

The Corporation of the Town of Milton

Report To:	Council
From:	Glen Cowan, Chief Financial Officer / Treasurer
Date:	October 25, 2021
Report No:	CORS-054-21
Subject:	Capital and Operating Financial Statements - August 2021
Recommendation:	THAT report CORS-054-21 covering the capital and operating financial statements as at August 31, 2021, be received for information.

EXECUTIVE SUMMARY

Capital and operating budgets as at August 31, 2021 are attached for informational purposes.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at August 31, 2021.

Discussion

The attached financial statements are provided for information purposes. In addition to the month-end financial statements, a detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

The most recent detailed review of the Operating fund was reported to Council in July through staff report CORS-039-21. The review suggested a projected surplus position of \$279,323 including COVID mitigation and funding. The financial position of the Town will continue to change for reasons including provincial restrictions that affect service, as well as other factors including weather related activity. Staff has begun another comprehensive review and update of the operating budget on a Town-wide basis to update the projected year end position. The resulting staff report will be presented to Council in November 2021.



Financial Impact

These statements reflect entries booked to the end of August 2021. The statements are presented on a cash basis, and therefore exclude accruals.

Respectfully submitted,

Glen Cowan Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, MBA

905 878 7252 x2316

Attachments

Appendix A Capital and Operating Financial Statements as at August 31, 2021

CAO Approval Andrew M. Siltala Chief Administrative Officer

Recognition of Traditional Lands

The Town of Milton resides on the Treaty Lands and Territory of the Mississaugas of the Credit First Nation. We also recognize the traditional territory of the HuronWendat and Haudenosaunee people. The Town of Milton shares this land and the responsibility for the water, food and resources. We stand as allies with the First Nations as stewards of these lands.

TOWN OF MILTON - SUMMARY OPERATING FINANCIAL STATEMENT 2021

August

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
MAYOR AND COUNCIL	399,666	417,002	621,434	(163)	621,271	(204,269)	67%
EXECUTIVE SERVICES	7,508,837	7,951,328	13,722,744	(315,501)	13,407,243	(5,455,915)	59%
CORPORATE SERVICES	5,250,008	6,277,921	10,318,312	285,338	10,603,650	(4,325,729)	59%
GENERAL GOVERNMENT	(51,183,183)	(54,897,419)	(57,893,201)	(459,863)	(58,353,064)	3,455,645	94%
COMMUNITY SERVICES	16,017,569	18,243,070	29,545,254	1,027,380	30,572,634	(12,329,564)	60%
DEVELOPMENT SERVICES	1,604,745	(138,424)	3,685,456	(816,514)	2,868,942	(3,007,366)	(5%)
LIBRARY	(2,138,726)	(1,943,736)				(1,943,736)	
HOSPITAL EXPANSION	(450,993)	(442,996)				(442,996)	
BIA	(127,531)	(129,421)				(129,421)	
Total TOWN OF MILTON	(23,119,608)	(24,662,675)		(279,323)	(279,323)	(24,383,352)	

August

MAYOR AND COUNCIL

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	379,713	376,700	543,369		543,369	166,669	69%
Administrative	21,572	36,442	58,004		58,004	21,562	63%
Financial			5,000		5,000	5,000	
Purchased Goods	394	542	701		701	159	77%
Purchased Services	5,136	9,809	30,263	(163)	30,100	20,291	33%
Total EXPENDITURES	406,815	423,493	637,337	(163)	637,174	213,681	66%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(7,151)	(6,492)	(10,903)		(10,903)	(4,411)	60%
Total REVENUE	(7,151)	(6,492)	(15,903)		(15,903)	(9,411)	41%
Total MAYOR AND COUNCIL	399,664	417,001	621,434	(163)	621,271	204,270	67%
Total MAYOR AND COUNCIL	399,664	417,001	621,434	(163)	621,271	204,270	67%
Total MAYOR AND COUNCIL	399,664	417,001	621,434	(163)	621,271	204,270	67%

EXECUTIVE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGE
XECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	301,127	329,863	563,895		563,895	234,032	58%
Administrative	7,020	7,237	19,195		19,195	11,958	38%
Purchased Goods	5,483	5,601	5,507		5,507	(94)	1029
Purchased Services	114,753	5,070	370,291	(324,443)	45,848	40,778	119
Total EXPENDITURES	428,383	347,771	958,888	(324,443)	634,445	286,674	55%
REVENUE							
Financing Revenue	(16,071)	(16,144)	(16,144)		(16,144)		100%
User Fees and Service Charges	(24,379)	(237)	(45,500)	42,500	(3,000)	(2,763)	89
Total REVENUE	(40,450)	(16,381)	(61,644)	42,500	(19,144)	(2,763)	86%
Total OFFICE OF THE CAO	387,933	331,390	897,244	(281,943)	615,301	283,911	54%
STRATEGIC INITIATIVES AND ECONOMIC							
EXPENDITURES							
Salaries and Benefits	308,462	411,223	751,703	(41,195)	710,508	299,285	589
Administrative	4,202	5,358	23,923		23,923	18,565	229
Financial	605	69	1,858		1,858	1,789	49
Transfers to Own Funds	9,787	8,827	26,867		26,867	18,040	339
Purchased Goods	955	150	14,233		14,233	14,083	19
Purchased Services	46,411	42,114	220,813	474	221,287	179,173	199
Reallocated Expenses	1,125	1,318	2,402		2,402	1,084	559
Total EXPENDITURES	371,547	469,059	1,041,799	(40,721)	1,001,078	532,019	479
REVENUE							
Financing Revenue	(19,227)	(8,916)	(33,816)		(33,816)	(24,900)	269
Recoveries and Donations	(25,000)	(25,000)	(40,000)		(40,000)	(15,000)	639
User Fees and Service Charges	(28,648)	(21,074)	(116,309)		(116,309)	(95,235)	189
Total REVENUE	(72,875)	(54,990)	(190,125)		(190,125)	(135,135)	299
Total STRATEGIC INITIATIVES AND E	298,672	414,069	851,674	(40,721)	810,953	396,884	519
FIRE							
EXPENDITURES							
Salaries and Benefits	5,669,461	6,089,739	10,698,360		10,698,360	4,608,621	57%
Administrative	40,256	29,868	66,921		66,921	37,053	45%
Financial	2,524	2,513	1,427	227	1,654	(859)	152%
Transfers to Own Funds	987,850	1,004,606	1,002,668	1,938	1,004,606		1009
Purchased Goods	22,923	32,232	115,048		115,048	82,816	28%
Purchased Services	113,664	121,891	242,135	6,936	249,071	127,180	49%
Fleet Expenses	142,311	106,184	156,180		156,180	49,996	68%

EXECUTIVE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Reallocated Expenses			453		453	453	
Total EXPENDITURES	6,978,989	7,387,033	12,283,192	9,101	12,292,293	4,905,260	60%
REVENUE							
Financing Revenue	(10,407)	(11,962)	(10,024)	(1,938)	(11,962)		100%
Grants		(31,977)	(2,500)		(2,500)	29,477	1,279%
Recoveries and Donations	(76,024)	(72,058)	(142,000)		(142,000)	(69,942)	51%
User Fees and Service Charges	(70,326)	(65,163)	(154,847)		(154,847)	(89,684)	42%
Total REVENUE	(156,757)	(181,160)	(309,371)	(1,938)	(311,309)	(130,149)	58%
Total FIRE	6,822,232	7,205,873	11,973,821	7,163	11,980,984	4,775,111	60%
Total EXECUTIVE SERVICES	7,508,837	7,951,332	13,722,739	(315,501)	13,407,238	5,455,906	59%
Total EXECUTIVE SERVICES	7,508,837	7,951,332	13,722,739	(315,501)	13,407,238	5,455,906	59%

CORPORATE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	2,699,363	2,989,773	4,851,099	(77,494)	4,773,605	1,783,832	63%
Administrative	25,531	21,535	60,807		60,807	39,272	35%
Financial	1,891	4,379	4,108		4,108	(271)	107%
Purchased Goods	12,890	19,682	47,143		47,143	27,461	42%
Purchased Services	109,124	142,983	186,884	70,224	257,108	114,125	56%
Total EXPENDITURES	2,848,799	3,178,352	5,150,041	(7,270)	5,142,771	1,964,419	62%
REVENUE							
Financing Revenue	(2,200,326)	(2,272,862)	(2,521,511)		(2,521,511)	(248,649)	90%
User Fees and Service Charges	(305,961)	(385,203)	(805,173)		(805,173)	(419,970)	48%
Reallocated Revenue	(68,566)	(69,866)	(279,464)	54,505	(224,959)	(155,093)	31%
Total REVENUE	(2,574,853)	(2,727,931)	(3,606,148)	54,505	(3,551,643)	(823,712)	77%
Total FINANCE	273,946	450,421	1,543,893	47,235	1,591,128	1,140,707	28%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	1,430,578	1,486,392	2,717,893	(204,274)	2,513,619	1,027,227	59%
Administrative	1,045	4,787	30,085		30,085	25,298	16%
Purchased Goods	1,355,331	1,288,028	1,497,574	37,092	1,534,666	246,638	84%
Purchased Services	598,249	754,691	1,212,891	(8,383)	1,204,508	449,817	63%
Total EXPENDITURES	3,385,203	3,533,898	5,458,443	(175,565)	5,282,878	1,748,980	67%
REVENUE							
Financing Revenue	(133,568)	(62,250)	(219,689)		(219,689)	(157,439)	28%
User Fees and Service Charges	(20)		(100)		(100)	(100)	
Reallocated Revenue			(115,886)	48,286	(67,600)	(67,600)	
Total REVENUE	(133,588)	(62,250)	(335,675)	48,286	(287,389)	(225,139)	22%
Total INFORMATION TECHNOLOGY	3,251,615	3,471,648	5,122,768	(127,279)	4,995,489	1,523,841	69%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	505,866	873,991	1,124,432	250,000	1,374,432	500,441	64%
Administrative	48,909	78,880	261,751		261,751	182,871	30%
Purchased Goods	2,654	17,260	66,857		66,857	49,597	26%
Purchased Services	49,547	29,147	185,568	400	185,968	156,821	16%
Total EXPENDITURES	606,976	999,278	1,638,608	250,400	1,889,008	889,730	53%
REVENUE							
Financing Revenue	(147,403)	(150,939)	(150,939)		(150,939)		100%
Reallocated Revenue	(81,300)	(81,774)	(144,482)		(144,482)	(62,708)	57%

CORPORATE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Total REVENUE	(228,703)	(232,713)	(295,421)		(295,421)	(62,708)	79%
Total HUMAN RESOURCES	378,273	766,565	1,343,187	250,400	1,593,587	827,022	48%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	1,447,261	1,528,299	2,670,748	62,312	2,733,060	1,204,761	56%
Administrative	19,147	20,307	54,544	1,400	55,944	35,637	36%
Financial	16,305	24,341	28,834		28,834	4,493	84%
Purchased Goods	11,838	4,583	20,891		20,891	16,308	22%
Purchased Services	203,003	592,871	649,846	50,385	700,231	107,360	85%
Reallocated Expenses	67,136	68,730	103,095		103,095	34,365	67%
Total EXPENDITURES	1,764,690	2,239,131	3,527,958	114,097	3,642,055	1,402,924	61%
REVENUE							
Financing Revenue	(61,937)	(63,420)	(133,736)		(133,736)	(70,316)	47%
Recoveries and Donations	(773)	(64,776)	(21,500)	(63,712)	(85,212)	(20,436)	76%
User Fees and Service Charges	(761,915)	(877,242)	(1,899,779)	117,500	(1,782,279)	(905,037)	49%
Total REVENUE	(824,625)	(1,005,438)	(2,055,015)	53,788	(2,001,227)	(995,789)	50%
Total LEGISLATIVE & LEGAL SERVIC	940,065	1,233,693	1,472,943	167,885	1,640,828	407,135	75%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	379,120	513,900	926,116	(48,369)	877,747	363,847	59%
Administrative	1,580	15,040	18,937		18,937	3,897	79%
Purchased Goods	516	1,063	8,000		8,000	6,937	13%
Purchased Services	33,589	17,560	74,440	(4,531)	69,909	52,349	25%
Total EXPENDITURES	414,805	547,563	1,027,493	(52,900)	974,593	427,030	56%
REVENUE							
Financing Revenue	(8,689)	(191,972)	(191,972)		(191,972)		100%
Total REVENUE	(8,689)	(191,972)	(191,972)		(191,972)		100%
Total STRATEGIC COMMUNICATIONS	406,116	355,591	835,521	(52,900)	782,621	427,030	45%
Total CORPORATE SERVICES	5,250,015	6,277,918	10,318,312	285,341	10,603,653	4,325,735	59%
Total CORPORATE SERVICES	5,250,015	6,277,918	10,318,312	285,341	10,603,653	4,325,735	59%

GENERAL GOVERNMENT

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	400,734	5,001		559	559	(4,442)	895%
Administrative	56,597	27,157	120,000		120,000	92,843	23%
Financial	3,516,506	3,565,841	3,451,561	247,174	3,698,735	132,894	96%
Transfers to Own Funds	20,337,793	22,848,955	32,164,195	(1,095,309)	31,068,886	8,219,931	74%
Purchased Goods	264,604						
Purchased Services	300,521	127,716	274,365	(160,663)	113,702	(14,014)	112%
Reallocated Expenses	3,890						
Total EXPENDITURES	24,880,645	26,574,670	36,010,121	(1,008,239)	35,001,882	8,427,212	76%
REVENUE							
External Revenue Transferred to Reser	(2,634,257)	(2,618,558)	(7,694,070)	1,122,910	(6,571,160)	(3,952,602)	40%
Financing Revenue	(3,475,860)	(2,186,560)	(8,509,188)	1,977,164	(6,532,024)	(4,345,464)	33%
Taxation	(67,392,722)	(71,332,887)	(71,907,021)	10,950	(71,896,071)	(563,184)	99%
Payments In Lieu	(933,952)	(995,739)	(950,890)	(44,392)	(995,282)	457	100%
Grants		(1,744,267)		(2,495,534)	(2,495,534)	(751,267)	70%
Recoveries and Donations	(77,225)						
User Fees and Service Charges	(685,905)	(1,705,736)	(2,910,378)	139,740	(2,770,638)	(1,064,902)	62%
Reallocated Revenue	(863,909)	(887,761)	(1,931,774)	(162,463)	(2,094,237)	(1,206,476)	42%
Total REVENUE	(76,063,830)	(81,471,508)	(93,903,321)	548,375	(93,354,946)	(11,883,438)	87%
IDEL Recoveries							
XXXX		(580)				580	
Total IDEL Recoveries		(580)				580	
Total GENERAL GOVERNMENT	(51,183,185)	(54,897,418)	(57,893,200)	(459,864)	(58,353,064)	(3,455,646)	94%
Total GENERAL GOVERNMENT	(51,183,185)	(54,897,418)	(57,893,200)	(459,864)	(58,353,064)	(3,455,646)	94%
Total GENERAL GOVERNMENT	(51,183,185)	(54,897,418)	(57,893,200)	(459,864)	(58,353,064)	(3,455,646)	94%

August

COMMUNITY SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITES							
EXPENDITURES							
Salaries and Benefits	2,413,451	2,196,444	5,197,869	(636,852)	4,561,017	2,364,573	48%
Administrative	8,901	8,139	39,963	(626)	39,337	31,198	21%
Financial	337,057	139,271	386,334	(22,224)	364,110	224,839	38%
Transfers to Own Funds	1,620,773	1,891,892	1,772,757		1,772,757	(119,135)	107%
Purchased Goods	268,458	80,039	758,827	(132,855)	625,972	545,933	13%
Purchased Services	2,525,114	1,880,955	5,483,158	(404,185)	5,078,973	3,198,018	37%
Reallocated Expenses	33,867	97,849	172,483	(33,429)	139,054	41,205	70%
Total EXPENDITURES	7,207,621	6,294,589	13,811,391	(1,230,171)	12,581,220	6,286,631	50%
REVENUE							
Financing Revenue	(316,598)	(482,446)	(632,677)	105,181	(527,496)	(45,050)	91%
Grants	(468,892)	(585,046)	(910,117)	10,000	(900,117)	(315,071)	65%
Recoveries and Donations	(163,373)	(5,798)	(68,551)		(68,551)	(62,753)	8%
User Fees and Service Charges	(2,221,623)	(834,660)	(5,139,748)	2,046,408	(3,093,340)	(2,258,680)	27%
Reallocated Revenue	(198,270)		(423,651)	60,429	(363,222)	(363,222)	
Total REVENUE	(3,368,756)	(1,907,950)	(7,174,744)	2,222,018	(4,952,726)	(3,044,776)	39%
Total RECREATION AND CULTURE F	3,838,865	4,386,639	6,636,647	991,847	7,628,494	3,241,855	58%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,846,497	1,949,166	2,622,884	487,744	3,110,628	1,161,462	63%
Administrative	18,546	16,186	40,374		40,374	24,188	40%
Financial	17,648	37,077	59,893		59,893	22,816	62%
Transfers to Own Funds	305,184	220,131	304,406		304,406	84,275	72%
Purchased Goods	26,443	27,498	63,600	(5,741)	57,859	30,361	48%
Purchased Services	503,388	538,854	1,004,862	15,731	1,020,593	481,739	53%
Reallocated Expenses	29,389	54,011	68,795		68,795	14,784	79%
Total EXPENDITURES	2,747,095	2,842,923	4,164,814	497,734	4,662,548	1,819,625	61%
REVENUE							
Financing Revenue	(956,116)	(880,370)	(1,377,877)		(1,377,877)	(497,507)	64%
Recoveries and Donations	(14,768)	(22,823)	(21,114)		(21,114)	1,709	108%
User Fees and Service Charges	(153,137)	(159,231)	(294,686)	30,498	(264,188)	(104,957)	60%
Total REVENUE	(1,124,021)	(1,062,424)	(1,693,677)	30,498	(1,663,179)	(600,755)	64%
Total ADMINISTRATION AND CIVIC FA	1,623,074	1,780,499	2,471,137	528,232	2,999,369	1,218,870	59%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	1,632,063	1,331,229	3,455,180	(751,572)	2,703,608	1,372,379	49%

COMMUNITY SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCEN
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGE
Administrative	12,086	2,472	45,609	(12,654)	32,955	30,483	8%
Financial	21,341	38,638	329,855	(39,225)	290,630	251,992	13%
Transfers to Own Funds			3,350		3,350	3,350	
Purchased Goods	34,318	37,463	187,930	(61,133)	126,797	89,334	30%
Purchased Services	87,939	72,734	656,805	(84,605)	572,200	499,466	139
Reallocated Expenses		269	30,750	(367)	30,383	30,114	19
Total EXPENDITURES	1,787,747	1,482,805	4,709,479	(949,556)	3,759,923	2,277,118	399
REVENUE							
Financing Revenue	(46,537)	(21,622)	(323,640)	21,164	(302,476)	(280,854)	70
Grants	(31,202)	(110,752)	(48,000)	(77,244)	(125,244)	(14,492)	889
Recoveries and Donations	(48,511)	(21,168)	(382,180)	9,735	(372,445)	(351,277)	69
User Fees and Service Charges	(835,575)	(416,760)	(2,355,246)	1,056,989	(1,298,257)	(881,497)	329
Total REVENUE	(961,825)	(570,302)	(3,109,066)	1,010,644	(2,098,422)	(1,528,120)	279
Total PROGRAMS	825,922	912,503	1,600,413	61,088	1,661,501	748,998	55%
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	4,049,644	4,135,040	6,803,928	(63,993)	6,739,935	2,604,895	619
Administrative	3,354	4,390	43,304		43,304	38,914	109
Transfers to Own Funds	1,633,498	1,658,785	1,658,785		1,658,785		100%
Purchased Goods	811,051	922,267	1,805,768	(312,403)	1,493,365	571,098	62%
Purchased Services	2,970,492	3,151,545	7,791,845	(597,240)	7,194,605	4,043,060	449
Fleet Expenses	575,203	539,718	1,011,430		1,011,430	471,712	539
Reallocated Expenses	2,166,771	2,414,025	3,642,412		3,642,412	1,228,387	669
Total EXPENDITURES	12,210,013	12,825,770	22,757,472	(973,636)	21,783,836	8,958,066	59%
REVENUE							
Financing Revenue	(169,544)	(84,567)	(241,749)		(241,749)	(157,182)	359
Grants				(100,000)	(100,000)	(100,000)	
Recoveries and Donations	(1,749,880)	(1,670,895)	(3,359,174)	410,763	(2,948,411)	(1,277,516)	579
User Fees and Service Charges	(193,673)	(208,132)	(1,074,710)	(9,725)	(1,084,435)	(876,303)	199
Reallocated Revenue	(2,364,496)	(2,699,638)	(4,051,502)	(3,633)	(4,055,135)	(1,355,497)	679
Total REVENUE	(4,477,593)	(4,663,232)	(8,727,135)	297,405	(8,429,730)	(3,766,498)	55%
Total OPERATIONS	7,732,420	8,162,538	14,030,337	(676,231)	13,354,106	5,191,568	61%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	163,476	147,845	268,962		268,962	121,117	559
Administrative	1,078	6,670	9,904		9,904	3,234	679
Financial		-,	300		300	300	
Transfers to Own Funds	1,326,511	1,376,578	1,376,578		1,376,578		1009

COMMUNITY SERVICES

r							1
	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Purchased Goods	2,466	3,557	13,778		13,778	10,221	26%
Purchased Services	1,959,373	2,416,941	4,403,857	181,478	4,585,335	2,168,394	53%
Fleet Expenses	489,655	551,503	1,285,900	(96,628)	1,189,272	637,769	46%
Reallocated Expenses	59,965	54,204	66,826	4,000	70,826	16,622	77%
Total EXPENDITURES	4,002,524	4,557,298	7,426,105	88,850	7,514,955	2,957,657	61%
REVENUE							
Financing Revenue	(1,591,481)	(976,772)	(1,276,772)		(1,276,772)	(300,000)	77%
Grants		(225,354)		(662,512)	(662,512)	(437,158)	34%
Recoveries and Donations	(94,599)	(18,924)	(308,525)	192,334	(116,191)	(97,267)	16%
User Fees and Service Charges	(319,143)	(335,353)	(1,034,089)	503,768	(530,321)	(194,968)	63%
Total REVENUE	(2,005,223)	(1,556,403)	(2,619,386)	33,590	(2,585,796)	(1,029,393)	60%
Total TRANSIT	1,997,301	3,000,895	4,806,719	122,440	4,929,159	1,928,264	61%
Total COMMUNITY SERVICES	16,017,582	18,243,074	29,545,253	1,027,376	30,572,629	12,329,555	60%
Total COMMUNITY SERVICES	16,017,582	18,243,074	29,545,253	1,027,376	30,572,629	12,329,555	60%

DEVELOPMENT SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,195,295	1,349,890	2,171,136	56,444	2,227,580	877,690	61%
Administrative	1,277	8,902	52,279		52,279	43,377	17%
Purchased Services	27,960	40,325	52,077	(54)	52,023	11,698	78%
Total EXPENDITURES	1,224,532	1,399,117	2,275,492	56,390	2,331,882	932,765	60%
REVENUE							
Financing Revenue	(312,220)	(363,278)	(597,936)	(19,780)	(617,716)	(254,438)	59%
Recoveries and Donations	(16,557)	(22,277)	(43,850)		(43,850)	(21,573)	51%
User Fees and Service Charges	(1,699,069)	(2,095,686)	(1,204,006)	(693,832)	(1,897,838)	197,848	110%
Total REVENUE	(2,027,846)	(2,481,241)	(1,845,792)	(713,612)	(2,559,404)	(78,163)	97%
Total PLANNING SERVICES	(803,314)	(1,082,124)	429,700	(657,222)	(227,522)	854,602	476%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,948,744	1,987,933	3,749,847	(156,305)	3,593,542	1,605,609	55%
Administrative	35,732	42,815	137,504		137,504	94,689	31%
Financial	(11)	10				(10)	
Transfers to Own Funds		1,713,339	3,530,215	96,678	3,626,893	1,913,554	47%
Purchased Goods	3,124	899	16,095		16,095	15,196	6%
Purchased Services	14,840	19,030	36,537	5,780	42,317	23,287	45%
Reallocated Expenses	904,565	929,356	2,270,419	59,672	2,330,091	1,400,735	40%
Total EXPENDITURES	2,906,994	4,693,382	9,740,617	5,825	9,746,442	5,053,060	48%
REVENUE							
Financing Revenue	(193,658)	(8,916)	(8,916)		(8,916)		100%
User Fees and Service Charges	(2,376,334)	(4,993,204)	(9,731,699)	(5,824)	(9,737,523)	(4,744,319)	51%
Total REVENUE	(2,569,992)	(5,002,120)	(9,740,615)	(5,824)	(9,746,439)	(4,744,319)	51%
Total BUILDING SERVICES	337,002	(308,738)	2	1	3	308,741	(10,291,267%
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	943,031	1,046,401	2,055,459	(197,063)	1,858,396	811,995	56%
Administrative	7,403	14,005	33,267		33,267	19,262	42%
Financial			41,095		41,095	41,095	
Transfers to Own Funds	271,000						
Purchased Goods	10,746	14,014	35,730		35,730	21,716	39%
Purchased Services	942,757	801,709	1,912,899	49,762	1,962,661	1,160,952	41%
Reallocated Expenses	105	2,532	7,926		7,926	5,394	32%
Total EXPENDITURES	2,175,042	1,878,661	4,086,376	(147,301)	3,939,075	2,060,414	48%

August 2021

DEVELOPMENT SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
REVENUE							
Financing Revenue	(681,699)	(739,977)	(1,041,773)		(1,041,773)	(301,796)	71%
Recoveries and Donations	(10,520)	(12,286)	(12,657)		(12,657)	(371)	97%
User Fees and Service Charges	(89,419)	(94,020)	(291,923)	(160,365)	(452,288)	(358,268)	21%
Total REVENUE	(781,638)	(846,283)	(1,346,353)	(160,365)	(1,506,718)	(660,435)	56%
Total INFRASTRUCTURE MANAGEME	1,393,404	1,032,378	2,740,023	(307,666)	2,432,357	1,399,979	42%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	976,192	906,832	1,874,373	(215,404)	1,658,969	752,137	55%
Administrative	11,763	8,072	22,253		22,253	14,181	36%
Purchased Goods	86		1,036		1,036	1,036	
Purchased Services	244,030	85,797	214,351	11,901	226,252	140,455	38%
Total EXPENDITURES	1,232,071	1,000,701	2,112,013	(203,503)	1,908,510	907,809	52%
REVENUE							
Financing Revenue	(51,347)	(31,460)	(101,601)	21,307	(80,294)	(48,834)	39%
Recoveries and Donations	(42,891)	(19,490)	(84,420)	11,364	(73,056)	(53,566)	27%
User Fees and Service Charges	(862,449)	(917,338)	(1,642,940)	100,532	(1,542,408)	(625,070)	59%
Reallocated Revenue	(130,442)	(134,129)	(229,797)	16,781	(213,016)	(78,887)	63%
Total REVENUE	(1,087,129)	(1,102,417)	(2,058,758)	149,984	(1,908,774)	(806,357)	58%
Total DEVELOPMENT ENGINEERING	144,942	(101,716)	53,255	(53,519)	(264)	101,452	38,529%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	441,197	279,975	425,931	66,532	492,463	212,488	57%
Administrative	3,455	3,901	16,599		16,599	12,698	24%
Purchased Goods	7,607	11,025	47,950		47,950	36,925	23%
Purchased Services	140,131	169,920	69,470	135,362	204,832	34,912	83%
Total EXPENDITURES	592,390	464,821	559,950	201,894	761,844	297,023	61%
REVENUE							
Financing Revenue	(59,681)	(103,348)	(97,470)		(97,470)	5,878	106%
Recoveries and Donations		(18,141)				18,141	
User Fees and Service Charges		(21,559)				21,559	
Total REVENUE	(59,681)	(143,048)	(97,470)		(97,470)	45,578	147%
Total ADMINISTRATION	532,709	321,773	462,480	201,894	664,374	342,601	48%
Total DEVELOPMENT SERVICES	1,604,743	(138,427)	3,685,460	(816,512)	2,868,948	3,007,375	(5%)
Total DEVELOPMENT SERVICES	1,604,743	(138,427)	3,685,460	(816,512)	2,868,948	3,007,375	(5%)

LIBRARY

1							
	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,826,203	2,152,755	3,700,064	(263,490)	3,436,574	1,283,819	63%
Administrative	18,378	27,821	36,315		36,315	8,494	77%
Financial	3,711	3,798	5,728		5,728	1,930	66%
Transfers to Own Funds	577,936	604,003	604,003		604,003		100%
Purchased Goods	222,133	223,008	283,606		283,606	60,598	79%
Purchased Services	206,721	286,989	460,602	7,905	468,507	181,518	61%
Reallocated Expenses	193,818	2,553	386,926	(22,500)	364,426	361,873	1%
Total EXPENDITURES	3,048,900	3,300,927	5,477,244	(278,085)	5,199,159	1,898,232	63%
REVENUE							
Financing Revenue	(363,416)	(167,903)	(167,903)	123,401	(44,502)	123,401	377%
Taxation	(4,785,491)	(5,039,861)	(5,039,861)		(5,039,861)		100%
Grants			(57,554)		(57,554)	(57,554)	
Recoveries and Donations	(6,396)	(13,355)	(14,596)	(7,333)	(21,929)	(8,574)	61%
User Fees and Service Charges	(32,323)	(23,546)	(197,328)	162,017	(35,311)	(11,765)	67%
Total REVENUE	(5,187,626)	(5,244,665)	(5,477,242)	278,085	(5,199,157)	45,508	101%
Total LIBRARY	(2,138,726)	(1,943,738)	2		2	1,943,740	(97,186,900%)
Total LIBRARY	(2,138,726)	(1,943,738)	2		2	1,943,740	(97,186,900%)
Total LIBRARY	(2,138,726)	(1,943,738)	2		2	1,943,740	(97,186,900%)

HOSPITAL EXPANSION

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	2,053,957	2,060,094	2,503,090		2,503,090	442,996	82%
Total EXPENDITURES	2,053,957	2,060,094	2,503,090		2,503,090	442,996	82%
REVENUE							
Financing Revenue	(2,504,950)	(2,503,090)	(2,503,090)		(2,503,090)		100%
Total REVENUE	(2,504,950)	(2,503,090)	(2,503,090)		(2,503,090)		100%
Total HOSPITAL EXPANSION	(450,993)	(442,996)				442,996	
Total HOSPITAL EXPANSION	(450,993)	(442,996)				442,996	
Total HOSPITAL EXPANSION	(450,993)	(442,996)				442,996	

BIA

· · · · · · · · · · · · · · · · · · ·							
	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	72,343	89,297	141,125		141,125	51,828	63%
Administrative		45				(45)	
Financial	2,570	2,083	3,500		3,500	1,417	60%
Purchased Goods	420	783	7,500		7,500	6,717	10%
Purchased Services	26,615	60,996	140,394		140,394	79,398	43%
Reallocated Expenses	3,000	3,000	3,500		3,500	500	86%
Total EXPENDITURES	104,948	156,204	296,019		296,019	139,815	53%
REVENUE							
Financing Revenue		(39,132)	(39,132)		(39,132)		100%
Taxation	(232,279)	(235,110)	(238,637)		(238,637)	(3,527)	99%
Grants		(6,088)				6,088	
Recoveries and Donations		(4,568)	(500)		(500)	4,068	914%
User Fees and Service Charges	(200)	(725)	(500)		(500)	225	145%
Reallocated Revenue			(17,250)		(17,250)	(17,250)	
Total REVENUE	(232,479)	(285,623)	(296,019)		(296,019)	(10,396)	96%
Total BIA	(127,531)	(129,419)				129,419	
Total BIA	(127,531)	(129,419)				129,419	
Total BIA	(127,531)	(129,419)				129,419	

Current Year Capital

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Executive Services						
Active	\$6,345,027	\$1,324,007	\$7,669,034	\$3,902,669	51%	\$3,766,365
Total Executive Services	\$6,345,027	\$1,324,007	\$7,669,034	\$3,902,669	51%	\$3,766,365
Corporate Services						
Active	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724
Total Corporate Services	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724
Community Services						
Active	\$108,014,385	\$2,707,228	\$110,721,613	\$77,967,958	70%	\$32,753,655
Completed Pending Warranty	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Community Services	\$110,542,580	\$2,430,218	\$112,972,798	\$80,216,234	71%	\$32,756,564
Development Services						
Active	\$196,859,846	\$8,195,393	\$205,055,239	\$101,857,469	50%	\$103,197,770
Completed Pending Warranty	\$18,719,321	(\$2,112,592)	\$16,606,729	\$15,479,468	93%	\$1,127,261
Total Development Services	\$215,579,167	\$6,082,802	\$221,661,969	\$117,336,937	53%	\$104,325,032
Library						
Active	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Library	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Current Year Capital	\$361,659,460	\$10,528,408	\$372,187,868	\$212,164,688	57%	\$160,023,180

Executive Services

		RUDOFT			0/	
	APPROVED		REVISED		%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Executive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,80
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,0
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,0
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,0
Economic Development Strategy Plan	\$92,700	\$26,873	\$119,573	\$102,525	86%	\$17,0
Council Staff Work Plan	\$317,169		\$317,169	\$21,068	7%	\$296,1
Total Office of the CAO	\$1,436,860	\$122,873	\$1,559,733	\$618,657	40%	\$941,0
Total Office of the CAO	\$1,436,860	\$122,873	\$1,559,733	\$618,657	40%	\$941,0 [°]
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$81,422		\$81,422	\$2,372	3%	\$79,0
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$4,432	6%	\$69,2
Replace/Refurbish Tanker Trucks	\$671,828		\$671,828	\$616,136	92%	\$55,6
Chief Officers Vehicle	\$78,020		\$78,020	\$2,272	3%	\$75,7
Rescue Truck Replacement/Refurbishment		aea 000¢	. ,	\$30,412		
	\$38,295	\$999,686	\$1,037,981	. ,	3%	\$1,007,5
Pumper/Rescue Units Refurbishment	\$1,006,615	(\$35,802)	\$970,813	\$29,319	3%	\$941,4
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,0
Total Fire Fleet Equipment - Replacement	\$2,083,805	\$963,884	\$3,047,689	\$688,842	23%	\$2,358,8
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,373,062	99%	\$12,9
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$873,406	96%	\$38,0
Total Fire Fleet Equipment - Growth Related	\$2,228,076	\$69,360	\$2,297,436	\$2,246,468	98%	\$50,9
Fire - Replacement						
Special Operations Equipment Replacement	\$25,750		\$25,750	\$1,874	7%	\$23,8
Air Monitoring Replacement	\$28,665		\$28,665	\$665	2%	\$28,0
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,5
Helmet Replacement	\$17,510		\$17,510	\$8,868	51%	\$8,6
Bunker Gear Replacement - Employee Turnover	\$56,594		\$56,594	\$3,107	5%	\$53,4
Hazardous Material Equipment Replacement	\$51,625		\$51,625	\$2,287	4%	\$49,3
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,9
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$4,458	29%	\$11,0
					12%	
Portable Pumps Replacement	\$25,875	(\$5,000)	\$25,875	\$3,189		\$22,6
Air Filling System Replacement	\$41,200	(\$5,686)	\$35,514	\$1,200	3%	\$34,3
Fire Prevention Equipment Replacement	\$56,650		\$56,650	\$1,650	3%	\$55,0
Battery & Radio Parts Replacement	\$15,450		\$15,450	\$450	3%	\$15,0
Total Fire - Replacement	\$384,424	(\$5,686)	\$378,738	\$66,838	18%	\$311,9
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,050		\$36,050	\$6,710	19%	\$29,3
Bunker Gear and Recruit Package - Growth	\$23,175		\$23,175	\$11,444	49%	\$11,7
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$8,881	22%	\$31,0

Executive Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$25,428	93%	\$1,990
Total Fire - Growth	\$211,862		\$211,862	\$108,288	51%	\$103,574
Fire Administration						
Fire Master Plan		\$173,575	\$173,575	\$173,575	100%	
Total Fire Administration		\$173,575	\$173,575	\$173,575	100%	
Total Fire	\$4,908,167	\$1,201,134	\$6,109,301	\$3,284,012	54%	\$2,825,289
Total Active	\$6,345,027	\$1,324,007	\$7,669,034	\$3,902,669	51%	\$3,766,365
Total Executive Services	\$6,345,027	\$1,324,007	\$7,669,034	\$3,902,669	51%	\$3,766,365
Total Executive Services	\$6,345,027	\$1,324,007	\$7,669,034	\$3,902,669	51%	\$3,766,365

August

Corporate Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Corporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$2,771,600	\$631,608	\$3,403,208	\$1,967,097	58%	\$1,436,11
Special Financial Studies	\$483,313		\$483,313	\$56,361	12%	\$426,9
Development Charges Study	\$258,750		\$258,750	\$143,644	56%	\$115,1
Asset Management Plan	\$439,000	(\$133,927)	\$305,073	\$80,073	26%	\$225,0
User Fee Update	\$77,250		\$77,250	\$2,250	3%	\$75,0
Total Finance	\$4,029,913	\$497,681	\$4,527,594	\$2,249,425	50%	\$2,278,1
Human Resources						
Employee Strategic Development	\$149,150		\$149,150	\$12,801	9%	\$136,34
Health and Safety Audit/Implementation	\$97,850		\$97,850	\$2,850	3%	\$95,0
Workplace Accommodation	\$15,450		\$15,450	\$450	3%	\$15,0
Total Human Resources	\$262,450		\$262,450	\$16,101	6%	\$246,3
Information Technology						
Technology Strategic Plan	\$234,875		\$234,875	\$23,988	10%	\$210,8
Technology Replacement/Upgrade	\$773,850	\$2,162	\$776,012	\$498,606	64%	\$277,4
Phone System Changes/Upgrade	\$297,299		\$297,299	\$80,292	27%	\$217,0
PC Workstation Complement Changes	\$57,467		\$57,467	\$5,073	9%	\$52,3
E-Services Strategy Implementation	\$775,516		\$775,516	\$210,716	27%	\$564,8
GIS/Geosmart Infrastructure	\$756,992	(\$32,563)	\$724,429	\$325,913	45%	\$398,5
Application/Software Upgrades	\$144,885		\$144,885	\$28,183	19%	\$116,7
Radio Communications Backup Upgrades	\$1,381,782		\$1,381,782	\$53,945	4%	\$1,327,8
Enterprise Content Management	\$585,467		\$585,467	\$80,083	14%	\$505,3
Enterprise Contact Management	\$52,406		\$52,406	\$1,526	3%	\$50,8
Emergency Operations Centre	\$49,583		\$49,583	\$1,247	3%	\$48,3
Open Data Initiative	\$15,722		\$15,722	\$458	3%	\$15,2
Mobile Parking Enforement	\$624,810		\$624,810	\$30,934	5%	\$593,8
Human Resources Information System	\$3,340,017		\$3,340,017	\$97,282	3%	\$3,242,7
Department Specific Tech Initiatives	\$3,406,407	\$1,298,511	\$4,704,918	\$2,238,351	48%	\$2,466,5
Technology Infrastructure Initiative	\$2,382,012	\$70,593	\$2,452,605	\$1,440,856	59%	\$1,011,7
Property Tax System Replacement	\$1,922,955	(\$1,731,092)	\$191,863	\$64,897	34%	\$126,9
Building Public Portal Implementation	\$52,406	(\$1,701,002)	\$52,406	\$1,526	3%	\$50,8
Financial Enterprise Systems	\$225,348		\$225,348	\$6,564	3%	\$218,7
Recreation Management System	\$25,155		\$25,155	\$733	3%	\$24,4
Fire Department Emergency Systems	\$241,069		\$241,069	\$7,021	3%	\$24,4 \$234,0
Building and Permit Systems	\$31,444		\$31,444 \$1 807 225	\$916 \$630.006	3% 33%	\$30,5
Facility Infrastructure and Networking	\$1,897,225		\$1,897,225 \$1,079,240	\$630,996 \$560,261		\$1,266,2 \$518.0
Enterprise Licencing and Compliance	\$1,079,240		\$1,079,240	\$560,261	52%	\$518,9
Milton Air Photo Mapping	\$31,444	¢54.440	\$31,444	\$7,912	25%	\$23,5 \$25,2
Legacy Systems	\$76,239	\$51,440	\$127,679	\$92,401	72%	\$35,2
Agenda Management System		\$13,489	\$13,489	\$10,467	78%	\$3,02

Corporate Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$17,916	63%	\$10,574
Easement Database	\$71,845		\$71,845	\$22,469	31%	\$49,376
Total Legislative & Legal Services	\$100,335		\$100,335	\$40,386	40%	\$59,949
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$204,911	44%	\$261,248
Total Marketing & Government Relations	\$466,159		\$466,159	\$204,911	44%	\$261,248
Total Corporate Services	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724
Total Active	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724
Total Corporate Services	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724
Total Corporate Services	\$25,320,472	\$170,221	\$25,490,693	\$9,011,969	35%	\$16,478,724

Community Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Community Services						
Active						
Community Services						
Administration	#004.000		\$004.000	\$00.404	050/	6454 04
Parks Master Plan Update	\$234,269	\$40.007	\$234,269	\$82,421	35%	\$151,84
Service Strategy	\$110,834	\$48,637	\$159,471	\$124,124	78%	\$35,34
FOACM Children's Program Fundraising Campaign	A 40 AO 4		* 4 * • • • • •	\$1,344,003	4004	(\$1,344,00
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,67
Total Administration	\$391,107	\$48,637	\$439,744	\$1,568,882	357%	(\$1,129,13
Parks Redevelopment						
Omagh Park Redevelopment	\$905,367	(\$830)	\$904,537	\$342,426	38%	\$562,11
Playground Upgrades	\$76,940		\$76,940	\$3,256	4%	\$73,68
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$889,387	97%	\$28,90
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$601,671	96%	\$24,66
Cenrtre Park Redevelopment	\$416,161	\$53,309	\$469,470	\$470,671	100%	(\$1,20
Court Park Redevelopment	\$416,161	\$29,720	\$445,881	\$443,803	100%	\$2,07
Coulson Park Redevelopment	\$352,110	(\$15,652)	\$336,458	\$240,127	71%	\$96,33
Coxe Park Redevelopment	\$509,332	(\$43,002)	\$466,330	\$87,954	19%	\$378,37
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$273,506	97%	\$7,10
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$195,157	34%	\$374,57
Moorelands Park Redevelopment	\$44,830		\$44,830	\$39,969	89%	\$4,86
Park Improvements - Preservation	\$245,655		\$245,655	\$125,248	51%	\$120,40
Pioneer Cemetery - Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,92
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$41,523	48%	\$44,67
Sam Sherratt Trail Redevelopment	\$56,045	\$14,238	\$70,283	\$128,483	183%	(\$58,20
Total Parks Redevelopment	\$5,596,387	(\$13,881)	\$5,582,506	\$3,889,218	70%	\$1,693,28
Parks Growth						
Community Park - External to Boyne	\$310,101	\$63,596	\$373,697	\$250,356	67%	\$123,34
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,284	18%	\$352,43
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,029,249	93%	\$222,90
Parkland Dedication Bench Mark Update	\$39,120	\$4,430	\$43,550	\$43,550	100%	. ,
Playground Growth	\$70,811		\$70,811	\$7,514	11%	\$63,29
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$761,052	95%	\$40,68
Ford Village Square #1	\$349,304	(\$27,764)	\$321,540	\$321,540	100%	,
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$385,070	93%	\$27,14
District Park West - Boyne	\$133,900		\$133,900	\$6,760	5%	\$127,14
Boyne Village Square #3	\$387,827	\$3,720	\$391,547	\$201,214	51%	\$190,33
Cobban Neighbourhood Park - Boyne	\$187,559	(\$12,702)	\$174,857	\$53,266	30%	\$121,59
Boyne Limestone Trails in Greenlands System	\$28,068	(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\	\$28,068	\$33,200	2%	\$121,58
Boyne Framgard Trail	\$28,008			\$61,396	89%	\$27,00
		(\$705.040)	\$69,107			
Total Parks Growth	\$7,240,246	(\$735,349)	\$6,504,897	\$5,200,710	80%	\$1,304,18
Facilities Redevelopment	0 100.007	0 () ()	A407.055	*************	4704	***
Corporate Office Furniture	\$183,697	\$4,159	\$187,856	\$88,843	47%	\$99,01
Civic Facility Improvements	\$3,046,775	\$98,305	\$3,145,080	\$2,163,042	69%	\$982,03

Community Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Leisure Centre Upgrades	\$1,472,141	(\$187,154)	\$1,284,987	\$731,195	57%	\$553,792
Memorial Arena Facility Improvements	\$502,957	(\$45,722)	\$457,235	\$121,995	27%	\$335,240
Community Halls Improvements	\$268,461	(\$17,194)	\$251,267	\$200,559	80%	\$50,708
Tonelli Sports Centre Improvements	\$192,571	(\$88,400)	\$104,171	\$92,725	89%	\$11,446
Milton Sports Centre Upgrades	\$2,365,675	(\$20,444)	\$2,345,231	\$564,968	24%	\$1,780,263
Mattamy National Cycling Centre Improvements	\$1,446,294	(\$105,780)	\$1,340,514	\$110,224	8%	\$1,230,290
Senior Centre Asset Restorations	\$6,283		\$6,283	\$183	3%	\$6,100
Rotary Park Community Centre Improvements	\$191,412	(\$75,634)	\$115,778	\$53,773	46%	\$62,005
Milton Indoor Turf Centre Improvements	\$39,727		\$39,727	\$1,157	3%	\$38,570
FirstOntario Arts Centre Milton Facility Improvements	\$497,300	(\$6,410)	\$490,890	\$32,862	7%	\$458,028
Civic Operations Centre Facility Improvements	\$216,334	(\$27,213)	\$189,121	\$44,163	23%	\$144,958
Fire Halls Facilities Improvements	\$806,313	(\$87,221)	\$719,092	\$377,144	52%	\$341,948
Fire Station No. 1 Training Facility	\$3,939,058	\$2,108,897	\$6,047,955	\$6,015,295	99%	\$32,660
Facility Audit Update	\$274,073		\$274,073	\$23,900	9%	\$250,173
Total Facilities Redevelopment	\$15,449,071	\$1,550,190	\$16,999,261	\$10,622,031	62%	\$6,377,230
Facilties Growth		. ,,	,, .	,. ,	-	, , , , , , , , , , , , , , , , , , , ,
Town Hall Construction/Expansion	\$604,975		\$604,975	\$19,975	3%	\$585,000
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,155
Sherwood Community Centre	\$43,852,164	\$1,071,115	\$44,923,279	\$40,031,244	89%	\$4,892,035
Seniors Centre Expansion	\$239,110	. , . , .	\$239,110	\$3,710	2%	\$235,400
Transit Operations Centre	\$13,044,545		\$13,044,545	\$382,019	3%	\$12,662,526
New Fire Station No. 5 - Boyne	\$6,965,659	\$1,220,186	\$8,185,845	\$7,842,984	96%	\$342,861
Branch No. 2 Building	\$7,196,649	(\$292,764)	\$6,903,885	\$5,107,155	74%	\$1,796,730
Total Facilities Growth	\$72,125,065	\$1,998,537	\$74,123,602	\$53,390,894	72%	\$20,732,708
Transit	. , .,	. ,	, , ,,,,,	,		, , , , , , , ,
Transit	\$838,628	(\$10,503)	\$828,125	\$263,536	32%	\$564,589
Total Transit	\$838,628	(\$10,503)	\$828,125	\$263,536	32%	\$564,589
Operations			. ,	. ,		. ,
Fleet Equipment - Replacement	\$2,197,793	\$212,660	\$2,410,453	\$809,204	34%	\$1,601,249
Fleet Equipment - Growth Related	\$591,451	(\$307,670)	\$283,781	\$283,781	100%	
Forestry	\$1,644,260	(, , , , , , , , , , , , , , , , , , ,	\$1,644,260	\$1,461,005	89%	\$183,255
Surface Treatment Program	\$1,940,377	(\$35,393)		\$478,695	25%	\$1,426,289
Total Operations	\$6,373,881	(\$130,403)	\$6,243,478	\$3,032,686	49%	\$3,210,792
Total Community Services	\$108,014,385	\$2,707,228	\$110,721,613	\$77,967,958	70%	\$32,753,655
Total Active	\$108,014,385	\$2,707,228	\$110,721,613	\$77,967,958	70%	\$32,753,655
Completed Pending Warranty		, ,		. , ,		. , ,
Community Services						
Parks Growth						
Community Park South Sherwood - Willmott	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Parks Growth	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Community Services	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Completed Pending Warranty	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Community Services	\$110,542,580	\$2,430,218	\$112,972,798	\$80,216,234	71%	\$32,756,564
Total Community Services	\$110,542,580	\$2,430,218	\$112,972,798	\$80,216,234	71%	\$32,756,564

Development Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Development Services						
Active						
Development Services Administration						
Eng. Serv. Administration						
Train Whistle Cessation Assessment		\$35,000	\$35,000	\$1,050	3%	\$33,95
Total Eng. Serv. Administration		\$35,000	\$35,000	\$1,050	3%	\$33,9
Total Development Services Administration		\$35,000	\$35,000	\$1,050	3%	\$33,9
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	\$1,560,093	\$34,995,020	\$9,819,859	28%	\$25,175,1
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$249,128	6%	\$3,958,6
Victoria Street (Bronte St to James St)	\$986,010	(\$340,330)	\$645,680	\$294,278	46%	\$351,4
Elizabeth Street (Victoria St to Main St)	\$1,487,606	(\$925,438)	\$562,168	\$236,245	42%	\$325,9
Commercial Street (Main to Sydney)	\$1,290,944	(\$74,967)	\$1,215,977	\$779,444	64%	\$436,5
Bronte Street (Heslop to S. of Main)	\$2,725,394	\$17,662	\$2,743,056	\$1,919,855	70%	\$823,2
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$96,132	15%	\$544,6
Asphalt Overlay Program	\$21,320,909	\$752,266	\$22,073,175	\$16,439,040	74%	\$5,634,1
Total Urban Roads Redevelopment	\$66,108,925	\$974,627	\$67,083,552	\$29,833,980	44%	\$37,249,5
Urban Roads Growth	,,	,.	,	,,		,
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$10,640,063	\$4,112,825	\$14,752,888	\$9,330,072	63%	\$5,422,8
Main St (JSP to 5th Line)/5th Line (Hwy 401 to Main St)	\$23,501,907	\$3,388,438	\$26,890,345	\$8,751,463	33%	\$18,138,8
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,823	100%	\$8,0
Thompson Road (Britannia to Louis St Laurent)	\$13,809,509	\$979,402	\$14,788,911	\$8,058,703	54%	\$6,730,2
5th Line (Hwy 401 to Derry Road)	\$23,150,099	(\$7,652,243)	\$15,497,856	\$6,578,948	42%	\$8,918,9
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,428,297	99%	\$76,2
Louis St Laurent (Yates to James Snow Parkway) Design	\$5,494,082	(\$2,360,934)	\$3,133,148	\$2,288,370	73%	\$844,7
Louis St Laurent (James Snow Parkway to Fifth Line)	ψ0,+0+,00Z	\$7,257,648	\$7,257,648	\$239,463	3%	\$7,018,
Total Urban Roads Growth	\$97,968,737	\$1,615,435	\$99,584,172	\$52,426,140	53%	\$47,158,0
Rural Roads Redevelopment	\$37,300,737	ψ1,010,400	φ33,30 4 ,172	φ <u>σ</u> 2, 4 20, 140	3370	φ+7,100,0
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$616,983	\$2,206,689	\$436,147	20%	\$1,770,
Expanded Asphalt Program	\$5,703,836	(\$553,616)	\$5,150,220	\$2,326,061	45%	\$2,824,7
	\$1,001,032			. , ,		
Appleby Line Total Rural Roads Redevelopment	\$8,294,574	\$254,189 \$317,556	\$1,255,221 \$8,612,130	\$348,727	28% 36%	\$906,4 \$5,501,1
Active Transportation - Growth	\$0,294,574	\$317,556	\$6,012,130	\$3,110,936	30 %	φ <u></u> 3,301,
	¢204 702		¢204 702	¢5 126	20/	¢200 (
Boyne Limestone Trails	\$304,793	¢07.424	\$304,793 \$422.021	\$5,136	2%	\$299,6 \$210.0
Boyne Pedestrian Railway Crossing	\$405,600	\$27,431	\$433,031	\$213,785	49%	\$219,2
Boyne Multiuse Asphalt Trails	\$62,827	¢07.404	\$62,827	\$1,950	3%	\$60,8
Total Active Transportation - Growth	\$773,220	\$27,431	\$800,651	\$220,872	28%	\$579,7
Bridges/Culverts Redevelopment	¢000.000	(004,005)	¢007 507	¢404.470	450/	¢000 4
Bridge/Culvert Rehabilitation Needs	\$888,932	(\$81,335)	\$807,597	\$121,479	15%	\$686,1
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$173,338	\$1,197,910	\$1,192,730	100%	\$5,1
Second Line Nassagaweya Bridge (Structure No. 63)	\$88,323	<u></u>	\$88,323	\$21,699	25%	\$66,6
Campbellville Road Bridge (Structure No. 72)	\$553,677	\$74,552	\$628,229	\$619,196	99%	\$9,0
Kelso Road Bridge (Structure 74)	\$150,538		\$150,538	\$4,385	3%	\$146,7

Development Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANO
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$1,636,309	\$810,923	\$2,447,232	\$238,445	10%	\$2,208,
Total Bridges/Culverts Redevelopment	\$4,342,351	\$977,478	\$5,319,829	\$2,197,933	41%	\$3,121,
Bridges/Culverts Growth						
Main Street Grade Separation		\$391,400	\$391,400	\$374,124	96%	\$17,
Total Bridges/Culverts Growth		\$391,400	\$391,400	\$374,124	96%	\$17
Storm Water Management Rehabilitation						
Stormwater Pond Maintenance	\$798,554		\$798,554	\$26,553	3%	\$772
Mill Pond Rehabilitation	\$809,390		\$809,390	\$25,386	3%	\$784
Storm Sewer Network Study	\$340,564	\$24,049	\$364,613	\$104,924	29%	\$259
Storm Sewer Network Program	\$203,694		\$203,694	\$6,001	3%	\$197
Total Storm Water Management Rehabilitation	\$2,152,202	\$24,049	\$2,176,251	\$162,865	7%	\$2,013
Traffic						
Traffic Infrastructure	\$213,811	\$135,126	\$348,937	\$247,233	71%	\$101
Traffic Services Safety Review	\$234,156		\$234,156	\$49,570	21%	\$184
Pedestrian Crossover (PXO) Program	\$291,025		\$291,025	\$192,141	66%	\$98
New Traffic Signals	\$350,032	\$26,490	\$376,522	\$10,362	3%	\$366
Preemption Traffic Control System	\$238,245		\$238,245	\$29,301	12%	\$208
Signal Interconnect Program	\$351,854		\$351,854	\$344,260	98%	\$7
Traffic Signals Replacement (Main St and Ontario St)	\$266,909		\$266,909	\$227,870	85%	\$39
Transport Canada Rail Regulations	\$740,206		\$740,206	\$385,013	52%	\$355
Preemption Traffic Control Equipment Replacement	\$99,529		\$99,529	\$84,476	85%	\$15
Total Traffic	\$2,785,767	\$161,616	\$2,947,383	\$1,570,226	53%	\$1,377
Streetlighting	. , , .	,	. ,. ,			. ,-
Street Lighting	\$188,730		\$188,730	\$15,877	8%	\$172
Street Light / Pole / Underground Power Renewal	\$62,296		\$62,296	\$41,315	66%	\$20
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,553,804	84%	\$490
Total Streetlighting	\$5,442,578	(\$2,147,673)	\$3,294,905	\$2,610,995	79%	\$683
Parking	,		, . ,		-	
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14
Total Infrastructure Management	\$187,948,354	\$2,337,819	\$190,286,173	\$92,569,468	49%	\$97,716
evelopment Engineering		. ,	, , .			
Storm Water Management Growth						
SWM Boyne	\$366,481		\$366,481	\$127,504	35%	\$238
SWM Derry Green (BP2)	\$219,970	\$2,000	\$221,970	\$70,522	32%	\$151
SWM Sherwood	\$217,100	+_,	\$217,100	\$6,706	3%	\$210
SWM Agerton/Trafalgar	\$121,963		\$121,963	\$3,552	3%	\$118
Total Storm Water Management Growth	\$925,514	\$2,000	\$927,514	\$208,284	22%	\$719
Total Development Engineering	\$925,514	\$2,000	\$927,514	\$208,284	22%	\$719
Planning and Development	4020,014	¢2,000	Ψ 3 Σ1,014	\$200,204		<u>, , , , , , , , , , , , , , , , , , , </u>
Planning						
Official Plan Review	\$448,081		\$448,081	\$220,380	49%	\$227
Urban Design Guidelines	\$225,053		\$225,053	\$72,991	32%	\$152
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Development Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$695,736	\$1,246,153	\$1,162,052	93%	\$84,101
Proposed CN Intermodal Facility	\$253,500	\$325,000	\$578,500	\$170,088	29%	\$408,412
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,745,036	\$3,187,688	\$2,303,367	72%	\$884,321
Sustainable Halton Subwatershed Study	\$2,230,000	\$256,446	\$2,486,446	\$2,228,670	90%	\$257,776
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$706,883	\$3,096,770	\$806,364	26%	\$2,290,406
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$32,988	33%	\$66,922
Total Planning	\$7,985,978	\$5,820,575	\$13,806,553	\$9,078,667	66%	\$4,727,886
Total Planning and Development	\$7,985,978	\$5,820,575	\$13,806,553	\$9,078,667	66%	\$4,727,886
Total Active	\$196,859,846	\$8,195,393	\$205,055,239	\$101,857,469	50%	\$103,197,770
Completed Pending Warranty						
Infrastructure Management						
Storm Water Management Rehabilitation						
Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,100	92%	\$39,304
Total Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,100	92%	\$39,304
Urban Roads Redevelopment						
Asphalt Overlay Program (19)	\$3,459,512	(\$60,957)	\$3,398,555	\$3,354,524	99%	\$44,031
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,686,373	97%	\$69,727
Main Street (Bronte to James)	\$567,901	(\$41,445)	\$526,456	\$440,187	84%	\$86,269
Martin Street (Main St to Steeles ave)	\$1,001,660	(\$75,963)	\$925,697	\$749,440	81%	\$176,257
Total Urban Roads Redevelopment	\$6,727,400	\$879,408	\$7,606,808	\$7,230,524	95%	\$376,284
Rural Roads Redevelopment						
Expanded Asphalt Program (18)	\$2,190,957	(\$747,115)	\$1,443,842	\$1,370,080	95%	\$73,762
Expanded Asphalt Program (19)	\$2,134,322	(\$443,221)	\$1,691,101	\$1,586,716	94%	\$104,385
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,067,139	91%	\$108,771
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	\$133,098	\$1,510,942	\$1,328,234	88%	\$182,708
Total Rural Roads Redevelopment	\$6,955,473	(\$1,133,678)	\$5,821,795	\$5,352,170	92%	\$469,625
Bridges/Culverts Redevelopment						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,725	98%	\$2,522
Bridge/Culvert Rehabilitation Needs	\$2,006,037	(\$60,754)	\$1,945,283	\$1,735,748	89%	\$209,535
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,733
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$343,223	95%	\$18,066
Total Bridges/Culverts Redevelopment	\$2,922,188	(\$246,466)	\$2,675,722	\$2,433,674	91%	\$242,048
Total Infrastructure Management	\$18,719,321	(\$2,112,592)	\$16,606,729	\$15,479,468	93%	\$1,127,261
Total Completed Pending Warranty	\$18,719,321	(\$2,112,592)	\$16,606,729	\$15,479,468	93%	\$1,127,261
Total Development Services	\$215,579,167	\$6,082,802	\$221,661,969	\$117,336,937	53%	\$104,325,032
Fotal Development Services	\$215,579,167	\$6,082,802	\$221,661,969	\$117,336,937	53%	\$104,325,032

Library

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Library						
Active						
Library						
Library						
Automation Replacement	\$170,123		\$170,123	\$79,380	47%	\$90,743
Collection - Replacement	\$802,307		\$802,307	\$453,261	56%	\$349,046
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$258,773	83%	\$53,215
Collection - New	\$1,881,805		\$1,881,805	\$580,956	31%	\$1,300,849
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377	\$24,477	3%	\$815,900
E-Services Implementation		\$77,250	\$77,250	\$12,661	16%	\$64,589
Total Library	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Library	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Active	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Library	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495
Total Library	\$3,872,214	\$521,160	\$4,393,374	\$1,696,879	39%	\$2,696,495