

The Corporation of the Town of Milton

Report To: Council

From: Glen Cowan, Chief Financial Officer / Treasurer

Date: December 14, 2020

Report No: CORS-066-20

Subject: Capital and Operating Financial Statements - October 2020

Recommendation: THAT report CORS-066-20 covering the capital and operating

financial statements as at October 31, 2020, be received for

information.

REPORT

Background

In accordance with the approved Budget Management Policy (Policy No. 113), the attached financial statements are being submitted to report on the capital and operating budgets as at October 31, 2020.

Discussion

The attached financial statements are provided for information purposes. The statements are presented on a cash basis, and therefore exclude accruals.

A detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund. The most recent such review occurred for the September month-end balances and was presented in CORS-053-20. The forecasted year end favourable variance from that report of \$2.0 million (inclusive of a portion of the Safe Restart funding received) is reflected in the statement balances presented herein.

Subsequent to CORS-053-20, the Province lowered the thresholds to the Pandemic Response Framework resulting in Halton Region moving to the Control (red) level effective November 16. This resulted in changes to the Town's programs and services including limitations to the number of participants in numerous recreation programs and rental activities. The new measures and impacts to the Town's programming continue to be reviewed at the time of preparing this report, and have the potential to either lessen the forecasted favourable variance projected for the Town or require the utilization of additional amounts received to date through the Safe Restart program.



The Corporation of the Town of Milton

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Financial Impact

These statements include entries booked to the end of October 2020 and continue to reflect a forecast surplus of \$2.0 million for 2020 as previously reported through CORS-053-20. However, the financial position of the Town may continue to change throughout the balance of the year.

Respectfully submitted,

Glen Cowan
Chief Financial Officer / Treasurer

For questions, please contact: Deanne Peter, B.Comm. MBA 905 878 7252 x2316.

Attachments

Capital and Operating Financial Statements as at October 31, 2020

CAO Approval Andrew M. Siltala Chief Administrative Officer

TOWN OF MILTON CAPITAL FINANCIAL STATEMENT

October 2020

Current Year Capital

	1	BUDGETS	1	ACTUAL	S	
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
				ACTUALS	SPENT	LTD
EXExecutive Services						
Active	\$6,367,727	\$629,680	\$6,997,407	\$2,698,073	39%	\$4,299,334
Pending Closure	\$38,581	(\$715)	\$37,866	\$37,866	100%	
Total EX Executive Services	\$6,406,308	\$628,965	\$7,035,273	\$2,735,939	39%	\$4,299,334
CCCorporate Services						
Active	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763
Total CO Corporate Services	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763
CMCommunity Services						
Active	\$109,359,170	\$6,334,556	\$115,693,726	\$83,533,916	72%	\$32,159,810
Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total CM Community Services	\$113,185,898	\$5,774,332	\$118,960,230	\$86,791,153	73%	\$32,169,077
DVDevelopment Services						
Active	\$189,793,563	(\$15,829,433)	\$173,964,130	\$85,525,951	49%	\$88,438,179
Completed Pending Warranty	\$18,036,279	\$163,972	\$18,200,251	\$17,614,085	97%	\$586,166
Pending Closure	\$87,975	\$133,542	\$221,517	\$221,517	100%	
Total DV Development Services	\$207,917,817	(\$15,531,919)	\$192,385,898	\$103,361,553	54%	\$89,024,345
LBLibrary						
Active	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total LB Library	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total Current Year Capital	\$352,426,195	(\$8,988,699)	\$343,437,496	\$205,513,026	60%	\$137,924,470

CAPITAL FINANCIAL STATEMENT

October 2020

Executive Services

	BUDGETS			ACTUAL		
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	VARIANCE LTD
EXExecutive Services						
Active						
Office of the CAO						
Office of the CAO						
Milton Education Village	\$99,207		\$99,207	\$25,402	26%	\$73,805
Strategic Plan Delivery	\$516,409		\$516,409	\$126,351	24%	\$390,058
Tourism Strategy	\$152,625		\$152,625	\$2,625	2%	\$150,000
Service Delivery	\$258,750	\$96,000	\$354,750	\$294,244	83%	\$60,506
Initial Business Case		\$178,080	\$178,080	\$178,080	100%	
Total Office of the CAO	\$1,026,991	\$274,080	\$1,301,071	\$626,701	48%	\$674,370
Total Office of the CAO	\$1,026,991	\$274,080	\$1,301,071	\$626,701	48%	\$674,370
Fire						
Fire Fleet Equipment - Replacement						
Replace Pick-Up Trucks	\$81,422		\$81,422	\$2,372	3%	\$79,050
Aerial Replacement/Refurbishment	\$73,725		\$73,725	\$4,432	6%	\$69,293
Replace/Refurbish Tanker Trucks	\$1,698,141	\$194,392	\$1,892,533	\$37,220	2%	\$1,855,313
Rescue Truck Replacement/Refurbishment	\$38,295		\$38,295	\$1,295	3%	\$37,000
Pumper/Rescue Units Refurbishment	\$131,115		\$131,115	\$3,819	3%	\$127,296
Replace Rehab Van	\$133,900		\$133,900	\$3,900	3%	\$130,000
Total Fire Fleet Equipment - Replacement	\$2,156,598	\$194,392	\$2,350,990	\$53,038	2%	\$2,297,952
Fire Fleet Equipment - Growth Related						
Heavy Rescue Growth	\$1,343,426	\$42,597	\$1,386,023	\$1,341,130	97%	\$44,893
Pumper/Rescue Growth	\$884,650		\$884,650	\$66,775	8%	\$817,875
Total Fire Fleet Equipment - Growth Related	\$2,228,076	\$42,597	\$2,270,673	\$1,407,905	62%	\$862,768
Fire - Replacement						
Air Monitoring Replacement	\$14,245		\$14,245	\$245	2%	\$14,000
Rapid Intervention Equipment Replacement	\$28,980		\$28,980	\$19,055	66%	\$9,925
Personal Protective Clothing Replacement	\$245,140	(\$17,995)	\$227,145	\$181,709	80%	\$45,436
Helmet Replacement	\$17,510		\$17,510	\$6,465	37%	\$11,045
Bunker Gear Replacement - Employee Turnover	\$52,182	(\$110)	\$52,072	\$22,768	44%	\$29,304
Hazardous Material Equipment Replacement	\$51,625		\$51,625	\$2,071	4%	\$49,554
Firefighting Hose Replacement	\$20,600		\$20,600	\$11,020	53%	\$9,580
Generators & Lighting Equip Replacement	\$15,525		\$15,525	\$4,458	29%	\$11,067
Portable Pumps Replacement	\$25,875		\$25,875	\$3,189	12%	\$22,686
Air Filling System Replacement	\$82,600		\$82,600	\$48,286	58%	\$34,314
Firefighter Pager Replacement	\$59,019		\$59,019	\$43,092	73%	\$15,927
Total Fire - Replacement	\$613,301	(\$18,105)	\$595,196	\$342,359	58%	\$252,837
Fire - Growth						
Fire Fitness Equipment All Stations - Growth	\$15,328		\$15,328	\$14,057	92%	\$1,271
Specialized Equipment Training Structure - Growth	\$36,050		\$36,050	\$1,050	3%	\$35,000
Bunker Gear and Recruit Package - Growth	\$90,856	(\$3,115)	\$87,741	\$55,676	63%	\$32,065
Hazardous Material Equipment Growth	\$39,941		\$39,941	\$1,351	3%	\$38,590
Vehicle Extrication Equipment Growth	\$85,278		\$85,278	\$55,825	65%	\$29,453
Thermal Image Camera Growth	\$27,418		\$27,418	\$13,125	48%	\$14,293

CAPITAL FINANCIAL STATEMENT

October 2020

Executive Services

	BUDGETS			ACTUAL		
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
				ACTUALS	SPENT	LTD
Emergency Medical Equipment Growth	\$22,452		\$22,452	\$8,556	38%	\$13,896
Total Fire - Growth	\$317,323	(\$3,115)	\$314,208	\$149,639	48%	\$164,569
Fire Administration						
Electronic Accountability System	\$15,263		\$15,263	\$263	2%	\$15,000
Commission of Fire Accreditation	\$10,175		\$10,175	\$175	2%	\$10,000
Fire Master Plan		\$139,831	\$139,831	\$117,993	84%	\$21,838
Total Fire Administration	\$25,438	\$139,831	\$165,269	\$118,431	72%	\$46,838
Total Fire	\$5,340,736	\$355,600	\$5,696,336	\$2,071,372	36%	\$3,624,964
Total Active	\$6,367,727	\$629,680	\$6,997,407	\$2,698,073	39%	\$4,299,334
Pending Closure						
Executive Services						
Fire						
Fire - Replacement	\$12,420	(\$141)	\$12,279	\$12,279	100%	
Fire - Growth	\$26,161	(\$574)	\$25,587	\$25,587	100%	
Total Fire	\$38,581	(\$715)	\$37,866	\$37,866	100%	
Total Executive Services	\$38,581	(\$715)	\$37,866	\$37,866	100%	
Total Pending Closure	\$38,581	(\$715)	\$37,866	\$37,866	100%	
Total EX Executive Services	\$6,406,308	\$628,965	\$7,035,273	\$2,735,939	39%	\$4,299,334
Total Executive Services	\$6,406,308	\$628,965	\$7,035,273	\$2,735,939	39%	\$4,299,334

CAPITAL FINANCIAL STATEMENT

October 2020

Corporate Services

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	ADDDOVED	AD ILICTMENTS	DEVICED	LTD	0/	VARIANCE
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	LTD
CCCorporate Services				710107120	OI LIVI	
Active						
Corporate Services						
Finance						
Legislated Development Charge Exemptions	\$4,715,638	\$205,647	\$4,921,285	\$4,058,289	82%	\$862,996
Special Financial Studies	\$483,313	. ,	\$483,313	\$50,985	11%	\$432,328
Development Charges Study	\$258,750		\$258,750	\$31,617	12%	\$227,133
Asset Management Plan	\$258,750	(\$133,927)	\$124,823	\$39,244	31%	\$85,579
Total Finance	\$5,716,451	\$71,720	\$5,788,171	\$4,180,134	72%	\$1,608,037
Human Resources						
Compensation Plan	\$76,313		\$76,313	\$51,180	67%	\$25,133
Employee Strategic Development	\$149,150		\$149,150	\$6,950	5%	\$142,200
Health and Safety Audit/Implementation	\$129,125		\$129,125	\$4,125	3%	\$125,000
Workplace Accommodation	\$15,450		\$15,450	\$1,908	12%	\$13,542
Total Human Resources	\$370,038		\$370,038	\$64,163	17%	\$305,875
Information Technology						
Technology Strategic Plan	\$77,656		\$77,656	\$19,409	25%	\$58,247
Technology Replacement/Upgrade	\$571,614		\$571,614	\$465,195	81%	\$106,419
Phone System Changes/Upgrade	\$166,597		\$166,597	\$27,657	17%	\$138,940
PC Workstation Complement Changes	\$53,396		\$53,396	\$25,996	49%	\$27,400
E-Services Strategy Implementation	\$812,696	\$203	\$812,899	\$374,398	46%	\$438,501
GIS/Geosmart Infrastructure	\$712,611	(\$27,475)	\$685,136	\$284,364	42%	\$400,772
Application/Software Upgrades	\$168,421	(\$1,724)	\$166,697	\$110,853	66%	\$55,844
Legacy Systems	\$76,239	\$51,440	\$127,679	\$66,870	52%	\$60,809
Radio Communications Backup Upgrades	\$1,063,675		\$1,063,675	\$43,688	4%	\$1,019,987
Department Specific Tech Initiatives	\$3,197,988	\$1,298,511	\$4,496,499	\$2,155,775	48%	\$2,340,724
Technology Infrastructure Initiative	\$3,284,007	\$34,431	\$3,318,438	\$2,270,003	68%	\$1,048,435
Enterprise Content Management	\$487,991		\$487,991	\$29,895	6%	\$458,096
Emergency Operations Centre	\$16,567		\$16,567	\$285	2%	\$16,282
Property Tax System Replacement	\$1,895,180	(\$1,731,092)	\$164,088	\$64,088	39%	\$100,000
Facility Infrastructure and Networking	\$1,188,481		\$1,188,481	\$428,136	36%	\$760,345
Enterprise Licencing and Compliance	\$801,374		\$801,374	\$145,892	18%	\$655,482
Milton Air Photo Mapping	\$31,444		\$31,444	\$916	3%	\$30,528
Open Data Initiative	\$15,722		\$15,722	\$458	3%	\$15,264
Mobile Parking Enforement	\$601,751		\$601,751	\$17,527	3%	\$584,224
Financial Enterprise Systems	\$94,332		\$94,332	\$2,748	3%	\$91,584
Total Information Technology	\$15,317,742	(\$375,706)	\$14,942,036	\$6,534,151	44%	\$8,407,885
Legislative & Legal Services						
Taxi, Uber, Ride Strategy	\$28,490		\$28,490	\$490	2%	\$28,000
Total Legislative & Legal Services	\$28,490		\$28,490	\$490	2%	\$28,000
Marketing & Government Relations						
Branding	\$466,159		\$466,159	\$188,193	40%	\$277,966
Total Marketing & Government Relations	\$466,159		\$466,159	\$188,193	40%	\$277,966
Total Corporate Services	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763

CAPITAL FINANCIAL STATEMENT

October 2020

Corporate Services

	BUDGETS			ACTUAL		
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
				ACTUALS	SPENT	LTD
Total Active	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763
Total CO Corporate Services	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763
Total Corporate Services	\$21,898,880	(\$303,986)	\$21,594,894	\$10,967,131	51%	\$10,627,763

CAPITAL FINANCIAL STATEMENT

October 2020

Community Services

		BUDGETS		ACTUAL	S	
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
	APPROVED	ADJUSTMENTS	KEVISED	ACTUALS	SPENT	LTD
CMCommunity Services				710107120	OI LIVI	210
Active						
Community Services						
Administration						
Parks Master Plan Update	\$234,269		\$234,269	\$82,378	35%	\$151,891
Service Strategy	\$110,834	\$48,637	\$159,471	\$85,216	53%	\$74,255
FOACM Children's Program Fundraising Campaign				\$939,301		(\$939,301)
Total Administration	\$345,103	\$48,637	\$393,740	\$1,106,895	281%	(\$713,155)
Parks Redevelopment						
Omagh Park Redevelopment	\$108,479		\$108,479	\$61,788	57%	\$46,691
Playground Upgrades	\$76,940		\$76,940	\$3,256	4%	\$73,684
Tennis Court Upgrades	\$984,485	\$703,275	\$1,687,760	\$1,636,364	97%	\$51,396
Kinsmen Park Redevelopment	\$80,561		\$80,561	\$63,504	79%	\$17,057
New Campbellville Park Redevelopment	\$916,250	\$147,787	\$1,064,037	\$1,006,549	95%	\$57,488
Portable Washroom Shelters	\$245,292	(\$207)	\$245,085	\$232,882	95%	\$12,203
Moffat Park Redevelopment	\$752,628	(\$33,477)	\$719,151	\$184,050	26%	\$535,101
Cenrtre Park Redevelopment	\$480,873	\$42,426	\$523,299	\$394,600	75%	\$128,699
Court Park Redevelopment	\$480,873	\$24,720	\$505,593	\$462,906	92%	\$42,687
Coulson Park Redevelopment	\$69,804	(\$5,819)	\$63,985	\$41,920	66%	\$22,065
Coxe Park Redevelopment	\$75,449	(\$12,831)	\$62,618	\$40,385	64%	\$22,233
Beaty Neighbourhood Park Redevelopment	\$413,803	(\$24,976)	\$388,827	\$53,244	14%	\$335,583
Total Parks Redevelopment	\$4,685,437	\$840,898	\$5,526,335	\$4,181,449	76%	\$1,344,886
Parks Growth						
Community Park - External to Boyne	\$310,101	\$63,596	\$373,697	\$242,086	65%	\$131,611
Jannock Property Master Plan	\$401,718	\$30,000	\$431,718	\$79,017	18%	\$352,701
Community Park Detailed Development	\$3,949,817	(\$697,662)	\$3,252,155	\$3,017,232	93%	\$234,923
Parkland Dedication Bench Mark Update	\$39,120	\$10,202	\$49,322	\$43,550	88%	\$5,772
Playground Growth	\$70,811		\$70,811	\$7,514	11%	\$63,297
Sherwood District Park	\$930,818	(\$129,085)	\$801,733	\$495,008	62%	\$306,725
Ford Village Square #1	\$381,820	\$3,097	\$384,917	\$48,756	13%	\$336,161
Ford Neighbourhood Park	\$1,867,512	(\$48,302)	\$1,819,210	\$1,694,542	93%	\$124,668
Bronson Park Village Square	\$382,096	\$72,999	\$455,095	\$378,320	83%	\$76,775
District Park West - Boyne	\$133,900		\$133,900	\$4,114	3%	\$129,786
Boyne Village Square #3	\$43,111		\$43,111	\$20,128	47%	\$22,983
Total Parks Growth	\$8,510,824	(\$695,155)	\$7,815,669	\$6,030,266	77%	\$1,785,403
Trails Redevelopment						
Implementation Trails Master Plan	\$64,931	\$21,271	\$86,202	\$41,497	48%	\$44,705
Total Trails Redevelopment	\$64,931	\$21,271	\$86,202	\$41,497	48%	\$44,705
Trails Growth						
Trails Master Plan Update	\$46,004		\$46,004	\$18,334	40%	\$27,670
Harrison Pipeline Easement		\$655,564	\$655,564	\$642,999	98%	\$12,565
Boyne Limestone Trails in Greenlands System	\$28,068		\$28,068	\$460	2%	\$27,608
Boyne Framgard Trail	\$69,107		\$69,107	\$1,132	2%	\$67,975
Total Trails Growth	\$143,179	\$655,564	\$798,743	\$662,925	83%	\$135,818

CAPITAL FINANCIAL STATEMENT

October 2020

Community Services

		BUDGETS		ACTUALS		
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
				ACTUALS	SPENT	LTD
Facilities Redevelopment Civic						
Corporate Office Furniture	\$225,527		\$225,527	\$152,390	68%	\$73,13
Civic Facility Improvements	\$2,146,729	\$186,813	\$2,333,542	\$1,989,395	85%	\$344,14
Total Facilities Redevelopment Civic	\$2,372,256	\$186,813	\$2,559,069	\$2,141,786	84%	\$417,28
Facilities Redevelopment Recreation						
Leisure Centre Upgrades	\$3,202,624	(\$386,604)	\$2,816,020	\$1,863,121	66%	\$952,89
Memorial Arena Facility Improvements	\$498,506	(\$12,780)	\$485,726	\$95,505	20%	\$390,22
Community Halls Improvements	\$268,461	(\$500)	\$267,961	\$199,310	74%	\$68,65
Tonelli Sports Centre Improvements	\$289,977	(\$93,738)	\$196,239	\$46,827	24%	\$149,4°
Milton Sports Centre Upgrades	\$2,226,994	\$1,368,865	\$3,595,859	\$2,038,475	57%	\$1,557,3
Mattamy National Cycling Centre Improvements	\$51,500		\$51,500	\$21,123	41%	\$30,37
Rotary Park Community Centre	\$150,547		\$150,547	\$49,869	33%	\$100,67
Total Facilities Redevelopment Recreation	\$6,688,609	\$875,243	\$7,563,852	\$4,314,230	57%	\$3,249,62
Facilities Redevelopment Arts/Cultural						
FirstOntario Arts Centre Milton Facility Improvements	\$245,877		\$245,877	\$21,631	9%	\$224,24
Total Facilities Redevelopment Arts/Cultural	\$245,877		\$245,877	\$21,631	9%	\$224,2
Facilities Redevelopment Engineering						
Civic Operations Centre Facility Improvements	\$206,030	(\$27,213)	\$178,817	\$43,100	24%	\$135,7
Total Facilities Redevelopment Engineering	\$206,030	(\$27,213)	\$178,817	\$43,100	24%	\$135,7
Facilities Redevelopment Fire						
Fire Halls Facilities Improvements	\$578,007	(\$71,221)	\$506,786	\$130,244	26%	\$376,5
Fire Station No. 1 Training Facility	\$3,939,058	\$2,108,897	\$6,047,955	\$6,000,541	99%	\$47,4
Total Facilities Redevelopment Fire	\$4,517,065	\$2,037,676	\$6,554,741	\$6,130,786	94%	\$423,9
Facilities Growth Civic						
Town Hall Construction/Expansion	\$501,975		\$501,975	\$16,975	3%	\$485,0
Total Facilities Growth Civic	\$501,975		\$501,975	\$16,975	3%	\$485,0
Facilities Growth Recreation						
Indoor Soccer - Air Supported	\$221,963		\$221,963	\$3,808	2%	\$218,1
Sherwood Community Centre	\$43,852,164	\$1,071,115	\$44,923,279	\$39,510,612	88%	\$5,412,6
Seniors Centre Expansion	\$239,110		\$239,110	\$3,710	2%	\$235,4
Total Facilities Growth Recreation	\$44,313,237	\$1,071,115	\$45,384,352	\$39,518,130	87%	\$5,866,2
Facilities Growth Engineering						
Transit Operations Centre	\$13,044,545		\$13,044,545	\$381,980	3%	\$12,662,5
Total Facilities Growth Engineering	\$13,044,545		\$13,044,545	\$381,980	3%	\$12,662,5
Facilities Growth Fire	_					
New Fire Station No. 5 - Boyne	\$6,965,659	\$1,220,186	\$8,185,845	\$7,327,316	90%	\$858,5
Total Facilities Growth Fire	\$6,965,659	\$1,220,186	\$8,185,845	\$7,327,316	90%	\$858,5
Facilities Growth Library						
Branch No. 2 Building	\$7,196,649	(\$292,764)	\$6,903,885	\$5,004,091	72%	\$1,899,7
Total Facilities Growth Library	\$7,196,649	(\$292,764)	\$6,903,885	\$5,004,091	72%	\$1,899,7
Transit	, , , , , , , , ,	(, , , , , , , ,	, ,,,,,,,,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Transit	\$488,837		\$488,837	\$29,563	6%	\$459,2
Transit Fleet Replacement	\$3,146,099	\$46,314	\$3,192,413	\$2,354,606	74%	\$837,8
Total Transit	\$3,634,936		\$3,681,250	\$2,384,169	65%	\$1,297,0

CAPITAL FINANCIAL STATEMENT

October 2020

Community Services

	BUDGETS			ACTUAL		
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	VARIANCE LTD
Operations						
Fleet Equipment - Replacement	\$2,443,369	\$178,973	\$2,622,342	\$1,386,607	53%	\$1,235,735
Fleet Equipment - Growth Related	\$705,260	\$24,446	\$729,706	\$391,918	54%	\$337,788
Park Preservation	\$185,676		\$185,676	\$59,855	32%	\$125,821
Forestry	\$2,588,553	\$142,551	\$2,731,104	\$2,388,310	87%	\$342,794
Total Operations	\$5,922,858	\$345,970	\$6,268,828	\$4,226,690	67%	\$2,042,138
Total Community Services	\$109,359,170	\$6,334,556	\$115,693,726	\$83,533,916	72%	\$32,159,810
Total Active	\$109,359,170	\$6,334,556	\$115,693,726	\$83,533,916	72%	\$32,159,810
Completed Pending Warranty						
Community Services						
Parks Growth						
Community Park South Sherwood - Willmott	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Total Parks Growth	\$2,528,195	(\$277,009)	\$2,251,186	\$2,248,276	100%	\$2,910
Parks Redevelopment						
Wakefield Park Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Total Parks Redevelopment	\$281,941	(\$52,828)	\$229,113	\$227,697	99%	\$1,416
Trails Growth						
New Trail Development (2012 & 2015)	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,942
Total Trails Growth	\$1,016,592	(\$230,387)	\$786,205	\$781,263	99%	\$4,942
Total Community Services	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total Completed Pending Warranty	\$3,826,728	(\$560,224)	\$3,266,504	\$3,257,237	100%	\$9,267
Total CM Community Services	\$113,185,898	\$5,774,332	\$118,960,230	\$86,791,153	73%	\$32,169,077
Total Community Services	\$113,185,898	\$5,774,332	\$118,960,230	\$86,791,153	73%	\$32,169,077

CAPITAL FINANCIAL STATEMENT

October 2020

Development Services

	BUDGETS		ACTUALS			
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	VARIANCE LTD
DVDevelopment Services						
Active						
Planning and Development						
Planning						
Official Plan Review	\$665,057	\$422,261	\$1,087,318	\$1,088,603	100%	(\$1,285)
Urban Design Guidelines	\$225,053		\$225,053	\$72,750	32%	\$152,303
Milton Heights OMB	\$203,500	\$1,591,902	\$1,795,402	\$1,758,082	98%	\$37,320
MEV Secondary Planning/Site Specific Zoning	\$550,417	\$660,394	\$1,210,811	\$966,667	80%	\$244,144
Sustainable Halton Subwatershed Study	\$2,230,000	\$256,446	\$2,486,446	\$2,174,137	87%	\$312,309
Sustainable Halton Land Base Analysis	\$242,888	\$399,662	\$642,550	\$322,585	50%	\$319,965
Proposed CN Intermodal Facility	\$253,500	\$325,000	\$578,500	\$124,687	22%	\$453,813
Urban Residential Secondary Plan Phase 4	\$1,442,652	\$1,528,882	\$2,971,534	\$2,147,404	72%	\$824,130
Britannia E/W - Secondary Plan	\$2,512,837	\$706,883	\$3,219,720	\$408,697	13%	\$2,811,023
Official Plan Amendment - North Porta Employment Lands		\$99,910	\$99,910			\$99,910
Total Planning	\$8,325,904	\$5,991,340	\$14,317,244	\$9,063,612	63%	\$5,253,632
Total Planning and Development	\$8,325,904	\$5,991,340	\$14,317,244	\$9,063,612	63%	\$5,253,632
Infrastructure Management						
Traffic						
Signal Interconnect Program	\$316,438		\$316,438	\$289,191	91%	\$27,247
Traffic Infrastructure	\$140,038	\$135,126	\$275,164	\$212,125	77%	\$63,039
Traffic Services Safety Review	\$172,328		\$172,328	\$35,873	21%	\$136,455
Preemption Traffic Control System	\$235,329	\$50,468	\$285,797	\$60,175	21%	\$225,622
Transport Canada Rail Regulations	\$740,206		\$740,206	\$84,402	11%	\$655,804
New Traffic Signals	\$323,397		\$323,397	\$294,471	91%	\$28,926
Pedestrian Crossover (PXO) Program	\$190,746		\$190,746	\$119,436	63%	\$71,310
Preemption Traffic Control Equipment Replacement	\$99,529		\$99,529	\$71,952	72%	\$27,577
Total Traffic	\$2,218,011	\$185,594	\$2,403,605	\$1,167,624	49%	\$1,235,981
Streetlighting						
Street Light / Pole / Underground Power Renewal	\$118,158		\$118,158	\$112,816	95%	\$5,342
Rural Street Lighting	\$124,087		\$124,087	\$4,297	3%	\$119,790
Street Light LED Replacement	\$5,191,552	(\$2,147,673)	\$3,043,879	\$2,243,830	74%	\$800,049
Total Streetlighting	\$5,433,797	(\$2,147,673)	\$3,286,124	\$2,360,944	72%	\$925,180
Parking						
Downtown Parking Study	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,838
Total Parking	\$80,000	(\$4,101)	\$75,899	\$61,061	80%	\$14,838
Storm Water Management Rehabilitation						
Storm Water Management Rehabilitation	\$2,114,260	(\$1,611,856)	\$502,404	\$461,295	92%	\$41,109
Storm Sewer Network Study	\$573,281	\$235,213	\$808,494	\$476,151	59%	\$332,343
Stormwater Pond Manitenance	\$798,554		\$798,554	\$23,259	3%	\$775,295
Total Storm Water Management Rehabilitation	\$3,486,095	(\$1,376,643)	\$2,109,452	\$960,705	46%	\$1,148,747
Urban Roads Redevelopment						
Main Street (Bronte to James)	\$567,901	(\$41,445)	\$526,456	\$52,712	10%	\$473,744
Wheelabrator Way-Including Culvert Replacement	\$1,698,327	\$1,057,773	\$2,756,100	\$2,684,268	97%	\$71,832
Asphalt Overlay Program	\$10,890,021	\$626,741	\$11,516,762	\$9,462,367	82%	\$2,054,395

CAPITAL FINANCIAL STATEMENT

October 2020

Development Services

	BUDGETS		ACTUALS			
	APPROVED	ADJUSTMENTS	REVISED	LTD	% 	VARIANCE
	****	(45.407.000)	* * * * * * * * * * * * * * * * * * *	ACTUALS	SPENT	LTD
Bronte Street (Main St to Steeles Ave)	\$21,346,096	(\$5,197,992)	\$16,148,104	\$7,194,518	45%	\$8,953,58
Yates Dr. (Bennett to Thompson)	\$692,807	\$46,923	\$739,730	\$648,065	88%	\$91,66
Nipissing Road Redevelopment	\$4,238,589		\$4,238,589	\$217,236	5%	\$4,021,35
Martin Street (Main St to Steeles Ave)	\$1,001,660	(\$75,963)	\$925,697	\$65,739	7%	\$859,95
Commercial Street (Main to Sydney)	\$1,414,813	(\$64,806)	\$1,350,007	\$728,102	54%	\$621,90
Bronte Street (Heslop to S. of Main)	\$2,725,394	\$17,662	\$2,743,056	\$1,787,754	65%	\$955,30
Jasper Street Reconstruction	\$624,546	\$16,203	\$640,749	\$83,017	13%	\$557,73
Victoria Street (Bronte St to James St)	\$155,063		\$155,063	\$9,648	6%	\$145,41
Elizabeth Street (Victoria St to Main St)	\$147,454		\$147,454	\$9,017	6%	\$138,43
Total Urban Roads Redevelopment	\$45,502,671	(\$3,614,904)	\$41,887,767	\$22,942,443	55%	\$18,945,32
Urban Roads Growth						
Bronte St (Britannia to Louis St Laurent)	\$8,337,888	(\$3,370,493)	\$4,967,395	\$4,922,001	99%	\$45,39
Main St (Scott Blvd (incl. CNR Crossing) to Bronte St)	\$10,640,063	\$4,249,112	\$14,889,175	\$6,446,790	43%	\$8,442,38
Main Street (James Snow Pkwy to 5th Line)	\$19,775,152	(\$3,173,120)	\$16,602,032	\$4,999,477	30%	\$11,602,55
Louis St Laurent (Tremaine Rd to Bronte St)	\$7,164,200	(\$405,355)	\$6,758,845	\$6,750,593	100%	\$8,25
Thompson Road (Britannia to Louis St Laurent)	\$13,809,509	\$979,402	\$14,788,911	\$1,288,042	9%	\$13,500,86
5th Line (Hwy 401 to Derry Road)	\$26,876,854	(\$7,747,992)	\$19,128,862	\$2,967,010	16%	\$16,161,85
Louis St Laurent (Yates to 4th Line) formerly to Thompson Rd	\$14,208,877	(\$3,704,346)	\$10,504,531	\$8,630,782	82%	\$1,873,74
Louis St Laurent (Yates to James Snow Parkway) Design	\$5,494,082	(\$2,181,899)	\$3,312,183	\$877,413	26%	\$2,434,77
Louis St Laurent (James Snow Parkway to Fifth Line)		\$429,737	\$429,737	\$18,388	4%	\$411,34
Total Urban Roads Growth	\$106,306,625	(\$14,924,954)	\$91,381,671	\$36,900,496	40%	\$54,481,17
Rural Roads Redevelopment						
Surface Treatment Program	\$1,002,076	(\$35,393)	\$966,683	\$373,722	39%	\$592,96
Campbell Ave (Glenda Jane Dr./Canyon Rd-Campbellville Rd.)	\$3,043,362	\$222,860	\$3,266,222	\$1,768,211	54%	\$1,498,01
Expanded Asphalt Program	\$5,476,729	(\$932,959)	\$4,543,770	\$3,290,936	72%	\$1,252,83
Esquesing Line - Slope Stabilization Project		\$267,076	\$267,076	\$243,207	91%	\$23,86
Appleby Line	\$540,827	\$164,045	\$704,872	\$255,420	36%	\$449,4
Bell School Line (Derry Rd to Britannia Rd)	\$1,377,844	\$133,098	\$1,510,942	\$1,293,368	86%	\$217,5
First Line (Britannia to Lower Base Line) Rehabilitation	\$1,252,350	\$134,507	\$1,386,857	\$1,062,902	77%	\$323,9
Total Rural Roads Redevelopment	\$12,693,188	(\$46,766)	\$12,646,422	\$8,287,765	66%	\$4,358,6
Active Transportation - Growth						
Boyne Limestone Trails	\$304,793		\$304,793	\$5,016	2%	\$299,7
Bonye Pedestrian Railway Crossing	\$238,050	\$27,431	\$265,481	\$133,582	50%	\$131,89
Total Active Transportation - Growth	\$542,843	\$27,431	\$570,274	\$138,598	24%	\$431,6
Bridges/Culverts	4 0.12,0.10		******	4 / 5 5 , 5 5 5		* ,
Bridge/Culvert Rehabilitation Needs	\$2,214,585	(\$60,754)	\$2,153,831	\$1,763,220	82%	\$390,6
6TH Line Nassagaweya Culverts (Structures 113 and 118)	\$316,905	(400,101)	\$316,905	\$64,487	20%	\$252,4°
Campbellville Road Bridge (Structure No. 72)	\$660,252	\$54,769	\$715,021	\$634,109	89%	\$80,9
Reid Side Road Culverts Replacement	\$326,220	\$35,069	\$361,289	\$340,667	94%	\$20,62
Second Line Nassagaweya Bridge (Structure No. 63)	\$88,323	Ψ00,009	\$88,323	\$3,436	4%	\$84,8
Sixth Line Bridges (Structures 21 and 23) Construction	\$1,024,572	\$52,159	\$1,076,731	\$664,987	62%	\$411,7
,				\$3,470,906	74%	
Total Infrastructure Management	\$4,630,857	(\$21,820,773)	\$4,712,100			\$1,241,1
Total Infrastructure Management Development Engineering	\$180,894,087	(\$21,820,773)	\$159,073,314	\$76,290,541	48%	\$82,782,7

CAPITAL FINANCIAL STATEMENT

October 2020

Development Services

	BUDGETS			ACTUAL		
	APPROVED	ADJUSTMENTS	REVISED	LTD	%	VARIANCE
				ACTUALS	SPENT	LTD
Storm Water Management Growth						
SWM Boyne	\$244,518		\$244,518	\$51,172	21%	\$193,346
SWM Derry Green (BP2)	\$220,504		\$220,504	\$117,462	53%	\$103,042
SWM Sherwood	\$108,550		\$108,550	\$3,162	3%	\$105,388
Total Storm Water Management Growth	\$573,572		\$573,572	\$171,797	30%	\$401,775
Total Development Engineering	\$573,572		\$573,572	\$171,797	30%	\$401,775
Total Active	\$189,793,563	(\$15,829,433)	\$173,964,130	\$85,525,951	49%	\$88,438,179
Completed Pending Warranty						
Infrastructure Management						
Urban Roads Redevelopment						
Asphalt Overlay	\$6,237,560	\$650,986	\$6,888,546	\$6,848,254	99%	\$40,292
Ashbrook Ct, Oak St (Comm. to Ontario)	\$2,035,533	(\$166,125)	\$1,869,408	\$1,859,426	99%	\$9,982
Total Urban Roads Redevelopment	\$8,273,093	\$484,861	\$8,757,954	\$8,707,680	99%	\$50,274
Urban Roads Growth						
Louis St Laurent (RR25 to Yates Drive)	\$6,758,925	\$187,836	\$6,946,761	\$6,506,607	94%	\$440,154
Total Urban Roads Growth	\$6,758,925	\$187,836	\$6,946,761	\$6,506,607	94%	\$440,154
Rural Roads Redevelopment						
Expanded Asphalt Program (18)	\$2,190,957	(\$747,115)	\$1,443,842	\$1,367,057	95%	\$76,785
Eighth Line-Bank Stabilization Project	\$223,373	\$41,283	\$264,656	\$261,250	99%	\$3,406
Total Rural Roads Redevelopment	\$2,414,330	(\$705,832)	\$1,708,498	\$1,628,307	95%	\$80,191
Bridges/Culverts						
Fifth Line Bridge - 1.9 km South of Britannia (Structure No. 26)	\$213,297	(\$71,050)	\$142,247	\$139,572	98%	\$2,675
Fourth Line Bridge - 2.9 km South of Derry Rd. (Structure No. 64)	\$188,571	(\$82,804)	\$105,767	\$99,574	94%	\$6,193
First Line Nassagaweya Bridge - North of 25 SR (Structure No. 61	\$188,063	(\$66,927)	\$121,136	\$115,403	95%	\$5,733
CPR Pedestrian Bridge Rehabilitation		\$417,888	\$417,888	\$416,942	100%	\$946
Total Bridges/Culverts	\$589,931	\$197,107	\$787,038	\$771,491	98%	\$15,547
Total Infrastructure Management	\$18,036,279	\$163,972	\$18,200,251	\$17,614,085	97%	\$586,166
Total Completed Pending Warranty	\$18,036,279	\$163,972	\$18,200,251	\$17,614,085	97%	\$586,166
Pending Closure						
Infastructure Management						
Storm Water Management Rehabilitation						
Stormwater Management Pond Condition Assessment Study	\$87,975	\$133,542	\$221,517	\$221,517	100%	
Total Storm Water Management Rehabilitation	\$87,975	\$133,542	\$221,517	\$221,517	100%	
Total Infastructure Management	\$87,975	\$133,542	\$221,517	\$221,517	100%	
Total Pending Closure	\$87,975	\$133,542	\$221,517	\$221,517	100%	
Total DV Development Services	\$207,917,817	(\$15,531,919)	\$192,385,898	\$103,361,553	54%	\$89,024,345
Total Development Services	\$207,917,817	(\$15,531,919)	\$192,385,898	\$103,361,553	54%	\$89,024,345

CAPITAL FINANCIAL STATEMENT

October 2020

Library

Library						
	l	BUDGETS	I	ACTUAL	S	
	APPROVED	ADJUSTMENTS	REVISED	LTD ACTUALS	% SPENT	VARIANCE LTD
LBLibrary						
Active						
Library						
Library						
Automation Replacement	\$161,068		\$161,068	\$71,944	45%	\$89,124
Collection - Replacement	\$749,540		\$749,540	\$526,992	70%	\$222,548
New Branch Equipment	\$60,660	\$251,328	\$311,988	\$257,659	83%	\$54,329
Library Services Master Plan	\$47,277		\$47,277	\$1,377	3%	\$45,900
Collection - New	\$1,881,805		\$1,881,805	\$542,087	29%	\$1,339,718
Shelving - New	\$116,942	\$192,582	\$309,524	\$257,190	83%	\$52,334
Total Library	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total Library	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total Active	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total LB Library	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952
Total Library	\$3,017,292	\$443,910	\$3,461,202	\$1,657,250	48%	\$1,803,952

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
MAYOR AND COUNCIL	529,981	559,560	575,609	15,464	591,073	(31,513)	95%
EXECUTIVE SERVICES	9,688,876	9,669,349	12,871,698	30,228	12,901,926	(3,232,577)	75%
CORPORATE SERVICES	6,303,452	6,899,723	10,223,005	(591,940)	9,631,065	(2,731,342)	72%
GENERAL GOVERNMENT	(52,338,661)	(51,572,911)	(54,119,182)	(168,985)	(54,288,167)	2,715,256	95%
COMMUNITY SERVICES	18,628,765	20,103,738	26,085,117	(225,794)	25,859,323	(5,755,585)	78%
DEVELOPMENT SERVICES	1,362,690	2,401,574	4,363,755	(640,863)	3,722,892	(1,321,318)	65%
LIBRARY	(1,018,092)	(1,490,144)		(395,104)	(395,104)	(1,095,040)	377%
HOSPITAL EXPANSION	2,284,124	(214,160)				(214,160)	
BIA	(47,061)	(71,412)				(71,412)	
Total TOWN OF MILTON	(14,605,926)	(13,714,683)		(1,976,994)	(1,976,994)	(11,737,689)	

MAYOR AND COUNCIL

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
MAYOR AND COUNCIL							
MAYOR AND COUNCIL							
EXPENDITURES							
Salaries and Benefits	479,322	535,555	504,113	29,694	533,807	(1,748)	100%
Administrative	50,776	25,939	53,004	(13,418)	39,586	13,647	66%
Financial			5,000		5,000	5,000	
Purchased Goods	697	443	701		701	258	63%
Purchased Services	9,070	6,856	30,763	(813)	29,950	23,094	23%
Total EXPENDITURES	539,865	568,793	593,581	15,463	609,044	40,251	93%
REVENUE							
Financing Revenue			(5,000)		(5,000)	(5,000)	
Recoveries and Donations	(9,880)	(9,234)	(12,972)		(12,972)	(3,738)	71%
Total REVENUE	(9,880)	(9,234)	(17,972)		(17,972)	(8,738)	51%
Total MAYOR AND COUNCIL	529,985	559,559	575,609	15,463	591,072	31,513	95%
Total MAYOR AND COUNCIL	529,985	559,559	575,609	15,463	591,072	31,513	95%
Total MAYOR AND COUNCIL	529,985	559,559	575,609	15,463	591,072	31,513	95%

EXECUTIVE SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
EXECUTIVE SERVICES							
OFFICE OF THE CAO							
EXPENDITURES							
Salaries and Benefits	462,454	393,825	535,242		535,242	141,417	74%
Administrative	20,151	8,129	19,189	(5,000)	14,189	6,060	57%
Purchased Goods	9,075	6,696	5,507		5,507	(1,189)	122%
Purchased Services	274,417	160,389	370,647	(1,548)	369,099	208,710	43%
Total EXPENDITURES	766,097	569,039	930,585	(6,548)	924,037	354,998	62%
REVENUE							
Financing Revenue	(16,042)	(16,071)	(16,071)		(16,071)		100%
User Fees and Service Charges	(37,781)	(36,288)	(88,000)	49,629	(38,371)	(2,083)	95%
Total REVENUE	(53,823)	(52,359)	(104,071)	49,629	(54,442)	(2,083)	96%
Total OFFICE OF THE CAO	712,274	516,680	826,514	43,081	869,595	352,915	59%
STRATEGIC INITIATIVES AND ECONOMIC							
EXPENDITURES							
Salaries and Benefits	422,637	399,132	706,091	(79,731)	626,360	227,228	64%
Administrative	16,841	4,723	23,659	(10,472)	13,187	8,464	36%
Financial	1,297	643	1,858		1,858	1,215	35%
Transfers to Own Funds	24,833	10,698	26,867		26,867	16,169	40%
Purchased Goods	2,805	1,120	14,233	(9,000)	5,233	4,113	21%
Purchased Services	105,549	54,829	225,306	(70,949)	154,357	99,528	36%
Reallocated Expenses	1,522	1,662	2,387		2,387	725	70%
Total EXPENDITURES	575,484	472,807	1,000,401	(170,152)	830,249	357,442	57%
REVENUE							
Financing Revenue	(35,720)	(19,227)	(33,588)	17,337	(16,251)	2,976	118%
Recoveries and Donations	(25,000)	(25,000)	(45,000)	20,000	(25,000)		100%
User Fees and Service Charges	(99,261)	(32,060)	(95,147)	58,486	(36,661)	(4,601)	87%
Total REVENUE	(159,981)	(76,287)	(173,735)	95,823	(77,912)	(1,625)	98%
Total STRATEGIC INITIATIVES AND E	415,503	396,520	826,666	(74,329)	752,337	355,817	53%
FIRE							
EXPENDITURES							
Salaries and Benefits	7,410,193	7,574,388	9,979,674	27,233	10,006,907	2,432,519	76%
Administrative	39,387	33,003	62,618	(7,000)	55,618	22,615	59%
Financial	1,254	2,693	1,427		1,427	(1,266)	189%
Transfers to Own Funds	890,242	987,850	987,850		987,850		100%
Purchased Goods	75,902	40,924	92,458		92,458	51,534	44%
Purchased Services	136,054	127,485	237,859	(12,108)	225,751	98,266	56%
Fleet Expenses	223,484	177,182	159,115	30,000	189,115	11,933	94%

EXECUTIVE SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
	ACTUAL	ACTUAL	BODGET	CHANGES	BODGET	VARIANCE	OI BODGET
Reallocated Expenses			443		443	443	
Total EXPENDITURES	8,776,516	8,943,525	11,521,444	38,125	11,559,569	2,616,044	77%
REVENUE							
Financing Revenue	(9,484)	(9,768)	(9,768)		(9,768)		100%
Grants	(16,125)		(2,500)		(2,500)	(2,500)	
Recoveries and Donations	(134,141)	(98,258)	(132,000)		(132,000)	(33,742)	74%
User Fees and Service Charges	(55,669)	(79,352)	(158,660)	23,351	(135,309)	(55,957)	59%
Total REVENUE	(215,419)	(187,378)	(302,928)	23,351	(279,577)	(92,199)	67%
Total FIRE	8,561,097	8,756,147	11,218,516	61,476	11,279,992	2,523,845	78%
Total EXECUTIVE SERVICES	9,688,874	9,669,347	12,871,696	30,228	12,901,924	3,232,577	75%
Total EXECUTIVE SERVICES	9,688,874	9,669,347	12,871,696	30,228	12,901,924	3,232,577	75%

CORPORATE SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
CORPORATE SERVICES	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	OLBODGET
FINANCE							
EXPENDITURES							
Salaries and Benefits	3,329,314	3,496,556	4 704 064	(220, 200)	4,493,864	997,308	78%
Administrative	41,045	26,511	4,724,064 77,081	(230,200)	42,977	16,466	62%
Financial	3,421	2,138	4,008	(34,104)	42,977	1,870	53%
		,	·	(17.210)		·	71%
Purchased Goods	40,956	23,991	50,848	(17,210)	33,638	9,647	
Purchased Services	156,179	126,222	172,308	(23,968)	148,340	22,118	85%
Total EXPENDITURES	3,570,915	3,675,418	5,028,309	(305,482)	4,722,827	1,047,409	78%
REVENUE	(0.057.000)	(0.070.440)	(0.405.700)		(0.405.700)	(50,000)	000/
Financing Revenue	(2,057,000)	(2,376,442)	(2,435,738)		(2,435,738)	(59,296)	98%
Recoveries and Donations	(1,628)	(000,000)	(000 500)	04.004	(004.000)	(040,004)	040/
User Fees and Service Charges	(610,609)	(383,208)	(692,593)	61,304	(631,289)	(248,081)	61%
Reallocated Revenue	(100,817)	(102,849)	(274,264)	80,893	(193,371)	(90,522)	53%
Total REVENUE	(2,770,054)	(2,862,499)	(3,402,595)	142,197	(3,260,398)	(397,899)	88%
Total FINANCE	800,861	812,919	1,625,714	(163,285)	1,462,429	649,510	56%
INFORMATION TECHNOLOGY							
EXPENDITURES				(222 222)			
Salaries and Benefits	1,856,742	1,834,171	2,654,845	(250,820)	2,404,025	569,854	76%
Administrative	21,842	1,221	37,300	(20,000)	17,300	16,079	7%
Purchased Goods	1,107,405	1,335,713	1,411,596	(2,000)	1,409,596	73,883	95%
Purchased Services	809,722	687,294	1,078,647	(5,555)	1,073,092	385,798	64%
Total EXPENDITURES	3,795,711	3,858,399	5,182,388	(278,375)	4,904,013	1,045,614	79%
REVENUE							
Financing Revenue	(210,891)	(155,312)	(254,873)		(254,873)	(99,561)	61%
User Fees and Service Charges	(1,342)	(20)	(100)		(100)	(80)	20%
Reallocated Revenue			(113,155)	113,155			
Total REVENUE	(212,233)	(155,332)	(368,128)	113,155	(254,973)	(99,641)	61%
Total INFORMATION TECHNOLOGY	3,583,478	3,703,067	4,814,260	(165,220)	4,649,040	945,973	80%
HUMAN RESOURCES							
EXPENDITURES							
Salaries and Benefits	638,972	664,331	974,125		974,125	309,794	68%
Administrative	73,115	62,692	308,308	(167,642)	140,666	77,974	45%
Purchased Goods	3,505	2,960	11,857	(6,765)	5,092	2,132	58%
Purchased Services	341,310	84,376	178,714	(22,180)	156,534	72,158	54%
Total EXPENDITURES	1,056,902	814,359	1,473,004	(196,587)	1,276,417	462,058	64%
REVENUE							
Financing Revenue	(93,969)	(147,403)	(147,402)		(147,402)	1	100%

CORPORATE SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Reallocated Revenue	(109,896)	(104,563)	(136,786)		(136,786)	(32,223)	76%
Total REVENUE	(203,865)	(251,966)	(284,188)		(284,188)	(32,222)	89%
Total HUMAN RESOURCES	853,037	562,393	1,188,816	(196,587)	992,229	429,836	57%
LEGISLATIVE & LEGAL SERVICES	,	,,,,,,	,,-	(/ /		-,	
EXPENDITURES							
Salaries and Benefits	1,545,381	1,860,105	2,601,487	(173,917)	2,427,570	567,465	77%
Administrative	33,920	20,556	56,601	(20,113)	36,488	15,932	56%
Financial	22,017	23,619	28,834	,	28,834	5,215	82%
Purchased Goods	17,704	14,045	26,891	(7,125)	19,766	5,721	71%
Purchased Services	337,937	272,797	557,107	(87,998)	469,109	196,312	58%
Reallocated Expenses	81,727	83,919	100,703	. ,	100,703	16,784	83%
Total EXPENDITURES	2,038,686	2,275,041	3,371,623	(289,153)	3,082,470	807,429	74%
REVENUE							
Financing Revenue	(8,434)	(61,937)	(61,937)		(61,937)		100%
Recoveries and Donations	(7,866)	(16,806)	(21,500)		(21,500)	(4,694)	78%
User Fees and Service Charges	(1,486,048)	(941,571)	(1,552,696)	233,788	(1,318,908)	(377,337)	71%
Total REVENUE	(1,502,348)	(1,020,314)	(1,636,133)	233,788	(1,402,345)	(382,031)	73%
Total LEGISLATIVE & LEGAL SERVIC	536,338	1,254,727	1,735,490	(55,365)	1,680,125	425,398	75%
STRATEGIC COMMUNICATIONS							
EXPENDITURES							
Salaries and Benefits	550,976	533,211	844,020		844,020	310,809	63%
Administrative	4,564	2,188	6,394	(2,500)	3,894	1,706	56%
Purchased Goods	4,732	756	8,000	(5,000)	3,000	2,244	25%
Purchased Services	31,639	39,154	82,239	(3,984)	78,255	39,101	50%
Total EXPENDITURES	591,911	575,309	940,653	(11,484)	929,169	353,860	62%
REVENUE							
Financing Revenue	(62,166)	(8,689)	(81,927)		(81,927)	(73,238)	11%
Total REVENUE	(62,166)	(8,689)	(81,927)		(81,927)	(73,238)	11%
Total STRATEGIC COMMUNICATIONS	529,745	566,620	858,726	(11,484)	847,242	280,622	67%
Total CORPORATE SERVICES	6,303,459	6,899,726	10,223,006	(591,941)	9,631,065	2,731,339	72%
Total CORPORATE SERVICES	6,303,459	6,899,726	10,223,006	(591,941)	9,631,065	2,731,339	72%

GENERAL GOVERNMENT

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
GENERAL GOVERNMENT							
GENERAL GOVERNMENT							
EXPENDITURES							
Salaries and Benefits		400,719		(149,246)	(149,246)	(549,965)	(268%)
Administrative	143,420	85,884	120,000		120,000	34,116	72%
Financial	3,132,845	3,982,383	3,706,548	770,162	4,476,710	494,327	89%
Transfers to Own Funds	22,221,974	21,232,925	30,770,139	(5,235,874)	25,534,265	4,301,340	83%
Purchased Goods		379,318		288,683	288,683	(90,635)	131%
Purchased Services	253,137	361,562	256,280	72,221	328,501	(33,061)	110%
Reallocated Expenses		3,890		3,890	3,890		100%
Total EXPENDITURES	25,751,376	26,446,681	34,852,967	(4,250,164)	30,602,803	4,156,122	86%
REVENUE							
External Revenue Transferred to Reser	(8,880,256)	(3,420,808)	(11,064,506)	5,583,312	(5,481,194)	(2,060,386)	62%
Financing Revenue	(3,801,885)	(3,553,751)	(5,948,405)	500,000	(5,448,405)	(1,894,654)	65%
Taxation	(61,693,721)	(67,581,919)	(66,843,947)	(636,265)	(67,480,212)	101,707	100%
Payments In Lieu	(875,270)	(933,952)	(890,651)	(43,301)	(933,952)		100%
Grants				(1,490,859)	(1,490,859)	(1,490,859)	
Recoveries and Donations	(2,496)	(77,225)		(77,215)	(77,215)	10	100%
User Fees and Service Charges	(1,690,223)	(1,191,181)	(2,375,838)	245,508	(2,130,330)	(939,149)	56%
Reallocated Revenue	(1,146,186)	(1,260,758)	(1,848,801)		(1,848,801)	(588,043)	68%
Total REVENUE	(78,090,037)	(78,019,594)	(88,972,148)	4,081,180	(84,890,968)	(6,871,374)	92%
Total GENERAL GOVERNMENT	(52,338,661)	(51,572,913)	(54,119,181)	(168,984)	(54,288,165)	(2,715,252)	95%
Total GENERAL GOVERNMENT	(52,338,661)	(51,572,913)	(54,119,181)	(168,984)	(54,288,165)	(2,715,252)	95%
Total GENERAL GOVERNMENT	(52,338,661)	(51,572,913)	(54,119,181)	(168,984)	(54,288,165)	(2,715,252)	95%

COMMUNITY SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
COMMUNITY SERVICES							
RECREATION AND CULTURE FACILITES							
EXPENDITURES							
Salaries and Benefits	4,061,476	3,009,169	5,880,668	(2,020,788)	3,859,880	850,711	78%
Administrative	19,878	9,067	34,654	(24,600)	10,054	987	90%
Financial	608,364	353,508	682,196	(132,086)	550,110	196,602	64%
Transfers to Own Funds	1,231,907	1,620,773	1,705,288	(3,235)	1,702,053	81,280	95%
Purchased Goods	520,023	311,741	892,228	(476,594)	415,634	103,893	75%
Purchased Services	3,732,421	3,122,611	5,943,638	(1,788,452)	4,155,186	1,032,575	75%
Fleet Expenses	1,180						
Reallocated Expenses	112,966	47,230	170,039	(1,412)	168,627	121,397	28%
Total EXPENDITURES	10,288,215	8,474,099	15,308,711	(4,447,167)	10,861,544	2,387,445	78%
REVENUE							
Financing Revenue	(717,164)	(361,532)	(763,485)	134,213	(629,272)	(267,740)	57%
Grants	(866,815)	(900,775)	(905,100)	(15,675)	(920,775)	(20,000)	98%
Recoveries and Donations	(205,297)	(163,809)	(228,407)	(2,740)	(231,147)	(67,338)	71%
User Fees and Service Charges	(5,229,001)	(2,758,950)	(7,314,181)	3,894,321	(3,419,860)	(660,910)	81%
Reallocated Revenue	(148,911)	(198,270)	(420,855)	6,652	(414,203)	(215,933)	48%
Total REVENUE	(7,167,188)	(4,383,336)	(9,632,028)	4,016,771	(5,615,257)	(1,231,921)	78%
Total RECREATION AND CULTURE F	3,121,027	4,090,763	5,676,683	(430,396)	5,246,287	1,155,524	78%
ADMINISTRATION AND CIVIC FACILITIES							
EXPENDITURES							
Salaries and Benefits	2,236,635	2,360,867	3,187,940	(116,263)	3,071,677	710,810	77%
Administrative	30,539	19,748	48,325	(24,356)	23,969	4,221	82%
Financial	66,972	25,465	51,169	15,542	66,711	41,246	38%
Transfers to Own Funds	373,389	376,936	335,196	62,978	398,174	21,238	95%
Purchased Goods	45,398	36,291	70,572	(23,140)	47,432	11,141	77%
Purchased Services	609,633	605,732	988,167	(147,615)	840,552	234,820	72%
Reallocated Expenses	49,644	35,497	67,653	7,502	75,155	39,658	47%
Total EXPENDITURES	3,412,210	3,460,536	4,749,022	(225,352)	4,523,670	1,063,134	76%
REVENUE							
Financing Revenue	(1,215,039)	(1,167,602)	(1,409,628)	(130,248)	(1,539,876)	(372,274)	76%
Recoveries and Donations	(21,593)	(18,050)	(21,114)		(21,114)	(3,064)	85%
User Fees and Service Charges	(228,180)	(177,006)	(291,693)	50,429	(241,264)	(64,258)	73%
Total REVENUE	(1,464,812)	(1,362,658)	(1,722,435)	(79,819)	(1,802,254)	(439,596)	76%
Total ADMINISTRATION AND CIVIC FA	1,947,398	2,097,878	3,026,587	(305,171)	2,721,416	623,538	77%
PROGRAMS							
EXPENDITURES							

COMMUNITY SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Salaries and Benefits	3,713,511	2,007,007	5,346,244	(2,819,632)	2,526,612	519,605	79%
Administrative	41,587	12,122	61,347	(42,781)	18,566	6,444	65%
 Financial	338,602	27,553	329,301	(28,103)	301,198	273,645	9%
Transfers to Own Funds			3,350		3,350	3,350	
Purchased Goods	147,982	37,483	294,321	(226,662)	67,659	30,176	55%
Purchased Services	689,202	94,622	931,183	(696,681)	234,502	139,880	40%
Reallocated Expenses	17,647	3	30,484	(30,484)		(3)	
Total EXPENDITURES	4,948,531	2,178,790	6,996,230	(3,844,343)	3,151,887	973,097	69%
REVENUE							
Financing Revenue	(613,067)	(53,412)	(364,823)	(14,474)	(379,297)	(325,885)	14%
Grants	(23,395)	(65,802)	(67,800)	(25,062)	(92,862)	(27,060)	71%
Recoveries and Donations	(383,810)	(70,788)	(405,660)	266,625	(139,035)	(68,247)	51%
User Fees and Service Charges	(4,654,377)	(889,421)	(6,073,917)	5,058,646	(1,015,271)	(125,850)	88%
Total REVENUE	(5,674,649)	(1,079,423)	(6,912,200)	5,285,735	(1,626,465)	(547,042)	66%
Total PROGRAMS	(726,118)	1,099,367	84,030	1,441,392	1,525,422	426,055	72%
OPERATIONS							
EXPENDITURES							
Salaries and Benefits	5,050,279	4,943,555	6,356,365	(136,823)	6,219,542	1,275,987	79%
Administrative	17,081	4,203	43,282	(13,550)	29,732	25,529	14%
Transfers to Own Funds	1,644,946	1,633,498	1,633,498		1,633,498		100%
Purchased Goods	1,497,886	933,475	1,808,741	(170,193)	1,638,548	705,073	57%
Purchased Services	5,630,620	3,974,345	7,083,815	(456,276)	6,627,539	2,653,194	60%
Fleet Expenses	920,193	753,385	1,086,137	(107,420)	978,717	225,332	77%
Reallocated Expenses	3,124,173	2,650,280	3,557,558	3,586	3,561,144	910,864	74%
Total EXPENDITURES	17,885,178	14,892,741	21,569,396	(880,676)	20,688,720	5,795,979	72%
REVENUE							
Financing Revenue	(212,387)	(203,333)	(237,006)		(237,006)	(33,673)	86%
Recoveries and Donations	(2,389,573)	(1,904,448)	(3,232,987)	(150,000)	(3,382,987)	(1,478,539)	56%
User Fees and Service Charges	(664,154)	(233,343)	(899,546)	266,000	(633,546)	(400,203)	37%
Reallocated Revenue	(3,481,646)	(2,894,191)	(3,955,343)		(3,955,343)	(1,061,152)	73%
Total REVENUE	(6,747,760)	(5,235,315)	(8,324,882)	116,000	(8,208,882)	(2,973,567)	64%
Total OPERATIONS	11,137,418	9,657,426	13,244,514	(764,676)	12,479,838	2,822,412	77%
TRANSIT							
EXPENDITURES							
Salaries and Benefits	194,296	211,313	262,688		262,688	51,375	80%
Administrative	12,379	7,502	13,815	(5,798)	8,017	515	94%
Financial	712		300		300	300	
Transfers to Own Funds	1,300,501	1,326,511	1,326,511		1,326,511		100%

COMMUNITY SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
Purchased Goods	5,720	7,682	13,778		13,778	6,096	56%
Purchased Services	3,138,408	2,790,972	4,438,250	(700,987)	3,737,263	946,291	75%
Fleet Expenses	807,554	769,462	1,492,511	(471,549)	1,020,962	251,500	75%
Reallocated Expenses	86,956	59,953	65,503		65,503	5,550	92%
Total EXPENDITURES	5,546,526	5,173,395	7,613,356	(1,178,334)	6,435,022	1,261,627	80%
REVENUE							
Financing Revenue	(1,103,450)	(1,491,481)	(1,591,481)	100,000	(1,491,481)		100%
Grants				(387,888)	(387,888)	(387,888)	
Recoveries and Donations	(185,623)	(94,599)	(434,019)	306,765	(127,254)	(32,655)	74%
User Fees and Service Charges	(1,108,422)	(429,016)	(1,534,553)	992,514	(542,039)	(113,023)	79%
Total REVENUE	(2,397,495)	(2,015,096)	(3,560,053)	1,011,391	(2,548,662)	(533,566)	79%
Total TRANSIT	3,149,031	3,158,299	4,053,303	(166,943)	3,886,360	728,061	81%
Total COMMUNITY SERVICES	18,628,756	20,103,733	26,085,117	(225,794)	25,859,323	5,755,590	78%
Total COMMUNITY SERVICES	18,628,756	20,103,733	26,085,117	(225,794)	25,859,323	5,755,590	78%

DEVELOPMENT SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
DEVELOPMENT SERVICES	AOTOAL	AOTOAL	DODOLI	OHANGEO	DODOLI	VARIANOL	OIBOBOLI
PLANNING SERVICES							
EXPENDITURES							
Salaries and Benefits	1,523,753	1,556,609	2,224,063	(72,662)	2,151,401	594,792	72%
Administrative	31,249	14,490	46,506	(13,387)	33,119	18,629	44%
Purchased Services	17,923	39,753	51,823	(283)	51,540	11,787	77%
Total EXPENDITURES	1,572,925	1,610,852	2,322,392	(86,332)	2,236,060	625,208	72%
REVENUE	1,372,923	1,010,032	2,322,392	(00,332)	2,230,000	023,200	1270
	(330 543)	(404,739)	(702 546)		(702 546)	(200 007)	51%
Financing Revenue Recoveries and Donations	(339,542)	(16,719)	(793,546) (43,647)		(793,546) (43,647)	(388,807) (26,928)	38%
User Fees and Service Charges	(1,100,732)	(1,572,254)	(1,088,977)	(568,859)	(1,657,836)	(85,582)	95%
Total REVENUE	(1,447,182)	(1,993,712)	(1,926,170)	(568,859)	(2,495,029)	(501,317)	80%
		(382,860)		, , ,			
Total PLANNING SERVICES BUILDING SERVICES	125,743	(362,660)	396,222	(655,191)	(258,969)	123,891	148%
EXPENDITURES Salaries and Benefits	2 260 240	2.526.390	2 440 424	(465.070)	2 202 450	757.000	77%
	2,360,240	,,	3,449,431	(165,972)	3,283,459	757,069	77% 55%
Administrative	72,589	49,696	135,839	(45,223)	90,616	40,920	55%
Financial	(58)	(10)	444.700	(444.700)		10	
Transfers to Own Funds	2 205	4 000	114,790	(114,790)	40.000	7.007	200/
Purchased Goods	3,295	4,633	18,094	(6,094)	12,000	7,367	39%
Purchased Services	17,335	15,082	40,973	(13,121)	27,852	12,770	54%
Reallocated Expenses	1,299,828	1,327,380	2,197,207	(0.45.000)	2,197,207	869,827	60%
Total EXPENDITURES	3,753,229	3,923,171	5,956,334	(345,200)	5,611,134	1,687,963	70%
REVENUE	(4.000.540)	(00.4.000)	(0.000)	(4.504.707)	(4.000.405)	(0.15.7.15)	100/
Financing Revenue	(1,022,512)	(684,680)	(8,688)	(1,591,737)	(1,600,425)	(915,745)	43%
User Fees and Service Charges	(3,984,496)	(3,221,805)	(5,947,646)	1,936,937	(4,010,709)	(788,904)	80%
Total REVENUE	(5,007,008)	(3,906,485)	(5,956,334)	345,200	(5,611,134)	(1,704,649)	70%
Total BUILDING SERVICES	(1,253,779)	16,686				(16,686)	
INFRASTRUCTURE MANAGEMENT							
EXPENDITURES							
Salaries and Benefits	1,355,921	1,266,363	1,974,894	(133,075)	1,841,819	575,456	69%
Administrative	25,461	8,977	33,309	(9,193)	24,116	15,139	37%
Financial			44,519		44,519	44,519	
Transfers to Own Funds		271,000	271,000		271,000		100%
Purchased Goods	52,782	14,674	46,472	(25,822)	20,650	5,976	71%
Purchased Services	1,496,001	1,238,210	1,957,037	(78,420)	1,878,617	640,407	66%
Reallocated Expenses	91	105	7,770		7,770	7,665	1%
Total EXPENDITURES	2,930,256	2,799,329	4,335,001	(246,510)	4,088,491	1,289,162	68%

DEVELOPMENT SERVICES

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
REVENUE							
Financing Revenue	(755,960)	(785,103)	(987,929)		(987,929)	(202,826)	79%
Recoveries and Donations	(285,199)	(33,056)	(12,283)	(21,001)	(33,284)	(228)	99%
User Fees and Service Charges	(208,883)	(127,631)	(275,957)	(111,688)	(387,645)	(260,014)	33%
Total REVENUE	(1,250,042)	(945,790)	(1,276,169)	(132,689)	(1,408,858)	(463,068)	67%
Total INFRASTRUCTURE MANAGEME	1,680,214	1,853,539	3,058,832	(379,199)	2,679,633	826,094	69%
DEVELOPMENT ENGINEERING							
EXPENDITURES							
Salaries and Benefits	1,207,423	1,257,423	1,825,336		1,825,336	567,913	69%
Administrative	19,720	15,350	27,099	(5,000)	22,099	6,749	69%
Purchased Goods	64	86	1,036		1,036	950	8%
Purchased Services	339,615	352,964	214,142	378,538	592,680	239,716	60%
Total EXPENDITURES	1,566,822	1,625,823	2,067,613	373,538	2,441,151	815,328	67%
REVENUE							
Financing Revenue	(80,459)	(59,978)	(130,633)		(130,633)	(70,655)	46%
Recoveries and Donations	(60,111)	(42,891)		(64,336)	(64,336)	(21,445)	67%
User Fees and Service Charges	(1,178,595)	(1,112,477)	(1,679,709)	270,274	(1,409,435)	(296,958)	79%
Reallocated Revenue	(161,301)	(168,190)	(236,484)		(236,484)	(68,294)	71%
Total REVENUE	(1,480,466)	(1,383,536)	(2,046,826)	205,938	(1,840,888)	(457,352)	75%
Total DEVELOPMENT ENGINEERING	86,356	242,287	20,787	579,476	600,263	357,976	40%
ADMINISTRATION							
EXPENDITURES							
Salaries and Benefits	599,136	570,644	747,954	(147,160)	600,794	30,150	95%
Administrative	11,681	6,329	20,483	(9,850)	10,633	4,304	60%
Purchased Goods	42,404	15,731	54,950	(27,750)	27,200	11,469	58%
Purchased Services	192,795	152,350	213,039	(40,543)	172,496	20,146	88%
Total EXPENDITURES	846,016	745,054	1,036,426	(225,303)	811,123	66,069	92%
REVENUE							
Financing Revenue	(121,859)	(59,681)	(148,512)	52,803	(95,709)	(36,028)	62%
User Fees and Service Charges		(13,451)		(13,451)	(13,451)		100%
Total REVENUE	(121,859)	(73,132)	(148,512)	39,352	(109,160)	(36,028)	67%
Total ADMINISTRATION	724,157	671,922	887,914	(185,951)	701,963	30,041	96%
Total DEVELOPMENT SERVICES	1,362,691	2,401,574	4,363,755	(640,865)	3,722,890	1,321,316	65%
Total DEVELOPMENT SERVICES	1,362,691	2,401,574	4,363,755	(640,865)	3,722,890	1,321,316	65%

LIBRARY

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
LIBRARY							
LIBRARY							
EXPENDITURES							
Salaries and Benefits	2,536,584	2,374,061	3,669,827	(450,000)	3,219,827	845,766	74%
Administrative	49,257	30,145	35,698		35,698	5,553	84%
Financial	4,375	4,976	5,616		5,616	640	89%
Transfers to Own Funds	579,556	577,936	577,936		577,936		100%
Purchased Goods	321,905	282,175	278,208	11,349	289,557	7,382	97%
Purchased Services	332,026	331,585	458,764	(3,458)	455,306	123,721	73%
Reallocated Expenses	138,094	194,996	386,926		386,926	191,930	50%
Total EXPENDITURES	3,961,797	3,795,874	5,412,975	(442,109)	4,970,866	1,174,992	76%
REVENUE							
Financing Revenue	(14,535)	(363,416)	(363,416)		(363,416)		100%
Taxation	(4,785,491)	(4,785,491)	(4,785,491)		(4,785,491)		100%
Grants	(26,960)	(55,704)	(57,554)	1,850	(55,704)		100%
Recoveries and Donations	(21,668)	(26,398)	(14,484)	(16,663)	(31,147)	(4,749)	85%
User Fees and Service Charges	(131,232)	(55,006)	(192,031)	61,820	(130,211)	(75,205)	42%
Total REVENUE	(4,979,886)	(5,286,015)	(5,412,976)	47,007	(5,365,969)	(79,954)	99%
Total LIBRARY	(1,018,089)	(1,490,141)	(1)	(395,102)	(395,103)	1,095,038	377%
Total LIBRARY	(1,018,089)	(1,490,141)	(1)	(395,102)	(395,103)	1,095,038	377%
Total LIBRARY	(1,018,089)	(1,490,141)	(1)	(395,102)	(395,103)	1,095,038	377%

HOSPITAL EXPANSION

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
HOSPITAL EXPANSION							
HOSPITAL EXPANSION							
EXPENDITURES							
Financial	2,284,179	2,290,791	2,504,950		2,504,950	214,159	91%
Total EXPENDITURES	2,284,179	2,290,791	2,504,950		2,504,950	214,159	91%
REVENUE							
Financing Revenue		(2,504,950)	(2,504,950)		(2,504,950)		100%
Taxation	(54)						
Total REVENUE	(54)	(2,504,950)	(2,504,950)		(2,504,950)		100%
Total HOSPITAL EXPANSION	2,284,125	(214,159)				214,159	
Total HOSPITAL EXPANSION	2,284,125	(214,159)				214,159	
Total HOSPITAL EXPANSION	2,284,125	(214,159)		<u>-</u>		214,159	-

BIA

	2019	2020					
	YTD	YTD	ANNUAL	FORECAST	FORECAST		PERCENT
	ACTUAL	ACTUAL	BUDGET	CHANGES	BUDGET	VARIANCE	of BUDGET
BIA							
BIA							
EXPENDITURES							
Salaries and Benefits	90,301	91,737	126,506		126,506	34,769	73%
Financial	5,514	2,570	1,500	2,570	4,070	1,500	63%
Transfers to Own Funds				7,685	7,685	7,685	
Purchased Goods	4,152	780	12,345	(8,200)	4,145	3,365	19%
Purchased Services	103,506	63,923	181,660	(70,233)	111,427	47,504	57%
Reallocated Expenses	11,773	3,000	3,500		3,500	500	86%
Total EXPENDITURES	215,246	162,010	325,511	(68,178)	257,333	95,323	63%
REVENUE							
Financing Revenue			(27,428)	18,558	(8,870)	(8,870)	
Taxation	(220,641)	(232,279)	(230,633)		(230,633)	1,646	101%
Grants			(2,000)	(2,430)	(4,430)	(4,430)	
Recoveries and Donations	(16,933)	(643)	(23,200)	14,800	(8,400)	(7,757)	8%
User Fees and Service Charges	(24,733)	(500)	(25,000)	20,000	(5,000)	(4,500)	10%
Reallocated Revenue			(17,250)	17,250			
Total REVENUE	(262,307)	(233,422)	(325,511)	68,178	(257,333)	(23,911)	91%
Total BIA	(47,061)	(71,412)				71,412	
Total BIA	(47,061)	(71,412)				71,412	
Total BIA	(47,061)	(71,412)				71,412	