,542,580	\$2,051,743	\$112,594,323	\$86,081,825	76%	\$26,512,498
<b>Total Community Services</b>	\$110,542,580	\$2,051,743	\$112,594,323	\$86,081,825	76%	\$26,512,498

**TOWN OF MILTON**  
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**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Development Services Administration						
Eng. Serv. Administration						
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,950
<b>Total Eng. Serv. Administration</b>		\$35,000	\$35,000	\$1,050	3%	\$33,950
<b>Total Development Services Administration</b>		\$35,000	\$35,000	\$1,050	3%	\$33,950
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$1,560,093	\$34,995,020	\$13,307,287	38%	\$21,687,733
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$253,433	6%	\$3,954,296
Bronte Street (Heslop to S. of Main)	\$2,560,779	\$8,655	\$2,569,434	\$1,800,009	70%	\$769,425
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$96,220	15%	\$544,528
Asphalt Overlay Program	\$10,430,888	(\$542,996)	\$9,887,892	\$9,163,328	93%	\$724,564
<b>Total Urban Roads Redevelopment</b>	\$51,289,729	\$1,011,094	\$52,300,823	\$24,620,277	47%	\$27,680,546
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$7,587,563	\$28,209	\$7,615,772	\$7,142,463	94%	\$473,309
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$11,934,112	44%	\$14,956,233
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,823	100%	\$8,022
Thompson Road (Britannia to Louis St Laurent)	\$13,307,550	\$979,402	\$14,286,952	\$12,477,729	87%	\$1,809,223
5th Line (Hwy 401 to Derry Road)	\$23,150,099	(\$7,652,243)	\$15,497,856	\$6,818,829	44%	\$8,679,027
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,468,725	100%	\$35,806
Louis St Laurent (Yates to James Snow Parkway) Design		\$1,096,778	\$1,096,778	\$737,029	67%	\$359,749
Louis St Laurent (James Snow Parkway to Fifth Line)		\$9,180,566	\$9,180,566	\$250,085	3%	\$8,930,481
<b>Total Urban Roads Growth</b>	\$88,920,196	\$2,911,449	\$91,831,645	\$56,579,796	62%	\$35,251,849
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$896,338	\$2,486,044	\$2,125,571	86%	\$360,473
Expanded Asphalt Program	\$2,583,245	\$29,447	\$2,612,692	\$1,611,801	62%	\$1,000,891
Appleby Line	\$1,001,032	\$318,244	\$1,319,276	\$484,409	37%	\$834,867
<b>Total Rural Roads Redevelopment</b>	\$5,173,983	\$1,244,029	\$6,418,012	\$4,221,781	66%	\$2,196,231
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$180,371	59%	\$124,422
Boyne Pedestrian Railway Crossing	\$405,600	\$158,918	\$564,518	\$219,461	39%	\$345,057
Boyne Multiuse Asphalt Trails	\$62,827		\$62,827	\$1,950	3%	\$60,877
<b>Total Active Transportation - Growth</b>	\$773,220	\$158,918	\$932,138	\$401,782	43%	\$530,356
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$203,467		\$203,467	\$9,155	4%	\$194,312
Second Line Nassagaweya Bridge (Structure No. 63)	\$88,323		\$88,323	\$28,105	32%	\$60,218
Kelso Road Bridge (Structure 74)	\$150,538		\$150,538	\$4,628	3%	\$145,910
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905	(\$148,990)	\$167,915	\$156,348	93%	\$11,567
<b>Total Bridges/Culverts Redevelopment</b>	\$759,233	(\$148,990)	\$610,243	\$198,236	32%	\$412,007
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$798,554		\$798,554	\$106,929	13%	\$691,625
Mill Pond Rehabilitation	\$809,390		\$809,390	\$61,786	8%	\$747,604

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**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Storm Sewer Network Study	\$205,849	\$33,449	\$239,298	\$21,923	9%	\$217,375
Storm Sewer Network Program	\$203,694		\$203,694	\$13,869	7%	\$189,825
<b>Total Storm Water Management Rehabilitation</b>	<b>\$2,017,487</b>	<b>\$33,449</b>	<b>\$2,050,936</b>	<b>\$204,508</b>	<b>10%</b>	<b>\$1,846,428</b>
Traffic						
Traffic Infrastructure	\$145,482		\$145,482	\$53,477	37%	\$92,005
Traffic Services Safety Review	\$234,156		\$234,156	\$49,650	21%	\$184,506
Pedestrian Crossover (PXO) Program	\$100,279		\$100,279	\$20,963	21%	\$79,316
New Traffic Signals	\$350,032	\$26,490	\$376,522	\$10,362	3%	\$366,160
Preemption Traffic Control System	\$198,765		\$198,765	\$50,950	26%	\$147,815
Transport Canada Rail Regulations	\$537,718		\$537,718	\$280,248	52%	\$257,470
<b>Total Traffic</b>	<b>\$1,566,432</b>	<b>\$26,490</b>	<b>\$1,592,922</b>	<b>\$465,651</b>	<b>29%</b>	<b>\$1,127,271</b>
Streetlighting						
Street Lighting	\$128,241		\$128,241	\$12,306	10%	\$115,935
Street Light / Pole / Underground Power Renewal	\$62,296		\$62,296	\$49,737	80%	\$12,559
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,873,822	94%	\$170,057
<b>Total Streetlighting</b>	<b>\$5,382,089</b>	<b>(\$2,147,673)</b>	<b>\$3,234,416</b>	<b>\$2,935,865</b>	<b>91%</b>	<b>\$298,551</b>
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
<b>Total Parking</b>	<b>\$80,000</b>	<b>(\$4,101)</b>	<b>\$75,899</b>	<b>\$61,399</b>	<b>81%</b>	<b>\$14,500</b>
<b>Total Infrastructure Management</b>	<b>\$155,962,369</b>	<b>\$3,084,665</b>	<b>\$159,047,034</b>	<b>\$89,689,294</b>	<b>56%</b>	<b>\$69,357,740</b>
Development Engineering						
Storm Water Management Growth						
SWM Boyne	\$243,926	\$11,465	\$255,391	\$52,361	21%	\$203,030
SWM Derry Green (BP2)	\$109,985	\$5,206	\$115,191	\$12,298	11%	\$102,893
SWM Sherwood	\$217,100		\$217,100	\$7,404	3%	\$209,696
SWM Agerton/Trafalgar	\$121,963		\$121,963	\$3,552	3%	\$118,411
<b>Total Storm Water Management Growth</b>	<b>\$692,974</b>	<b>\$16,671</b>	<b>\$709,645</b>	<b>\$75,615</b>	<b>11%</b>	<b>\$634,030</b>
<b>Total Development Engineering</b>	<b>\$692,974</b>	<b>\$16,671</b>	<b>\$709,645</b>	<b>\$75,615</b>	<b>11%</b>	<b>\$634,030</b>
Planning and Development						
Planning						
Official Plan Review	\$448,081	\$250,811	\$698,892	\$353,222	51%	\$345,670
Urban Design Guidelines	\$225,053		\$225,053	\$73,089	32%	\$151,964
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,183	98%	\$36,219
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$821,029	\$1,371,446	\$1,211,328	88%	\$160,118
Proposed CN Intermodal Facility	\$253,500	\$410,000	\$663,500	\$195,839	30%	\$467,661
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,752,536	\$3,195,188	\$2,350,539	74%	\$844,649
Sustainable Halton Subwatershed Study	\$2,230,000	\$257,565	\$2,487,565	\$2,256,271	91%	\$231,294
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$706,883	\$3,096,770	\$1,218,995	39%	\$1,877,775
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$47,245	47%	\$52,665
<b>Total Planning</b>	<b>\$7,985,978</b>	<b>\$6,290,297</b>	<b>\$14,276,275</b>	<b>\$9,788,296</b>	<b>69%</b>	<b>\$4,487,979</b>
<b>Total Planning and Development</b>	<b>\$7,985,978</b>	<b>\$6,290,297</b>	<b>\$14,276,275</b>	<b>\$9,788,296</b>	<b>69%</b>	<b>\$4,487,979</b>
<b>Total Active</b>	<b>\$164,641,321</b>	<b>\$9,426,634</b>	<b>\$174,067,955</b>	<b>\$99,554,256</b>	<b>57%</b>	<b>\$74,513,699</b>
Completed Pending Warranty						

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**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay Program (19)	\$3,459,512	(\$60,957)	\$3,398,555	\$3,362,235	99%	\$36,320
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,687,024	97%	\$69,076
Martin Street (Main St to Steeles ave)	\$1,001,660	(\$75,963)	\$925,697	\$749,683	81%	\$176,014
Victoria Street (Bronte St to James St)	\$830,947	(\$453,195)	\$377,752	\$305,376	81%	\$72,376
Elizabeth Street (Victoria St to Main St)	\$1,340,152	(\$1,055,759)	\$284,393	\$211,190	74%	\$73,203
Commercial Street (Main to Sydney)	\$1,290,944	(\$381,079)	\$909,865	\$797,768	88%	\$112,097
Asphalt Overlay Program (20)	\$7,150,000	\$287,554	\$7,437,554	\$7,372,831	99%	\$64,723
<b>Total Urban Roads Redevelopment</b>	\$16,771,542	(\$681,626)	\$16,089,916	\$15,486,107	96%	\$603,809
Urban Roads Growth						
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$3,052,500	\$3,743,586	\$6,796,086	\$6,607,777	97%	\$188,309
Louis St Laurent (Yates to James Snow Parkway)	\$5,494,082	(\$3,457,712)	\$2,036,370	\$1,849,905	91%	\$186,465
<b>Total Urban Roads Growth</b>	\$8,546,582	\$285,874	\$8,832,456	\$8,457,682	96%	\$374,774
Rural Roads Redevelopment						
Expanded Asphalt Program (18)	\$2,190,957	(\$747,115)	\$1,443,842	\$1,371,501	95%	\$72,341
Expanded Asphalt Program (19)	\$2,134,322	(\$443,221)	\$1,691,101	\$1,587,799	94%	\$103,302
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,067,139	91%	\$108,771
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	(\$47,918)	\$1,329,926	\$1,329,926	100%	
Expanded Asphalt Program (20)	\$2,912,394	(\$816,840)	\$2,095,554	\$1,888,084	90%	\$207,470
<b>Total Rural Roads Redevelopment</b>	\$9,867,867	(\$2,131,534)	\$7,736,333	\$7,244,449	94%	\$491,884
Bridges/Culverts Redevelopment						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,725	98%	\$2,522
Bridge/Culvert Rehabilitation Needs	\$2,583,867	(\$199,926)	\$2,383,941	\$2,146,509	90%	\$237,432
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61)	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,733
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$343,634	95%	\$17,655
Campbellville Road Bridge (Structure No. 72)	\$553,677	\$80,918	\$634,595	\$631,732	100%	\$2,863
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$1,319,404	\$283,182	\$1,602,586	\$1,575,696	98%	\$26,890
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$187,574	\$1,212,146	\$1,203,169	99%	\$8,977
<b>Total Bridges/Culverts Redevelopment</b>	\$6,397,671	\$166,036	\$6,563,707	\$6,255,441	95%	\$308,266
<b>Total Infrastructure Management</b>	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,443,678	95%	\$1,778,734
<b>Total Completed Pending Warranty</b>	\$41,583,662	(\$2,361,250)	\$39,222,412	\$37,443,678	95%	\$1,778,734
Pending Closure						
Infrastructure Management						
Traffic						
Signal Interconnect Program	\$351,854	(\$7,337)	\$344,517	\$344,517	100%	
Traffic Infrastructure	\$68,329	\$137,404	\$205,733	\$205,733	100%	
Transport Canada Rail Regulations	\$202,488	(\$57,878)	\$144,610	\$144,610	100%	
Pedestrian Crossover (PXO) Program	\$190,746	(\$4,045)	\$186,701	\$186,701	100%	
Preemption Traffic Control Equipment Replacement	\$99,529	(\$15,053)	\$84,476	\$84,476	100%	
Preemption Traffic Control System	\$39,480	(\$7,513)	\$31,967	\$31,967	100%	
Traffic Signals Replacement (Main St and Ontario St)	\$266,909	(\$39,039)	\$227,870	\$227,870	100%	
<b>Total Traffic</b>	\$1,219,335	\$6,538	\$1,225,873	\$1,225,873	100%	



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**Development Services**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Streetlighting						
Street Lighting	\$60,489	(\$14,215)	\$46,274	\$46,274	100%	
<b>Total Streetlighting</b>	\$60,489	(\$14,215)	\$46,274	\$46,274	100%	
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$2,114,260	(\$1,650,493)	\$463,767	\$463,767	100%	
Storm Sewer Network Study	\$134,715	(\$30,643)	\$104,072	\$104,072	100%	
<b>Total Storm Water Management Rehabilitation</b>	\$2,248,975	(\$1,681,136)	\$567,839	\$567,839	100%	
Urban Roads Redevelopment						
Asphalt Overlay Program	\$3,740,021	(\$243,084)	\$3,496,937	\$3,496,937	100%	
Main Street (Bronte to James)	\$567,901	(\$127,470)	\$440,431	\$440,431	100%	
Victoria Street (Bronte St to James St)	\$155,063	(\$85,771)	\$69,292	\$69,292	100%	
Elizabeth Street (Victoria St to Main St)	\$147,454	(\$50,552)	\$96,902	\$96,902	100%	
Bronte Street (Heslop to S. of Main)	\$164,615	(\$42,094)	\$122,521	\$122,521	100%	
<b>Total Urban Roads Redevelopment</b>	\$4,775,054	(\$548,972)	\$4,226,082	\$4,226,082	100%	
Urban Roads Growth						
Thompson Road (Britannia to Louis St Laurent)	\$501,959	(\$482,982)	\$18,977	\$18,977	100%	
<b>Total Urban Roads Growth</b>	\$501,959	(\$482,982)	\$18,977	\$18,977	100%	
Rural Roads Redevelopment						
Expanded Asphalt Program	\$208,197	\$1,136	\$209,333	\$209,333	100%	
<b>Total Rural Roads Redevelopment</b>	\$208,197	\$1,136	\$209,333	\$209,333	100%	
Bridges/Culverts						
Bridge/Culvert Rehabilitation Needs	\$107,635	(\$57,083)	\$50,552	\$50,552	100%	
Main Street Grade Separation		\$378,184	\$378,184	\$378,184	100%	
<b>Total Bridges/Culverts</b>	\$107,635	\$321,100	\$428,735	\$428,735	100%	
<b>Total Infrastructure Management</b>	\$9,121,644	(\$2,398,530)	\$6,723,114	\$6,723,114	100%	
Development Engineering						
Storm Water Management Growth						
Stormwater Management - Boyne	\$122,555	(\$4,265)	\$118,290	\$118,290	100%	
Stormwater Management - Derry Green BP	\$109,985	\$2,000	\$111,985	\$111,985	100%	
<b>Total Storm Water Management Growth</b>	\$232,540	(\$2,265)	\$230,275	\$230,275	100%	
<b>Total Development Engineering</b>	\$232,540	(\$2,265)	\$230,275	\$230,275	100%	
<b>Total Pending Closure</b>	\$9,354,184	(\$2,400,795)	\$6,953,389	\$6,953,389	100%	
<b>Total DV Development Services</b>	\$215,579,167	\$4,664,589	\$220,243,756	\$143,951,323	65%	\$76,292,433
<b>Total Development Services</b>	\$215,579,167	\$4,664,589	\$220,243,756	\$143,951,323	65%	\$76,292,433

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**Library**

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
LBRary						
Active						
Library						
Library						
Automation Replacement	\$76,620		\$76,620	\$31,343	41%	\$45,277
Collection - Replacement	\$417,087		\$417,087	\$241,071	58%	\$176,016
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$264,059	85%	\$47,929
Collection - New	\$1,881,805		\$1,881,805	\$606,460	32%	\$1,275,345
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$99,750	\$99,750	\$48,512	49%	\$51,238
<b>Total Library</b>	\$3,393,491	\$543,660	\$3,937,151	\$1,503,293	38%	\$2,433,858
<b>Total Library</b>	\$3,393,491	\$543,660	\$3,937,151	\$1,503,293	38%	\$2,433,858
<b>Total Active</b>	\$3,393,491	\$543,660	\$3,937,151	\$1,503,293	38%	\$2,433,858
Pending Closure						
Library						
Library						
Automation Replacement	\$93,503	(\$47)	\$93,456	\$93,456	100%	
Collection Replacement	\$385,220	(\$1,352)	\$383,868	\$383,868	100%	
<b>Total Library</b>	\$478,723	(\$1,400)	\$477,323	\$477,323	100%	
<b>Total Library</b>	\$478,723	(\$1,400)	\$477,323	\$477,323	100%	
<b>Total Pending Closure</b>	\$478,723	(\$1,400)	\$477,323	\$477,323	100%	
<b>Total LB Library</b>	\$3,872,214	\$542,260	\$4,414,474	\$1,980,616	45%	\$2,433,858
<b>Total Library</b>	\$3,872,214	\$542,260	\$4,414,474	\$1,980,616	45%	\$2,433,858