

The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: June 21, 2021

Report No: CORS-034-21

Subject: Capital and Operating Financial Statements - April 2021

Recommendation: THAT report CORS-034-21 covering the capital and operating

financial statements as at April 30, 2021, be received for

information.

EXECUTIVE SUMMARY

 Capital and operating statements as at April 30, 2021 are attached for informational purposes.

- While the 2021 budget included estimated financial impacts of the pandemic, the provincial lockdowns and stay-at-home orders have resulted in changes to projections.
- In the areas most impacted by the pandemic (recreation and transit) it is expected that the Town will experience revenue losses of \$10.2 million to \$12.1 million.
- After program savings in those same areas is considered (i.e. part time staffing, utilitities and contracts), a remaining pressure of \$4.3 million to \$5.7 million is anticipated.
- The pressures will be mitigated through a combination of federal and provincial funding, cost constraint and internal reserves.
- A detailed review of the Town-wide financial results is underway, and a staff report
 will be presented to Council in July 2021, which will provide a comprehensive
 update on how the financial impacts of the pandemic will be mitigated, between
 federal/provincial funding, internal mitigation and use of reserves.

REPORT

Background

In accordance with the approved Budget Management Policy (policy no. 113), the attached financial statements are being submitted for informational purposes to report on the capital and operating budgets as at April 30, 2021. The statements are presented on a cash basis and therefore exclude accruals.



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Background

A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

Discussion

The attached operating statements reflect the original approved budget for 2021. Although estimated impacts from the pandemic were included in the 2021 approved budget, the various provincial lockdowns and stay-at-home orders experienced to date in 2021 will result in changes to those projections.

Financial impacts from the pandemic

As previously discussed in CORS-030-21, revenue losses in the areas most impacted by the pandemic i.e. Recreation and Transit are anticipated to range between \$10.2 million and \$12.1 million, relative to budgeted revenue losses of \$6.7 million. After related program savings such as part time staffing, utilities and contracts are considered, a remaining pressure of \$4.3 million to \$5.7 million is anticipated, relative to a budgeted pressure of \$2.8 million.

Federal and provincial funding from the Safe Restart Program and 2021 COVID-19 Recovery Funding for Municipalities program is expected to offset almost half of the total amount. The remaining pressure, which may range between \$1.9 million to \$2.8 million, would need to be funded through a combination cost constraint, revenue generation or utilization of reserves.

The 2021 budget already included planned cost constraint savings of \$1.4 million along with a potential draw from the Tax Rate Stabilization Reserve in the amount of \$1.4 million.

Comprehensive Re-Forecasting of Operating Budget

A full review and update of the Town-wide operating budget is underway which will provide a financial outlook for 2021 across all Town services. This review will enable a comprehensive update on the anticipated funding of the pandemic between federal/provincial funding, internal mitigation and use of reserves. The resulting staff report will be presented to Council in July 2021.

Financial Impact

The financial position of the Town will continue to change as a result of new information and decisions made on the re-opening of services. Staff will continue to monitor the Town's



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Financial Impact

position with the next comprehensive review of the projected year-end financials taking place at May month end.

Respectfully submitted,

Glen Cowan Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm. MBA 905-878-7252 x2316

Attachments

Appendix A Capital and Operating Financial Statements as at April 30, 2021

CAO Approval Andrew M. Siltala Chief Administrative Officer

Current Year Capital

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
EXExecutive Services						
Active	\$6,804,604	\$315,968	\$7,120,572	\$3,264,905	46%	\$3,855,667
Total EX Executive Services	\$6,804,604	\$315,968	\$7,120,572	\$3,264,905	46%	\$3,855,667
CCCorporate Services						
Active	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660
Total CO Corporate Services	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660
CMCommunity Services						
Active	\$111,256,652	\$3,540,942	\$114,797,594	\$78,255,924	68%	\$36,541,670
Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total CM Community Services	\$115,083,380	\$2,980,718	\$118,064,098	\$81,513,161	69%	\$36,550,937
DVDevelopment Services						
Active	\$206,673,651	(\$8,338,218)	\$198,335,433	\$90,111,506	45%	\$108,223,927
Completed Pending Warranty	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,044,282	94%	\$1,435,643
Total DV Development Services	\$231,183,775	(\$10,368,417)	\$220,815,358	\$111,155,787	50%	\$109,659,571
LBLibrary						
Active	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total LB Library	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total Current Year Capital	\$385,676,249	(\$6,304,559)	\$379,371,690	\$207,483,407	55%	\$171,888,283

Executive Services

	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LID
Active						
Office of the CAO						
Office of the CAO						
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Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,058
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,063
Economic Development Strategy Plan	\$92,700		\$92,700			\$92,700
Council Staff Work Plan	\$317,169		\$317,169			\$317,169
Total Office of the CAO	\$1,436,860	\$96,000	\$1,532,860	\$495,064	32%	\$1,037,796
Total Office of the CAO	\$1,436,860	\$96,000	\$1,532,860	\$495,064	32%	\$1,037,796
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$81,422		\$81,422	\$2,372	3%	\$79,050
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$4,432	6%	\$69,293
Replace/Refurbish Tanker Trucks	\$671,828		\$671,828	\$616,136	92%	\$55,692
Chief Officers Vehicle	\$78,020		\$78,020			\$78,020
Rescue Truck Replacement/Refurbishment	\$38,295		\$38,295	\$1,295	3%	\$37,000
Pumper/Rescue Units Refurbishment	\$1,006,615		\$1,006,615	\$3,819		\$1,002,796
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$2,083,805		\$2,083,805	\$631,953	30%	\$1,451,852
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,356,711	98%	\$29,312
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$67,241	7%	\$844,172
Total Fire Fleet Equipment - Growth Related	\$2,228,076	\$69,360	\$2,297,436	\$1,423,952	62%	\$873,484
Fire - Replacement						
Special Operations Equipment Replacement	\$25,750		\$25,750			\$25,750
Air Monitoring Replacement	\$28,665		\$28,665	\$245	1%	\$28,420
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,547
Personal Protective Clothing Replacement	\$245,140	(\$17,995)	\$227,145	\$226,524	100%	\$621
Helmet Replacement	\$17,510	(ψ,σσσ)	\$17,510	\$6,465	37%	\$11,045
Bunker Gear Replacement - Employee Turnover	\$80,479	(\$110)	\$80,369	\$25,086	31%	\$55,283
Hazardous Material Equipment Replacement	\$51,625	(Ψ110)	\$51,625	\$2,287	4%	\$49,338
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,944
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$4,458	29%	\$11,067
Portable Pumps Replacement						\$22,686
Air Filling System Replacement	\$25,875 \$82,600		\$25,875 \$82,600	\$3,189 \$48,286	12% 58%	\$34,314
	\$59,019			\$40,200	98%	\$34,314 \$1,130
Firefighter Pager Replacement Fire Prevention Equipment Replacement			\$59,019 \$56,650	φυ1,009	9070	\$1,130 \$56,650
1	\$56,650 \$15,450		\$56,650 \$15,450			
Battery & Radio Parts Replacement	\$15,450	(640.405)	\$15,450	¢440.540	E00/	\$15,450
Total Fire - Replacement	\$753,868	(\$18,105)	\$735,763	\$413,519	56%	\$322,244
Fire - Growth Specialized Equipment Training Structure - Growth	\$36,050		\$36,050	\$1,050	3%	\$35,000

Executive Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Bunker Gear and Recruit Package - Growth	\$90,856	(\$3,115)	\$87,741	\$70,975	81%	\$16,766
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$8,881	22%	\$31,060
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$23,466	86%	\$3,952
Emergency Medical Equipment Growth	\$22,452		\$22,452	\$22,049	98%	\$403
Total Fire - Growth	\$301,995	(\$3,115)	\$298,880	\$182,247	61%	\$116,633
Fire Administration						
Fire Master Plan		\$171,828	\$171,828	\$118,170	69%	\$53,658
Total Fire Administration		\$171,828	\$171,828	\$118,170	69%	\$53,658
Total Fire	\$5,367,744	\$219,968	\$5,587,712	\$2,769,841	50%	\$2,817,871
Total Active	\$6,804,604	\$315,968	\$7,120,572	\$3,264,905	46%	\$3,855,667
Total EX Executive Services	\$6,804,604	\$315,968	\$7,120,572	\$3,264,905	46%	\$3,855,667
Total Executive Services	\$6,804,604	\$315,968	\$7,120,572	\$3,264,905	46%	\$3,855,667

Corporate Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
CCCorporate Services						
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$4,501,323	\$745,722	\$5,247,045	\$2,884,059	55%	\$2,362,986
Special Financial Studies	\$483,313		\$483,313	\$50,985	11%	\$432,328
Development Charges Study	\$258,750		\$258,750	\$133,259	52%	\$125,491
Asset Management Plan	\$439,000	(\$133,927)	\$305,073	\$73,773	24%	\$231,300
User Fee Update	\$77,250		\$77,250			\$77,250
Total Finance	\$5,759,636	\$611,795	\$6,371,431	\$3,142,076	49%	\$3,229,355
Human Resources						
Compensation Plan	\$76,313		\$76,313	\$51,180	67%	\$25,133
Employee Strategic Development	\$149,150		\$149,150	\$6,950	5%	\$142,200
Health and Safety Audit/Implementation	\$175,475		\$175,475	\$4,125	2%	\$171,350
Workplace Accommodation	\$30,900		\$30,900	\$2,752	9%	\$28,148
Total Human Resources	\$431,838		\$431,838	\$65,007	15%	\$366,831
Information Technology						
Technology Strategic Plan	\$234,875		\$234,875	\$19,409	8%	\$215,466
Technology Replacement/Upgrade	\$773,850		\$773,850	\$484,926	63%	\$288,924
Phone System Changes/Upgrade	\$297,299		\$297,299	\$76,485	26%	\$220,814
PC Workstation Complement Changes	\$57,467		\$57,467	\$1,630	3%	\$55,837
E-Services Strategy Implementation	\$775,516		\$775,516	\$202,279	26%	\$573,237
GIS/Geosmart Infrastructure	\$756,992	(\$32,563)	\$724,429	\$301,386	42%	\$423,043
Application/Software Upgrades	\$144,885		\$144,885	\$12,715	9%	\$132,170
Radio Communications Backup Upgrades	\$1,381,782		\$1,381,782	\$43,777	3%	\$1,338,005
Enterprise Content Management	\$585,467		\$585,467	\$31,684	5%	\$553,783
Enterprise Contact Management	\$52,406		\$52,406			\$52,406
Emergency Operations Centre	\$49,583		\$49,583	\$285	1%	\$49,298
Open Data Initiative	\$31,444		\$31,444	\$458	1%	\$30,986
Mobile Parking Enforement	\$624,810		\$624,810	\$24,386	4%	\$600,424
Human Resources Information System	\$3,340,017		\$3,340,017			\$3,340,017
Department Specific Tech Initiatives	\$3,406,407	\$1,298,511	\$4,704,918	\$2,210,790	47%	\$2,494,128
Technology Infrastructure Initiative	\$3,831,706	\$34,431	\$3,866,137	\$2,335,802	60%	\$1,530,335
Property Tax System Replacement	\$1,922,955	(\$1,731,092)	\$191,863	\$64,088	33%	\$127,775
Building Public Portal Implementation	\$52,406		\$52,406			\$52,406
Financial Enterprise Systems	\$225,348		\$225,348	\$2,748	1%	\$222,600
Recreation Management System	\$25,155		\$25,155			\$25,155
Fire Department Emergency Systems	\$241,069		\$241,069			\$241,069
Building and Permit Systems	\$31,444		\$31,444			\$31,444
Facility Infrastructure and Networking	\$1,897,225		\$1,897,225	\$458,339	24%	\$1,438,886
Enterprise Licencing and Compliance	\$1,079,240		\$1,079,240	\$228,707	21%	\$850,533
Milton Air Photo Mapping	\$31,444		\$31,444	\$916	3%	\$30,528
Legacy Systems	\$76,239	\$51,440	\$127,679	\$90,658	71%	\$37,021
Agenda Management System		\$13,489	\$13,489	\$393	3%	\$13,096

Corporate Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Total Information Technology	\$21,927,031	(\$365,783)	\$21,561,248	\$6,591,861	31%	\$14,969,387
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$1,126	4%	\$27,364
Easement Database	\$71,845		\$71,845	\$15,349	21%	\$56,496
Total Legislative & Legal Services	\$100,335		\$100,335	\$16,475	16%	\$83,860
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$195,930	42%	\$270,229
Total Marketing & Government Relations	\$466,159		\$466,159	\$195,930	42%	\$270,229
Total Corporate Services	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660
Total Active	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660
Total CO Corporate Services	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660
Total Corporate Services	\$28,684,999	\$246,012	\$28,931,011	\$10,011,351	35%	\$18,919,660

Community Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
CMCommunity Services						
Active						
Community Services						
Administration						
Parks Master Plan Update	\$234,269		\$234,269	\$82,417	35%	\$151,852
Service Strategy	\$110,834	\$48,637	\$159,471	\$103,359	65%	\$56,112
FOACM Children's Program Fundraising Campaign				\$1,142,003		(\$1,142,003)
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Total Administration	\$391,107	\$48,637	\$439,744	\$1,346,113	306%	(\$906,369)
Parks Redevelopment						
Omagh Park Redevelopment	\$1,013,846	(\$830)	\$1,013,016	\$101,324	10%	\$911,692
Playground Upgrades	\$76,940		\$76,940	\$3,256	4%	\$73,684
Kinsmen Park Redevelopment	\$80,561	\$12,457	\$93,018	\$92,534	99%	\$484
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$888,216	97%	\$30,074
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$578,944	92%	\$47,387
Cenrtre Park Redevelopment	\$416,161	\$53,309	\$469,470	\$458,593	98%	\$10,877
Court Park Redevelopment	\$416,161	\$24,720	\$440,881	\$440,140	100%	\$741
Coulson Park Redevelopment	\$421,914	(\$11,141)	\$410,773	\$72,473	18%	\$338,300
Coxe Park Redevelopment	\$584,781	(\$48,255)	\$536,526	\$69,709	13%	\$466,817
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$262,610	94%	\$18,000
Kingsleigh Park Redevelopment	\$569,728		\$569,728	\$2,361		\$567,367
Moorelands Park Redevelopment	\$44,830		\$44,830	\$8,379	19%	\$36,451
Park Improvements - Preservation	\$245,655		\$245,655	\$106,026	43%	\$139,629
Pioneer Cemetery - Preservation	\$40,961		\$40,961	\$6,038	15%	\$34,923
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$41,523	48%	\$44,679
Sam Sherratt Trail Redevelopment	\$56,045	\$14,238	\$70,283	\$12,206	17%	\$58,077
Total Parks Redevelopment	\$5,930,680	(\$7,166)	\$5,923,514	\$3,144,333	53%	\$2,779,181
Parks Growth						
Community Park - External to Boyne	\$310,101	\$63,596	\$373,697	\$247,096	66%	\$126,601
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,268	18%	\$352,450
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,021,467	93%	\$230,688
Parkland Dedication Bench Mark Update	\$39,120	\$10,202	\$49,322	\$43,550	88%	\$5,772
Playground Growth	\$70,811		\$70,811	\$7,514	11%	\$63,297
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$695,147	87%	\$106,586
Ford Village Square #1	\$381,820	\$3,097	\$384,917	\$361,355	94%	\$23,562
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$385,058	93%	\$27,156
District Park West - Boyne	\$133,900		\$133,900	\$6,760	5%	\$127,140
Boyne Village Square #3	\$430,938		\$430,938	\$49,079	11%	\$381,859
Cobban Neighbourhood Park - Boyne	\$187,559	(\$12,702)	\$174,857	\$7,893	5%	\$166,964
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$460	2%	\$27,608
Boyne Framgard Trail	\$69,107		\$69,107	\$61,396	89%	\$7,711
Total Parks Growth	\$7,315,873	(\$702,436)	\$6,613,437	\$4,966,042	75%	\$1,647,395
Facilities Redevelopment						.
Corporate Office Furniture	\$183,697	\$4,159	\$187,856	\$72,184	38%	\$115,672

Community Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANC
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Civic Facility Improvements	\$3,046,775	\$185,245	\$3,232,020	\$2,003,449	62%	\$1,228,5
Leisure Centre Upgrades	\$1,472,141	(\$146,100)	\$1,326,041	\$720,297	54%	\$605,7
Memorial Arena Facility Improvements	\$502,957	(\$20,119)	\$482,838	\$81,584	17%	\$401,2
Community Halls Improvements	\$268,461	(\$500)	\$267,961	\$200,437	75%	\$67,
Tonelli Sports Centre Improvements	\$289,977	(\$93,738)	\$196,239	\$126,615	65%	\$69,
Milton Sports Centre Upgrades	\$2,365,675	(\$20,444)	\$2,345,231	\$500,951	21%	\$1,844,
Mattamy National Cycling Centre Improvements	\$1,446,294		\$1,446,294	\$32,114	2%	\$1,414
Senior Centre Asset Restorations	\$6,283		\$6,283			\$6
Rotary Park Community Centre Improvements	\$191,412	(\$50,151)	\$141,261	\$50,953	36%	\$90
Milton Indoor Turf Centre Improvements	\$39,727		\$39,727			\$39
FirstOntario Arts Centre Milton Facility Improvements	\$497,300	(\$6,410)	\$490,890	\$25,302	5%	\$465
Civic Operations Centre Facility Improvements	\$216,334	(\$27,213)	\$189,121	\$43,723	23%	\$145
Fire Halls Facilities Improvements	\$806,313	(\$71,221)	\$735,092	\$350,020	48%	\$385
Fire Station No. 1 Training Facility	\$3,939,058	\$2,108,897	\$6,047,955	\$6,013,582	99%	\$34
Facility Audit Update	\$274,073		\$274,073	\$1,911	1%	\$272
Total Facilities Redevelopment	\$15,546,477	\$1,862,406	\$17,408,883	\$10,223,123	59%	\$7,185
Facilties Growth						
Town Hall Construction/Expansion	\$604,975		\$604,975	\$16,975	3%	\$588
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218
Sherwood Community Centre	\$43,852,164	\$1,071,115	\$44,923,279	\$39,878,863	89%	\$5,044
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235
Transit Operations Centre	\$13,044,545		\$13,044,545	\$382,019	3%	\$12,662
New Fire Station No. 5 - Boyne	\$6,965,659	\$1,220,186	\$8,185,845	\$7,729,790	94%	\$456
Branch No. 2 Building	\$7,196,649	(\$292,764)	\$6,903,885	\$5,107,071	74%	\$1,796
Total Facilties Growth	\$72,125,065	\$1,998,537	\$74,123,602	\$53,122,235	72%	\$21,001
Transit						
Transit						
Transit Bus Stop-Retrofit	\$73,600		\$73,600			\$73
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165
Transit Bus Pads	\$80,952		\$80,952	\$16,078	20%	\$64
Mobile Fare Payment Pilot	\$110,210		\$110,210	\$3,210	3%	\$107
Transit Scheduling Software	\$154,500	(\$7,867)	\$146,633	\$69,806	48%	\$76
Onboard Surveillance System	\$248,591	(\$2,636)	\$245,955			\$245
Total Transit	\$838,628	(\$10,503)	\$828,125	\$94,870	11%	\$733
Transit Fleet Replacement						
Transit Bus Non Growth: Replacement	\$1,178,681	\$10,316	\$1,188,997	\$1,115,249	94%	\$73
Specialized Transit Bus Non Growth	\$342,236	\$914	\$343,150	\$277,819	81%	\$65
Total Transit Fleet Replacement	\$1,520,917	\$11,230	\$1,532,147	\$1,393,069	91%	\$139
Total Transit	\$2,359,545	\$727	\$2,360,272	\$1,487,938	63%	\$872
Operations						
Fleet Equipment - Replacement						
3/4 Ton Pick-ups Replacement	\$398,886	\$43,595	\$442,481	\$264,782	60%	\$177
1 Ton Crew Dump Trucks	\$309,000	\$40,229	\$349,229			\$349
Tandem Axle Dump Truck	\$332,956	(\$2,890)	\$330,066	\$9,698	3%	\$320,

Community Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Enforcement Vehicles	\$84,460		\$84,460			\$84,460
Haul All/Packer	\$316,160	(\$74,692)	\$241,468	\$109,841	45%	\$131,627
Ice Resurfacer	\$192,818	\$212,316	\$405,134	\$295,134	73%	\$110,000
Tractors, Loaders & Back Hoes - Replacement	\$136,063	(\$2,876)	\$133,187			\$133,187
Brush Chipper	\$97,850	(\$4,321)	\$93,529			\$93,529
Landscape Trailer	\$9,476		\$9,476	\$9,498	100%	(\$22)
Sign Truck	\$329,600		\$329,600			\$329,600
Total Fleet Equipment - Replacement	\$2,207,269	\$211,361	\$2,418,630	\$688,952	28%	\$1,729,678
Fleet Equipment - Growth Related						
Tractors, Loaders & Back Hoes	\$591,451	\$21,718	\$613,169	\$283,781	46%	\$329,388
Total Fleet Equipment - Growth Related	\$591,451	\$21,718	\$613,169	\$283,781	46%	\$329,388
Forestry						
EAB Implementation Strategy	\$2,784,948	\$142,551	\$2,927,499	\$2,617,750	89%	\$309,749
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,000
Total Forestry	\$2,848,808	\$142,551	\$2,991,359	\$2,619,610	88%	\$371,749
Surface Treatment Program						
Surface Treatment Program	\$1,940,377	(\$35,393)	\$1,904,984	\$373,796	20%	\$1,531,188
Total Surface Treatment Program	\$1,940,377	(\$35,393)	\$1,904,984	\$373,796	20%	\$1,531,188
Total Operations	\$7,587,905	\$340,237	\$7,928,142	\$3,966,140	50%	\$3,962,002
Total Community Services	\$111,256,652	\$3,540,942	\$114,797,594	\$78,255,924	68%	\$36,541,670
Total Active	\$111,256,652	\$3,540,942	\$114,797,594	\$78,255,924	68%	\$36,541,670
Completed Pending Warranty						
Community Services						
Parks Growth						
Community Park South Sherwood - Willmott	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
New Trail Development (2012 & 2015)	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,942
Total Parks Growth	\$3,544,787	(\$507,396)	\$3,037,391	\$3,029,539	100%	\$7,852
Parks Redevelopment						
Wakefield Park Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Total Parks Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Total Community Services	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total CM Community Services	\$115,083,380	\$2,980,718	\$118,064,098	\$81,513,161	69%	\$36,550,937
Total Community Services	\$115,083,380	\$2,980,718	\$118,064,098	\$81,513,161	69%	\$36,550,937

Development Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
DVDevelopment Services						
Active						
Development Services Administration						
Eng. Serv. Administration						
Train Whistle Cessation Assessment		\$35,000	\$35,000			\$35,000
Total Eng. Serv. Administration		\$35,000	\$35,000			\$35,000
Total Development Services Administration		\$35,000	\$35,000			\$35,000
Infrastructure Management						
Urban Roads Redevelopment						
Bronte Street (Main St to Steeles Ave)	\$33,434,927	(\$5,167,726)	\$28,267,201	\$9,275,535	33%	\$18,991,666
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$246,012	6%	\$3,961,717
Victoria Street (Bronte St to James St)	\$986,010		\$986,010	\$42,381	4%	\$943,629
Elizabeth Street (Victoria St to Main St)	\$1,487,606		\$1,487,606	\$64,242	4%	\$1,423,364
Commercial Street (Main to Sydney)	\$1,414,813	(\$64,806)	\$1,350,007	\$750,718	56%	\$599,289
Bronte Street (Heslop to S. of Main)	\$2,725,394	\$17,662	\$2,743,056	\$1,850,306	67%	\$892,750
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$89,210	14%	\$551,538
Asphalt Overlay Program	\$21,320,909	\$653,412	\$21,974,321	\$10,858,294	49%	\$11,116,027
Total Urban Roads Redevelopment	\$66,232,794	(\$4,576,116)	\$61,656,678	\$23,176,697	38%	\$38,479,981
Urban Roads Growth						
Bronte St (Britannia to Louis St Laurent)	\$8,337,888	(\$3,370,493)	\$4,967,395	\$4,922,001	99%	\$45,394
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$10,640,063	\$4,522,511	\$15,162,574	\$6,596,231	44%	\$8,566,343
Main Street (James Snow Pkwy to 5th Line)	\$19,775,152	(\$3,173,120)	\$16,602,032	\$8,588,047	52%	\$8,013,985
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,773	100%	\$8,072
Thompson Road (Britannia to Louis St Laurent)	\$13,809,509	\$979,402	\$14,788,911	\$3,604,592	24%	\$11,184,319
5th Line (Hwy 401 to Derry Road)	\$26,876,854	(\$7,747,992)	\$19,128,862	\$4,257,845	22%	\$14,871,017
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,371,190	99%	\$133,341
Louis St Laurent (Yates to James Snow Parkway) Design	\$5,494,082	(\$2,360,934)	\$3,133,148	\$2,230,801	71%	\$902,347
Louis St Laurent (James Snow Parkway to Fifth Line)		\$7,257,648	\$7,257,648	\$35,501		\$7,222,147
Total Urban Roads Growth	\$106,306,625	(\$8,002,679)	\$98,303,946	\$47,356,982	48%	\$50,946,964
Rural Roads Redevelopment						
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$190,726	\$1,780,432	\$350,782	20%	\$1,429,650
Expanded Asphalt Program	\$5,703,836	(\$553,616)	\$5,150,220	\$2,193,068	43%	\$2,957,152
Appleby Line	\$1,001,032	\$245,507	\$1,246,539	\$309,115	25%	\$937,424
Total Rural Roads Redevelopment	\$8,294,574	(\$117,383)	\$8,177,191	\$2,852,965	35%	\$5,324,226
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$5,136	2%	\$299,657
Boyne Pedestrian Railway Crossing	\$405,600	\$27,431	\$433,031	\$169,715	39%	\$263,316
Boyne Multiuse Asphalt Trails	\$62,827		\$62,827	\$120		\$62,707
Total Active Transportation - Growth	\$773,220	\$27,431	\$800,651	\$174,972	22%	\$625,679
Bridges/Culverts Redevelopment						
Bridge/Culvert Rehabilitation Needs	\$1,857,054	\$68,466	\$1,925,520	\$967,339	50%	\$958,181
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$173,338	\$1,197,910	\$1,183,621	99%	\$14,289
Second Line Nassagaweya Bridge (Structure No. 63)	\$88,323		\$88,323	\$21,028	24%	\$67,295
Campbellville Road Bridge (Structure No. 72)	\$553,677	\$74,552	\$628,229	\$613,762	98%	\$14,467

TOWN OF MILTON

CAPITAL FINANCIAL STATEMENT

April 2021

Development Services

BUDGET ADJUSTMENTS BUDGET ACTUALS SPENT LT							
BUDGET ADJUSTMENTS BUDGET ACTUALS SPENT L.		APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
State Stat							LTD
Signals Sign	Kelso Road Bridge (Structure 74)	\$150,538		\$150,538			\$150,538
Bridges/Culverts Growth	6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$1,636,309		\$1,636,309	\$112,112	7%	\$1,524,197
Main Street Grade Separation	Total Bridges/Culverts Redevelopment	\$5,310,473	\$316,356	\$5,626,829	\$2,897,862	52%	\$2,728,967
Main Street Grade Separation	·		. ,		. , ,		
StormWater Management Rehabilitation S798,554 S798,554 \$24,282 3% S788,554 S798,554 S298,390 S809,390 S809,530			\$391,400	\$391,400	\$374,124	96%	\$17,276
Storm Water Management Rehabilitation S798,554 S798,554 S24,282 3% S78,054 S10mm water Pond Maintenance S798,554 S809,390 S809,590 S809,590 S809,593 S	Total Bridges/Culverts Growth		\$391,400	\$391,400	\$374,124	96%	\$17,276
Storm Sewer Network Study \$40,564 \$340,564 \$72,251 21% \$55	Storm Water Management Rehabilitation						
Storm Sewer Network Study \$340,564 \$340,564 \$72,251 21% \$52	Stormwater Pond Maintenance	\$798,554		\$798,554	\$24,282	3%	\$774,272
Storm Sewer Network Program \$203,694 \$203,694 \$22,522 \$96,533 4% \$2.05	Mill Pond Rehabilitation	\$809,390		\$809,390			\$809,390
Storm Sewer Network Program \$203,694 \$203,694 \$22,522 \$96,533 4% \$2.05	Storm Sewer Network Study	\$340,564		\$340,564	\$72,251	21%	\$268,313
Traffic Traffic Infrastructure Traffic Services Safety Review \$233,811 \$135,126 \$348,937 \$226,044 65% \$1 Traffic Services Safety Review \$234,156 \$234,156 \$43,427 19% \$1 Pedestrian Crossover (PXO) Program \$291,025 \$291,025 \$137,076 47% \$1 New Traffic Signals \$673,429 \$673,429 \$296,874 44% \$35 Preemption Traffic Control System \$238,245 \$238,245 \$15,954 7% \$2 Signal Interconnect Program \$351,854 \$3351,854 \$317,740 90% \$3 Traffic Signals Replacement (Main St and Ontario St) \$266,909 \$266,909 \$220,030 82% \$3 Transport Canada Rail Regulations \$740,206 \$740,206 \$379,613 \$15% \$3 Preemption Traffic Control Equipment Replacement \$99,529 \$9,529 \$71,952 72% \$3 Street Lighting \$188,730 \$188,730 \$1188,730 \$1,394 7% \$1 Street Light LPole / Underground Power Renewal \$122,825 \$1,467,37 \$3,043,879 \$2,537,190 83% \$5 Street Light LED Replacement \$5,519,152 \$3,244,290 \$1,708,710 53% \$1 Street Light LED Replacement \$5,519,152 \$3,355,434 \$2,639,731 79% \$7 Parking Downtown Parking Study \$80,000 \$3,300,104 \$13,776,399 \$61,399 81% \$3 Total Traffic Ground Growth \$397,762,159 \$31,977,639 \$183,784,520 \$81,339,972 44% \$102,44 \$102,45 \$100,45 \$100,45 \$100,45 \$10,45 \$100,	·						\$203,694
Traffic Traffic Infrastructure Traffic Infrastructure Traffic Services Safety Review \$234,156 \$234,156 \$234,156 \$234,156 \$234,156 \$348,937 \$2526,044 \$51 \$135,126 \$348,937 \$226,044 \$51 \$51 \$51 \$135,126 \$234,156 \$234,156 \$234,156 \$234,156 \$234,156 \$234,156 \$234,156 \$231,070 \$47% \$51 \$70 Pedestrian Crossover (PXO) Program \$291,025 \$137,076 \$47% \$51 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70 \$70	Total Storm Water Management Rehabilitation	\$2,152,202		\$2,152,202	\$96,533	4%	\$2,055,669
Traffic Services Safety Review \$234,156 \$234,156 \$43,427 19% \$18 Pedestrian Crossover (PXO) Program \$291,025 \$291,025 \$137,076 47% \$18 New Traffic Signals \$673,429 \$5673,429 \$296,874 44% \$35 Preemption Traffic Control System \$238,245 \$238,245 \$15,954 7% \$35 Signal Interconnect Program \$351,854 \$351,854 \$317,740 90% \$35 Traffic Signals Replacement (Main St and Ontario St) \$266,909 \$266,909 \$220,030 82% \$37,020 \$270,030 82% \$35 Traffic Signals Replacement \$99,529 \$99,529 \$71,952 72% \$35 Total Traffic Control Equipment Replacement \$99,529 \$99,529 \$71,952 72% \$35 Total Traffic \$3,109,164 \$135,126 \$3,244,290 \$1,708,710 53% \$1,55 Sizeet Light I/P Dole / Underground Power Renewal \$122,825 \$122,825 \$88,547 72% \$35 Sizeet Light LED Replacement \$5,191,552 (\$2,147,673) \$3,3043,879 \$2,537,190 83% \$55 Total Streetlighting \$80,000 (\$4,101) \$75,899 \$61,399 81% \$35 Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$35 Sizeet Light Intrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,45 Sizem Water Management Growth \$221,970 \$219,970 \$219,970 \$28,152 13% \$35 Sizem Water Management Growth \$212,963 \$121,963 \$121,963 \$35 Sizent Mater Management Growth \$212,963 \$121,963 \$317,00 \$33,372 2% \$35 Sizent Mater Management Growth \$212,963 \$312,963 \$312,963 \$3121,963 \$3	Traffic						
Traffic Services Safety Review \$234,156 \$234,156 \$43,427 19% \$18 Pedestrian Crossover (PXO) Program \$291,025 \$291,025 \$137,076 47% \$18 New Traffic Signals \$673,429 \$673,429 \$296,874 44% \$35 Preemption Traffic Control System \$238,245 \$238,245 \$15,954 7% \$35 Signal Interconnect Program \$351,854 \$351,854 \$317,740 90% \$37 Traffic Signals Replacement (Main St and Ontario St) \$266,909 \$266,909 \$220,030 82% \$37,9613 51% \$35 Preemption Traffic Control Equipment Replacement \$99,529 \$99,529 \$71,952 72% \$37 Total Traffic Signals Regulations \$31,09,164 \$135,126 \$3,244,290 \$1,708,710 53% \$1,5 Street Light I/P Dole / Underground Power Renewal \$122,825 \$132,825 \$88,547 72% \$38,541 \$122,825 \$88,547 72% \$38,541 \$35,145 \$139,941 75% \$35 Parking Downtown Parking Study \$80,000 (\$4,101) \$75,899 \$61,399 81% \$35 Parking Total Infrastructure Management \$197,762,159 (\$13,977,63) \$183,784,520 \$81,39,972 44% \$102,400 \$124,100 \$217,100 \$217,100 \$33,372 2% \$38 SWM Derry Green (BP2) \$299,700 \$219,970 \$219,970 \$219,970 \$219,970 \$219,970 \$214,100 \$33,372 2% \$35 SWM Agerton/Trafalgar \$121,963 \$121,963 \$121,963 \$151,000 \$34 SPECIAL \$35,000 \$34 SPECIAL \$35,000 \$35 SPECIAL \$35 SP	Traffic Infrastructure	\$213,811	\$135,126	\$348,937	\$226,044	65%	\$122,893
Pedestrian Crossover (PXO) Program \$291,025 \$291,025 \$137,076 47% \$18	Traffic Services Safety Review	\$234,156		\$234,156	\$43,427	19%	\$190,729
New Traffic Signals				\$291,025		47%	\$153,949
Preemption Traffic Control System	` ' -	\$673,429			\$296,874	44%	\$376,555
Signal Interconnect Program \$351,854 \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 90% \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$317,740 \$351,854 \$351,854 \$317,400 \$322,000 \$351,854 \$317,400 \$322,000 \$351,854 \$374,206 <td>-</td> <td>\$238,245</td> <td></td> <td>\$238,245</td> <td>\$15,954</td> <td>7%</td> <td>\$222,291</td>	-	\$238,245		\$238,245	\$15,954	7%	\$222,291
Transport Canada Rail Regulations \$740,206 \$740,206 \$379,613 51% \$35 Preemption Traffic Control Equipment Replacement \$99,529 \$99,529 \$71,952 72% \$35 Total Traffic \$3,109,164 \$135,126 \$3,244,290 \$1,708,710 53% \$1,55 Streetlighting \$188,730 \$188,730 \$18,8730 \$18,8730 \$13,994 7% \$1 Street Light / Pole / Underground Power Renewal \$122,825 \$122,825 \$88,547 72% \$3 Street Light LED Replacement \$5,191,552 (\$2,147,673) \$3,043,879 \$2,537,190 83% \$5 Total Streetlighting \$5,503,107 (\$2,147,673) \$3,355,434 \$2,639,731 79% \$7 Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$3 Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$3 Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,				\$351,854	\$317,740	90%	\$34,114
Transport Canada Rail Regulations \$740,206 \$740,206 \$379,613 51% \$35 Preemption Traffic Control Equipment Replacement \$99,529 \$99,529 \$71,952 72% \$35 Total Traffic \$3,109,164 \$135,126 \$3,244,290 \$1,708,710 53% \$1,55 Streetlighting \$188,730 \$188,730 \$18,8730 \$18,8730 \$13,994 7% \$1 Street Light / Pole / Underground Power Renewal \$122,825 \$122,825 \$88,547 72% \$3 Street Light LED Replacement \$5,191,552 (\$2,147,673) \$3,043,879 \$2,537,190 83% \$5 Total Streetlighting \$5,503,107 (\$2,147,673) \$3,355,434 \$2,639,731 79% \$7 Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$3 Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$3 Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,	Traffic Signals Replacement (Main St and Ontario St)	\$266,909		\$266,909	\$220,030	82%	\$46,879
Preemption Traffic Control Equipment Replacement \$99,529 \$99,529 \$71,952 72% \$9,529 \$1,708,710 53% \$1,550 \$1,708,710 53% \$1,550 \$1	- '	\$740,206		\$740,206	\$379,613	51%	\$360,593
Street Lighting \$188,730 \$13,894 7% \$1 \$12,825 \$122,825 \$88,547 72% \$3 \$1 \$1 \$1 \$1 \$1 \$1 \$1	Preemption Traffic Control Equipment Replacement	\$99,529		\$99,529	\$71,952	72%	\$27,577
Street Lighting \$188,730 \$13,994 7% \$1 Street Light / Pole / Underground Power Renewal \$122,825 \$122,825 \$88,547 72% \$ Street Light LED Replacement \$5,191,552 (\$2,147,673) \$3,043,879 \$2,537,190 83% \$5 Total Streetlighting \$5,503,107 (\$2,147,673) \$3,355,434 \$2,639,731 79% \$7 Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering \$366,481 \$366,481 \$85,685 23% \$2 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$117,209 13%	Total Traffic	\$3,109,164	\$135,126	\$3,244,290	\$1,708,710	53%	\$1,535,580
Street Light / Pole / Underground Power Renewal \$122,825 \$122,825 \$88,547 72% \$ \$ \$	Streetlighting						
Street Light LED Replacement \$5,191,552 (\$2,147,673) \$3,043,879 \$2,537,190 83% \$5 Total Streetlighting \$5,503,107 (\$2,147,673) \$3,355,434 \$2,639,731 79% \$7 Parking Downtown Parking Study \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Agerton/Trafalgar \$121,963 \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$6	Street Lighting	\$188,730		\$188,730	\$13,994	7%	\$174,736
Total Streetlighting \$5,503,107 (\$2,147,673) \$3,355,434 \$2,639,731 79% \$7 Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$8 Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$8 Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Street Light / Pole / Underground Power Renewal	\$122,825		\$122,825	\$88,547	72%	\$34,278
Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Agerton/Trafalgar \$121,963 \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,537,190	83%	\$506,689
Second Parking Study \$80,000 (\$4,101) \$75,899 \$61,399 81% \$102,4000 \$10,4000 \$	Total Streetlighting	\$5,503,107	(\$2,147,673)	\$3,355,434	\$2,639,731	79%	\$715,703
Total Parking \$80,000 (\$4,101) \$75,899 \$61,399 81% \$ Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Parking						
Total Infrastructure Management \$197,762,159 (\$13,977,639) \$183,784,520 \$81,339,972 44% \$102,4 Development Engineering Storm Water Management Growth \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Development Engineering \$366,481 \$366,481 \$85,685 23% \$2 SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 Total Storm Water Management Growth \$925,514 \$117,209 13% \$8	Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,399	81%	\$14,500
Storm Water Management Growth \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Total Infrastructure Management	\$197,762,159	(\$13,977,639)	\$183,784,520	\$81,339,972	44%	\$102,444,548
SWM Boyne \$366,481 \$366,481 \$85,685 23% \$2 SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Development Engineering						
SWM Derry Green (BP2) \$219,970 \$219,970 \$28,152 13% \$1 SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	Storm Water Management Growth						
SWM Sherwood \$217,100 \$217,100 \$3,372 2% \$2 SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 \$1 Total Storm Water Management Growth \$925,514 \$117,209 13% \$8	SWM Boyne	\$366,481		\$366,481	\$85,685	23%	\$280,796
SWM Agerton/Trafalgar \$121,963 \$121,963 \$1 Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	SWM Derry Green (BP2)	\$219,970		\$219,970	\$28,152	13%	\$191,818
Total Storm Water Management Growth \$925,514 \$925,514 \$117,209 13% \$8	SWM Sherwood	\$217,100		\$217,100	\$3,372	2%	\$213,728
	SWM Agerton/Trafalgar	\$121,963		\$121,963			\$121,963
	-	\$925,514		\$925,514	\$117,209	13%	\$808,305
Total Development Engineering \$925,514 \$925,514 \$117,209 13% \$8	Total Development Engineering	\$925,514			\$117,209	13%	\$808,305
Planning and Development							
Planning	·						
	-	\$448,081		\$448,081	\$93,517	21%	\$354,564
							\$152,062

Development Services

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,759,183	98%	\$36,219
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$695,736	\$1,246,153	\$1,139,324	91%	\$106,829
Proposed CN Intermodal Facility	\$253,500	\$325,000	\$578,500	\$145,724	25%	\$432,776
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,528,882	\$2,971,534	\$2,278,651	77%	\$692,883
Sustainable Halton Subwatershed Study	\$2,230,000	\$256,446	\$2,486,446	\$2,196,669	88%	\$289,777
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Britannia E/W - Secondary Plan	\$2,389,887	\$706,883	\$3,096,770	\$622,317	20%	\$2,474,453
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$23,363	23%	\$76,547
Total Planning	\$7,985,978	\$5,604,421	\$13,590,399	\$8,654,324	64%	\$4,936,075
Total Planning and Development	\$7,985,978	\$5,604,421	\$13,590,399	\$8,654,324	64%	\$4,936,075
Total Active	\$206,673,651	(\$8,338,218)	\$198,335,433	\$90,111,506	45%	\$108,223,927
Completed Pending Warranty						
Infrastructure Management						
Storm Water Management Rehabilitation						
Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,032	92%	\$39,372
Total Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,032	92%	\$39,372
Urban Roads Redevelopment						
Asphalt Overlay Program (19)	\$3,459,512	(\$60,957)	\$3,398,555	\$3,352,183	99%	\$46,372
Wheelabrator Way - Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,685,380	97%	\$70,720
Main Street (Bronte to James)	\$567,901	(\$41,445)	\$526,456	\$436,898	83%	\$89,558
Martin Street (Main St to Steeles ave)	\$1,001,660	(\$75,963)	\$925,697	\$743,964	80%	\$181,733
Total Urban Roads Redevelopment	\$6,727,400	\$879,408	\$7,606,808	\$7,218,425	95%	\$388,383
Urban Roads Growth						
Louis St Laurent (RR25 to Yates Drive)	\$6,758,925	\$172,836	\$6,931,761	\$6,516,522	94%	\$415,239
Total Urban Roads Growth	\$6,758,925	\$172,836	\$6,931,761	\$6,516,522	94%	\$415,239
Rural Roads Redevelopment						
Expanded Asphalt Program (18)	\$2,190,957	(\$747,115)	\$1,443,842	\$1,368,142	95%	\$75,700
Expanded Asphalt Program (19)	\$2,134,322	(\$443,221)	\$1,691,101	\$1,583,781	94%	\$107,320
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,066,266	91%	\$109,644
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	\$133,098	\$1,510,942	\$1,322,124	88%	\$188,818
Total Rural Roads Redevelopment	\$6,955,473	(\$1,133,678)	\$5,821,795	\$5,340,312	92%	\$481,483
Bridges/Culverts Redevelopment						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,572	98%	\$2,675
Bridge/Culvert Rehabilitation Needs	\$1,037,915	(\$151,197)	\$886,718	\$809,823	91%	\$76,895
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,733
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$341,618	95%	\$19,671
Total Bridges/Culverts Redevelopment	\$1,954,066	(\$336,909)	\$1,617,157	\$1,505,990	93%	\$111,167
Total Infrastructure Management	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,044,282	94%	\$1,435,643
Total Completed Pending Warranty	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,044,282	94%	\$1,435,643
Total DV Development Services	\$231,183,775	(\$10,368,417)	\$220,815,358	\$111,155,787	50%	\$109,659,571
Total Development Services	\$231,183,775	(\$10,368,417)	\$220,815,358	\$111,155,787	50%	\$109,659,571

Library

	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$170,123		\$170,123	\$39,130	23%	\$130,993
Collection - Replacement	\$802,307		\$802,307	\$354,469	44%	\$447,838
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$258,618	83%	\$53,370
Library Services Master Plan	\$47,277		\$47,277	\$25,763	54%	\$21,514
Collection - New	\$1,881,805		\$1,881,805	\$562,441	30%	\$1,319,364
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Library Service Delivery Strategy Implementation	\$840,377		\$840,377			\$840,377
E-Services Implementation		\$77,250	\$77,250	\$10,411	13%	\$66,839
Total Library	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total Library	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total Active	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total LB Library	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448
Total Library	\$3,919,491	\$521,160	\$4,440,651	\$1,538,203	35%	\$2,902,448

TOWN OF MILTON - SUMMARY OPERATING FINANCIAL STATEMENT

April 2021

	2020 YTD	2021 YTD	ANNUAL	FORECAST	FORECAST	VARIANCE	PERCENT OF
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET		BUDGET
MAYOR AND COUNCIL	203,448	239,098	621,434		621,434	(382,336)	38%
EXECUTIVE SERVICES	2,870,767	3,353,075	13,722,744		13,722,744	(10,369,669)	24%
CORPORATE SERVICES	3,551,053	4,782,701	10,318,312		10,318,312	(5,535,611)	46%
GENERAL GOVERNMENT	(30,163,836)	(33,260,981)	(57,893,201)		(57,893,201)	24,632,220	57%
COMMUNITY SERVICES	6,113,092	7,047,648	29,545,254		29,545,254	(22,497,606)	24%
DEVELOPMENT SERVICES	(351,709)	(2,299,543)	3,685,456		3,685,456	(5,984,999)	(62%)
LIBRARY	(1,070,839)	(1,416,644)				(1,416,644)	
HOSPITAL EXPANSION	1,920,988	1,939,994				1,939,994	
BIA	(59,329)	(54,458)				(54,458)	
Total TOWN OF MILTON	(16,986,365)	(19,669,110)				(19,669,110)	

MAYOR AND COUNCIL

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	176,401	204,413	543,369		543,369	338,956	38%
Administrative	26,977	33,598	58,004		58,004	24,406	58%
Financial			5,000		5,000	5,000	
Purchased Goods	148	223	701		701	478	32%
Purchased Services	3,322	4,360	30,263		30,263	25,903	14%
Total EXPENDITURES	206,848	242,594	637,337		637,337	394,743	38%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(3,401)	(3,496)	(10,903)		(10,903)	(7,407)	32%
Total REVENUE	(3,401)	(3,496)	(15,903)		(15,903)	(12,407)	22%
Total MAYOR AND COUNCIL	203,447	239,098	621,434		621,434	382,336	38%
Total MAYOR AND COUNCIL	203,447	239,098	621,434		621,434	382,336	38%
Total MAYOR AND COUNCIL	203,447	239,098	621,434		621,434	382,336	38%

EXECUTIVE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	134,734	171,754	563,895		563,895	392,141	30%
Administrative	5,438	4,871	19,195		19,195	14,324	25%
Purchased Goods	5,313	4,497	5,507		5,507	1,010	82%
Purchased Services	17,859	1,970	370,291		370,291	368,321	1%
Total EXPENDITURES	163,344	183,092	958,888		958,888	775,796	19%
REVENUE	·						
Financing Revenue			(16,144)		(16,144)	(16,144)	
User Fees and Service Charges	(3,802)		(45,500)		(45,500)	(45,500)	
Total REVENUE	(3,802)		(61,644)		(61,644)	(61,644)	
Total OFFICE OF THE CAO	159,542	183,092	897,244		897,244	714,152	20%
STRATEGIC INITIATIVES AND ECONOMIC							
EXPENDITURES							
Salaries and Benefits	144,276	165,933	751,703		751,703	585,770	22%
Administrative	4,202	1,916	23,923		23,923	22,007	8%
Financial	508	21	1,858		1,858	1,837	1%
Transfers to Own Funds	7,024	8,827	26,867		26,867	18,040	33%
Purchased Goods	569	50	14,233		14,233	14,183	
Purchased Services	18,657	13,206	220,813		220,813	207,607	6%
Reallocated Expenses	338	295	2,402		2,402	2,107	12%
Total EXPENDITURES	175,574	190,248	1,041,799		1,041,799	851,551	18%
REVENUE							
Financing Revenue	(7,563)		(33,816)		(33,816)	(33,816)	
Recoveries and Donations		(25,000)	(40,000)		(40,000)	(15,000)	63%
User Fees and Service Charges	(27,228)	(21,074)	(116,309)		(116,309)	(95,235)	18%
Total REVENUE	(34,791)	(46,074)	(190,125)		(190,125)	(144,051)	24%
Total STRATEGIC INITIATIVES AND E	140,783	144,174	851,674		851,674	707,500	17%
FIRE							
EXPENDITURES							
Salaries and Benefits	2,463,604	2,993,045	10,698,360		10,698,360	7,705,315	28%
Administrative	24,569	17,657	66,921		66,921	49,264	26%
Financial	1,597	460	1,427		1,427	967	32%
Transfers to Own Funds			1,002,668		1,002,668	1,002,668	
Purchased Goods	9,286	12,927	115,048		115,048	102,121	11%
Purchased Services	86,313	24,490	242,135		242,135	217,645	10%
Fleet Expenses	46,493	35,468	156,180		156,180	120,712	23%

EXECUTIVE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Reallocated Expenses			453		453	453	
Total EXPENDITURES	2,631,862	3,084,047	12,283,192		12,283,192	9,199,145	25%
REVENUE							
Financing Revenue		(1,938)	(10,024)		(10,024)	(8,086)	19%
Grants			(2,500)		(2,500)	(2,500)	
Recoveries and Donations	(22,827)	(27,343)	(142,000)		(142,000)	(114,657)	19%
User Fees and Service Charges	(38,596)	(28,958)	(154,847)		(154,847)	(125,889)	19%
Total REVENUE	(61,423)	(58,239)	(309,371)		(309,371)	(251,132)	19%
Total FIRE	2,570,439	3,025,808	11,973,821		11,973,821	8,948,013	25%
Total EXECUTIVE SERVICES	2,870,764	3,353,074	13,722,739		13,722,739	10,369,665	24%
Total EXECUTIVE SERVICES	2,870,764	3,353,074	13,722,739		13,722,739	10,369,665	24%

CORPORATE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
CORPORATE SERVICES							
FINANCE							
EXPENDITURES							
Salaries and Benefits	1,235,191	1,537,612	4,851,099		4,851,099	3,313,487	32%
Administrative	11,711	9,977	60,807		60,807	50,830	16%
Financial	1,054	2,180	4,108		4,108	1,928	53%
Purchased Goods	11,360	3,700	47,143		47,143	43,443	8%
Purchased Services	56,292	53,955	186,884		186,884	132,929	29%
Total EXPENDITURES	1,315,608	1,607,424	5,150,041		5,150,041	3,542,617	31%
REVENUE							
Financing Revenue	(16,128)	(7,078)	(2,521,511)		(2,521,511)	(2,514,433)	
User Fees and Service Charges	(181,064)	(172,020)	(805,173)		(805,173)	(633,153)	21%
Reallocated Revenue			(279,464)		(279,464)	(279,464)	
Total REVENUE	(197,192)	(179,098)	(3,606,148)		(3,606,148)	(3,427,050)	5%
Total FINANCE	1,118,416	1,428,326	1,543,893		1,543,893	115,567	93%
INFORMATION TECHNOLOGY							
EXPENDITURES							
Salaries and Benefits	661,805	758,065	2,717,893		2,717,893	1,959,828	28%
Administrative	389	1,207	30,085		30,085	28,878	4%
Purchased Goods	791,439	1,065,563	1,497,574		1,497,574	432,011	71%
Purchased Services	287,109	491,195	1,212,891		1,212,891	721,696	40%
Total EXPENDITURES	1,740,742	2,316,030	5,458,443		5,458,443	3,142,413	42%
REVENUE							
Financing Revenue	(27,568)	(24,792)	(219,689)		(219,689)	(194,897)	11%
User Fees and Service Charges	(20)		(100)		(100)	(100)	
Reallocated Revenue			(115,886)		(115,886)	(115,886)	
Total REVENUE	(27,588)	(24,792)	(335,675)		(335,675)	(310,883)	7%
Total INFORMATION TECHNOLOGY	1,713,154	2,291,238	5,122,768		5,122,768	2,831,530	45%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	230,138	318,126	1,124,432		1,124,432	806,306	28%
Administrative	43,191	32,096	261,751		261,751	229,655	12%
Purchased Goods	2,076	12,223	66,857		66,857	54,634	18%
Purchased Services	26,238	11,436	185,568		185,568	174,132	6%
Total EXPENDITURES	301,643	373,881	1,638,608		1,638,608	1,264,727	23%
REVENUE							
Financing Revenue			(150,939)		(150,939)	(150,939)	
Reallocated Revenue	(39,885)	(40,768)	(144,482)		(144,482)	(103,714)	28%

CORPORATE SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Total REVENUE	(39,885)	(40,768)	(295,421)	CHANGES	(295,421)	(254,653)	14%
Total HUMAN RESOURCES	261,758	333,113	1,343,187		1,343,187	1,010,074	25%
LEGISLATIVE & LEGAL SERVICES	201,730	333,113	1,343,107		1,343,107	1,010,074	2570
EXPENDITURES							
	000.054	700 000	0.070.740		0.070.740	4 000 000	000/
Salaries and Benefits	663,654	766,886	2,670,748		2,670,748	1,903,862	29%
Administrative	20,690	13,085	54,544		54,544	41,459	24%
Financial	3,189	3,222	28,834		28,834	25,612	11%
Purchased Goods	10,866	152	20,891		20,891	20,739	1%
Purchased Services	87,344	239,958	649,846		649,846	409,888	37%
Reallocated Expenses	33,568	34,366	103,095		103,095	68,729	33%
Total EXPENDITURES	819,311	1,057,669	3,527,958		3,527,958	2,470,289	30%
REVENUE							
Financing Revenue			(133,736)		(133,736)	(133,736)	
Recoveries and Donations		(137,000)	(21,500)		(21,500)	115,500	637%
User Fees and Service Charges	(522,651)	(461,161)	(1,899,779)		(1,899,779)	(1,438,618)	24%
Total REVENUE	(522,651)	(598,161)	(2,055,015)		(2,055,015)	(1,456,854)	29%
Total LEGISLATIVE & LEGAL SERVIC	296,660	459,508	1,472,943		1,472,943	1,013,435	31%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	147,819	255,887	926,116		926,116	670,229	28%
Administrative	1,318	11,701	18,937		18,937	7,236	62%
Purchased Goods	213	158	8,000		8,000	7,842	2%
Purchased Services	11,713	2,772	74,440		74,440	71,668	4%
Total EXPENDITURES	161,063	270,518	1,027,493		1,027,493	756,975	26%
REVENUE							
Financing Revenue			(191,972)		(191,972)	(191,972)	
Total REVENUE			(191,972)		(191,972)	(191,972)	
Total STRATEGIC COMMUNICATIONS	161,063	270,518	835,521		835,521	565,003	32%
Total CORPORATE SERVICES	3,551,051	4,782,703	10,318,312		10,318,312	5,535,609	46%
Total CORPORATE SERVICES	3,551,051	4,782,703	10,318,312		10,318,312	5,535,609	46%

GENERAL GOVERNMENT

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits	454,135						
Administrative	26,615	8,050	120,000		120,000	111,950	7%
Financial	1,112,700	1,193,726	3,451,561		3,451,561	2,257,835	35%
Transfers to Own Funds	2,024,430	742,034	32,164,195		32,164,195	31,422,161	2%
Purchased Goods	12,799						
Purchased Services	225,230	98,007	274,365		274,365	176,358	36%
Reallocated Expenses	1,697						
Total EXPENDITURES	3,857,606	2,041,817	36,010,121		36,010,121	33,968,304	6%
REVENUE							
External Revenue Transferred to Reser	(2,138,697)	(893,201)	(7,694,070)		(7,694,070)	(6,800,869)	12%
Financing Revenue	(881,241)	(377,728)	(8,509,188)		(8,509,188)	(8,131,460)	4%
Taxation	(30,514,344)	(33,297,658)	(71,907,021)		(71,907,021)	(38,609,363)	46%
Payments In Lieu			(950,890)		(950,890)	(950,890)	
Grants		22,477				(22,477)	
Recoveries and Donations	(46,754)						
User Fees and Service Charges	(363,039)	(675,155)	(2,910,378)		(2,910,378)	(2,235,223)	23%
Reallocated Revenue	(77,368)	(81,533)	(1,931,774)		(1,931,774)	(1,850,241)	4%
Total REVENUE	(34,021,443)	(35,302,798)	(93,903,321)		(93,903,321)	(58,600,523)	38%
Total GENERAL GOVERNMENT	(30,163,837)	(33,260,981)	(57,893,200)		(57,893,200)	(24,632,219)	57%
Total GENERAL GOVERNMENT	(30,163,837)	(33,260,981)	(57,893,200)		(57,893,200)	(24,632,219)	57%
Total GENERAL GOVERNMENT	(30,163,837)	(33,260,981)	(57,893,200)		(57,893,200)	(24,632,219)	57%

COMMUNITY SERVICES

	2020	2021					
	2020 YTD	2021 YTD	ANINILIAI	FODECACE	FODECACE		PERCENT
			ANNUAL	FORECAST	FORECAST	VADIANCE	
COMMUNITY SERVICES	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
RECREATION AND CULTURE FACILITES							
EXPENDITURES	4 500 744	070 007	F 407 000		E 407 000	4 004 770	400/
Salaries and Benefits Administrative	1,592,714	976,097	5,197,869		5,197,869	4,221,772	19%
	1,088	485	39,963		39,963	39,478	1%
Financial	44,488	123,448	386,334		386,334	262,886	32%
Transfers to Own Funds			1,772,757		1,772,757	1,772,757	-01
Purchased Goods	197,021	23,773	758,827		758,827	735,054	3%
Purchased Services	1,546,282	814,776	5,483,158		5,483,158	4,668,382	15%
Reallocated Expenses	6,011	15,999	172,483		172,483	156,484	9%
Total EXPENDITURES	3,387,604	1,954,578	13,811,391		13,811,391	11,856,813	14%
REVENUE							
Financing Revenue	(136,693)	(191,099)	(632,677)		(632,677)	(441,578)	30%
Grants	(448,359)	(574,371)	(910,117)		(910,117)	(335,746)	63%
Recoveries and Donations	(25,391)	(5,392)	(68,551)		(68,551)	(63,159)	8%
User Fees and Service Charges	(1,978,375)	(331,478)	(5,139,748)		(5,139,748)	(4,808,270)	6%
Reallocated Revenue	(374)		(423,651)		(423,651)	(423,651)	
Total REVENUE	(2,589,192)	(1,102,340)	(7,174,744)		(7,174,744)	(6,072,404)	15%
Total RECREATION AND CULTURE F	798,412	852,238	6,636,647		6,636,647	5,784,409	13%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	869,150	1,007,663	2,622,884		2,622,884	1,615,221	38%
Administrative	13,289	7,029	40,374		40,374	33,345	17%
Financial	(1,864)	24,476	59,893		59,893	35,417	41%
Transfers to Own Funds	150,196	79,431	304,406		304,406	224,975	26%
Purchased Goods	18,854	7,161	63,600		63,600	56,439	11%
Purchased Services	292,807	190,467	1,004,862		1,004,862	814,395	19%
Reallocated Expenses	8,412	9,330	68,795		68,795	59,465	14%
Total EXPENDITURES	1,350,844	1,325,557	4,164,814		4,164,814	2,839,257	32%
REVENUE							
Financing Revenue	(441,119)	(342,614)	(1,377,877)		(1,377,877)	(1,035,263)	25%
Recoveries and Donations	(8,205)	(7,999)	(21,114)		(21,114)	(13,115)	38%
User Fees and Service Charges	(85,349)	(92,839)	(294,686)		(294,686)	(201,847)	32%
Total REVENUE	(534,673)	(443,452)	(1,693,677)		(1,693,677)	(1,250,225)	26%
Total ADMINISTRATION AND CIVIC FA	816,171	882,105	2,471,137		2,471,137	1,589,032	36%
PROGRAMS							
EXPENDITURES							
Salaries and Benefits	972,635	536,008	3,455,180		3,455,180	2,919,172	16%

COMMUNITY SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Administrative	8,931	2,154	45,609	011/11/020	45,609	43,455	5%
Financial	15,672	9,606	329,855		329,855	320,249	3%
Transfers to Own Funds	10,072	3,000	3,350		3,350	3,350	370
Purchased Goods	29,616	3,628	187,930		187,930	184,302	2%
Purchased Services	296,785	27,891	656,805		656,805	628,914	4%
Reallocated Expenses	250,705	27,001	30,750		30,750	30,750	770
Total EXPENDITURES	1,323,639	579,287	4,709,479		4,709,479	4,130,192	12%
REVENUE	1,020,000	373,207	4,700,470		4,700,470	4,100,102	1270
Financing Revenue	(12,605)		(323,640)		(323,640)	(323,640)	
Grants	(14,400)	(66,619)	(48,000)		(48,000)	18,619	139%
Recoveries and Donations	(37,714)	(454)	(382,180)		(382,180)	(381,726)	10070
User Fees and Service Charges	(793,623)	(92,511)	(2,355,246)		(2,355,246)	(2,262,735)	4%
Total REVENUE	(858,342)	(159,584)	(3,109,066)		(3,109,066)	(2,949,482)	5%
Total PROGRAMS	465,297	419,703	1,600,413		1,600,413	1,180,710	26%
OPERATIONS	403,297	419,703	1,000,413		1,000,413	1,100,710	2070
EXPENDITURES							
Salaries and Benefits	1,831,967	2,113,611	6,803,928		6,803,928	4,690,317	31%
Administrative	3,038	2,321	43,304		43,304	40,983	5%
Transfers to Own Funds	3,030	2,321	1,658,785		1,658,785	1,658,785	370
Purchased Goods	672,635	539,703	1,805,768		1,805,768	1,266,065	30%
Purchased Goods Purchased Services	1,904,660	1,617,697	7,791,845		7,791,845	6,174,148	21%
Fleet Expenses	278,863	326,426	1,011,430		1,011,430	685,004	32%
·	1,121,899	1,287,388	3,642,412		3,642,412	2,355,024	35%
Reallocated Expenses Total EXPENDITURES	5,813,062	5,887,146			22,757,472		26%
REVENUE	5,613,062	5,007,140	22,757,472		22,757,472	16,870,326	20%
			(241.740)		(241.740)	(241.740)	
Financing Revenue	(4.022.04.4)	(040.470)	(241,749)		(241,749) (3,359,174)	(241,749)	27%
Recoveries and Donations	(1,032,814)	(919,478)	(3,359,174)		, ,	(2,439,696)	21 70
User Fees and Service Charges	(96,977)	1,567	(1,074,710)		(1,074,710)	(1,076,277)	250/
Reallocated Revenue	(1,238,136)	(1,407,688)	(4,051,502)		(4,051,502)	(2,643,814)	35%
Total REVENUE	(2,367,927)	(2,325,599)	(8,727,135)		(8,727,135)	(6,401,536)	27%
Total OPERATIONS	3,445,135	3,561,547	14,030,337		14,030,337	10,468,790	25%
TRANSIT							
EXPENDITURES	70.040	70.050	000.000		200 000	400.040	000/
Salaries and Benefits	76,212	78,952	268,962		268,962	190,010	29%
Administrative	1,078	5,906	9,904		9,904	3,998	60%
Financial			300		300	300	
Transfers to Own Funds		2	1,376,578		1,376,578	1,376,578	2251
Purchased Goods	2,466	3,557	13,778		13,778	10,221	26%

COMMUNITY SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Purchased Services	547,666	1,051,454	4,403,857		4,403,857	3,352,403	24%
Fleet Expenses	146,928	243,268	1,285,900		1,285,900	1,042,632	19%
Reallocated Expenses	59,195	54,073	66,826		66,826	12,753	81%
Total EXPENDITURES	833,545	1,437,210	7,426,105		7,426,105	5,988,895	19%
REVENUE							
Financing Revenue			(1,276,772)		(1,276,772)	(1,276,772)	
Recoveries and Donations			(308,525)		(308,525)	(308,525)	
User Fees and Service Charges	(245,460)	(105,149)	(1,034,089)		(1,034,089)	(928,940)	10%
Total REVENUE	(245,460)	(105,149)	(2,619,386)		(2,619,386)	(2,514,237)	4%
Total TRANSIT	588,085	1,332,061	4,806,719		4,806,719	3,474,658	28%
Total COMMUNITY SERVICES	6,113,100	7,047,654	29,545,253		29,545,253	22,497,599	24%
Total COMMUNITY SERVICES	6,113,100	7,047,654	29,545,253		29,545,253	22,497,599	24%

DEVELOPMENT SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
DEVELOPMENT SERVICES	ACTUAL	ACTUAL	BODGET	CHANGES	BODGET	VARIANCE	OI BODGET
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	EGA 00E	708,198	2,171,136		2,171,136	4 460 000	33%
Administrative	564,085 449	4,011	52,279		52,279	1,462,938 48,268	8%
Purchased Services			·		·	•	
	7,034	14,838	52,077		52,077	37,239	28%
Total EXPENDITURES	571,568	727,047	2,275,492		2,275,492	1,548,445	32%
REVENUE	(450.040)	(470 700)	(507.000)		(507.000)	(404.450)	000/
Financing Revenue	(150,843)	(173,783)	(597,936)		(597,936)	(424,153)	29%
Recoveries and Donations	(2,480)	(6,502)	(43,850)		(43,850)	(37,348)	15%
User Fees and Service Charges	(845,661)	(1,144,871)	(1,204,006)		(1,204,006)	(59,135)	95%
Total REVENUE	(998,984)	(1,325,156)	(1,845,792)		(1,845,792)	(520,636)	72%
Total PLANNING SERVICES	(427,416)	(598,109)	429,700		429,700	1,027,809	(139%)
BUILDING SERVICES							
EXPENDITURES							
Salaries and Benefits	887,133	1,012,993	3,749,847		3,749,847	2,736,854	27%
Administrative	18,350	16,497	137,504		137,504	121,007	12%
Financial	(11)	2				(2)	
Transfers to Own Funds			3,530,215		3,530,215	3,530,215	
Purchased Goods	2,350	432	16,095		16,095	15,663	3%
Purchased Services	10,351	1,564	36,537		36,537	34,973	4%
Reallocated Expenses	56,433	64,452	2,270,419		2,270,419	2,205,967	3%
Total EXPENDITURES	974,606	1,095,940	9,740,617		9,740,617	8,644,677	11%
REVENUE							
Financing Revenue			(8,916)		(8,916)	(8,916)	
User Fees and Service Charges	(1,920,424)	(3,549,372)	(9,731,699)		(9,731,699)	(6,182,327)	36%
Total REVENUE	(1,920,424)	(3,549,372)	(9,740,615)		(9,740,615)	(6,191,243)	36%
Total BUILDING SERVICES	(945,818)	(2,453,432)	2		2	2,453,434	(122,671,600%
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	519,928	555,270	2,055,459		2,055,459	1,500,189	27%
Administrative	4,556	4,373	33,267		33,267	28,894	13%
Financial			41,095		41,095	41,095	
Purchased Goods	50,330	7,663	35,730		35,730	28,067	21%
Purchased Services			1,912,899		1,912,899	1,587,260	17%
	368,855	325,639	1,312,033		1,012,000	1,001,200	
Reallocated Expenses	368,855 105	325,639 2,532	7,926		7,926	5,394	32%
Reallocated Expenses Total EXPENDITURES		·					

DEVELOPMENT SERVICES

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Financing Revenue	(225,347)	(243,667)	(1,041,773)		(1,041,773)	(798,106)	23%
Recoveries and Donations	(50,877)	(6,051)	(12,657)		(12,657)	(6,606)	48%
User Fees and Service Charges	(21,666)	(36,944)	(291,923)		(291,923)	(254,979)	13%
Total REVENUE	(297,890)	(286,662)	(1,346,353)		(1,346,353)	(1,059,691)	21%
Total INFRASTRUCTURE MANAGEME	645,884	608,815	2,740,023		2,740,023	2,131,208	22%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	451,050	443,610	1,874,373		1,874,373	1,430,763	24%
Administrative	5,231	3,512	22,253		22,253	18,741	16%
Purchased Goods			1,036		1,036	1,036	
Purchased Services	12,554	12,085	214,351		214,351	202,266	6%
Total EXPENDITURES	468,835	459,207	2,112,013		2,112,013	1,652,806	22%
REVENUE							
Financing Revenue	(20,207)	(5,865)	(101,601)		(101,601)	(95,736)	6%
Recoveries and Donations		158	(84,420)		(84,420)	(84,578)	
User Fees and Service Charges	(348,856)	(414,422)	(1,642,940)		(1,642,940)	(1,228,518)	25%
Reallocated Revenue	(55,716)	(63,776)	(229,797)		(229,797)	(166,021)	28%
Total REVENUE	(424,779)	(483,905)	(2,058,758)		(2,058,758)	(1,574,853)	24%
Total DEVELOPMENT ENGINEERING	44,056	(24,698)	53,255		53,255	77,953	(46%)
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	198,902	155,098	425,931		425,931	270,833	36%
Administrative	2,882	1,869	16,599		16,599	14,730	11%
Purchased Goods	6,248	1,379	47,950		47,950	46,571	3%
Purchased Services	127,223	41,317	69,470		69,470	28,153	59%
Total EXPENDITURES	335,255	199,663	559,950		559,950	360,287	36%
REVENUE							
Financing Revenue	(3,669)	(23,570)	(97,470)		(97,470)	(73,900)	24%
Recoveries and Donations		(1,538)				1,538	
User Fees and Service Charges		(6,675)				6,675	
Total REVENUE	(3,669)	(31,783)	(97,470)		(97,470)	(65,687)	33%
Total ADMINISTRATION	331,586	167,880	462,480		462,480	294,600	36%
Total DEVELOPMENT SERVICES	(351,708)	(2,299,544)	3,685,460		3,685,460	5,985,004	(62%)
Total DEVELOPMENT SERVICES	(351,708)	(2,299,544)	3,685,460		3,685,460	5,985,004	(62%)

LIBRARY

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	1,037,847	764,839	3,700,064		3,700,064	2,935,225	21%
Administrative	11,336	10,366	36,315		36,315	25,949	29%
Financial	1,988	1,089	5,728		5,728	4,639	19%
Transfers to Own Funds			604,003		604,003	604,003	
Purchased Goods	102,473	117,290	283,606		283,606	166,316	41%
Purchased Services	90,857	165,213	460,602		460,602	295,389	36%
Reallocated Expenses		31	386,926		386,926	386,895	
Total EXPENDITURES	1,244,501	1,058,828	5,477,244		5,477,244	4,418,416	19%
REVENUE							
Financing Revenue			(167,903)		(167,903)	(167,903)	
Taxation	(2,277,574)	(2,440,637)	(5,039,861)		(5,039,861)	(2,599,224)	48%
Grants			(57,554)		(57,554)	(57,554)	
Recoveries and Donations	(5,444)	(23,054)	(14,596)		(14,596)	8,458	158%
User Fees and Service Charges	(32,323)	(11,780)	(197,328)		(197,328)	(185,548)	6%
Total REVENUE	(2,315,341)	(2,475,471)	(5,477,242)		(5,477,242)	(3,001,771)	45%
Total LIBRARY	(1,070,840)	(1,416,643)	2		2	1,416,645	(70,832,150%)
Total LIBRARY	(1,070,840)	(1,416,643)	2		2	1,416,645	(70,832,150%)
Total LIBRARY	(1,070,840)	(1,416,643)	2		2	1,416,645	(70,832,150%)

HOSPITAL EXPANSION

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	1,920,988	1,939,994	2,503,090		2,503,090	563,096	78%
Total EXPENDITURES	1,920,988	1,939,994	2,503,090		2,503,090	563,096	78%
REVENUE							
Financing Revenue			(2,503,090)		(2,503,090)	(2,503,090)	
Total REVENUE			(2,503,090)		(2,503,090)	(2,503,090)	
Total HOSPITAL EXPANSION	1,920,988	1,939,994				(1,939,994)	
Total HOSPITAL EXPANSION	1,920,988	1,939,994				(1,939,994)	
Total HOSPITAL EXPANSION	1,920,988	1,939,994				(1,939,994)	

BIA

	2020	2021					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	34,706	41,763	141,125		141,125	99,362	30%
Administrative		45				(45)	
Financial	2,570		3,500		3,500	3,500	
Purchased Goods	278	395	7,500		7,500	7,105	5%
Purchased Services	16,780	17,544	140,394		140,394	122,850	12%
Reallocated Expenses	3,000	3,000	3,500		3,500	500	86%
Total EXPENDITURES	57,334	62,747	296,019		296,019	233,272	21%
REVENUE							
Financing Revenue			(39,132)		(39,132)	(39,132)	
Taxation	(116,463)	(115,404)	(238,637)		(238,637)	(123,233)	48%
Recoveries and Donations		(1,200)	(500)		(500)	700	240%
User Fees and Service Charges	(200)	(600)	(500)		(500)	100	120%
Reallocated Revenue			(17,250)		(17,250)	(17,250)	
Total REVENUE	(116,663)	(117,204)	(296,019)		(296,019)	(178,815)	40%
Total BIA	(59,329)	(54,457)				54,457	
Total BIA	(59,329)	(54,457)				54,457	
Total BIA	(59,329)	(54,457)				54,457	