



The Corporation of the Town of Milton

Report To:	Council
From:	Glen Cowan, Chief Financial Officer / Treasurer
Date:	September 13, 2021
Report No:	CORS-047-21
Subject:	July 2021 Operating Statements
Recommendation:	THAT report CORS-047-21, which presents the operating financial statements as at July 31, 2021, be received for information.

REPORT

Background

In accordance with the approved Budget Management Policy (Policy No. 113), the attached financial statements are being submitted to report on the operating budget as at July 31, 2021.

Discussion

The attached financial statements are provided for information purposes. In addition to the month-end financial statements, a detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

The most recent detailed review of the Operating fund was reported to Council in July through staff report CORS-039-21. The review suggested a projected surplus position of \$279,323 including COVID mitigation and funding. While the financial position of the Town will continue to change with any further provincial restrictions affecting service provision throughout the balance of the year, or other factors including weather related activity, no significant changes are anticipated to the previously projected surplus position at this time.

In late September staff will begin another comprehensive review and update of the operating budget on a Town-wide basis to update the projected year end position. The resulting staff report will be presented to Council in November 2021.



Financial Impact

These statements reflect entries booked to the end of July 2021. The statements are presented on a cash basis, and therefore exclude accruals.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter 905 878 7252 x2316

Attachments

Operating Financial Statements for the period ending July 31, 2021

CAO Approval
Andrew M. Siltala
Chief Administrative Officer

**TOWN OF MILTON - SUMMARY
OPERATING FINANCIAL STATEMENT
July 2021**

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL	337,084	433,910	621,434	(163)	621,271	(187,361)	70%
EXECUTIVE SERVICES	6,736,950	7,102,492	13,722,744	(315,501)	13,407,243	(6,304,751)	53%
CORPORATE SERVICES	4,360,865	5,400,274	10,318,312	285,338	10,603,650	(5,203,376)	51%
GENERAL GOVERNMENT	(50,916,467)	(54,503,905)	(57,893,201)	(459,863)	(58,353,064)	3,849,159	93%
COMMUNITY SERVICES	14,472,402	17,049,930	29,545,254	1,027,380	30,572,634	(13,522,704)	56%
DEVELOPMENT SERVICES	1,230,843	(122,230)	3,685,456	(816,514)	2,868,942	(2,991,172)	(4%)
LIBRARY	(2,444,354)	(2,253,612)				(2,253,612)	
HOSPITAL EXPANSION	(583,930)	(562,281)				(562,281)	
BIA	(136,415)	(154,115)				(154,115)	
Total TOWN OF MILTON	(26,943,022)	(27,609,537)		(279,323)	(279,323)	(27,330,214)	

Note: Figures include rounding and may result in minor variances to the departmental financial statements.

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

MAYOR AND COUNCIL

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	316,907	394,640	543,369		543,369	148,729	73%
Administrative	21,014	35,884	58,004		58,004	22,120	62%
Financial			5,000		5,000	5,000	
Purchased Goods	345	454	701		701	247	65%
Purchased Services	5,136	8,674	30,263	(163)	30,100	21,426	29%
Total EXPENDITURES	343,402	439,652	637,337	(163)	637,174	197,522	69%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(6,317)	(5,743)	(10,903)		(10,903)	(5,160)	53%
Total REVENUE	(6,317)	(5,743)	(15,903)		(15,903)	(10,160)	36%
Total MAYOR AND COUNCIL	337,085	433,909	621,434	(163)	621,271	187,362	70%
Total MAYOR AND COUNCIL	337,085	433,909	621,434	(163)	621,271	187,362	70%
Total MAYOR AND COUNCIL	337,085	433,909	621,434	(163)	621,271	187,362	70%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

EXECUTIVE SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	266,464	290,251	563,895		563,895	273,644	51%
Administrative	5,905	6,683	19,195		19,195	12,512	35%
Purchased Goods	5,422	5,565	5,507		5,507	(58)	101%
Purchased Services	102,833	4,953	370,291	(324,443)	45,848	40,895	11%
Total EXPENDITURES	380,624	307,452	958,888	(324,443)	634,445	326,993	48%
REVENUE							
Financing Revenue	(16,071)	(16,144)	(16,144)		(16,144)		100%
User Fees and Service Charges	(22,677)	(331)	(45,500)	42,500	(3,000)	(2,669)	11%
Total REVENUE	(38,748)	(16,475)	(61,644)	42,500	(19,144)	(2,669)	86%
Total OFFICE OF THE CAO	341,876	290,977	897,244	(281,943)	615,301	324,324	47%
STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT							
EXPENDITURES							
Salaries and Benefits	271,869	353,364	751,703	(41,195)	710,508	357,144	50%
Administrative	4,202	5,358	23,923		23,923	18,565	22%
Financial	605	48	1,858		1,858	1,810	3%
Transfers to Own Funds	9,787	8,827	26,867		26,867	18,040	33%
Purchased Goods	808	138	14,233		14,233	14,095	1%
Purchased Services	42,441	29,634	220,813	474	221,287	191,653	13%
Reallocated Expenses	931	795	2,402		2,402	1,607	33%
Total EXPENDITURES	330,643	398,164	1,041,799	(40,721)	1,001,078	602,914	40%
REVENUE							
Financing Revenue	(16,252)	(8,916)	(33,816)		(33,816)	(24,900)	26%
Recoveries and Donations	(25,000)	(25,000)	(40,000)		(40,000)	(15,000)	63%
User Fees and Service Charges	(39,003)	(21,074)	(116,309)		(116,309)	(95,235)	18%
Total REVENUE	(80,255)	(54,990)	(190,125)		(190,125)	(135,135)	29%
Total STRATEGIC INITIATIVES AND ECONOMIC DEVELOPMENT	250,388	343,174	851,674	(40,721)	810,953	467,779	42%
FIRE							
EXPENDITURES							
Salaries and Benefits	4,992,109	5,347,800	10,698,360		10,698,360	5,350,560	50%
Administrative	37,814	29,295	66,921		66,921	37,626	44%
Financial	2,524	1,985	1,427	227	1,654	(331)	120%
Transfers to Own Funds	987,850	1,004,606	1,002,668	1,938	1,004,606		100%
Purchased Goods	18,047	30,054	115,048		115,048	84,994	26%
Purchased Services	111,829	116,593	242,135	6,936	249,071	132,478	47%
Fleet Expenses	114,451	92,797	156,180		156,180	63,383	59%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

EXECUTIVE SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Reallocated Expenses			453		453	453	
Total EXPENDITURES	6,264,624	6,623,130	12,283,192	9,101	12,292,293	5,669,163	54%
REVENUE							
Financing Revenue	(10,407)	(11,962)	(10,024)	(1,938)	(11,962)		100%
Grants		(31,977)	(2,500)		(2,500)	29,477	1,279%
Recoveries and Donations	(52,901)	(47,027)	(142,000)		(142,000)	(94,973)	33%
User Fees and Service Charges	(56,630)	(63,816)	(154,847)		(154,847)	(91,031)	41%
Total REVENUE	(119,938)	(154,782)	(309,371)	(1,938)	(311,309)	(156,527)	50%
Total FIRE	6,144,686	6,468,348	11,973,821	7,163	11,980,984	5,512,636	54%
Total EXECUTIVE SERVICES	6,736,950	7,102,499	13,722,739	(315,501)	13,407,238	6,304,739	53%
Total EXECUTIVE SERVICES	6,736,950	7,102,499	13,722,739	(315,501)	13,407,238	6,304,739	53%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

CORPORATE SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	2,374,738	2,629,820	4,851,099	(77,494)	4,773,605	2,143,785	55%
Administrative	21,817	17,578	60,807		60,807	43,229	29%
Financial	1,891	3,771	4,108		4,108	337	92%
Purchased Goods	11,976	18,955	47,143		47,143	28,188	40%
Purchased Services	104,133	129,642	186,884	70,224	257,108	127,466	50%
Total EXPENDITURES	2,514,555	2,799,766	5,150,041	(7,270)	5,142,771	2,343,005	54%
REVENUE							
Financing Revenue	(2,196,065)	(2,271,490)	(2,521,511)		(2,521,511)	(250,021)	90%
User Fees and Service Charges	(267,646)	(339,172)	(805,173)		(805,173)	(466,001)	42%
Reallocated Revenue	(68,566)	(69,866)	(279,464)	54,505	(224,959)	(155,093)	31%
Total REVENUE	(2,532,277)	(2,680,528)	(3,606,148)	54,505	(3,551,643)	(871,115)	75%
Total FINANCE	(17,722)	119,238	1,543,893	47,235	1,591,128	1,471,890	7%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	1,263,229	1,304,740	2,717,893	(204,274)	2,513,619	1,208,879	52%
Administrative	937	4,787	30,085		30,085	25,298	16%
Purchased Goods	1,115,748	1,345,567	1,497,574	37,092	1,534,666	189,099	88%
Purchased Services	537,251	691,451	1,212,891	(8,383)	1,204,508	513,057	57%
Total EXPENDITURES	2,917,165	3,346,545	5,458,443	(175,565)	5,282,878	1,936,333	63%
REVENUE							
Financing Revenue	(110,188)	(60,961)	(219,689)		(219,689)	(158,728)	28%
User Fees and Service Charges	(20)		(100)		(100)	(100)	
Reallocated Revenue			(115,886)	48,286	(67,600)	(67,600)	
Total REVENUE	(110,208)	(60,961)	(335,675)	48,286	(287,389)	(226,428)	21%
Total INFORMATION TECHNOLOGY	2,806,957	3,285,584	5,122,768	(127,279)	4,995,489	1,709,905	66%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	437,643	766,962	1,124,432	250,000	1,374,432	607,470	56%
Administrative	47,137	70,432	261,751		261,751	191,319	27%
Purchased Goods	2,623	17,240	66,857		66,857	49,617	26%
Purchased Services	49,516	11,234	185,568	400	185,968	174,734	6%
Total EXPENDITURES	536,919	865,868	1,638,608	250,400	1,889,008	1,023,140	46%
REVENUE							
Financing Revenue	(147,403)	(150,939)	(150,939)		(150,939)		100%
Reallocated Revenue	(71,975)	(71,176)	(144,482)		(144,482)	(73,306)	49%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

CORPORATE SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Total REVENUE	(219,378)	(222,115)	(295,421)		(295,421)	(73,306)	75%
Total HUMAN RESOURCES	317,541	643,753	1,343,187	250,400	1,593,587	949,834	40%
LEGISLATIVE & LEGAL SERVICES							
EXPENDITURES							
Salaries and Benefits	1,279,714	1,307,304	2,670,748	62,312	2,733,060	1,425,756	48%
Administrative	18,844	17,562	54,544	1,400	55,944	38,382	31%
Financial	15,969	21,576	28,834		28,834	7,258	75%
Purchased Goods	11,466	3,112	20,891		20,891	17,779	15%
Purchased Services	183,259	549,355	649,846	50,385	700,231	150,876	78%
Reallocated Expenses	58,743	60,139	103,095		103,095	42,956	58%
Total EXPENDITURES	1,567,995	1,959,048	3,527,958	114,097	3,642,055	1,683,007	54%
REVENUE							
Financing Revenue	(61,937)	(63,420)	(133,736)		(133,736)	(70,316)	47%
Recoveries and Donations	(773)	(63,712)	(21,500)	(63,712)	(85,212)	(21,500)	75%
User Fees and Service Charges	(602,795)	(767,703)	(1,899,779)	117,500	(1,782,279)	(1,014,576)	43%
Total REVENUE	(665,505)	(894,835)	(2,055,015)	53,788	(2,001,227)	(1,106,392)	45%
Total LEGISLATIVE & LEGAL SERVICES	902,490	1,064,213	1,472,943	167,885	1,640,828	576,615	65%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	328,250	450,737	926,116	(48,369)	877,747	427,010	51%
Administrative	1,537	14,614	18,937		18,937	4,323	77%
Purchased Goods	516	872	8,000		8,000	7,128	11%
Purchased Services	29,998	13,236	74,440	(4,531)	69,909	56,673	19%
Total EXPENDITURES	360,301	479,459	1,027,493	(52,900)	974,593	495,134	49%
REVENUE							
Financing Revenue	(8,689)	(191,972)	(191,972)		(191,972)		100%
Total REVENUE	(8,689)	(191,972)	(191,972)		(191,972)		100%
Total STRATEGIC COMMUNICATIONS	351,612	287,487	835,521	(52,900)	782,621	495,134	37%
Total CORPORATE SERVICES	4,360,878	5,400,275	10,318,312	285,341	10,603,653	5,203,378	51%
Total CORPORATE SERVICES	4,360,878	5,400,275	10,318,312	285,341	10,603,653	5,203,378	51%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

GENERAL GOVERNMENT

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	400,735	3,698		559	559	(3,139)	662%
Administrative	44,927	22,190	120,000		120,000	97,810	18%
Financial	3,048,975	3,403,843	3,451,561	247,174	3,698,735	294,892	92%
Transfers to Own Funds	20,314,618	22,812,277	32,164,195	(1,095,309)	31,068,886	8,256,609	73%
Purchased Goods	226,813						
Purchased Services	265,915	110,015	274,365	(160,663)	113,702	3,687	97%
Reallocated Expenses	3,890						
Total EXPENDITURES	24,305,873	26,352,023	36,010,121	(1,008,239)	35,001,882	8,649,859	75%
REVENUE							
External Revenue Transferred to Reser	(2,631,517)	(2,584,850)	(7,694,070)	1,122,910	(6,571,160)	(3,986,310)	39%
Financing Revenue	(2,775,287)	(2,033,585)	(8,509,188)	1,977,164	(6,532,024)	(4,498,439)	31%
Taxation	(67,376,839)	(71,235,016)	(71,907,021)	10,950	(71,896,071)	(661,055)	99%
Payments In Lieu	(933,952)	(995,739)	(950,890)	(44,392)	(995,282)	457	100%
Grants		(1,744,267)		(2,495,534)	(2,495,534)	(751,267)	70%
Recoveries and Donations	(90,422)						
User Fees and Service Charges	(569,063)	(1,395,907)	(2,910,378)	139,740	(2,770,638)	(1,374,731)	50%
Reallocated Revenue	(845,259)	(866,565)	(1,931,774)	(162,463)	(2,094,237)	(1,227,672)	41%
Total REVENUE	(75,222,339)	(80,855,929)	(93,903,321)	548,375	(93,354,946)	(12,499,017)	87%
Total GENERAL GOVERNMENT	(50,916,466)	(54,503,906)	(57,893,200)	(459,864)	(58,353,064)	(3,849,158)	93%
Total GENERAL GOVERNMENT	(50,916,466)	(54,503,906)	(57,893,200)	(459,864)	(58,353,064)	(3,849,158)	93%
Total GENERAL GOVERNMENT	(50,916,466)	(54,503,906)	(57,893,200)	(459,864)	(58,353,064)	(3,849,158)	93%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

COMMUNITY SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITIES							
EXPENDITURES							
Salaries and Benefits	2,209,712	1,914,918	5,197,869	(636,852)	4,561,017	2,646,099	42%
Administrative	8,787	7,678	39,963	(626)	39,337	31,659	20%
Financial	325,995	126,195	386,334	(22,224)	364,110	237,915	35%
Transfers to Own Funds	1,620,773	1,891,892	1,772,757		1,772,757	(119,135)	107%
Purchased Goods	260,237	63,047	758,827	(132,855)	625,972	562,925	10%
Purchased Services	2,293,538	1,679,151	5,483,158	(404,185)	5,078,973	3,399,822	33%
Reallocated Expenses	32,921	74,728	172,483	(33,429)	139,054	64,326	54%
Total EXPENDITURES	6,751,963	5,757,609	13,811,391	(1,230,171)	12,581,220	6,823,611	46%
REVENUE							
Financing Revenue	(293,233)	(451,345)	(632,677)	105,181	(527,496)	(76,151)	86%
Grants	(464,034)	(585,046)	(910,117)	10,000	(900,117)	(315,071)	65%
Recoveries and Donations	(163,219)	(5,798)	(68,551)		(68,551)	(62,753)	8%
User Fees and Service Charges	(2,084,609)	(486,196)	(5,139,748)	2,046,408	(3,093,340)	(2,607,144)	16%
Reallocated Revenue	(198,270)		(423,651)	60,429	(363,222)	(363,222)	
Total REVENUE	(3,203,365)	(1,528,385)	(7,174,744)	2,222,018	(4,952,726)	(3,424,341)	31%
Total RECREATION AND CULTURE FA	3,548,598	4,229,224	6,636,647	991,847	7,628,494	3,399,270	55%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	1,632,648	1,728,716	2,622,884	487,744	3,110,628	1,381,912	56%
Administrative	15,375	15,711	40,374		40,374	24,663	39%
Financial	(1,864)	24,476	59,893		59,893	35,417	41%
Transfers to Own Funds	269,307	191,789	304,406		304,406	112,617	63%
Purchased Goods	24,743	25,013	63,600	(5,741)	57,859	32,846	43%
Purchased Services	456,201	473,787	1,004,862	15,731	1,020,593	546,806	46%
Reallocated Expenses	21,687	42,241	68,795		68,795	26,554	61%
Total EXPENDITURES	2,418,097	2,501,733	4,164,814	497,734	4,662,548	2,160,815	54%
REVENUE							
Financing Revenue	(871,122)	(797,925)	(1,377,877)		(1,377,877)	(579,952)	58%
Recoveries and Donations	(13,127)	(20,310)	(21,114)		(21,114)	(804)	96%
User Fees and Service Charges	(145,035)	(144,610)	(294,686)	30,498	(264,188)	(119,578)	55%
Total REVENUE	(1,029,284)	(962,845)	(1,693,677)	30,498	(1,663,179)	(700,334)	58%
Total ADMINISTRATION AND CIVIC FA	1,388,813	1,538,888	2,471,137	528,232	2,999,369	1,460,481	51%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	1,450,186	1,057,469	3,455,180	(751,572)	2,703,608	1,646,139	39%

TOWN OF MILTON
OPERATING FINANCIAL STATEMENT
July 2021

COMMUNITY SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Administrative	8,931	2,413	45,609	(12,654)	32,955	30,542	7%
Financial	21,341	19,129	329,855	(39,225)	290,630	271,501	7%
Transfers to Own Funds			3,350		3,350	3,350	
Purchased Goods	31,381	32,338	187,930	(61,133)	126,797	94,459	26%
Purchased Services	70,819	76,586	656,805	(84,605)	572,200	495,614	13%
Reallocated Expenses			30,750	(367)	30,383	30,383	
Total EXPENDITURES	1,582,658	1,187,935	4,709,479	(949,556)	3,759,923	2,571,988	32%
REVENUE							
Financing Revenue	(43,263)	(21,622)	(323,640)	21,164	(302,476)	(280,854)	7%
Grants	(14,400)	(81,019)	(48,000)	(77,244)	(125,244)	(44,225)	65%
Recoveries and Donations	(42,327)	(870)	(382,180)	9,735	(372,445)	(371,575)	
User Fees and Service Charges	(775,404)	(199,977)	(2,355,246)	1,056,989	(1,298,257)	(1,098,280)	15%
Total REVENUE	(875,394)	(303,488)	(3,109,066)	1,010,644	(2,098,422)	(1,794,934)	14%
Total PROGRAMS	707,264	884,447	1,600,413	61,088	1,661,501	777,054	53%
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	3,503,339	3,622,824	6,803,928	(63,993)	6,739,935	3,117,111	54%
Administrative	3,354	3,347	43,304		43,304	39,957	8%
Transfers to Own Funds	1,633,498	1,658,785	1,658,785		1,658,785		100%
Purchased Goods	774,752	897,258	1,805,768	(312,403)	1,493,365	596,107	60%
Purchased Services	2,694,449	2,783,384	7,791,845	(597,240)	7,194,605	4,411,221	39%
Fleet Expenses	510,311	496,954	1,011,430		1,011,430	514,476	49%
Reallocated Expenses	1,912,281	2,118,164	3,642,412		3,642,412	1,524,248	58%
Total EXPENDITURES	11,031,984	11,580,716	22,757,472	(973,636)	21,783,836	10,203,120	53%
REVENUE							
Financing Revenue	(19,758)	(9,153)	(241,749)		(241,749)	(232,596)	4%
Grants				(100,000)	(100,000)	(100,000)	
Recoveries and Donations	(1,537,987)	(1,558,141)	(3,359,174)	410,763	(2,948,411)	(1,390,270)	53%
User Fees and Service Charges	(159,117)	(107,968)	(1,074,710)	(9,725)	(1,084,435)	(976,467)	10%
Reallocated Revenue	(2,091,964)	(2,358,005)	(4,051,502)	(3,633)	(4,055,135)	(1,697,130)	58%
Total REVENUE	(3,808,826)	(4,033,267)	(8,727,135)	297,405	(8,429,730)	(4,396,463)	48%
Total OPERATIONS	7,223,158	7,547,449	14,030,337	(676,231)	13,354,106	5,806,657	57%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	144,170	126,733	268,962		268,962	142,229	47%
Administrative	1,078	6,670	9,904		9,904	3,234	67%
Financial			300		300	300	
Transfers to Own Funds	1,326,511	1,376,578	1,376,578		1,376,578		100%

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COMMUNITY SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
Purchased Goods	2,466	3,557	13,778		13,778	10,221	26%
Purchased Services	1,619,419	2,098,818	4,403,857	181,478	4,585,335	2,486,517	46%
Fleet Expenses	450,901	476,701	1,285,900	(96,628)	1,189,272	712,571	40%
Reallocated Expenses	59,966	54,204	66,826	4,000	70,826	16,622	77%
Total EXPENDITURES	3,604,511	4,143,261	7,426,105	88,850	7,514,955	3,371,694	55%
REVENUE							
Financing Revenue	(1,591,481)	(976,772)	(1,276,772)		(1,276,772)	(300,000)	77%
Grants				(662,512)	(662,512)	(662,512)	
Recoveries and Donations	(94,599)	(18,924)	(308,525)	192,334	(116,191)	(97,267)	16%
User Fees and Service Charges	(313,855)	(297,639)	(1,034,089)	503,768	(530,321)	(232,682)	56%
Total REVENUE	(1,999,935)	(1,293,335)	(2,619,386)	33,590	(2,585,796)	(1,292,461)	50%
Total TRANSIT	1,604,576	2,849,926	4,806,719	122,440	4,929,159	2,079,233	58%
Total COMMUNITY SERVICES	14,472,409	17,049,934	29,545,253	1,027,376	30,572,629	13,522,695	56%
Total COMMUNITY SERVICES	14,472,409	17,049,934	29,545,253	1,027,376	30,572,629	13,522,695	56%

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DEVELOPMENT SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
DEVELOPMENT SERVICES							
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,056,907	1,191,326	2,171,136	56,444	2,227,580	1,036,254	53%
Administrative	1,127	7,388	52,279		52,279	44,891	14%
Purchased Services	20,115	39,974	52,077	(54)	52,023	12,049	77%
Total EXPENDITURES	1,078,149	1,238,688	2,275,492	56,390	2,331,882	1,093,194	53%
REVENUE							
Financing Revenue	(280,887)	(327,043)	(597,936)	(19,780)	(617,716)	(290,673)	53%
Recoveries and Donations	(7,648)	(20,075)	(43,850)		(43,850)	(23,775)	46%
User Fees and Service Charges	(1,645,778)	(1,600,456)	(1,204,006)	(693,832)	(1,897,838)	(297,382)	84%
Total REVENUE	(1,934,313)	(1,947,574)	(1,845,792)	(713,612)	(2,559,404)	(611,830)	76%
Total PLANNING SERVICES	(856,164)	(708,886)	429,700	(657,222)	(227,522)	481,364	312%
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,714,190	1,744,263	3,749,847	(156,305)	3,593,542	1,849,279	49%
Administrative	31,076	39,474	137,504		137,504	98,030	29%
Financial	(10)	10				(10)	
Transfers to Own Funds		1,713,339	3,530,215	96,678	3,626,893	1,913,554	47%
Purchased Goods	2,542	830	16,095		16,095	15,265	5%
Purchased Services	14,623	17,516	36,537	5,780	42,317	24,801	41%
Reallocated Expenses	885,850	913,408	2,270,419	59,672	2,330,091	1,416,683	39%
Total EXPENDITURES	2,648,271	4,428,840	9,740,617	5,825	9,746,442	5,317,602	45%
REVENUE							
Financing Revenue	(193,658)	(8,916)	(8,916)		(8,916)		100%
User Fees and Service Charges	(2,280,983)	(4,820,058)	(9,731,699)	(5,824)	(9,737,523)	(4,917,465)	49%
Total REVENUE	(2,474,641)	(4,828,974)	(9,740,615)	(5,824)	(9,746,439)	(4,917,465)	50%
Total BUILDING SERVICES	173,630	(400,134)	2	1	3	400,137	(13,337,800%)
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	847,064	939,353	2,055,459	(197,063)	1,858,396	919,043	51%
Administrative	6,857	13,316	33,267		33,267	19,951	40%
Financial			41,095		41,095	41,095	
Transfers to Own Funds	271,000						
Purchased Goods	9,161	9,818	35,730		35,730	25,912	27%
Purchased Services	855,577	623,239	1,912,899	49,762	1,962,661	1,339,422	32%
Reallocated Expenses	105	2,532	7,926		7,926	5,394	32%
Total EXPENDITURES	1,989,764	1,588,258	4,086,376	(147,301)	3,939,075	2,350,817	40%

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DEVELOPMENT SERVICES

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
REVENUE							
Financing Revenue	(643,454)	(686,681)	(1,041,773)		(1,041,773)	(355,092)	66%
Recoveries and Donations	(10,520)	(9,123)	(12,657)		(12,657)	(3,534)	72%
User Fees and Service Charges	(80,620)	(74,382)	(291,923)	(160,365)	(452,288)	(377,906)	16%
Total REVENUE	(734,594)	(770,186)	(1,346,353)	(160,365)	(1,506,718)	(736,532)	51%
Total INFRASTRUCTURE MANAGEMEN	1,255,170	818,072	2,740,023	(307,666)	2,432,357	1,614,285	34%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	859,613	786,246	1,874,373	(215,404)	1,658,969	872,723	47%
Administrative	9,893	8,072	22,253		22,253	14,181	36%
Purchased Goods	86		1,036		1,036	1,036	
Purchased Services	244,030	84,344	214,351	11,901	226,252	141,908	37%
Total EXPENDITURES	1,113,622	878,662	2,112,013	(203,503)	1,908,510	1,029,848	46%
REVENUE							
Financing Revenue	(47,786)	(24,665)	(101,601)	21,307	(80,294)	(55,629)	31%
Recoveries and Donations	(27,453)	158	(84,420)	11,364	(73,056)	(73,214)	
User Fees and Service Charges	(750,802)	(822,176)	(1,642,940)	100,532	(1,542,408)	(720,232)	53%
Reallocated Revenue	(111,949)	(118,331)	(229,797)	16,781	(213,016)	(94,685)	56%
Total REVENUE	(937,990)	(965,014)	(2,058,758)	149,984	(1,908,774)	(943,760)	51%
Total DEVELOPMENT ENGINEERING	175,632	(86,352)	53,255	(53,519)	(264)	86,088	32,709%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	386,767	247,694	425,931	66,532	492,463	244,769	50%
Administrative	3,289	3,679	16,599		16,599	12,920	22%
Purchased Goods	7,605	10,055	47,950		47,950	37,895	21%
Purchased Services	139,763	132,426	69,470	135,362	204,832	72,406	65%
Total EXPENDITURES	537,424	393,854	559,950	201,894	761,844	367,990	52%
REVENUE							
Financing Revenue	(54,850)	(100,106)	(97,470)		(97,470)	2,636	103%
Recoveries and Donations		(18,141)				18,141	
User Fees and Service Charges		(20,542)				20,542	
Total REVENUE	(54,850)	(138,789)	(97,470)		(97,470)	41,319	142%
Total ADMINISTRATION	482,574	255,065	462,480	201,894	664,374	409,309	38%
Total DEVELOPMENT SERVICES	1,230,842	(122,235)	3,685,460	(816,512)	2,868,948	2,991,183	(4%)
Total DEVELOPMENT SERVICES	1,230,842	(122,235)	3,685,460	(816,512)	2,868,948	2,991,183	(4%)

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LIBRARY

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,595,610	1,893,633	3,700,064	(263,490)	3,436,574	1,542,941	55%
Administrative	17,530	27,363	36,315		36,315	8,952	75%
Financial	3,711	2,847	5,728		5,728	2,881	50%
Transfers to Own Funds	577,936	604,003	604,003		604,003		100%
Purchased Goods	196,248	198,950	283,606		283,606	84,656	70%
Purchased Services	158,802	256,171	460,602	7,905	468,507	212,336	55%
Reallocated Expenses	193,229	1,208	386,926	(22,500)	364,426	363,218	
Total EXPENDITURES	2,743,066	2,984,175	5,477,244	(278,085)	5,199,159	2,214,984	57%
REVENUE							
Financing Revenue	(363,416)	(167,903)	(167,903)	123,401	(44,502)	123,401	377%
Taxation	(4,785,491)	(5,039,861)	(5,039,861)		(5,039,861)		100%
Grants			(57,554)		(57,554)	(57,554)	
Recoveries and Donations	(6,188)	(12,493)	(14,596)	(7,333)	(21,929)	(9,436)	57%
User Fees and Service Charges	(32,323)	(17,531)	(197,328)	162,017	(35,311)	(17,780)	50%
Total REVENUE	(5,187,418)	(5,237,788)	(5,477,242)	278,085	(5,199,157)	38,631	101%
Total LIBRARY	(2,444,352)	(2,253,613)	2		2	2,253,615	(112,680,650%)
Total LIBRARY	(2,444,352)	(2,253,613)	2		2	2,253,615	(112,680,650%)
Total LIBRARY	(2,444,352)	(2,253,613)	2		2	2,253,615	(112,680,650%)

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HOSPITAL EXPANSION

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,921,021	1,940,810	2,503,090		2,503,090	562,280	78%
Total EXPENDITURES	1,921,021	1,940,810	2,503,090		2,503,090	562,280	78%
REVENUE							
Financing Revenue	(2,504,950)	(2,503,090)	(2,503,090)		(2,503,090)		100%
Total REVENUE	(2,504,950)	(2,503,090)	(2,503,090)		(2,503,090)		100%
Total HOSPITAL EXPANSION	(583,929)	(562,280)				562,280	
Total HOSPITAL EXPANSION	(583,929)	(562,280)				562,280	
Total HOSPITAL EXPANSION	(583,929)	(562,280)				562,280	

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BIA

	2020 YTD ACTUAL	2021 YTD ACTUAL	ANNUAL BUDGET	FORECAST CHANGES	FORECAST BUDGET	VARIANCE	PERCENT of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	63,979	78,659	141,125		141,125	62,466	56%
Administrative		45				(45)	
Financial	2,570	2,083	3,500		3,500	1,417	60%
Purchased Goods	413	701	7,500		7,500	6,799	9%
Purchased Services	26,103	47,022	140,394		140,394	93,372	33%
Reallocated Expenses	3,000	3,000	3,500		3,500	500	86%
Total EXPENDITURES	96,065	131,510	296,019		296,019	164,509	44%
REVENUE							
Financing Revenue		(39,132)	(39,132)		(39,132)		100%
Taxation	(232,279)	(235,110)	(238,637)		(238,637)	(3,527)	99%
Grants		(6,088)				6,088	
Recoveries and Donations		(4,568)	(500)		(500)	4,068	914%
User Fees and Service Charges	(200)	(725)	(500)		(500)	225	145%
Reallocated Revenue			(17,250)		(17,250)	(17,250)	
Total REVENUE	(232,479)	(285,623)	(296,019)		(296,019)	(10,396)	96%
Total BIA	(136,414)	(154,113)				154,113	
Total BIA	(136,414)	(154,113)				154,113	
Total BIA	(136,414)	(154,113)				154,113	