

The Corporation of the Town of Milton

Report To:	Council						
From:	Glen Cowan, Chief Financial Officer / Treasurer						
Date:	April 12, 2021						
Report No:	CORS-018-21						
Subject:	2020 Year End Capital Variances						
Recommendation:	THAT the new budget adjustments that amount to a net reduction of \$1,737,879 to approved capital projects, including the transfers to/from reserves and reserve funds as summarized in the Financial Impact section of report CORS-018-21, be approved;						
	That the capital projects identified as pending closure in Appendix B, with an approved budget totaling \$26,370,994 be closed;						
	That the budget on previously closed capital projects C46013418 and C46014418 each be increased in the amount of \$9,598, funded from development charges.						

EXECUTIVE SUMMARY

- This report summarizes the final position of the Town's \$342 million capital program as of 2020 year end. It also outlines the capital budget adjustments that have been required since June 30, 2020 including those previously approved by Council or the Treasurer/CAO, as well as new adjustments that have been identified through the year end capital budget variance meetings.
- During the full year 2020, net budget adjustments amounted to a \$0.6 million decrease, representing 0.2% of the approved capital program. This report is being presented in accordance with Corporate Policy No. 113 Budget Management.

REPORT

Discussion

The financial statements attached as Appendix D to this report reflect all currently approved and active capital projects as of the end of 2020. Expenditures are presented on an accrual basis at year end (as opposed to a cash basis). The following table



summarizes the changes reflected in the approved budget between the June 2020 financial statements as presented through CORS-048-20 and the December 2020 statements. Through this report, approval is being requested for net budget decreases of \$1,737,879.

	Approved Capital Budget at June 30, 2020*	Previously Approved Increase/(Decrease) (Appendix A)	New Budget Amendments Increase/(Decrease) (Appendix B)	Approved Capital Budget at December 31, 2020*
Executive Services	7,035,989	26,763	(36,905)	7,025,847
Corporate Services	21,594,894	-	313,165	21,908,059
Community Services	118,960,230	(95,795)	(801,212)	118,063,223
Development Services	192,474,466	491,606	(1,205,720)	191,760,351
Library Services	3,461,202		(7,207)	3,453,995
Total	343,526,780	422,574	(1,737,879)	342,211,475

Table 1 – Capital Program Approved Budget Continuity Schedule

*Approved budget before recommended project closures

Previously Approved Budget Amendments (Appendix A) - \$422,574 increase

Various tenders, single source awards and/or department reports approved by Council in the latter half of the year resulted in a net capital budget increase of \$321,776.

Under the delegated authority provided through Budget Management Policy No. 113, certain amendments to capital projects were approved by the Treasurer/CAO through the latter half of 2020 which amounted to a net budget increase of \$100,798.

Combined, these result in a net budget increase of \$422,574 in the capital program. All increases and decreases by project as well as the identified funding source are identified in Appendix A.

New Budget Amendments (Appendix B) - \$1,737,879 decrease

Through the 2020 year-end review, several capital projects were identified as being ready for closure. These projects are summarized in Appendix B and result in a net budget decrease of \$1,158,867 with funds either being drawn from or returned to the Project Variance Account and/or external funding sources as outlined on the appendix. Through this report staff are requesting Council approval to close these projects.



Staff have also identified budget amendments required on active capital projects and are requesting Council approval of these amendments through this report. These projects result in a net decrease of \$579,012.

Included in the budget amendments on active capital projects, is \$590,409 in savings in the Asphalt Overlay Construction program. These savings are the result of fewer sub drain repairs than anticipated, reduced expenses in crack and sawing repairs, revised quantity requirements, and reduced work to minimize disturbances on Main Street during the COVID-19 recovery. Through CORS-009-21, staff recommended that the unspent funds be transferred to the 2021 Asphalt Overlay Construction project to allow for additional roads in the 2021 program and further address the backlog in the Town's road rehabilitation program.

The budget amendments as well as the recommended funding sources, also outlined in Appendix B, amount to a net budget decrease of \$1,737,879.

Recommended Changes in Funding Source (Appendix C) - \$0 net change

Although the total approved budget will remain unchanged, certain project require adjustments to the funding sources as further outlined on Appendix C.

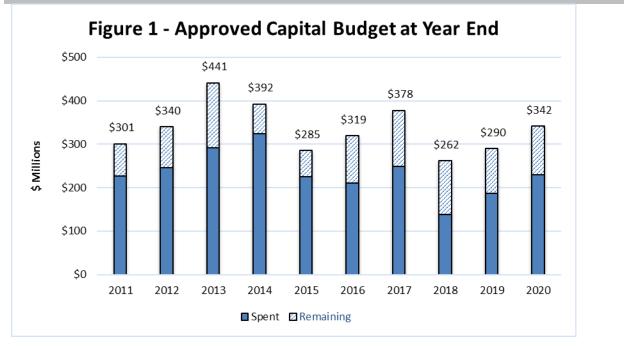
Budget Amendments on Previously Closed Projects - \$19,196 increase

Through CORS-013-18 capital projects C46014418 and C46013418 were approved by Council to be closed and a surplus in each was reported. Subsequently, additional expenses related to those pieces of equipment were identified in the amount of \$9,598 per project. Staff recommend amending the budget for these projects accordingly with funding from Development Charges.

Capital Program at Year End

The following table puts the 2020 year end position (including both active and closed projects) in a historical context. The size and balance of the capital projects can change from year-to-year based upon the specific initiatives that the Town is undertaking. Significant road constructions, facilities and hospital contributions, for example, generally account for the volatility in size of the program.





Note: Approved budget figures are presented before the closure of projects as approved through year end approvals

Following the recommended project closures, projects with an approved budget of \$315.8 million will carry forward to 2021 as shown in the table below, reflecting the multiyear nature of the capital program.

	Total Approved Budget	Projects Pending Closure	Projects Carried Forward	Spent	Remaining (Note 1)	
Executive Services	7,025,847	1,441,227	5,584,620	3,224,070	2,360,550	
Corporate Services	21,908,059	3,219,642	18,688,418	8,717,749	9,970,668	
Community Services	118,063,223	10,402,633	107,660,588	78,963,389	28,697,201	
Development Services	191,760,351	10,882,815	180,877,536	110,442,319	70,435,217	
Library Services	3,453,995	424,678	3,029,317	1,398,003	1,631,314	
Total	342,211,475	26,370,994	315,840,481	202,745,530	113,094,951	

Note 1: Remaining includes funds that have been committed through a procurement process. At 2020 year end, the committed amount is in excess of \$27 million.

As noted in the table above, \$202.7 million (59%) of that approved budget has already been spent, with the remainder either commited (via previously approved contract awards)



or remaining to be spent. The following table identifies the ten largest active projects at 2020 year end (based on size of remaining budget). These projects account for 67% of the \$113 million balance.

Project	Remaining Budget at Year End 2020	% Spent	Status
5th Line (Hwy 401 to Derry Road)	\$15,094,206	21%	Additional design requirements were outlined in DS-013-20. Land purchases are ongoing (ENG-002-20). Pre-qualification for construction contract is currently out to market (joint with Main Street JSP to 5th Line); this is limited to the section from Hwy 401 to just south of Main Street, where construction is anticipated to start summer 2021.
Thompson Road (Britannia to Louis St Laurent)	\$13,286,205	10%	The construction for this project was awarded in August through CORS-045-20 Schedule I. Through a memo to Council November 9, 2020 it was communicated that pre-site work would commence in February 2021 with construction scheduled to start March 1, 2021.
Transit Operations Centre	\$12,662,526	3%	This project will provide for the detailed design and land purchase for a Transit Operations Centre. Work at this time is in the early planning stages.
Main Street (James Snow Pkwy to 5th Line)	\$8,112,414	51%	Design and property acquisition is nearly complete. Utility relocations should commence in spring 2021 and road construction is anticipated to start July 2021. Joint tender (pre-qualification currently out to market) with 5th Line, Hwy 401 to just south of Main Street.
Bronte Street (Main St to Steeles Ave)	\$6,861,439	58%	Phase 1 works are nearing completion. Property acquisition for Phase 2 is ongoing (ENG-001-20). Through CORS-038-20 Schedule G, the advance of storm sewer work for phase 2 was approved. Phase 2 design will be completed over the winter with spring 2021 tender and summer construction start. Construction completion is planned for 2023-24.
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$5,781,249	61%	CORS-038-20 Schedule H updated the delegated authority for a joint tender program award between CN Rail and the Town for the creation of pedestrian tunnels through the Main Street grade separation (west of Bronte Street). Construction work, coordinated by CN started in September 2020. Completion of the tunnels is targeted for August 2021. The remaining road works will occur after tunnel completion in the fall 2021.

Table 3 - Largest Capital Projects at Year End 2020



Sherwood Community Centre\$5,376,26888%Substantial completion has been reached and the facility opened on September 21, 2019. Outstanding office furniture purchases and solar panel completion is anticipated for Q2 2021.Nipissing Redevelopment\$3,966,9106%Through DS-017-20 Council authorized the Mayor and Deputy Clerk to execute an agreement between the Town and Metrolinx for infrastructure improvements needed as a result of the Milton GO Station improvements. The agreement is with Metrolinx for signature. Detailed design and construction will be coordinated by Metrolinx. Construction will be coordinated by Metrolinx. Construction work will commence at the earliest in late 2021.BritanniaE/W Secondary Plan\$2,553,03518%Through CORS-035-20 Schedule B, Council approved the award of consulting services for the Britannia E/W Secondary Plan. The purpose of the Secondary Plan is to establish a more detailed planning framework for the Britannia Secondary Plan lands. The consulting work has commenced with an anticipated completion in 2023.Department Specific Tech Initiatives\$2,321,09248%Department Specific Initiatives is an ongoing program to provide custom technology solutions to department specific Initiatives include continual upgrades and maintenance of various financial applications (CMiC, FMW, CLASS, and Vailtech), replacement recreation software to assist Fire operations, a fleet management system, and various other hardware and software solutions for Town staff.	Discussion			
Redevelopmentand Deputy Clerk to execute an agreement between the Town and Metrolinx for infrastructure improvements needed as a result of the Milton GO Station improvements. The agreement is with Metrolinx for signature. Detailed design and construction work will commence at the earliest in late 2021.Britannia E/W Secondary Plan\$2,553,03518%Through CORS-035-20 Schedule B, Council approved the award of consulting services for the Britannia E/W Secondary Plan. The purpose of the Secondary Plan is to establish a more detailed planning framework for the Britannia Secondary Plan lands. The consulting work has commenced with an anticipated completion in 2023.Department Specific Tech Initiatives\$2,321,09248%Department Specific Initiatives is an ongoing program to provide custom technology solutions to departments to enable them to provide efficient and effective service and achieve their strategic goals. Ongoing initiatives include completed in Q1 2021), FDM software to assist Fire operations, a fleet management system, and various other hardware and software solutions for Town staff.		\$5,376,268	88%	facility opened on September 21, 2019. Outstanding office furniture purchases and solar
Secondary Planapproved the award of consulting services for the Britannia E/W Secondary Plan. The purpose of the Secondary Plan is to establish a more detailed planning framework for the Britannia Secondary 	Redevelopment	\$3,966,910	6%	and Deputy Clerk to execute an agreement between the Town and Metrolinx for infrastructure improvements needed as a result of the Milton GO Station improvements. The agreement is with Metrolinx for signature. Detailed design and construction will be coordinated by Metrolinx. Construction work will commence at the earliest in late 2021.
Department Specific Tech Initiatives\$2,321,09248%Department Specific Initiatives is an ongoing program to provide custom technology solutions to departments to enable them to provide efficient and effective service and achieve their strategic goals. Ongoing initiatives include continual upgrades and maintenance of various financial applications (CMiC, FMW, CLASS, and Vailtech), replacement recreation software to assist Fire operations, a fleet management system, and various other hardware and software solutions for Town staff.		\$2,553,035	18%	approved the award of consulting services for the Britannia E/W Secondary Plan. The purpose of the Secondary Plan is to establish a more detailed planning framework for the Britannia Secondary Plan lands. The consulting work has commenced
Total \$76,015,344		\$2,321,092	48%	Department Specific Initiatives is an ongoing program to provide custom technology solutions to departments to enable them to provide efficient and effective service and achieve their strategic goals. Ongoing initiatives include continual upgrades and maintenance of various financial applications (CMiC, FMW, CLASS, and Vailtech), replacement recreation software (to be completed in Q1 2021), FDM software to assist Fire operations, a fleet management system, and various other hardware and software solutions for
	Total	\$76,015,344		

Financial Impact

Net budget increases of \$422,574 have been previously approved since June 2020. Through this report, staff are recommending new budget changes resulting in a decrease of \$1,737,879 in required funding as illustrated in the shaded cells in the following table. The net capital budget changes since June 30, 2020 result in a decrease of \$1,315,305 (or 0.4% of the approved capital program).

The cumulative 2020 in-year funding changes within the capital program result in a decrease in required capital program funding of \$617,292 (0.2% of the approved capital program) as illustrated in the following chart.



Financial Impact

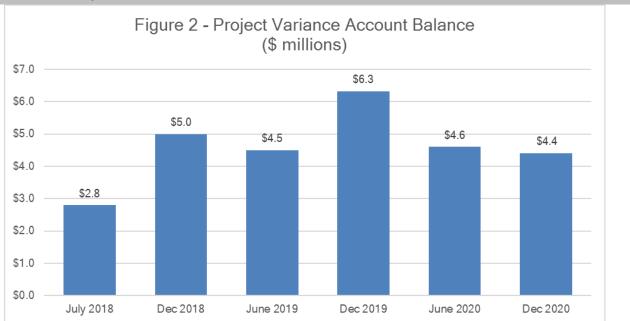
Table 4 - Summary of In-Year Funding Changes to the Capital Program in 2020

		Q3 a				
Funding Source	Q1 & Q2 Budget Increases/ (Decreases)	Previously Approved	New Budget Amendments	New Funding Source Change	Total Q3 & Q4 2020	Total 2020 In-Year Funding Changes
Total Project Variance Account:	(831,375)	396,970	(661,062)	508,817	244,725	(586,650)
Reserves and Reserve Funds:						
Library Capital Works Reserve	-	-	(7,207)	-	(7,207)	(7,207)
Federal Gas Tax	716,619	-	(881,716)	17,225	(864,491)	(147,872)
OCIF	179,100	-	-	-	-	179,100
Building Stabilization Reserve	-	-	(249)	-	(249)	(249)
Total Reserves and Reserve Funds	895,719	-	(889,172)	17,225	(871,947)	23,772
Debentures:						
Tax Supported Debt	-	-	-	(539,655)	(539,655)	(539,655)
Total Debentures	-	-	-	(539,655)	(539,655)	(539,655)
Development Charges:						
Roads DC	293,209	(1,672,109)	(660,633)	(294,774)	(2,627,516)	(2,334,307)
Public Works DC	(5,716)	-	(8,400)	-	(8,400)	(14,116)
Parks DC	(34,251)	(118)	(116,121)	-	(116,239)	(150,490)
Administration DC	-	31,808	(37,769)	-	(5,961)	(5,961)
Fire DC	39,482	26,763	(1,846)	-	24,917	64,399
Total Development Charges	292,724	(1,613,656)	(824,769)	(294,774)	(2,733,198)	(2,440,475)
Provincial Grants/ Subsidies	39,178	(27,677)	-	-	(27,677)	11,501
Developer Recovery	231,706	1,306,554	-	308,388	1,614,942	1,846,648
Donations	-	-	2,586,043	-	2,586,043	2,586,043
Other Recoveries	-	-	(1,948,920)	-	(1,948,920)	(1,948,920)
LT Developer Liability	70,061	360,382	-	-	360,382	430,443
Total External Funding Sources	340,945	1,639,259	637,124	308,388	2,584,771	2,925,716
Increase/(Decrease) in Funding	698,013	422,574	(1,737,879)	0	(1,315,305)	(617,292)

The Project Variance Account is currently at a balance of \$4.4 million. The Budget Management Policy No. 113 identifies a target balance of 10% of the average annual non-growth revenue sources which suggests a current target balance of \$4.4 million. As a result, no transfers are recommended through this report.



Financial Impact



Respectfully submitted,

Glen Cowan Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm., MBA 905-878-7252 x2316.

Attachments
Appendix A - Previously Approved Budget Amendments Appendix B - New Budget Amendments Appendix C - Recommended Changes in Funding Source Appendix D - Year End 2020 Capital Financial Statements

CAO Approval Andrew M. Siltala Chief Administrative Officer

Project Name & Report Number		Status	Increase/ (Decrease)		Revised Budget*		% Increase/ (Decrease)*	Funding Source
	Council Approved							
A1	Louis St. Laurent (4th Line to James Snow Parkway) (CORS-038-20 Sch C)	Active	\$	(3,278,677)	\$	2,215,405	-60%	Development Charges
A2	Louis St. Laurent (4th Line to James Snow Parkway) (CORS-045-20 Sch C)	Active	\$	(179,035)	\$	2,036,370	-8%	Development Charges
A3	Transit Scheduling Software (CORS-058-20 Sch E)	Active	\$	(27,677)	\$	126,823	-18%	Reserves/Reserves Fund
A4	Appleby Line (CORS-045-20 Sch B)	Active	\$	22,908	\$	301,248	8%	Project Variance Account/Development Charges
A5	Supply and Delivery of one (1) Stock Pumper (CORS- 058-20 Sch H)	Active	\$	26,763	\$	911,413	3%	Development Charges
A6	MEV Secondary Planning (CORS-045-20 Sch D)	Active	\$	35,342	\$	1,246,153	3%	Project Variance Account/Development Charges
A7	Official Plan Amendment - North Porta Employment Land (DS-016-20)	Active	\$	99,910	\$	99,910	-	LT Developer Liability
A8	Britannia E/W - MESP (MP4 (West) MESP Funding Agreement) (DS-034-20)	Active	\$	260,472	\$	1,089,487	31%	LT Developer Liability
A9	Main Street Grade Separation (DS-031-20)	Active	\$	391,400	\$	391,400	-	Project Variance Account/Development Charges
A10	Bronte Street (Main to Steeles) (CORS-038-20 Sch G)	Active	\$	601,967	\$	6,621,165	10%	Project Variance Account/Development Charges
A11	Thompson Road (Britannia Rd. to Louis St. Laurent) (CORS-045-20 Sch I)	Active	\$	648,651	\$	13,059,391	5%	Developer Recovery/Project Variance Account/Development Charges
A12	Main St (Scott Blvd(Incl. CNR Crossing) to Bronte St) (CORS-038-20 Sch H)	Active	\$	1,719,751	\$	7,137,116	32%	Project Variance Account/Development Charges

Project Name & Report Number		Status Increase/ (Decrease)		-	Revised Budget*	% Increase/ (Decrease)*	Funding Source	
	Subtotal - Approved by Council		\$	321,776				
	Treasurer / CAO Approved							
A13	Beaty Neighbourhood Park (PDA-048-20)	Active	\$	(108,216)	\$	280,611	-28%	Project Variance Account
A14	1 Ton Crew Dump Truck (PDA-056-20)	Active	\$	40,229	\$	349,229	13%	Project Variance Account
A15	Appleby Line (BA-007-20)	Active	\$	58,554	\$	359,802	19%	Project Variance Account/Development Charges
A16	Bronson Park Village Square (PDA 20-051-05)	Active	\$	(131)	\$	412,214	0%	Project Variance Account/Development Charges
A17	Campbellville Road Bridge (Structure 72) (BA-006-20)	Active	\$	11,160	\$	628,229	2%	Project Variance Account
A18	Sixth Line Bridges (Structures 21 and 23) (BA-008-20)	Active	\$	28,086	\$	1,104,817	3%	Project Variance Account
A19	Sixth Line Bridges (Structures 21 and 23) (Emergency Work 2020)(Reported to Council for Information CORS-006-21 Sch B)	Active	\$	93,093	\$	1,197,910	8%	Project Variance Account
A20	Bridge/Culvert Rehab Needs - Design (PDA-CRAN-20- 051-25)	Active	\$	(21,977)	\$	85,658	-20%	Project Variance Account
	Subtotal - Approved by Treasurer / CAO		\$	100,798				
	Total - Previously Approved		\$	422,574				

* Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

	Project Name	Status	Budget Increase/ (Decrease)	Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
	Projects Pending Closure		•		•		
B1	Leisure Centre Upgrades (2016)	Pending Closure	\$ (133,924)	\$ 1,067,699	-11%	Project Variance Account	Lower construction costs for the roof replacement and other site works led to savings in the project.
В2	Ford Neighbourhood Park-Boyne	Pending Closure	\$ (119,484)	\$ 1,699,726	-7%	Project Variance Account/ Development Charges	Return funding for project closure due to lower than anticipated costs from paving/hardscapes.
вз	Campbell Ave (Glenda Jane to Campbellville Rd) (2016)	Pending Closure	\$ (117,651)	\$ 1,433,725	-8%	Federal Gas Tax/Project Variance Account	Returning savings in contingency, other utilities and roadworks. Due to the complexity of this project, and based on the experience with the first phase of this project, additional contingency was estimated to cover the cost of potential additional requirements. Additional requirements were less than expected, relocation of utilities was not required after assessment, and lower material quantities resulted in savings.
B4	Leisure Centre Upgrades (2017)	Pending Closure	\$ (116,556)	\$ 295,630	-28%	Project Variance Account	Savings from joint contractor with lower construction costs for various tasks including reception area renovation, and sink and counter top replacement.
В5	Yates Dr. (Bennett to Thompson)	Pending Closure	\$ (91,621)	\$ 648,109	-12%	Federal Gas Tax/Project Variance Account	Return savings related to utility relocations and internal project management costs as a result of utility relocations that were not required after assessment, and project completion within the established schedule.
В6	Memorial Arena Facility Improvements (2019)	Pending Closure	\$ (79,289)	\$ 84,689	-48%	Project Variance Account	Savings from joint contractor with lower construction costs for various tasks including ice controller and refrigeration electrical panel replacement.
В7	Britannia E/W - Secondary Plan (2019)	Pending Closure	\$ (77,268)	\$ 45,682	-63%	Project Variance Account/Development Charges	Based on the agreement with the developers, the intent is to capture all future costs in the 2020 project. As a result, no additional funds will be required in this project.
B8	Transit Bus Non Growth- Replacement (2019)	Pending Closure	\$ (60,216)	\$ 1,283,244	-4%	Project Variance Account	Return funding for project closure due to lower than anticipated vehicle costs.
В9	Tennis Court Upgrades (2017)	Pending Closure	\$ (51,396)	\$ 1,636,364	-3%	Project Variance Account	Return funding for project closure due to higher than anticipated costs for site works that is offset by savings in plantings, site furnishings, and structures.

	Project Name	Status	Budget Increase/ (Decrease)	Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B10	Traffic Infrastructure (2018)	Pending Closure	\$ (45,936)	\$ 108,441	-30%	Project Variance Account	Savings related to school zone flashers are being returned, as the School Board is responsible for the purchase and installation of this equipment.
B11	Campbellville Road Bridge (Structure 72) - Design	Pending Closure	\$ (41,061)	\$ 45,731	-47%	Project Variance Account	Design was completed with lower than anticipated external permit and inspection fees which led to savings in the overall design of this structure.
B12	GIS Implementation (2017)	Pending Closure	\$ (29,369)	\$ 91,167	-24%	Project Variance Account	There were implementation savings in the snow route optimization project.
B13	New Campbellville Park Redevelopment	Pending Closure	\$ (24,237)	\$ 121,510	-17%	Project Variance Account	NA
B14	Farm Tractor Loader (2019)	Pending Closure	\$ (22,794)	\$ 80,706	-22%	Project Variance Account	NA
B15	Civic Facilities Improvements (2020)	Pending Closure	\$ (21,404)	\$ 21,883	-49%	Project Variance Account	NA
B16	Specialized Transit Bud Non Growth (2019)	Pending Closure	\$ (18,859)	\$ 641,097	-3%	Project Variance Account	NA
B17	Electronic Accountability System (2018)	Pending Closure	\$ (15,000)	\$ 263	-98%	Project Variance Account	NA
B18	Pre-emption Traffic Control Systems (2019)	Pending Closure	\$ (13,180)	\$ 74,959	-15%	Project Variance Account/Development Charges	NA
B19	Harrison Pipeline Easement	Pending Closure	\$ (12,565)	\$ 642,999	-2%	Development Charges / Project Variance Account	NA
B20	Portable Washroom Enclosures (2017)	Pending Closure	\$ (12,203)	\$ 232,882	-5%	Project Variance Account	NA
B21	Commission of Fire Accreditation	Pending Closure	\$ (10,000)	\$ 175	-98%	Project Variance Account	NA
B22	Ashbrook Ct. Oak St Bruce St	Pending Closure	\$ (9,982)	\$ 1,859,426	-1%	Project Variance Account	NA
B23	Replace/Refurbish Tanker Trucks (2018)	Pending Closure	\$ (9,918)	\$ 1,210,787	-1%	Project Variance Account	NA
B24	3/4 Ton Pick Ups Replacement (2020)	Pending Closure	\$ (9,053)	\$ 163,268	-5%	Project Variance Account	NA
B25	Esquesing Line - Slope Stabilization Project	Pending Closure	\$ (8,562)	\$ 258,514	-3%	Project Variance Account	NA
B26	1 Ton Dump Truck-Growth (2019)	Pending Closure	\$ (8,400)	\$ 108,137	-7%	Development Charges	NA
B27	Bridge/Culvert Rehab Needs - Design (2019)	Pending Closure	\$ (6,868)	\$ 94,045	-7%	Project Variance Account	NA
B28	Court Park Redevelopment	Pending Closure	\$ (6,117)	\$ 58,595	-9%	Project Variance Account	NA

	Project Name	Status	Budget Increase/ (Decrease)	Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B29	Signal Interconnect Program (2019)	Pending Closure	\$ (6,023)	\$ 137,619	-4%	Project Variance Account/Development Charges	NA
B30	Asphalt Overlay Program - Construction (2017)	Pending Closure	\$ (5,451)	\$ 3,508,500	0%	Project Variance Account/Development Charges	NA
B31	Corporate Office Furniture & Equipment (2019)	Pending Closure	\$ (4,735)	\$ 99,307	-5%	Project Variance Account	NA
B32	Moffat Park Redevelopment	Pending Closure	\$ (3,948)	\$ 88,872	-4%	Project Variance Account	NA
В33	Automation Replacement (2019)	Pending Closure	\$ (3,939)	\$ 63,626	-6%	Reserves/Reserve Funds	NA
B34	Zero Turning Radius (2020)	Pending Closure	\$ (3,839)	\$ 73,301	-5%	Project Variance Account	NA
B35	Eighth Line - Bank Stabilization Project	Pending Closure	\$ (3,406)	\$ 261,250	-1%	Project Variance Account	NA
B36	Collection-Replacement (2019)	Pending Closure	\$ (3,268)	\$ 361,052	-1%	Reserves/Reserve Funds	NA
B37	Storm Sewer Network Study (2017)	Pending Closure	\$ (1,958)	\$ 465,972	0%	Project Variance Account	NA
B38	E-Services Strategy/Implementation (2014)	Pending Closure	\$ (1,570)	\$ 73,498	-2%	Project Variance Account	NA
B39	Fire Fitness Equipment All Stations Growth (2019)	Pending Closure	\$ (1,271)	\$ 14,057	-8%	Development Charges	NA
B40	Farm Tractor Loader (2020)	Pending Closure	\$ (1,192)	\$ 314,196	0%	Project Variance Account	NA
B41	Application Software Update (2018)	Pending Closure	\$ (1,188)	\$ 33,265	-3%	Project Variance Account/Building Rate Stabilization Reserve Fund	NA
B42	CPR Pedestrian Bridge	Pending Closure	\$ (946)	\$ 416,942	0%	Project Variance Account	NA
B43	Milton Sports Centre Facility Improvements (2017)	Pending Closure	\$ (835)	\$ 1,565,557	0%	Project Variance Account	NA
B44	Street Light/Pole/Underground Power Renewal (2019)	Pending Closure	\$ (681)	\$ 56,948	-1%	Project Variance Account	NA
B45	Special Operations Equip - Rescue Growth (2018)	Pending Closure	\$ (540)	\$ 19,411	-3%	Development Charges	NA
B46	E-Services Strategy/Implementation (2015)	Pending Closure	\$ (529)	\$ 135,313	0%	Project Variance Account	NA
B47	Application Software Update (2017)	Pending Closure	\$ (340)	\$ 69,120	0%	Project Variance Account/Building Rate Stabilization Reserve Fund	NA
B48	Emergency Medical Equipment Replacement (2019)	Pending Closure	\$ (142)	\$ 12,278	-1%	Project Variance Account	NA

	Project Name	Status		Budget Increase/ Decrease)		Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B49	PC Workstation Complement Change (2019)	Pending Closure	\$	(100)	\$	25,177	0%	Project Variance Account	NA
B50	Defibrillators Growth (2019)	Pending Closure	\$	(35)	\$	6,175	-1%	Development Charges	NA
B51	Stormwater Management - Derry Green (BP2)	Pending Closure	\$	-	\$	110,519	0%	Development Charges	NA
B52	Legislated DC Exemptions (2019)	Pending Closure	\$	-	\$	2,792,101	0%	Project Variance Account	NA
B53	Initial Business Case	Pending Closure	\$	-	\$	178,080	0%	Developer Recoveries	NA
B54	Vehicle Wash Accessories	Pending Closure	\$	-	\$	16,578	0%	Project Variance Account	NA
B55	Bronson Park Village Square	Pending Closure	\$	3,024	\$	45,775	7%	Project Variance Account/ Development Charges	NA
B56	Stormwater Management Pond Condition Assessment Study	Pending Closure	\$	3,096	\$	222,044	1%	Project Variance Account	NA
B57	Centre Park Redevelopment	Pending Closure	\$	6,791	\$	60,620	13%	Project Variance Account	NA
B58	Official Plan Review (2016)	Pending Closure	\$	47,071	\$	1,134,389	4%	Project Variance Account/Development Charges	Additional funding is being requested as internal project management costs were higher than budget.
	Subtotal - Pending Closure		\$	(1,158,867)	\$	26,370,994			
	Other Budget Amendments		_		_			1	
В59	Asphalt Overlay Program - Construction (2020)	Active	\$	(590,409)	\$	7,423,494	-7%	Federal Gas Tax/Development Charges	Savings were identified in the 2020 project as a result of fewer sub drain repairs than anticipated, reduced expenses in crack and sawing repairs, revised quantity requirements, and reduced work to minimize disturbances on Main Street during the COVID-19 recovery. Staff is requesting that these savings be used to increase the budget in the 2021 Asphalt Overlay Construction project (C339000021) to enable additional roads to be included in the 2021 program and continue to address the backlog in road rehabilitation work.
B60	First Line (Britannia to Lower Base) Rehab	In Warranty	\$	(210,947)	\$	1,175,910	-15%	Project Variance Account/Federal Gas Tax	Return savings in contract administration as a result of the project being completed much faster than anticipated leading to lower costs. Savings in roadworks are due to several provisional items that were not required.
B61	Expanded Asphalt Program (2019)	In Warranty	\$	(78,769)	\$	1,691,101	-4%	Project Variance Account	Less than anticipated contingency was needed in the 2019 Expanded Asphalt Program.

	Project Name	Status	Budget Increase/ (Decrease)	Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B62	Rotary Park Community Centre Facility Improvements (2020)	Active	\$ (50,151)	\$ 100,396	-33%	Project Variance Account	Return funding for shingle replacement. The use of a joint contractor led to lower construction costs.
B63	Leisure Centre Upgrades (2020)	Active	\$ (38,445)	\$ 634,436	-6%	Project Variance Account	Floor scrubber equipment was purchased at a substantial cost savings.
B64	Milton Sports Centre Facility Improvements (2020)	Active	\$ (32,558)	\$ 1,458,212	-2%	Project Variance Account	The purchase and installation of high efficiency fans for rink A and B was completed below budget.
B65	Nipissing Road Reconstruction	Active	\$ (30,860)	\$ 4,207,729	-1%	Project Variance Account/Development Charges/Donations/Oth er Recoveries	Based on the latest estimates in the Cost Sharing Agreement with Metrolinx, projected design and construction costs will be lower than originally budgeted.
B66	Louis St Laurent (RR25 to Yates Drive)	In Warranty	\$ (15,000)	\$ 6,931,761	0%	Development Charges	NA
B67	FirstOntario Arts Centre Milton Facility Improvements (2020)	Active	\$ (6,410)	\$ 239,467	-3%	Project Variance Account	NA
B68	Leisure Centre Upgrades (2019)	Active	\$ (5,373)	\$ 217,921	-2%	Project Variance Account	NA
B69	Civic Facilities Improvements (2019)	Active	\$ (1,568)	\$ 106,411	-1%	Project Variance Account	NA
B70	Corporate Office Furniture & Equipment (2020)	Active	\$ 4,159	\$ 125,644	3%	Other Recoveries	NA
B71	Coxe Park Redevelopment	Active	\$ 7,578	\$ 70,196	12%	Project Variance Account	NA
B72	Coulson Park Redevelopment	Active	\$ 10,330	\$ 74,315	16%	Project Variance Account	NA
B73	Kingsleigh Park Redevelopment	Active	\$ 12,457	\$ 93,018	15%	Project Variance Account	NA
B74	Campbell Ave (Glenda Jane to Campbellville Rd)	Active	\$ 19,794	\$ 323,961	7%	Project Variance Account	NA
B75	Asphalt Overlay Program - Construction (2019)	In Warranty	\$ 23,960	\$ 3,398,556	1%	Development Charges	Due to additional time required to manage the project, additional funding is being requested for internal project management costs.
B76	Asphalt Overlay Program - Design (2019)	Active	\$ 26,671	\$ 287,081	10%	Project Variance Account/Development Charges	Segments of Woodward and Ontario Street are included in this design project. Currently, the Region is planning water and waste water remediation work on the same segments. Subsequent to the Region work, the Town will complete the asphalt overlay. The design work is more complex as a result of having to review the Region design to ensure there is no conflict with the Town's planned work. Therefore, additional internal project management costs are anticipated.

	Project Name	Status	Budget Increase/ (Decrease)	Revised Budget*	Budget % Increase/ (Decrease)*	To / From Funding Source	Explanation (Provided for variances greater than \$25,000)
B77	Bronte Street (Main St to Steeles Ave) - Design/Land/EA	Active	\$ 30,266	\$ 581,150		Account/Development	Request additional funding for internal project management costs due to the complexities involved with finalizing the project.
B78	Legislated DC Exemptions (2020)	Active	\$ 346,261	\$ 2,475,445	16%	Project Variance Account	The unfavourable variance in DC exemptions is driven by higher than projected exemptions for secondary units, agricultural exemptions and the funding of the DC Rebate Program. The variance is largely offset by lower than anticipated industrial expansions and delays in school board projects originally anticipated for 2020 that will be included in future year budgets as applicable.
	Subtotal - Other Budget Amendments		\$ (579,012)				
	Total - New Budget Amendments		\$ (1,737,879)				

*Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

	Project	Status	Amount	Approved Funding Source	Recommended Funding Source	Explanation		
C1	Asphalt Overlay Program (2018)	Active	\$ 1,456	Development Charges	Federal Gas Tax	This change in funding is required to align the Development Charge funding to the 2015 DC Background Study that identified 10% Development Charges and 90% other funding.		
C2	Asphalt Overlay Program (2019)	In Warranty	\$ 15,769	Development Charges	Federal Gas Tax	This change in funding is required to align the Development Charge funding to the 2015 DC Background Study that identified 10% Development Charges and 90% other funding.		
C3	Beaty Neighbourhood Park North Redevelopment	Active	\$ 50,000	Tax Supported Debt	Project Variance Account	This project was originally approved with \$300K of debt financing. Through PDA-048-20, staff awarded the construction of Beaty Neighbourhood Park with reported savings of \$108,217. Given the savings on this project, it is recommended that the unissued debt be reduced by \$50,000.		
C4	Thompson Road (Britannia Rd. to Louis St. Laurent) (2019) (2020)	Active	\$ 308,388	Project Variance Account/Development Charges	Developer Recovery	The construction contract for Thompson Road was awarded through CORS-045-20. Cost estimates have been updated with the net effect being a reduction in Town sourced funding and an increase in Developer Recovery.		
C5	Street Light LED Replacement (2017)	Active	\$ 489,655	Tax Supported Debt	Project Variance Account	This project had original approved debt of \$5,133,677. Through ENG-009-18 the debt was reduced to \$2,739,655. Recommend replacing \$489,655 of debt with Town source funding based on current spend in the project relative to the intent to issue the debt in 2021. This will ensure that debt is not issued on the project in excess of final project costs.		
	Total		\$ 865,268					

Note: Budget figures on this schedule are presented at the sub-project level (as opposed to parent project level)

CAPITAL FINANCIAL STATEMENT

December 2020

		BUDGETS		ACTUAL	S				
	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE			
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD			
EXExecutive Services									
Active	\$5,300,648	\$283,971	\$5,584,619	\$3,224,070	58%	\$2,360,549			
Pending Closure	\$1,105,660	\$335,569	\$1,441,229	\$1,441,229	100%				
Total EX Executive Services	\$6,406,308	\$619,540	\$7,025,848	\$4,665,299	66%	\$2,360,549			
CCCorporate Services									
Active	\$18,455,896	\$232,522	\$18,688,418	\$8,717,749	47%	\$9,970,669			
Pending Closure	\$3,442,984	(\$223,342)	\$3,219,642	\$3,219,643	100%	(\$1)			
Total CO Corporate Services	\$21,898,880	\$9,179	\$21,908,059	\$11,937,393	54%	\$9,970,666			
C/Community Services									
Active	\$100,711,513	\$3,682,573	\$104,394,086	\$75,706,152	73%	\$28,687,934			
Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267			
Pending Closure	\$8,647,657	\$1,754,975	\$10,402,632	\$10,402,633	100%	(\$1)			
Total CM Community Services	\$113,185,898	\$4,877,324	\$118,063,222	\$89,366,022	76%	\$28,697,200			
DVDevelopment Services									
Active	\$174,558,628	(\$16,161,013)	\$158,397,615	\$89,405,278	56%	\$68,992,337			
Completed Pending Warranty	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,037,041	94%	\$1,442,884			
Pending Closure	\$9,003,442	\$1,879,373	\$10,882,815	\$10,882,815	100%				
Total DV Development Services	\$208,072,194	(\$16,311,839)	\$191,760,355	\$121,325,134	63%	\$70,435,221			
LBLibrary									
Active	\$2,585,407	\$443,910	\$3,029,317	\$1,398,003	46%	\$1,631,314			
Pending Closure	\$431,885	(\$7,207)	\$424,678	\$424,678	100%				
Total LB Library	\$3,017,292	\$436,703	\$3,453,995	\$1,822,680	53%	\$1,631,315			
Total Current Year Capital	\$352,580,572	(\$10,369,093)	\$342,211,479	\$229,116,527	67%	\$113,094,952			

CAPITAL FINANCIAL STATEMENT

December 2020

	1	BUDGETS		ACTUAL	S	
	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
XExecutive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,80
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,0
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,0
Service Delivery	\$258,750	\$96,000	\$354,750	\$340,687	96%	\$14,0
Total Office of the CAO	\$1,026,991	\$96,000	\$1,122,991	\$495,064	44%	\$627,93
Total Office of the CAO	\$1,026,991	\$96,000	\$1,122,991	\$495,064	44%	\$627,93
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$81,422		\$81,422	\$2,372	3%	\$79,0
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$4,432	6%	\$69,2
Replace/Refurbish Tanker Trucks	\$671,828		\$671,828	\$616,136	92%	\$55,6
Rescue Truck Replacement/Refurbishment	\$38,295		\$38,295	\$1,295	3%	\$37,0
Pumper/Rescue Units Refurbishment	\$131,115		\$131,115	\$3,819	3%	\$127,2
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,0
Total Fire Fleet Equipment - Replacement	\$1,130,285		\$1,130,285	\$631,953	56%	\$498,3
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,356,711	98%	\$29,3
Pumper/Rescue Growth	\$884,650	\$26,763	\$911,413	\$67,241	7%	\$844,1
Total Fire Fleet Equipment - Growth Related	\$2,228,076	\$69,360	\$2,297,436	\$1,423,952	62%	\$873,4
Fire - Replacement						
Air Monitoring Replacement	\$14,245		\$14,245	\$245	2%	\$14,0
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$22,433	77%	\$6,5
Personal Protective Clothing Replacement	\$245,140	(\$17,995)	\$227,145	\$219,971	97%	\$7,1
Helmet Replacement	\$17,510		\$17,510	\$6,465	37%	\$11,0
Bunker Gear Replacement - Employee Turnover	\$52,182	(\$110)	\$52,072	\$22,768	44%	\$29,3
Hazardous Material Equipment Replacement	\$51,625		\$51,625	\$2,287	4%	\$49,3
Firefighting Hose Replacement	\$20,600		\$20,600	\$16,656	81%	\$3,9
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$4,458	29%	\$11,0
Portable Pumps Replacement	\$25,875		\$25,875	\$3,189	12%	\$22,6
Air Filling System Replacement	\$82,600		\$82,600	\$48,286	58%	\$34,3
Firefighter Pager Replacement	\$59,019		\$59,019	\$54,286	92%	\$4,7
Total Fire - Replacement	\$613,301	(\$18,105)	\$595,196	\$401,044	67%	\$194,1
Fire - Growth						
Specialized Equipment Training Structure - Growth	\$36,050		\$36,050	\$1,050	3%	\$35,0
Bunker Gear and Recruit Package - Growth	\$90,856	(\$3,115)	\$87,741	\$55,676	63%	\$32,0
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$1,351	3%	\$38,5
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,4
Thermal Image Camera Growth	\$27,418		\$27,418	\$20,642	75%	\$6,7
Emergency Medical Equipment Growth	\$22,452		\$22,452	\$19,343	86%	\$3,1
Total Fire - Growth	\$301,995	(\$3,115)	\$298,880	\$153,887	51%	\$144,9

CAPITAL FINANCIAL STATEMENT

December 2020

	1	BUDGETS	I	ACTUAL	S	
		DUDOFT		L TD	0/	
	APPROVED BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE LTD
Fire Administration	BODGET	ADJUSTMENTS	BODGLI	ACTUALS	JF LINI	
Fire Master Plan		\$139,831	\$139,831	\$118,170	85%	\$21,661
Total Fire Administration		\$139,831	\$139,831	\$118,170	85%	\$21,661
Total Fire	\$4,273,657	\$187,971	\$4,461,628	\$2,729,006	61%	\$1,732,622
Total Active	\$5,300,648	\$283,971	\$5,584,619	\$3,224,070	58%	\$2,360,549
Pending Closure						
Executive Services						
Office of the CAO						
Initial Business Case		\$178,080	\$178,080	\$178,080	100%	
Total Office of the CAO		\$178,080	\$178,080	\$178,080	100%	
Fire						
Fire - Replacement						
Emergency Medical Equipment Replacement	\$12,420	(\$141)	\$12,279	\$12,279	100%	
Total Fire - Replacement	\$12,420	(\$141)	\$12,279	\$12,279	100%	
Fire - Growth						
Defibrillators Growth	\$6,210	(\$35)	\$6,175	\$6,175	100%	
Special Operations Equipment - Rescue Growth	\$19,951	(\$540)	\$19,411	\$19,411	100%	
Fire Fitness Equipment All Stations - Growth	\$15,328	(\$1,271)	\$14,057	\$14,057	100%	
Total Fire - Growth	\$41,489	(\$1,845)	\$39,644	\$39,644	100%	
Fire Fleet Equipment Replacement						
Replace/Refurbish Tanker Trucks	\$1,026,313	\$184,474	\$1,210,787	\$1,210,787	100%	
Total Fire Fleet Equipment Replacement	\$1,026,313	\$184,474	\$1,210,787	\$1,210,787	100%	
Fire Administration						
Electronic Accountability System	\$15,263	(\$15,000)	\$263	\$263	100%	
Commission of Fire Accreditation	\$10,175	(\$10,000)	\$175	\$175	100%	
Total Fire Administration	\$25,438	(\$25,000)	\$438	\$438	100%	
Total Fire	\$1,105,660	\$157,489	\$1,263,149	\$1,263,149	100%	
Total Executive Services	\$1,105,660	\$335,569	\$1,441,229	\$1,441,229	100%	
Total Pending Closure	\$1,105,660	\$335,569	\$1,441,229	\$1,441,229	100%	
Total EX Executive Services	\$6,406,308	\$619,540	\$7,025,848	\$4,665,299	66%	\$2,360,549
CCCorporate Services						
Active						
Corporate Services Finance						
Legislated Development Charge Exemptions	\$1,729,723	\$745,722	\$2,475,445	\$1,843,840	74%	\$631,605
Special Financial Studies	\$483,313	\$140,122	\$483,313	\$50,985	11%	\$432,328
Development Charges Study	\$258,750		\$258,750	\$108,775	42%	\$149,975
Asset Management Plan	\$258,750	(\$133,927)	\$124,823	\$71,712	57%	\$53,111
Total Finance	\$2,730,536	\$611,795	\$3,342,331	\$2,075,312	62%	\$1,267,019
Human Resources	. ,,		,,,,,	. ,		. ,,
Compensation Plan	\$76,313		\$76,313	\$51,180	67%	\$25,133
Employee Strategic Development	\$149,150		\$149,150	\$6,950	5%	\$142,200
Health and Safety Audit/Implementation	\$129,125		\$129,125	\$4,125	3%	\$125,000
Workplace Accommodation	\$15,450		\$15,450	\$2,752	18%	\$12,698

CAPITAL FINANCIAL STATEMENT

December 2020

		BUDGETS	1	ACTUAL	S	1
	APPROVED	PUDCET			%	VARIANCE
	BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	SPENT	
Total Human Resources	\$370,038	ADJUSTMENTS	\$370,038	\$65,007	18%	\$305,031
Information Technology	\$570,000		φ370,000	ψ00,007	1070	4000,001
Technology Strategic Plan	\$77,656		\$77,656	\$19,409	25%	\$58,247
Technology Replacement/Upgrade	\$571,614		\$571,614	\$469,948	82%	\$101,666
Phone System Changes/Upgrade	\$166,597		\$166,597	\$27,657	17%	\$138,940
PC Workstation Complement Changes	\$28,119		\$28,119	\$819	3%	\$27,300
E-Services Strategy Implementation	\$601,989		\$601,989	\$201,744	34%	\$400,245
GIS/Geosmart Infrastructure	\$597,163	(\$32,563)	\$564,600	\$283,203	50%	\$281,397
Application/Software Upgrades	\$62,784	(402,000)	\$62,784	\$9,605	15%	\$53,179
Legacy Systems	\$76,239	\$51,440	\$127,679	\$80,639	63%	\$47,040
Radio Communications Backup Upgrades	\$1,063,675	\$01,110	\$1,063,675	\$43,688	4%	\$1,019,987
Department Specific Tech Initiatives	\$3,197,988	\$1,298,511	\$4,496,499	\$2,175,407	48%	\$2,321,092
Technology Infrastructure Initiative	\$3,284,007	\$34,431	\$3,318,438	\$2,304,617	69%	\$1,013,821
Enterprise Content Management	\$487,991	<i>\$</i> 01,101	\$487,991	\$30,614	6%	\$457,377
Emergency Operations Centre	\$16,567		\$16,567	\$285	2%	\$16,282
Property Tax System Replacement	\$1,895,180	(\$1,731,092)	\$164,088	\$64,088	39%	\$100,000
Facility Infrastructure and Networking	\$1,188,481	(\$1,101,002)	\$1,188,481	\$436,363	37%	\$752,118
Enterprise Licencing and Compliance	\$801,374		\$801,374	\$208,807	26%	\$592,567
Milton Air Photo Mapping	\$31,444		\$31,444	\$916	3%	\$30,528
Open Data Initiative	\$15,722		\$15,722	\$458	3%	\$15,264
Mobile Parking Enforement	\$601,751		\$601,751	\$19,359	3%	\$582,392
Financial Enterprise Systems	\$94,332		\$94,332	\$2,748	3%	\$91,584
Total Information Technology	\$14,860,673	(\$379,273)	\$14,481,400	\$6,380,374	44%	\$8,101,026
Legislative & Legal Services	+,,	(+++++)	,			+-,,
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$1,126	4%	\$27,364
Total Legislative & Legal Services	\$28,490		\$28,490	\$1,126	4%	\$27,364
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$195,930	42%	\$270,229
Total Marketing & Government Relations	\$466,159		\$466,159	\$195,930	42%	\$270,229
Total Corporate Services	\$18,455,896	\$232,522	\$18,688,418	\$8,717,749	47%	\$9,970,669
Total Active	\$18,455,896	\$232,522	\$18,688,418	\$8,717,749		\$9,970,669
Pending Closure	,		,, .	,		, . , ,
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$2,985,915	(\$193,814)	\$2,792,101	\$2,792,102	100%	(\$1
Total Finance	\$2,985,915	(\$193,814)	\$2,792,101	\$2,792,102	100%	(\$1
Information Technology						
GIS/Geosmart Infrastructure	\$115,448	(\$24,281)	\$91,167	\$91,167	100%	
PC Workstation Complement Changes	\$25,277	(\$100)	\$25,177	\$25,177	100%	
E-Services Strategy Implementation	\$210,707	(\$1,896)	\$208,811	\$208,811	100%	
Application/Software Upgrades	\$105,637	(\$3,251)	\$102,386	\$102,386	100%	
Total Information Technology	\$457,069	(\$29,528)	\$427,541	\$427,541	100%	
Total Corporate Services	\$3,442,984	(\$223,342)	\$3,219,642	\$3,219,643		(\$1
Total Pending Closure	\$3,442,984	(\$223,342)	\$3,219,642	\$3,219,643		(\$1

CAPITAL FINANCIAL STATEMENT

December 2020

·		BUDGETS	1	ACTUAL	s	
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	APPROVED BUDGET		REVISED BUDGET	LTD ACTUALS	% SPENT	VARIANCE
Total CO Corporate Services	\$21,898,880	ADJUSTMENTS \$9,179	\$21,908,059	\$11,937,393	54%	LTD \$9,970,666
CMCommunity Services	\$21,090,000	\$9,179	φ21,900,009	φ11,937,393	3470	\$9,970,000
Active						
Community Services						
Administration						
Parks Master Plan Update	\$234,269		\$234,269	\$82,378	35%	\$151,89 [°]
Service Strategy	\$110,834	\$48,637	\$159,471	\$102,990	65%	\$56,48
FOACM Children's Program Fundraising Campaign	\$110,001	\$ 10,001	¢100,111	\$1,041,612	0070	(\$1,041,61)
Total Administration	\$345,103	\$48,637	\$393,740	\$1,226,980	312%	(\$833,24
Parks Redevelopment	\$0.10,100	¢ 10,001	<i>Q</i> QQQQQQQQQQQQQ	¢1,220,000	0.270	(++++++++++++++++++++++++++++++++++++++
Omagh Park Redevelopment	\$108,479		\$108,479	\$85,477	79%	\$23,00
Playground Upgrades	\$76,940		\$76,940	\$3,256	4%	\$73,68
Kinsmen Park Redevelopment	\$80,561	\$12,457	\$93,018	\$80,671	87%	\$12,34
New Campbellville Park Redevelopment	\$832,058	\$86,232	\$918,290	\$885,131	96%	\$33,15
Moffat Park Redevelopment	\$652,305	(\$25,974)	\$626,331	\$564,207	90%	\$62,12
Cenrtre Park Redevelopment	\$416,161	\$53,309	\$469,470	\$457,211	97%	\$12,25
Court Park Redevelopment	\$416,161	\$24,720	\$440,881	\$437,991	99%	\$2,89
Coulson Park Redevelopment	\$69,804	\$4,511	\$74,315	\$63,314	85%	\$11,00
Coxe Park Redevelopment	\$75,449	(\$5,253)	\$70,196	\$56,008	80%	\$14,18
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$133,193)	\$280,610	\$190,638	68%	\$89,97
Total Parks Redevelopment	\$3,141,721	\$16,809	\$3,158,530	\$2,823,903	89%	\$334,62
Parks Growth				. , ,		. ,
Community Park - External to Boyne	\$310,101	\$63,596	\$373,697	\$244,523	65%	\$129,17
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,056	18%	\$352,66
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,018,128	93%	\$234,02
Parkland Dedication Bench Mark Update	\$39,120	\$10,202	\$49,322	\$43,550	88%	\$5,77
Playground Growth	\$70,811		\$70,811	\$7,514	11%	\$63,29
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$685,034	85%	\$116,69
Ford Village Square #1	\$381,820	\$3,097	\$384,917	\$324,287	84%	\$60,63
Bronson Park Village Square	\$382,096	\$30,118	\$412,214	\$384,577	93%	\$27,63
District Park West - Boyne	\$133,900		\$133,900	\$6,760	5%	\$127,14
Boyne Village Square #3	\$43,111		\$43,111	\$27,154	63%	\$15,95
Total Parks Growth	\$6,643,312	(\$689,734)	\$5,953,578	\$4,820,584	81%	\$1,132,99
Trails Redevelopment						
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$41,523	48%	\$44,67
Total Trails Redevelopment	\$64,931	\$21,271	\$86,202	\$41,523	48%	\$44,67
Trails Growth						
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,67
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$460	2%	\$27,60
Boyne Framgard Trail	\$69,107		\$69,107	\$61,035	88%	\$8,07
Total Trails Growth	\$143,179		\$143,179	\$79,829	56%	\$63,35
Facilities Redevelopment Civic						
Corporate Office Furniture	\$121,485	\$4,159	\$125,644	\$69,555	55%	\$56,08
Civic Facility Improvements	\$2,103,442	\$185,246	\$2,288,688	\$1,976,852	86%	\$311,83

CAPITAL FINANCIAL STATEMENT

December 2020

	I	BUDGETS		ACTUAL	.S	
	APPROVED	PUDCET			%	VARIANC
	BUDGET	BUDGET ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	SPENT	
Total Facilities Redevelopment Civic	\$2,224,927	\$189,405	\$2,414,332	\$2,046,407	85%	\$367,9
Facilities Redevelopment Recreation	ψε,εετ,σει	¢100,400	ψ2,414,002	φ2,0+0,+01	0070	φοστ,
Leisure Centre Upgrades	\$1,304,493	(\$146,100)	\$1,158,393	\$618,874	53%	\$539,5
Memorial Arena Facility Improvements	\$321,748	(\$110,100)	\$321,748	\$49,219	15%	\$272,
Community Halls Improvements	\$268,461	(\$500)	\$267,961	\$200,437	75%	\$67,
Tonelli Sports Centre Improvements	\$289,977	(\$93,738)	\$196,239	\$125,366	64%	\$70,
Milton Sports Centre Upgrades	\$2,017,354	(\$20,444)	\$1,996,910	\$495,090	25%	\$1,501,
Mattamy National Cycling Centre Improvements	\$51,500	(+==, ,	\$51,500	\$21,123	41%	\$30,
Rotary Park Community Centre	\$150,547	(\$50,151)	\$100,396	\$49,882	50%	\$50,
Total Facilities Redevelopment Recreation	\$4,404,080	(\$310,932)	\$4,093,148	\$1,559,992	38%	\$2,533,
Facilities Redevelopment Arts/Cultural						. , ,
FirstOntario Arts Centre Milton Facility Improvements	\$245,877	(\$6,410)	\$239,467	\$24,468	10%	\$214,
Total Facilities Redevelopment Arts/Cultural	\$245,877	(\$6,410)	\$239,467	\$24,468	10%	\$214,
Facilities Redevelopment Engineering						
Civic Operations Centre Facility Improvements	\$206,030	(\$27,213)	\$178,817	\$43,139	24%	\$135,
Total Facilities Redevelopment Engineering	\$206,030	(\$27,213)	\$178,817	\$43,139	24%	\$135,
Facilities Redevelopment Fire						
Fire Halls Facilities Improvements	\$578,007	(\$71,221)	\$506,786	\$338,988	67%	\$167,
Fire Station No. 1 Training Facility	\$3,939,058	\$2,108,897	\$6,047,955	\$6,005,909	99%	\$42,
Total Facilities Redevelopment Fire	\$4,517,065	\$2,037,676	\$6,554,741	\$6,344,897	97%	\$209,
Facilities Growth Civic						
Town Hall Construction/Expansion	\$501,975		\$501,975	\$16,975	3%	\$485,
Total Facilities Growth Civic	\$501,975		\$501,975	\$16,975	3%	\$485,
Facilities Growth Recreation						
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,
Sherwood Community Centre	\$43,852,164	\$1,071,115	\$44,923,279	\$39,547,012	88%	\$5,376,
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,
Total Facilities Growth Recreation	\$44,313,237	\$1,071,115	\$45,384,352	\$39,554,529	87%	\$5,829,
Facilities Growth Engineering						
Transit Operations Centre	\$13,044,545		\$13,044,545	\$382,019	3%	\$12,662,
Total Facilities Growth Engineering	\$13,044,545		\$13,044,545	\$382,019	3%	\$12,662,
Facilities Growth Fire						
New Fire Station No. 5 - Boyne	\$6,965,659	\$1,220,186	\$8,185,845	\$7,461,869	91%	\$723,
Total Facilities Growth Fire	\$6,965,659	\$1,220,186	\$8,185,845	\$7,461,869	91%	\$723,
Facilities Growth Library						
Branch No. 2 Building	\$7,196,649	(\$292,764)	\$6,903,885	\$5,053,366	73%	\$1,850,
Total Facilities Growth Library	\$7,196,649	(\$292,764)	\$6,903,885	\$5,053,366	73%	\$1,850,
Transit						
Transit						
Transit Facility	\$170,775		\$170,775	\$5,775	3%	\$165
Transit Bus Pads	\$53,352		\$53,352	\$16,078	30%	\$37,
Mobile Fare Payment Pilot	\$110,210		\$110,210	\$3,210	3%	\$107,
Transit Scheduling Software	\$154,500	(\$27,677)	\$126,823	\$13,501	11%	\$113
Total Transit	\$488,837	(\$27,677)	\$461,160	\$38,564	8%	\$422,

CAPITAL FINANCIAL STATEMENT

December 2020

		BUDGETS		ACTUAL	<mark>s </mark>	
		DUDOFT		1.70	~	
	APPROVED		REVISED		%	VARIANCE
Transit Fleet Replacement	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Transit Bus Non Growth: Replacement	\$1,178,681	\$10,316	\$1,188,997	\$502,326	42%	\$686,67
	\$1,178,681	\$10,316	\$1,188,997	\$502,320	42%	\$686,67
Total Transit Fleet Replacement Total Transit	\$1,667,518	(\$17,361)	\$1,650,157	\$540,890	33%	\$080,07
Operations	\$1,007,510	(\$17,301)	φ1,030,137	ψ0+0,030	5570	ψ1,103,20
Fleet Equipment - Replacement						
3/4 Ton Pick-ups Replacement	\$227,700	\$52,119	\$279,819	\$264,782	95%	\$15,03
Haul All/Packer	\$315,315	(\$45,069)	\$279,819 \$270,246	\$2,695	95 % 1%	\$267,55
	\$192,818	\$212,316	\$270,240 \$405,134	\$295,134	73%	\$110,00
Tandem Axle Dump Truck	\$332,956	(\$2,890)	\$405,154 \$330,066	\$9,698	3%	\$320,36
Specialized Transit Bus Non Growth	\$342,236	(\$2,890) \$914	\$350,000 \$343,150	\$9,090 \$277,819	81%	\$65,33
Ton Crew Dump Trucks	\$309,000	\$40,229	\$349,229	φ211,019	0170	\$349,22
Total Fleet Equipment - Replacement	\$1,720,025	\$40,229	\$1,977,644	\$850,128	43%	
	\$1,720,025	\$257,019	\$1,977,044	φ000, 120	4370	\$1,127,51
Fleet Equipment - Growth Related	¢501.451	¢04 740	¢612.160	¢000 704	469/	¢200.20
Tractors, Loaders & Back Hoes	\$591,451	\$21,718	\$613,169	\$283,781	46%	\$329,38
Total Fleet Equipment - Growth Related	\$591,451	\$21,718	\$613,169	\$283,781	46%	\$329,38
Park Preservation	* 40.004		6 40.004	* 0.000	450/	* 04.00
Pioneer Cemetery	\$40,961		\$40,961	\$6,038	15%	\$34,92
Park Improvements	\$144,715		\$144,715	\$105,645	73%	\$39,07
Total Park Preservation	\$185,676		\$185,676	\$111,683	60%	\$73,99
Forestry						
EAB Implementation Strategy	\$2,524,693	\$142,551	\$2,667,244	\$2,437,330	91%	\$229,91
Urban Forestry Mangement	\$63,860		\$63,860	\$1,860	3%	\$62,00
Total Forestry	\$2,588,553	\$142,551	\$2,731,104	\$2,439,190	89%	\$291,91
Total Operations	\$5,085,705	\$421,888	\$5,507,593	\$3,684,782	67%	\$1,822,8
Total Community Services	\$100,711,513	\$3,682,573	\$104,394,086	\$75,706,152	73%	\$28,687,93
Total Active	\$100,711,513	\$3,682,573	\$104,394,086	\$75,706,152	73%	\$28,687,93
Completed Pending Warranty						
Community Services						
Parks Growth						
Community Park South Sherwood - Willmott	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276		\$2,97
Total Parks Growth	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,91
Parks Redevelopment						
Wakefield Park Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,41
Total Parks Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,41
Trails Growth						
New Trail Development (2012 & 2015)	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,94
Total Trails Growth	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,94
Total Community Services	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,26
Total Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,26
Pending Closure						
Community Services						
Parks Redvelopment						
Tennis Court Upgrades	\$984,485	\$651,879	\$1,636,364	\$1,636,364	100%	

CAPITAL FINANCIAL STATEMENT

December 2020

		BUDGETS	I	ACTUAL	s I	
	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	70 SPENT	
Moffat Park Redevelopment	\$100,323	(\$11,452)	\$88,871	\$88,872	100%	(\$
New Campbellville Park Redevelopment	\$84,192	\$37,318	\$121,510	\$121,510	100%	(Ψ
Centre Park Redevelopment	\$64,712	(\$4,092)	\$60,620	\$60,620	100%	
Court Park Redevelopment	\$64,712	(\$4,032)	\$58,595	\$58,595	100%	
Portable Washroom Shelters	\$245,292	(\$12,410)	\$232,882	\$232,882	100%	
Total Parks Redvelopment	\$1,543,716	\$655,127	\$2,198,843	\$2,198,843	100%	
Parks Growth	ψ1,0-0,710	\$000,127	φ2,100,040	φ2,100,040	10070	
Ford Neighbourhood Park	\$1,867,512	(\$167,786)	\$1,699,726	\$1,699,727	100%	(\$
Bronson Park Village Square	\$1,001,012	\$45,774	\$45,774	\$45,774	100%	(\$
Total Parks Growth	\$1,867,512	(\$122,013)	\$1,745,499	\$1,745,500	100%	(\$
Trails Growth	\$1,007,012	(\$122,010)	ψ1,140,400	ψ1,740,000	10070	(Ψ
Harrison Pipeline Easement		\$642,999	\$642,999	\$642,999	100%	
Total Trails Growth		\$642,999	\$642,999	\$642,999	100%	
Facilities Redevelopment Civic		ψ0 4 2,333	ψ0 4 2,333	ψ0 4 2,333	100 /0	
Corporate office furniture	\$104,042	(\$4,735)	\$99,307	\$99,307	100%	
Civic Facility Improvements	\$43,287	(\$4,733) (\$21,404)	\$99,307 \$21.883	\$99,307	100 %	
Total Facilities Redevelopment Civic	\$147,329	(\$21,404)	\$21,003	\$21,883	100 %	
Facilities Redevelopment Recreation	\$147,325	(\$20,139)	φ121,190	φ121,190	100 %	
Memorial Arena Facility Improvements	\$176,758	(\$02.060)	\$84,689	\$24 680	100%	
	\$1,898,131	(\$92,069) (\$534,803)		\$84,689 \$1,363,328	100%	
Leisure Centre Upgrades			\$1,363,328 \$1,565,557			
Milton Sports Centre Upgrades	\$209,640	\$1,355,917	\$1,565,557	\$1,565,557	100%	
Total Facilities Redevelopment Recreation Transit	\$2,284,529	\$729,044	\$3,013,573	\$3,013,573	100%	
Transit Fleet Replacement	¢4 007 440	(\$40.077)	¢4.004.044	¢4.004.044	100%	
Transit Bus Non Growth: Replacement	\$1,967,418	(\$43,077)	\$1,924,341	\$1,924,341	100%	
Total Transit Fleet Replacement	\$1,967,418	(\$43,077)	\$1,924,341	\$1,924,341	100%	
Total Transit	\$1,967,418	(\$43,077)	\$1,924,341	\$1,924,341	100%	
Operations						
Fleet Equipment - Replacement	* 105 5 10	(000.07.1)	* 4 * * * *	* 4 4 9 9 9 9 9	1000/	
3/4 Ton Pick Up Replacement	\$195,542	(\$32,274)	\$163,268	\$163,268	100%	
Zero Turning Radius Mower	\$77,140	(\$3,839)	\$73,301	\$73,301	100%	
Farm Tractor / Loader	\$434,084	(\$39,182)	\$394,902	\$394,902	100%	
Sign Truck	* 700 700	(\$75,005)	* ***		1000/	
Total Fleet Equipment - Replacement	\$706,766	(\$75,295)	\$631,471	\$631,471	100%	
Fleet Equipment - Growth	0110.000	(45.070)	¢400.407	¢400.407	4000/	
1 Ton Dump Truck - Growth	\$113,809	(\$5,672)	\$108,137	\$108,137	100%	
Vehicle Wash	\$16,578	(45.070)	\$16,578	\$16,578	100%	
Total Fleet Equipment - Growth	\$130,387	(\$5,672)	\$124,715	\$124,715	100%	
Total Operations	\$837,153	(\$80,967)	\$756,186	\$756,186	100%	
Total Community Services	\$8,647,657	\$1,754,975	\$10,402,632	\$10,402,633	100%	(\$
Total Pending Closure	\$8,647,657	\$1,754,975	\$10,402,632	\$10,402,633	100%	(\$
otal CM Community Services	\$113,185,898	\$4,877,324	\$118,063,222	\$89,366,022	76%	\$28,697,20
evelopment Services						

CAPITAL FINANCIAL STATEMENT

December 2020

	1	BUDGETS	I	ACTUAL	S	
	APPROVED	BUDGET			%	VARIANCE
	BUDGET	ADJUSTMENTS	REVISED BUDGET	LTD ACTUALS	% SPENT	
Planning and Development	BOBGET	7.0000 TMLENTO	DODOLI	710107120		
Planning						
Urban Design Guidelines	\$225,053		\$225,053	\$72,750	32%	\$152,3
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,758,082	98%	\$37,3
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$695,736	\$1,246,153	\$1,104,575	89%	\$141,5
Sustainable Halton Subwatershed Study	\$2,230,000	\$256,446	\$2,486,446	\$2,191,973	88%	\$294,4
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,9
Proposed CN Intermodal Facility	\$253,500	\$325,000	\$578,500	\$124,687	22%	\$453,8
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,528,882	\$2,971,534	\$2,219,872	75%	\$751,6
Britannia E/W - Secondary Plan	\$2,389,887	\$706,883	\$3,096,770	\$543,735	18%	\$2,553,0
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910	\$6,155	6%	\$93,7
Total Planning	\$7,537,897	\$5,604,420	\$13,142,317	\$8,344,414	63%	\$4,797,9
Total Planning and Development	\$7,537,897	\$5,604,420	\$13,142,317	\$8,344,414	63%	\$4,797,9
nfrastructure Management						
Traffic						
Signal Interconnect Program	\$172,796		\$172,796	\$153,887	89%	\$18,9
Traffic Infrastructure	\$140,038	\$135,126	\$275,164	\$225,241	82%	\$49,9
Traffic Services Safety Review	\$172,328		\$172,328	\$40,879	24%	\$131,4
Preemption Traffic Control System	\$197,658		\$197,658	\$15,820	8%	\$181,8
Transport Canada Rail Regulations	\$740,206		\$740,206	\$377,438	51%	\$362,7
New Traffic Signals	\$323,397		\$323,397	\$296,740	92%	\$26,6
Pedestrian Crossover (PXO) Program	\$190,746		\$190,746	\$130,926	69%	\$59,8
Preemption Traffic Control Equipment Replacement	\$99,529		\$99,529	\$71,952	72%	\$27,5
Total Traffic	\$2,036,698	\$135,126	\$2,171,824	\$1,312,883	60%	\$858,9
Streetlighting						
Street Light / Pole / Underground Power Renewal	\$60,529		\$60,529	\$55,911	92%	\$4,6
Rural Street Lighting	\$124,087		\$124,087	\$13,994	11%	\$110,0
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,535,584	83%	\$508,2
Total Streetlighting	\$5,376,168	(\$2,147,673)	\$3,228,495	\$2,605,490	81%	\$623,0
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,8
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,8
Storm Water Management Rehabilitation						
Storm Sewer Network Study	\$340,564		\$340,564	\$40,008	12%	\$300,
Stormwater Pond Manitenance	\$798,554		\$798,554	\$23,613	3%	\$774,9
Total Storm Water Management Rehabilitation	\$1,139,118		\$1,139,118	\$63,621	6%	\$1,075,4
Urban Roads Redevelopment						
Asphalt Overlay Program	\$10,890,021	\$63,004	\$10,953,025	\$10,652,775	97%	\$300,2
Bronte Street (Main St to Steeles Ave)	\$21,346,096	(\$5,167,726)	\$16,178,370	\$9,316,931	58%	\$6,861,4
Nipissing Road Redevelopment	\$4,238,589	(\$30,860)	\$4,207,729	\$240,819	6%	\$3,966,9
Commercial Street (Main to Sydney)	\$1,414,813	(\$64,806)	\$1,350,007	\$752,292	56%	\$597,7
Bronte Street (Heslop to S. of Main)	\$2,725,394	\$17,662	\$2,743,056	\$1,835,815	67%	\$907,2
Jasper Street Reconstruction	\$624,546	\$16,202	\$640,748	\$84,809	13%	\$555,9
Victoria Street (Bronte St to James St)	\$155,063		\$155,063	\$34,744	22%	\$120,3

CAPITAL FINANCIAL STATEMENT

December 2020

	1	BUDGETS	l	ACTUAL	<mark>S </mark>	
		DUDOFT		LTD	0/	
	APPROVED		REVISED		%	VARIANCE
Elizabeth Street (Victoria St to Main St)	BUDGET \$147,454	ADJUSTMENTS	BUDGET \$147,454	ACTUALS \$51,898	SPENT 35%	LTD \$95,556
Total Urban Roads Redevelopment	\$41,541,976	(\$5,166,525)	\$36,375,451	\$22,970,084	63%	\$95,550
Urban Roads Growth	\$41,541,970	(\$5,100,525)	\$30,373,431	φ22,970,004	03%	φ13,403,307
Bronte St (Britannia to Louis St Laurent)	\$8,337,888	(\$3,370,493)	\$4,967,395	\$4,922,001	99%	\$45,394
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$10,640,063	\$4,249,112	\$14,889,175	\$9,107,926	61%	\$5,781,249
Main Street (James Snow Pkwy to 5th Line)	\$19,775,152	(\$3,173,120)	\$16,602,032	\$8,489,618	51%	\$8,112,414
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,593	100%	\$8,252
Thompson Road (Britannia to Louis St Laurent)	\$13,809,509	\$979,402	\$14,788,911	\$1,502,705	10%	\$13,286,206
5th Line (Hwy 401 to Derry Road)	\$26,876,854	(\$7,747,992)	\$19,128,862	\$4,034,657	21%	\$15,094,205
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$10,467,157	100%	\$37,374
Louis St Laurent (Yates to James Snow Parkway) Design	\$5,494,082	(\$2,360,934)	\$3,133,148	\$2,111,737	67%	\$1,021,411
Louis St Laurent (James Snow Parkway to Fifth Line)		\$429,737	\$429,737	\$29,479	7%	\$400,258
Total Urban Roads Growth	\$106,306,625	(\$15,103,989)	\$91,202,636	\$47,415,873	52%	\$43,786,763
Rural Roads Redevelopment						
Surface Treatment Program	\$1,002,076	(\$35,393)	\$966,683	\$373,796	39%	\$592,887
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$1,589,706	\$144,934	\$1,734,640	\$336,611	19%	\$1,398,029
Expanded Asphalt Program	\$3,342,407	(\$568,508)	\$2,773,899	\$2,157,045	78%	\$616,854
Appleby Line	\$540,827	\$245,507	\$786,334	\$272,882	35%	\$513,452
Total Rural Roads Redevelopment	\$6,475,016	(\$213,459)	\$6,261,557	\$3,140,333	50%	\$3,121,224
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$5,016	2%	\$299,777
Bonye Pedestrian Railway Crossing	\$238,050	\$27,431	\$265,481	\$156,908	59%	\$108,573
Total Active Transportation - Growth	\$542,843	\$27,431	\$570,274	\$161,924	28%	\$408,350
Bridges/Culverts						
Main Street Grade Separation		\$391,400	\$391,400	\$374,124	96%	\$17,276
Bridge/Culvert Rehabilitation Needs	\$1,075,757	\$68,466	\$1,144,223	\$935,598	82%	\$208,625
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905		\$316,905	\$85,967	27%	\$230,938
Campbellville Road Bridge (Structure No. 72)	\$553,677	\$74,552	\$628,229	\$621,325	99%	\$6,904
Second Line Nassagaweya Bridge (Structure No. 63)	\$88,323		\$88,323	\$7,246	8%	\$81,077
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$173,338	\$1,197,910	\$1,189,545	99%	\$8,365
Total Bridges/Culverts	\$3,059,234	\$707,756	\$3,766,990	\$3,213,805	85%	\$553,185
Total Infrastructure Management	\$166,557,678	(\$21,765,434)	\$144,792,244	\$80,945,074	56%	\$63,847,170
Development Engineering						. , ,
Storm Water Management Growth						
SWM Boyne	\$244,518		\$244,518	\$84,987	35%	\$159,531
SWM Derry Green (BP2)	\$109,985		\$109,985	\$27,641	25%	\$82,344
SWM Sherwood	\$108,550		\$108,550	\$3,162	3%	\$105,388
Total Storm Water Management Growth	\$463,053		\$463,053	\$115,791	25%	\$347,262
Total Development Engineering	\$463,053		\$463,053	\$115,791	25%	\$347,262
Total Active	\$174,558,628	(\$16,161,013)	\$158,397,615	\$89,405,278	56%	\$68,992,337
Completed Pending Warranty	¢,000,020	(\$10,101,010)	÷.00,007,010	\$00,100,210	0070	<i>400,002,001</i>
Infrastructure Management						
-						
Storm Water Management Rehabilitation	¢0 111 000	(\$1,614,050)	¢E00.404	¢462.000	0.00/	¢00.070
Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,032	92%	\$39,

CAPITAL FINANCIAL STATEMENT

December 2020

	I	BUDGETS	1	ACTUAL	s	
	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Total Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$463,032	92%	\$39,372
Urban Roads Redevelopment						
Asphalt Overlay	\$3,459,512	(\$60,957)	\$3,398,555	\$3,351,268	99%	\$47,287
Wheelabrator Way-Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,685,138	97%	\$70,962
Main Street (Bronte to James)	\$567,901	(\$41,445)	\$526,456	\$435,047	83%	\$91,409
Martin St. (Main St to Steeles Ave)	\$1,001,660	(\$75,963)	\$925,697	\$743,784	80%	\$181,913
Total Urban Roads Redevelopment	\$6,727,400	\$879,408	\$7,606,808	\$7,215,237	95%	\$391,571
Urban Roads Growth						
Louis St Laurent (RR25 to Yates Drive)	\$6,758,925	\$172,836	\$6,931,761	\$6,515,362	94%	\$416,399
Total Urban Roads Growth	\$6,758,925	\$172,836	\$6,931,761	\$6,515,362	94%	\$416,399
Rural Roads Redevelopment						
Expanded Asphalt Program (18)	\$2,190,957	(\$747,115)	\$1,443,842	\$1,367,352	95%	\$76,490
Expanded Asphalt Program (19)	\$2,134,322	(\$443,220)	\$1,691,102	\$1,583,600	94%	\$107,502
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	\$133,098	\$1,510,942	\$1,321,465	87%	\$189,477
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	(\$76,440)	\$1,175,910	\$1,065,501	91%	\$110,409
Total Rural Roads Redevelopment	\$6,955,473	(\$1,133,677)	\$5,821,796	\$5,337,917	92%	\$483,879
Bridges/Culverts						
- Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,572	98%	\$2,675
Bridge/Culvert Rehabilitation Needs	\$1,037,915	(\$151,197)	\$886,718	\$809,326	91%	\$77,392
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61		(\$66,927)	\$121,136	\$115,403	95%	\$5,733
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$341,618	95%	\$19,671
Total Bridges/Culverts	\$1,954,066	(\$336,909)	\$1,617,157	\$1,505,493	93%	\$111,664
Total Infrastructure Management	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,037,041	94%	\$1,442,884
Total Completed Pending Warranty	\$24,510,124	(\$2,030,199)	\$22,479,925	\$21,037,041	94%	\$1,442,884
Pending Closure	+21,010,121	(\$2,000,100)	<i>\\\\\\\\\\\\\</i>	· · · · · · · · · · · · · · · · · · ·	01.00	¢ 1,1 12,00
Planning and Development						
Planning						
Britannia E/W - Secondary Plan	\$122,950	(\$77,268)	\$45,682	\$45,682	100%	
-						
Official Plan Review	\$665,057	\$469,332	\$1,134,389	\$1,134,389	100%	
Total Planning	\$788,007	\$392,064	\$1,180,071	\$1,180,071	100%	
Total Planning and Development	\$788,007	\$392,064	\$1,180,071	\$1,180,071	100%	
Infastructure Management						
Traffic		(******	• · · - • · · •	• · · -		
Signal Interconnect Program	\$143,642	(\$6,023)	\$137,619	\$137,619	100%	
Traffic Infrastructure	\$154,377	(\$45,936)	\$108,441	\$108,441	100%	
Preemption Traffic Control System	\$37,671	\$37,288	\$74,959	\$74,959	100%	
Total Traffic	\$335,690	(\$14,671)	\$321,019	\$321,019	100%	
Streetlighting						
Street Light / Pole / Underground Power Renewal	\$57,629	(\$681)	\$56,948	\$56,948	100%	
Total Streetlighting	\$57,629	(\$681)	\$56,948	\$56,948	100%	
Storm Water Management Rehabilitation						
Stormwater Management Pond Condition Assessment Study	\$87,975	\$134,069	\$222,044	\$222,044	100%	
Storm Sewer Network Study	\$232,717	\$233,255	\$465,972	\$465,972	100%	

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December 2020

	I	BUDGETS	I	ACTUAL	s I	
		DUDOFT	REVISED	LTD	0/	
	APPROVED BUDGET	BUDGET ADJUSTMENTS		LTD ACTUALS	% SPENT	VARIANCE LTD
Total Storm Water Management Rehabilitation	\$320,692	\$367,324	\$688,016	\$688,016	100%	
Urban Roads Redevelopment	\$520,092	\$307,324	\$000,010	\$000,010	100 %	
·	¢0 770 040	¢720.452	¢2 500 500	¢2 500 500	100%	
Asphalt Overlay Program	\$2,778,048	\$730,452 (\$176,107)	\$3,508,500	\$3,508,500 \$1,859,426	100% 100%	
Ashbrook Ct, Oak St (Comm. to Ontario)	\$2,035,533	(\$176,107)	\$1,859,426			
Yates Dr. (Bennett to Thompson)	\$692,807	(\$44,698)	\$648,109	\$648,109	100%	
Total Urban Roads Redevelopment	\$5,506,388	\$509,647	\$6,016,035	\$6,016,035	100%	
Rural Roads Redevelopment	#4 450 050	(010.004)	\$4,400,705	#4 400 705	4000/	
Campbell Ave (Glenda Jane to Campbellville Rd)	\$1,453,656	(\$19,931)	\$1,433,725	\$1,433,725	100%	
Eighth Line-Bank Stabilization Project	\$223,373	\$37,877	\$261,250	\$261,250	100%	
Esquesing Line - Slope Stabilization Project		\$258,514	\$258,514	\$258,514	100%	
Total Rural Roads Redevelopment	\$1,677,029	\$276,460	\$1,953,489	\$1,953,489	100%	
Bridges/Culverts						
Bridge/Culvert Rehabilitation Needs	\$100,913	(\$6,868)	\$94,045	\$94,045	100%	
Campbellville Road Bridge (Structure No. 72)	\$106,575	(\$60,844)	\$45,731	\$45,731	100%	
CPR Pedestrian Bridge Rehailitation		\$416,942	\$416,942	\$416,942	100%	
Total Bridges/Culverts	\$207,488	\$349,231	\$556,719	\$556,718	100%	\$1
Total Infastructure Management	\$8,104,916	\$1,487,309	\$9,592,225	\$9,592,225	100%	
Development Engineering						
Storm Water Management Growth						
SWM Derry Green (BP2)	\$110,519		\$110,519	\$110,519	100%	
Total Storm Water Management Growth	\$110,519		\$110,519	\$110,519	100%	
Total Development Engineering	\$110,519		\$110,519	\$110,519	100%	
Total Pending Closure	\$9,003,442	\$1,879,373	\$10,882,815	\$10,882,815	100%	
Total DV Development Services	\$208,072,194	(\$16,311,839)	\$191,760,355	\$121,325,134	63%	\$70,435,221
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$93,503		\$93,503	\$18,131	19%	\$75,372
Collection - Replacement	\$385,220		\$385,220	\$276,892	72%	\$108,328
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$257,659	83%	\$54,329
Library Services Master Plan	\$47,277		\$47,277	\$10,983	23%	\$36,294
Collection - New	\$1,881,805		\$1,881,805	\$546,966	29%	\$1,334,839
Shelving - New	\$116,942	\$192,582	\$309,524	\$287,371	93%	\$22,153
Total Library	\$2,585,407	\$443,910	\$3,029,317	\$1,398,003	46%	\$1,631,314
Total Library	\$2,585,407	\$443,910	\$3,029,317	\$1,398,003	46%	\$1,631,314
Total Active	\$2,585,407	\$443,910	\$3,029,317	\$1,398,003	46%	\$1,631,314
Pending Closure						
Library						
Library						
Automation Replacement	\$67,565	(\$3,939)	\$63,626	\$63,626	100%	
Collection- Replacement	\$364,320	(\$3,268)	\$361,052	\$361,052	100%	
Total Library	\$431,885	(\$3,200)	\$424,678	\$424,678	100 %	
Total Library	\$431,885	(\$7,207)	\$424,678	\$424,678	100%	

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December 2020

	BUDGETS		ACTUALS			
	APPROVED	BUDGET	REVISED	LTD	%	VARIANCE
	BUDGET	ADJUSTMENTS	BUDGET	ACTUALS	SPENT	LTD
Total Pending Closure	\$431,885	(\$7,207)	\$424,678	\$424,678	100%	
Total LB Library	\$3,017,292	\$436,703	\$3,453,995	\$1,822,680	53%	\$1,631,315
Total Current Year Capital	\$352,580,572	(\$10,369,093)	\$342,211,479	\$229,116,527	67%	\$113,094,952