



Report To: Council

From: Barbara Koopmans, Commissioner, Planning and Development

Date: January 20, 2020

Report No: PD-004-20

Subject: Region of Halton 2020 Allocation Program - Landowners Letters

of Interest

Recommendation: THAT the distribution of servicing allocation through the 2020

Regional Allocation Program to the lands shown on the map attached as Appendix 1 and to the landowners/developers listed on the Tables in Appendix 2 to Report PD-004-20 be endorsed;

AND THAT the Commissioner of Planning and Development, in consultation with the Chief Administrative Officer and the Strategic Management Team, be authorized to endorse any minor changes to the distribution of servicing allocation which may arise as the Region advances the program;

AND THAT Milton staff be directed to continue to work with the Region of Halton, the other local municipalities and the development community to support the timely implementation of the required Regional capital infrastructure program;

AND THAT the Town Clerk be directed to forward a copy of Report PD-004-20 together with the Council resolution to the Region of Halton, the City of Burlington and the Towns of Halton Hills and Oakville.

#### **EXECUTIVE SUMMARY**

- On November 20, 2019, Regional Council endorsed Allocation Program Option 1 which included a total of 19,329 single detached equivalent units (SDEs) to be developed over a six year term
- Up to 8,715 SDEs were allocated to the Town of Milton
- In order for the program to proceed, the Region requires endorsement of the distribution of servicing allocation on the basis of the expressions of interest received by the local municipal councils



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- Expressions of interest were received for a total of 8,410 SDEs in Milton in the Boyne Survey (4,563 SDEs), the Sherwood Survey including Milton Heights (709 SDEs), the Bristol Survey (372 SDEs) and the Trafalgar Secondary Plan Area (2,766 SDE's)
- Staff recommends that Council endorses the distribution of servicing allocation to all landowners that submitted expressions of interest as this:
  - ensures that Milton has available servicing capacity to accommodate planned greenfield growth over the course of the entire six year duration of the 2020 allocation program;
  - supports the Town's Urban Structure and conforms with the Official Plan and Secondary Plans;
  - o Provides options with respect to the orderly progression of development
  - ensures the continued availability of development land;
  - o provides for an increase in the supply and diversity of housing types;
  - supports a more predictable and quantifiable rate of development;
  - o unlocks the development potential of certain "frozen" lands;
  - allows the development of a number of Council-approved infill projects; and
  - enables comprehensive development and the completion of neighbourhoods including the delivery of park and school sites.

#### **REPORT**

## Background

On November 20, 2019, Regional Council approved the recommendations contained in Report No. FN-46-19/PW-50/19/LPS112-19, endorsing Allocation Program Option 1 which included up to a total of 19,329 single detached equivalent units (SDEs), including the allocation of up to 8,716 SDEs to the Town of Milton. A copy of the Regional report is attached as Appendix 3 to this report.

The above noted report responded to direction from Regional Council provided on July 10, 2019, requesting that staff bring forward a report outlining options for the delivery of the 2020 Allocation Program, including a financing plan for each option. The resulting report contained two potential options. Option 1 included a range of 18,230 SDEs to 19,329 SDEs to service six years of growth in accordance with the Best Planning Estimates (BPEs). This option involved \$1.5 billion of growth-related Regional infrastructure, \$858.5 million of which would be residential responsibility provided by the participating landowners and \$630.3 million in Regional responsibility. Option 2 included 8,702 SDEs to service three years of growth in accordance with the BPEs. This second option, involved \$733.4 million in growth-related Regional infrastructure, \$415.6 million of which would be residential responsibility provided by participating landowners and \$317.9 million in Regional responsibility.

In evaluating the two options identified, Regional staff considered a number of factors including the status of land use planning approvals, financial impacts, consultation with



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local municipalities, expressions of interest, infrastructure requirements and school development. Option 1 was recommended based upon the following:

- It provides financing for all capital projects planned to 2022;
- It allows for the collection of revenue for the General Services for 18,230 SDEs prior to the implementation of the changes related to Bill 108;
- It provides lake based servicing to Halton Hills and frees capacity for intensification;
- It delivers infrastructure that would support a potential GO Train Station at Trafalgar and Derry Roads; and
- It unlocks properties allowing school development to be advanced

Option 1 comprises a full program and accommodates new planned greenfield growth for the years 2017 to 2022 inclusive. It should be noted that Option 1 would allow the reservation of allocation to lands within the Trafalgar Secondary Plan in advance of Secondary Plan approval by the Region. Further, potential appeals of the Trafalgar, Vision Georgetown and Evergreen Secondary Plans could impact the program delivery as could the outcome of the judicial review regarding the Trafalgar Road lands in Halton Hills. Despite these risks, Option 1, which was supported by the local municipal CAO's, was preferred as it provides Halton Hills with lake-based servicing and eliminates some of the uncertainties related to development charge collection arising from Bill 108. Further, Option 1 aligns the size of the program with the demand or interest expressed by the development community, although actual expressions of interest exceeded the size of the release contemplated by the program.

In order to gauge potential participation in the allocation program, the Region issued calls for expressions of interest to the development community over the fall of 2019. Developers were requested to complete a template which detailed the number of dwelling units by type for which allocation was being requested in accordance with two potential financial scenarios. The options report presented to Regional Council in November was based upon these expressions of interest.

Subsequently, the Region in consultation with the local municipalities, requested that developers confirm their expressions of interest based upon Option 1 as approved by Regional Council. The tables contained in Appendix 2 to this report reflect the confirmed numbers post Regional Council's approval of the program.

In order for the program to proceed, the Region now requires the endorsement of each of the local municipal Councils of the distribution of servicing allocation based upon the expressions of interest received.

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#### Discussion

Interest in the allocation program in Milton has been expressed for lands within both the original HUSP Secondary Plan areas (Bristol, Sherwood and Boyne Surveys) as well as the Trafalgar Secondary Plan Area, as shown on the attached map. (see Appendix 1)

In summary, the expressions of interest received for participation in the 2020 Allocation Program for lands in Milton request a total of 8,410 SDE's in accordance with the following:

Secondary Plan Area	Standard SDEs	High Density SDEs	Purpose- built/SC/SN SDEs <sup>1</sup>	Total SDEs	Affordable Purpose- Built SDEs
Boyne Survey	2,974	1,089	500	4,563	60
Bristol Survey	10	311	54	372	-
Sherwood Survey <sup>2</sup>	554	155	-	709	-
Trafalgar	2,766	-	-	2,766	
Total SDEs Requested	6,304	1,555	551	8,410	60

<sup>&</sup>lt;sup>1</sup> Purpose-built rental, special care and special needs

Within the Bristol Survey, expressions of interest relate to three separate properties including the Briarwood development previously approved by Town Council, located at the southeast corner of Regional Road 25 and Derry Road. The development of these sites is in conformity with the Secondary Plan, will support the completion of neighbourhoods and increase the supply and diversity of available housing types.

Within the Sherwood Survey, expressions of interest for allocation have been received for three infill development sites, all of which have been granted land use approval by Town Council. As with the sites in the Bristol Survey, the development of these sites supports the completion of neighbourhoods and adds to the supply and range of available housing options. In addition, expressions of interest have been received with respect to the majority of the developable lands in Milton Heights. This level of interest is significant in as much as it will allow Milton Heights to develop in a more comprehensive and coordinated manner.

It should be noted, however, that the Milton Heights subdivision applications remain before the LPAT and, with the exception of the first phase of the Royal Park North subdivision, draft plan approval has not yet issued. In order for these developments to utilize allocation from this program and achieve registration, the developers will be required to satisfy the conditions required by the OMB (now LPAT) prerequisite to the issuance of draft plan

<sup>&</sup>lt;sup>2</sup> inclusive of Milton Heights



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approval. They will also be required to revise the draft plans as necessary in order to satisfactorily address specific technical and design issues identified by the Town and its partner agencies. Further, as the original OMB decision was issued in 2014, in accordance with standard subdivision evaluation practices, it is appropriate that the conditions of draft plan approval be reviewed and updated/revised as may be required to ensure continued compliance with current municipal and agency by-laws and standards and to reflect any changes to the draft plans. Staff is currently working with the developers to resolve all outstanding matters so that development can proceed once the foregoing matters have been resolved.

Within the Boyne Survey, landowners have expressed interest in reserving 4,563 SDEs of allocation through the current program. These SDEs are located on lands which either participated in the previous program however require additional allocation to complete development or to new lands not part of the previous program. The expressions of interest in the current program together with the remaining, unutilized allocation (3,564 SDEs) allow for the build-out of the majority of the Boyne lands. This will support the completion of neighbourhoods, the unlocking of development on allocated but currently 'frozen' lands, road connectivity and the delivery of school and park sites to support these neighbourhoods.

Notably, there are two areas of the Boyne Survey for which expressions of interest have not been received, namely lands located south east of the intersection of Louis St Laurent Boulevard and Regional Road 25 and lands located at north west of the intersection of James Snow Parkway and Britannia Road. In the case of the former site, the landowner is proceeding with the retail development component of the Secondary Mixed Use Node. In the case of the latter site, 200 acres of land are owned by a non-participating owner. This, in turn, impacts the development of the adjacent 100 acres of land.

It is significant to note that the expressions of interest received provide for a better distribution of allocation among developers. While Mattamy Homes, as the largest single land owner in the Boyne Survey, will have reserved approximately 40 percent of the available allocation through the 2012 and current programs), other developers will also have reserved significant shares (Great Gulf Group of Companies - 17% and Fieldgate Developments 18%). In addition, there are 9 other developers interested in proceeding in the program. The Subwatershed Impact Studies (SIS's) have also now largely been finalized. In staff's opinion, despite the non-participation of certain lands, subject to normal subdivision evaluation and the completion of addenda to one of the SIS's, staff anticipates that the increased number of participating land owners will support the development of the balance of the Boyne lands in a more consistent and predictable manner.

Finally, expressions of interest have been received from three land owners within the first phase of the Trafalgar Secondary Plan. Development in the Trafalgar corridor, in accordance with Regional phasing, cannot commence until 2021. This timing will, however, allow staff to work with our Regional peers to finalize the approval of the



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Secondary Plan, complete the required tertiary plan as well as undertake a detailed Fiscal Impact Study. While approval of the Secondary Plan by the Region of Halton is pending, staff recommends the reservation of allocation by these developers for a number of reasons. Most importantly, it will ensure the availability of developable land in Milton during the latter part of the program. Secondly, the number of SDEs (2,766 SDEs) requested is sufficient to support the amount of subdivision development that can realistically occur within the current allocation program in accordance with Regional phasing.

In addition to the expressions of interest received, it is important to note that the Region has designed the program such that allocation can be made available for residential development required to support key community development priorities. In Milton's case, these key community developments include the advancement of a post-secondary institutional presence in the Milton Education Village and the proposed GO Station at Derry and Trafalgar Roads.

Further, there are 3,864 SDEs reserved for lands in Milton from previous programs which remain unused for a variety of reasons, the majority of which are either largely resolved or will be resolved as a result of the release of the new program. As a result, with the approval of the current program, a combined total of 12,274 SDEs will be available to support the achievement of the Town's development objectives. This amount of development is exclusive of infill and intensification development within the built boundary.

In conclusion, the expressions of interest received support the achievement of a number of important priorities for the Town. They support the co-ordinated and comprehensive build out of the majority of Milton Heights and the Boyne Survey, the construction of a number of Council-approved infill projects, an increase in the supply and diversity of housing types and the delivery of parks, schools and important infrastructure to complete these neighbourhoods. As previously noted, given the duration of the program, the level of interest in the program and the participation by a greater number of landowners, Council endorsement of the requested distribution will support more predictable and consistent rates of development and provide the Town with greater flexibility as well as a continuous supply of developable land.

In this regard, it is significant to note that a number of the infill projects together with developments in the Boyne Survey will be able to proceed immediately while development in Milton Heights and in the Trafalgar Secondary Plan will proceed later in the program as the conditions prerequisite to development are satisfied.

Based on the foregoing, staff recommends that Council endorses the distribution of servicing allocation through the 2020 Regional Allocation Program to the lands shown on the map attached as Appendix 1 and to the landowners/developers listed on the Tables in Appendix 2 to this report.



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### **Financial Impact**

The 2020 Regional Allocation Program, as outlined in the report, when combined with the units remaining in the 2012 Allocation Program, is envisioned to accommodate six (6) years of residential growth in Milton and generally aligns with the forecasted units used to develop the 2020 Approved Budget for the HUSP area. The Town's budget and forecast does not yet reflect units in the Sustainable Halton Lands pending the completion of the detailed fiscal impact studies for that area. Furthermore, Regional Allocation Programs only address residential growth in prescribed growth areas, including the HUSP and Sustainable Halton areas. Residential growth in the existing urban boundary as well as industrial, commercial and institutional development can proceed without the requirement for allocation through an approved program. The 2020 Allocation Program provides for a more diversified distribution of allocation among developers and this, combined with the advancement of the SIS's within the Boyne Survey, should provide greater continuity and predictability of residential development targets for the Town.

Of the total 2020 Allocation Program, 5,644 SDEs are within the Boyne, Sherwood, and Bristol Survey Secondary Plan Areas respectively, where financial plans and agreements are in place to allow development to proceed in a fiscally responsible manner. Units requested within the Trafalgar Secondary Plan represent 2,766 SDEs. The Trafalgar Secondary Plan is awaiting Regional approval along with the completion of a Tertiary Plan and associated fiscal impact analysis by the Town. Language within the Trafalgar Secondary Plan restricts these units from development until such time as Town Council endorses a detailed Tertiary Plan, fiscal impact analysis and development charges by-law that incorporates the Area.

The most recent comprehensive fiscal impact study presented to Council through CORS-062-17 was the first study to incorporate the development of the Sustainable Halton Lands and suggested that for the period 2017 to 2036, a town-wide capital investment of \$2.0 billion would be required as well as average annual tax rate increases of 5.26%. The study assumed the expansion of existing service levels to new growth areas and was prepared based on preliminary information available in the early stages of the planning process. The 5.26% projected tax rate increase is required to support overall growth in the community and is not necessarily reflective of the units requested through the 2020 Allocation Program as the densities and types of development as well as the capital investments and extent of non-residential development activity all influence the financial pressures on tax rates.

As previously reported to Council through CORS-035-19 and CORS-047-19, the Provincial Government has released Bill 108: More Homes, More Choice Act, which removed "soft services", such as recreation, parks and libraries, from the Development Charges Act, 1997 as well as parkland dedication and Section 37 bonusing from the Planning Act. In addition, Bill 108 introduced a new Community Benefit Charge (CBC) under the Planning Act. The Bill also introduced development charge rate freezing and



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installment payments for certain types of development. The Province maintains the legislation is intended to remain revenue neutral for municipalities; however, the formula for the CBC has not yet been released and as such, the financial implications for Milton from Bill 108 have yet to be determined. It is anticipated Bill 108 will be in full force and effect by January 1, 2021, and as such, many of the units requested through the 2020 Allocation Program will be impacted by the legislative changes. Staff continues to monitor the progression of the legislation and will incorporate the impacts into future fiscal impact analyses.

Respectfully submitted,

Barbara Koopmans, MPA, MCIP, RPP, CMO Commissioner, Planning and Development

For questions, please contact: Barbara Koopmans Phone: Ext. 2301

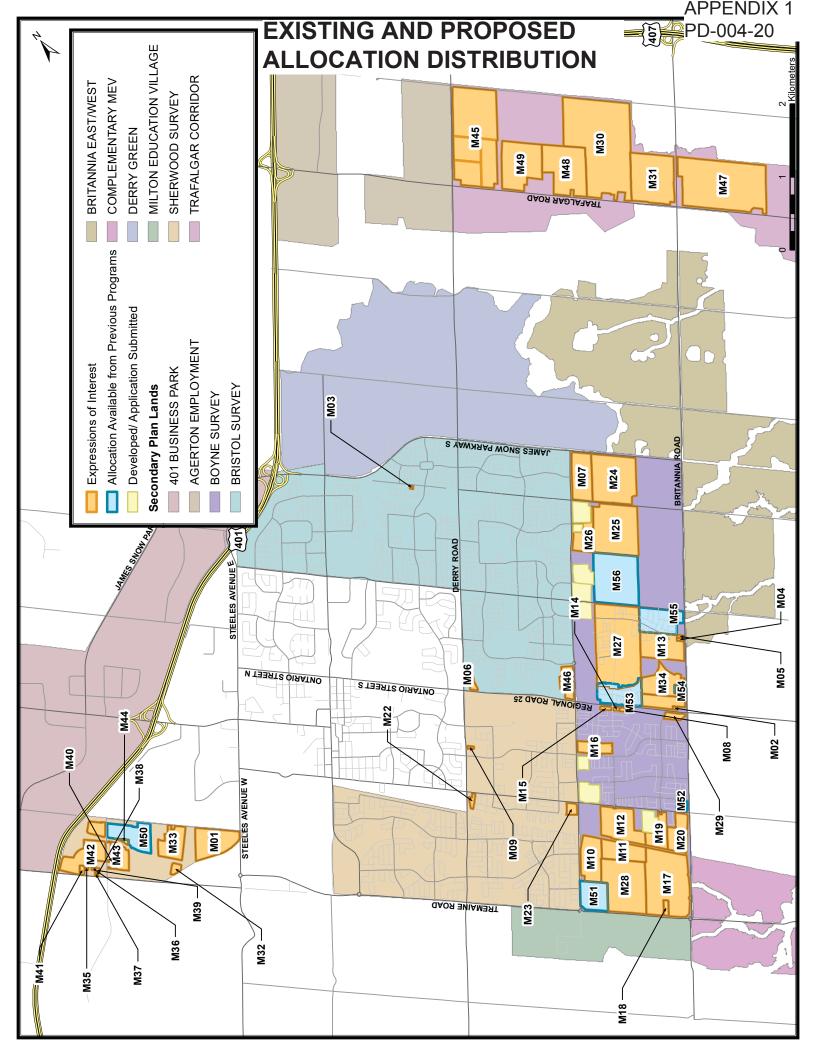
#### **Attachments**

Appendix 1: Existing and Proposed Allocation Distribution

Appendix 2: 2020 Allocation Program "Request for Allocation Letter" SDE Summary

Appendix 3: Regional Report No. FN-46/PW-50/19/LPS112-19

CAO Approval Andrew M. Siltala Chief Administrative Officer



Boyne Survey Secondary Plan

	Request for Allocation Letter Submissions								
ID	Landowner(s)	Reference: Developer	Remaining SDE's from Previous Programs	Standard SDEs	High Density SDEs	Purpose- Built/ SC/SN SDEs	TOTAL SDEs	Affordable Purpose- Built SDEs	
M02	Apex Developments Inc.	Apex Developments Inc.	-	-	-	-	-	60	
M04	Boyne Urban Development Inc.	Boyne Urban Development Inc.	-	-	43	-	43	-	
M05	Boyne Urban Development Inc.	Boyne Urban Development Inc.	-	-	42	-	42	-	
M07	Milton III-75 Land Limited	Coscorp Inc.	88	115	140	-	255	-	
M08	West Country Milton Properties Ltd.	Country Homes	31	-	66	-	66	-	
M54	Fernbrook Homes (Milton One) Limited	Fernbrook Homes	126	-	-	-	-	-	
M10	1045502 Ontario Limited	Fieldgate Developments	-	448	-	-	448	-	
M11	1048605 Ontario Limited	Fieldgate Developments	-	391	-	-	391	-	
M12	1048605 Ontario Limited	Fieldgate Developments	-	-	-	500	500	-	
M13	Mil Con Three Developments Limited	Fieldgate Developments	-	160	-	-	160	-	
M14	Gulfbeck Developments Inc.	Great Gulf Group of Companies	-	-	50	-	50	-	
M15	Gulfbeck Developments Inc.	Great Gulf Group of Companies	-	-	100	-	100	-	
M16	Gulfbeck Developments Inc.	Great Gulf Group of Companies	-	180	-	-	180	-	
M17	Pony Pines Development Inc.	Great Gulf Group of Companies	200	566	-	-	566	-	
M18	PP II Development Inc.	Great Gulf Group of Companies	-	27	-	-	27	-	
M19	Shadybrook Development Inc.	Great Gulf Group of Companies	-	91	-	-	91	-	
M20	Stevenson Land Development Inc.	Great Gulf Group of Companies	-	64	-	-	64	-	
M21	Sunset Land Development Corp.	Great Gulf Group of Companies	-	79	-	-	79	-	
M24	Mattamy (Brownridge) Limited	Mattamy Homes	280	256	-	-	256	-	
	Mattamy (Brownridge) Limited	Mattamy Homes	390	210	-	-	210	-	
M26	Mattamy (Brownridge) Limited	Mattamy Homes	121	208	-	-	208	-	
M27	Mattamy (Brownridge) Limited	Mattamy Homes	407	-	180	-	180	-	
M55	Mattamy (Brownridge) Limited	Mattamy Homes	193	-	-	-	-	-	
M53	Mattamy (Brownridge) Limited	Mattamy Homes	4	-	-	-	-	-	
	Mattamy (Milton West) Limited	Mattamy Homes	575	179	-	-	179	-	
M29	Mattamy (Milton West) Limited	Mattamy Homes	-	-	268	-	268	-	
M34	Primont Homes (Milton) Inc.	Primont Homes	249	-	200	-	200	-	
M51	Milton Main Street Homes Ltd.	Milton Main Street Homes Ltd.	352	-	-	-	-	-	
M52	Shearing Heights Estates Limited	Trinison Management Corp.	148	-	-	-	-	-	
M56	Sundial Homes (3rd Line) Limited	Sundial Homes	400	-	-	-	-	-	
		Total SDE's Requested	3,564	2,974	1,089	500	4,563	60	

## Sherwood Survey Secondary Plan (including Milton Heights)

				Red	quest for All	ocation Lett	er Submiss	ions
ID	Landowner(s)	Reference: Developer	Remaining SDE's from Previous Programs	Standard SDEs	High Density SDEs	Purpose- Built/ SC/SN SDEs	TOTAL SDEs	Affordable Purpose- Built SDEs
***************************************		Andrin Milton Properties Limited	-	220	-	-	220	-
M32	Pinder Real Estate Developers Inc.	Pinder Real Estate Developers Inc.	-	5	-	-	5	-
M33	Pinder Real Estate Developers Inc.	Pinder Real Estate Developers Inc.	-	20	-	-	20	-
M35	Milton Meadows Properties Ltd.	Royalpark Homes	-	4	-	-	4	-
M36	Milton Meadows Properties Ltd.	Royalpark Homes	-	4	-	-	4	-
M37	Milton Meadows Properties Ltd.	Royalpark Homes	-	1	-	-	1	-
M38	Milton Meadows Properties Ltd.	Royalpark Homes	-	1	-	-	1	-
M39	Milton Meadows Properties Ltd.	Royalpark Homes	-	7	-	-	7	-
M40	Milton Meadows Properties Ltd.	Royalpark Homes	-	4	-	-	4	-
M41	Milton Meadows Properties Ltd.	Royalpark Homes	-	13	-	-	13	-
M42	Milton Meadows Properties Ltd.	Royalpark Homes	200	134	-	-	134	-
M43	Milton Meadows Properties Ltd.	Royalpark Homes	-	127	-	-	127	-
M44	Milton Meadows Properties Ltd.	Royalpark Homes	-	14	-	-	14	-
M50	1321387 Ontario Inc.	Century Grove Homes	100	-	-	-	-	-
	FGL Derry Inc.	Fieldgate Developments	-	-	21	-	21	-
M22	Howland Green (Bronte West) Ltd.	Howland Green (Bronte West) Ltd.	-	-	59	-	59	-
M23	Manaman Centre Inc.	Manaman Group	-	-	75	-	75	-
		Total SDE's Requested	300	554	155	-	709	-

## **Bristol Survey Secondary Plan**

	Request for Allocation Letter Submissions								
ID	Landowner(s)	Reference: Developer	Remaining SDE's from Previous Programs	Standard SDEs	High Density SDEs	Purpose- Built/ SC/SN SDEs	TOTAL SDEs	Affordable Purpose- Built SDEs	
M03	Aslam, Nadeem; Nadeem, Saima	Aslam, Nadeem; Nadeem, Saima	-	10	-	-	10	-	
M06	Briarwood (Milton Greenfields) Ltd.	Briarwood Development Group	-	-	186	-	186	-	
M46	Sixteen Mile Land Corp	York Trafalgar	-	-	125	51	176	-	
		Total SDE's Requested	-	10	311	51	372	-	

## Trafalgar Secondary Plan

Request for Allocation Letter Submissions								ions
ID	Landowner(s)	Reference: Developer	Remaining SDE's from Previous Programs	Standard SDEs	High Density SDEs	Purpose- Built/ SC/SN SDEs	TOTAL SDEs	Affordable Purpose- Built SDEs
M30	2076828 Ontario Limited	Mattamy Homes	-	435	-	-	435	-
M31		Mattamy Homes	-	435	-	-	435	-
M45	Frontenac Forest Estates Inc.	Trinison Management Corp.	-					
M45	Frontenac Forest Estates Inc.	Trinison Management Corp.	-	828	_		828	
M45	Frontenac Forest Estates Inc.	Trinison Management Corp.	-	020	-	-	020	_
M45	Frontenac Forest Estates Inc.	Trinison Management Corp.	-					
M47	York Trafalgar Golf Corp.	York Trafalgar	-	176	-	-	176	-
M48	Trafalgar Square Inc.	York Trafalgar	-	398	-	-	398	-
M49	Hannover Trafalgar Farms Limited	York Trafalgar	-	494	-	-	494	-
		Total SDE's Requested	-	2,766	-	-	2,766	-

## **Summary of Allocation Requests**

	Request for Allocation Letter Submissions								
Secondary Plan Area	Remaining SDE's from Previous Programs	Standard SDEs	High Density SDEs	Purpose- Built/ SC/SN SDEs	TOTAL SDEs	Affordable Purpose- Built SDEs			
Boyne Survey Secondary Plan	3,564	2,974	1,089	500	4,563	60			
Bristol Survey Secondary Plan	-	10	311	51	372	-			
Sherwood Survey Secondary Plan (including Milton Heights)	300	554	155	-	709	-			
Trafalgar Secondary Plan	-	2,766	-	-	2,766	-			
Total SDE's Requested	3,864	6,304	1,555	551	8,410	60			



## The Regional Municipality of Halton

Report To: Regional Chair and Members of Regional Council

From: Matthew Buist, Director of Capital and Development Financing, Jim

Harnum, Deputy CAO and Commissioner of Public Works and Bob Gray, Acting Commissioner of Legislative and Planning Services

and Corporate Counsel

Date: November 20, 2019

Report No. - Re: FN-46-19/PW-50-19/LPS112-19 – 2020 Allocation Program Options

#### RECOMMENDATION

 THAT Regional Council approve Allocation Program Option #1 of up to 19,329 Single Detached Equivalents (SDEs) as outlined in Report No. FN-46-19/PW-50-19/LPS112-19 re: "2020 Allocation Program Options".

- 2. THAT Regional Council approve the Development Financing Plan as outlined in Report No. FN-46-19/PW-50-19/LPS112-19.
- 3. THAT from the 2020 Allocation Program, up to 8,716 SDEs be allocated to the Town of Milton, 7,118 SDEs be allocated to the Town of Oakville, 3,000 SDEs be allocated to the Town of Halton Hills, and 495 SDEs be allocated to the City of Burlington as outlined in Report No. FN-46-19/PW-50-19/LPS112-19.
- THAT the Director of Planning Services & Chief Planning Official be authorized to approve distribution of the allocation of SDEs to landowners, subject to conditions including local municipal approval as outlined in Report No. FN-46-19/PW-50-19/LPS112-19.
- 5. THAT the Chief Administrative Officer be authorized to negotiate and finalize Allocation Agreements in support of the 2020 Allocation Program with terms and conditions consistent with Report No. FN-46-19/PW-50-19/LPS112-19 and acceptable to the Commissioner of Legislative and Planning Services & Corporate Counsel and the Commissioner of Finance and Regional Treasurer.
- 6. THAT Regional Council approve the additional implementation measures recommending that the Region retain an additional 3,000 SDEs as a pool to be used by the Region as outlined in Report No. FN-46-19/PW-50-19/LPS112-19.
- 7. THAT the Regional Chair and the Regional Clerk be authorized to execute the 2020 Allocation Agreements, and any and all related agreements and documents

- that may be required, for the 2020 Allocation Program upon passage of a by-law for that purpose.
- 8. THAT staff be directed to report back on the final allocated amounts for the 2020 Allocation Program by the 2<sup>nd</sup> quarter of 2020 as discussed in Report No. FN-46-19/PW-50-19/LPS112-19.
- 9. THAT staff be directed to create an Allocation Implementation Team to support the advancement of units in the 2020 Allocation Program as outlined in Report No. FN-46-19/PW-50-19/LPS112-19.
- 10. THAT staff recruit contract staff funded 100% from capital projects to support the Allocation Program as outlined in Report No. FN-46-19/PW-50-19/LPS112-19 and with no net impact to the Regional budget.
- 11.THAT Report No. FN-46-19/PW-50-19/LPS112-19 be forwarded to the City of Burlington, the Town of Halton Hills, the Town of Milton, the Town of Oakville, Conservation Halton, Credit Valley Conservation, Halton District Public School Board, Halton Catholic District School Board, the Ministry of Municipal Affairs and Housing and the Halton MPPs.

### **REPORT**

## **Executive Summary**

- At its meeting on July 10, 2019, Regional Council passed a motion that directed staff to bring a report forward in November 2019 that outlines options for an allocation program including the necessary financing plan for implementation of each option.
- In order to gauge the interest of the development community and inform development options, staff issued a request for expressions of interest to participate in the 2020 Allocation Program.
- This report presents two options, specifically Option 1 for a full program representing 6 years of BPE growth and Option 2 representing 3 years of BPE growth.
- Option 1 includes:
  - o Is a range of 18,230 SDEs to 19,329 SDEs based on 6-years of BPEs.
  - \$1.5 billion of growth-related infrastructure comprised of \$858.5 million in residential responsibility provided by participating landowners and \$630.3 million in Regional responsibility including subsidies.

### Option 2 includes:

- o 8,702 SDEs based on 3-years of BPE growth.
- \$733.4 million is growth-related infrastructure comprised of \$415.6 million in residential responsibility provided by participating landowners and \$317.8 million in Regional responsibility including subsidies.
- The recommended 2020 Allocation Program is based on the 2012 Allocation Program terms and conditions with modifications required for current financial needs including early payment of water, wastewater, roads and general services development charges (DCs).
- Staff are recommending Option 1 due to Halton Hills servicing constraints, the fact that there will be no DC collection risks, that expression of interest results demonstrated adequate interest as well as eliminating DC collection uncertainties created by Bill 108.
- In addition to Option 1, staff have recommended the retention of an additional 3,000 SDEs as part of a public interest pool to be used by the Region for:
  - Circumstances where the advancement of a particular development would address public interests and where there is a clear and demonstrable community benefit.
  - Purpose built affordable rental housing.
- To ensure this program responds to challenges and opportunities associated with new growth, other matters have been considered such as other community interests, the creation of an allocation implementation team, and resourcing to address development application volumes.
- The options set out in this report protect the Region's tax and rate payers from impacts related to financing growth-related infrastructure and protect the Region's strong financial position based on Regional Council objectives.

## Background

Halton's long standing principle that an acceptable financing plan needs to be approved by Council prior to greenfield growth proceeding through the release of an allocation program is rooted in Halton's history of financing growth-related infrastructure over the past 30 years.

This approach to financing growth-related infrastructure differs from the Regions of Peel, York and Durham as those Regions received Provincial funding in the 1970s and early 1980s to finance such infrastructure. When it was time to proceed with large scale growth in Oakville in the mid 1980s in Halton there were no similar provincial funding programs available to fund Halton's growth-related water and wastewater infrastructure.

Accordingly, this established Halton's principle that an acceptable financing plan needed to be approved by Council prior to growth proceeding to protect the Region's tax and rate payers from impacts related to financing growth-related infrastructure.

The Regional Official Plan requires that new growth within the Designated Greenfield Area only advance once a financing plan for infrastructure has been approved by Regional Council. The Allocation Program is a unique financing and growth management tool used by Halton Region to ensure that the development industry is contributing its share of the cost of infrastructure and services required to support growth.

Consistent with its long-standing practice, Allocation Programs address infrastructure required to support growth for a determined period and geography, in accordance with the approved Best Planning Estimates. As part of Report No. LPS106-15 re: "2012 Allocation Program Update and Proposed Framework for the 2018 Allocation Program" in November 2015, Regional Council was provided the framework for the next Allocation Program that envisioned the release of up to 15,780 SDEs, reflecting the BPEs for the years 2017 through 2022.

The development of the SDEs subscribed through the 2012 Allocation Program has experienced delays as units in the 2012 program have not advanced to registration and these delays have impacted the timing of the next Allocation Program as referenced in Report No. FN-34-17/LPS84-17/PW-44-17 re: "Allocation Program Update". Since the report in December 2017 additional concerns have been identified such as barriers to advance school site development, an application for a judicial review by Georgetown landowners related to the Trafalgar Road Municipal Class Environmental Assessment Study in Halton Hills and uncertainty related to the impacts of Bill 108 (More Homes, More Choice Act, 2019). As discussed in Report No. FN-31-19 (Re: Bill 108 - Growth Related Financing) and FN-32-19 (Re: Bill 108 - Growth Related Financing Update on Proposed Regulations) changes within Bill 108 have significant financial challenges including removal of some general services from the DCA to a new amended Community Benefits Charges section in the *Planning Act*, timing of DC collection and timing of determination of DC rate. The extent of the impacts is still unknown as the associated regulations have not yet been prescribed. Attachment #1 provides a more detailed description of the challenges experienced within the 2012 Allocation Program as well as their status and other considerations for the 2020 Allocation Program.

As of August 2019, 5,853 out of a total of 14,454 SDEs subscribed to in the 2012 Allocation Program have not proceeded through the planning stages. These units have not paid roads DCs as these DCs are collected at subdivision or building permit unlike water and wastewater DCs which are payable as an early payment under the terms of the 2012 Allocation Agreements. Due to this timing difference, the residential roads DC reserve at the end of 2018 was negative \$51.6 million. However, this reserve will have a positive balance once the remainder of the development from the 2012 program proceeds.

To remove barriers in advancing an allocation program, staff have been working with the development community and local municipalities to develop an approach that would allow for the advancement of growth in the greenfield areas. Further, at its meeting on July 10, 2019, Regional Council passed a motion that directed staff to bring a report forward in November 2019 that outlines options for an allocation program including the necessary financing plan for implementation of each option.

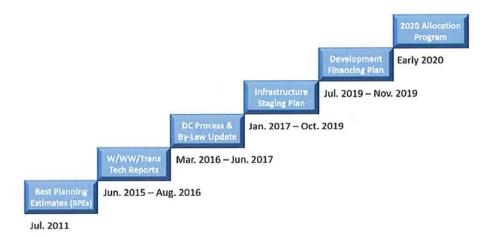
#### Discussion

### **The Allocation Program Process**

As noted above, the Allocation Program is a unique financing and growth management tool utilized by the Region and is undertaken to fulfil the next phase of greenfield residential development. The Program implements the Regional Official Plan by ensuring the following:

- Ensures the release of growth in the Designated Greenfield Area is generally consistent with the BPEs;
- Ensures that the delivery of infrastructure is aligned with growth; and
- Ensures that the delivery of infrastructure is financially sustainable.

As depicted below, the Allocation Program Framework is comprised of a detailed, multistep process.



The foundation for growth is set out in Provincial Planning Policies. Under the *Planning Act*, municipal Official Plans must conform with the policies contained in a Provincial Plan and must be consistent with the policies contained in the Provincial Policy Statement. In implementing the Regional Official Plan, the 2011 approved BPEs provide population, household and employment projections to 2031 consistent with projections set out by the Province.

The BPEs are used to develop the Infrastructure Master Plans, which identify the water, wastewater and transportation infrastructure that is required to service the planned, long term growth.

The infrastructure identified in the Master Plans are then incorporated into the DC Background Study to determine the cost to develop in Halton. The DC process results in the enactment of a DC By-Law.

Based on developer interest and planned growth in the areas within the Allocation Program, the growth-related infrastructure is refined to support the development and an infrastructure staging plan is developed. The infrastructure staging plan identifies the cost of growth for the next Allocation Program.

Through the financial planning process, the Region identifies any funding challenges in financing infrastructure needed for development and takes necessary measures to address the funding challenge. The financing plan addresses both residential developer responsibility, as well as Regional investments, and is undertaken to ensure the envisioned growth can be financed. A Council approved Development Financing Plan is required before an Allocation Program may proceed.

Based on Regional Council's objective to protect the Region's tax and rate payers from impacts related to financing growth-related infrastructure and to protect the Region's strong financial position, the 2020 Development Financing Plan has been prepared based on the following principles:

- "Growth pays for growth" to the extent possible under the *Development Charges Act*, 1997 (DCA);
- Residential and non-residential growth identified in the BPE must be aligned to realistic growth projections;
- Infrastructure requirements must align to growth areas;
- Residential financing requirements must be solely supported from the allocation program;
- The repayment assumptions for Regional interim financing will assume a conservative "slow growth" scenario to ensure that economic conditions do not create unexpected impacts to the Region;
- Halton's strong financial position and financial planning principles will not be compromised;
- The development financing plan will not impact the current or subsequent years forecasted tax and rate increases; and
- The development financing plan will not require the Region to exceed its own debt capacity levels.

These principles will help ensure continued residential and non-residential growth following the launch of the 2020 Allocation Program, while eliminating risk to the Region's existing tax/rate payers.

### Program Size in relation to the Best Planning Estimates

The next Allocation Program was originally anticipated to proceed in 2018 and contemplated the release of up to 15,780 SDEs in a 6-year program. The distribution of the 15,780 SDEs was provided in Report No. LPS106-15 as shown below:

MUNICIPALITY	NUMBER OF SDEs (Includes Low,
	Medium and High Density SDEs)
Town of Halton Hills	Up to 632
Town of Milton	Up to 10,480
Town of Oakville	Up to 4, 668
Total	Up to 15,780

Since the 2015 Report, there have been factors that have contributed to refinement of the original program size. For example, in 2017 during the DC By-Law update process, servicing demand on persons per unit was examined and it was determined that an adjustment in the conversion factors used to calculate SDEs was required. This results in a 6-year program based on the BPEs requiring 16,485 SDEs rather than 15,780 SDEs as originally profiled in the 2015 Report.

As outlined in Report No. FN-34-17/LPS84-17/PW-44-17 and through discussion with local municipal partners, there were two other adjustments that were deemed to be responsive to local needs and objectives, while generally maintaining alignment with the BPEs, namely:

- A greenfield development in Burlington that requires new trunk infrastructure expressed an interest in proceeding through the program. This would result in approximately 495 SDEs potentially being allocated in the City of Burlington.
- The quantity of units to be released in the Town of Halton Hills (632 SDEs) for Vision Georgetown was deemed insufficient to support the development of key community infrastructure and achieve a complete community. Further, a larger quantity of units would aid in improving operational aspects of the new water and wastewater infrastructure. Hence, 3,000 SDEs has been identified as an appropriate allocation to address the development of complete communities for the Vision Georgetown lands, which represents over four years of growth in accordance with the BPEs.

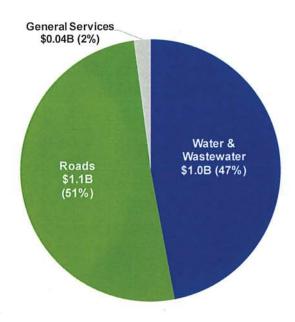
The figure below, provides a visual of the adjustments described above.

Initial #SDEs per Report No. LPS106-15 (Nov. 4, 2015) #SDEs #SDEs #SDEs 0 0 495 Burlington 3,000 **Halton Hills** 632 651 10,997 10,480 10,997 Milton Oakville 4,668 4,837 4,837 15,780 16,485 19,329 DC By-law ↑ #SDEs per Update ppu ratios Jun. 14, 2017 Council +495 SDEs to include a Burlington Report property • +2,349 SDEs to support complete Items community in Vision Georgetown Dec. 7, 2017

Lastly, consistent with long-standing practice, the size of the program must also be responsive to the demand or interest expressed by the development community. In this regard, adjustments to the control totals between municipalities may be necessary where demand does not align to the projections. This is discussed in further detail below as part of Option 1.

### **Capital Financing**

In order to support development to 2022, which includes capital budgets between 2018 and 2022, \$2.1 billion of financing requirements has been forecasted for water, wastewater, roads infrastructure and the growth-related collection of general services DCs.

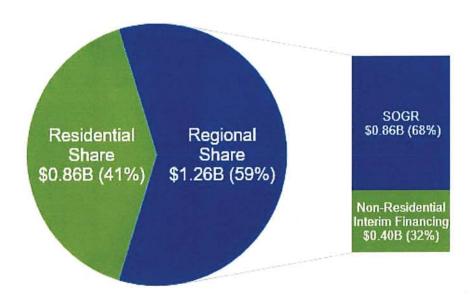


Of the \$2.1 billion, roads accounts for \$1.1 billion (51%), water and wastewater for \$1.0 billion (47%) and the growth portion of general services for \$0.04 billion (2%).

As shown below, the financing required between 2018 and 2022 will be supported from both residential developers and the Region.

		Growth	h Re	lated			١	Ion-Grow	th :	State of G	00	d Repair		
	W/WW	Roads		GS	5	Subtotal		W/WW		Roads	,	Subtotal		Total
Residential:	\$ 333,438	\$ 481,070	\$	44,033	\$	858,541	\$	-	\$	0.5	\$	S <b>=</b> -	\$	858,541
Region:														
Non-Residential	124,704	270,498		-		395,202		*				3.60		395,202
Non-Growth	30,417	151,551		-		181,968		504,466		118,920		623,386		805,354
Subsidy		53,139		-		53,139	_			12				53,139
Subtotal	\$ 155,121	\$ 475,187	\$	-	\$	630,309	\$	504,466	\$	118,920	\$	623,386	\$ 1	1,253,695
Total	\$ 488,559	\$ 956,258	\$	44,033	\$	1,488,849	\$	504,466	\$	118,920	\$	623,386	\$ 2	2,112,235

Note: Includes commitments (credits, debt, oversizing). Excludes Non-res Investment payback.



Based on DC requirements, the residential share of financing between 2018 and 2022 is \$858.5 million. Halton has a long standing principle that "growth pays for growth" to the extent possible and greenfield development is approved through financing plans and Allocation Programs. Due to financing challenges experienced in the 2012 Allocation Program for Roads DCs and the uncertainty of legislative changes imposed through Bill 108, the 2020 Allocation Program includes the early collection of water, wastewater, roads and general services DCs. The Allocation Agreements will specify the terms and conditions of the payments to ensure financing is available to the Region for infrastructure requirements.

Of the \$2.1 billion required, the Region is responsible for \$1.3 billion, of which \$395.2 million is required to support non-residential financing and \$858.5 million which includes subsidies, is to finance growth and non-growth state-of-good-repair (SOGR) requirements (\$805.4 million net of subsidies).

The \$395.2 million is the interim financing related to the non-residential share of costs. The Region has historically provided interim financing in recognition of the fact that the timing of the infrastructure is being driven by the residential developers and is delivered well in advance of non-residential requirements. To ensure that this interim financing does not impact tax or water/wastewater rates, the Region uses internal borrowing for these requirements. The investment revolving fund reserve (the revolving fund) is used for the water and wastewater program and the Tax Capital Reserve for the roads program. Ultimately, these Regional reserves will be fully reimbursed including interest from the collection of DCs, as non-residential development proceeds in the future. The financing is a strategic investment for the Region as the infrastructure is required to support economic growth in the Region. This is in addition to the current committed outstanding Regional investment for interim financing of \$361.8 million (\$240.0 million for water and

wastewater and \$121.8 million for roads) as of the end of 2018. Based on the financing requirements up to 2022, both the revolving fund and tax capital reserves have the capacity to address the additional non-residential needs, however, recovery of this additional investment based on a slow growth recovery scenario is not expected until after 2031, as demonstrated in Attachment #2 and as noted in FN-39-17 re: "Halton's Investment in Employment Lands".

Maintaining Regional assets and infrastructure in a state-of-good-repair, which equates to an investment of \$805.4 million, is a key priority for Halton Region. The Region updates the Corporate Asset Management Plan on a regular basis to ensure assets continue to be in good condition and meet desired levels of service based on a sustainable financial plan. The financing of all of the state-of-good-repair projects will need to be prioritized together as part of budget review to ensure the impact on the rates is within budget guidelines. The non-growth costs and financing will be addressed annually in the budget process.

### Consultation and Expression of Interest Results

In order to design an allocation program that is feasible and implementable, an important part of the allocation process is to gauge the interest of the development community. In September and October of this year, staff issued 2 separate calls for expressions of interest to participate in the 2020 Allocation Program. The expression of interest profiled different payment scenarios, each ensuring that financing is secured to allow the Region to proceed with the construction of significant infrastructure.

Based on the results of the expressions of interest, it is clear there is considerable demand for participation in an allocation program. The results of the most recent expression of interest indicates that there is demand for the release of upwards of 25,000 SDEs in key growth areas in all four municipalities. A summary of the latest expression of interest is provided in Attachment #3.

In tandem with the call for expressions of interest, staff have also engaged the development community in a series of meetings over the past 6 months. These meetings included larger group sessions with the developers and with the Halton Developers Liaison Committee to share information on possible program options and parameters. This also included several smaller group and individual discussions with developers that helped inform elements of the program design.

#### Options for the 2020 Allocation Program

In responding to Regional Council's direction for staff to provide information on options for an Allocation Program it is important to highlight how different options can respond to some of the challenges and opportunities that have been observed in implementing the 2012 Allocation Program. The following key considerations were used as a basis for developing the program options:

- Secondary Plans for post-2021 growth areas (Vision Georgetown and Milton Phase 4) are not yet approved by the Region and could potentially be appealed. This creates uncertainty that units will be taken up within the prescribed timeframe. This issue is discussed in more detail in Attachment #1;
- Participating landowners in the 2012 Allocation Program require additional SDEs through the 2020 Allocation Program to complete unfinished development and to create viable and complete communities;
- There are developers in the 2012 Allocation Program that cannot proceed as they
  require infrastructure to be built through property owned by landowners not
  participating in the 2012 Allocation Program;
- Some developments, particularly high density developments, required to complete communities cannot proceed until the 2020 Allocation Program is available;
- Several approved new school sites require servicing and access from adjacent landowners participating in the 2020 Allocation Program;
- Growth-related infrastructure projects identified in the 2018 and 2019 budgets can not proceed until funding from the 2020 Allocation Program is available and therefore the timing of Regional infrastructure will be delayed; and
- Growth planned for the local municipalities is delayed which may impact local capital programs.

Based on the status of land use planning approvals, discussion with the local municipalities, and expressions of interest submitted by the developers, the Region has identified the options below for consideration. It is anticipated that these will help address some of the implications noted above. Any release of allocation will be prioritized based on development readiness in consultation with the local municipalities.

The following two options are addressed below:

- Option 1 Full Program representing 6 years of BPEs
- Option 2 Program representing 3 years of BPEs

#### Option 1 – Full Program (6-year)

Option 1 represents a 'full program' that would accommodate new greenfield growth for the years 2017 through 2022. It would involve the release of up to 19,329 SDEs. Although the expression of interest results indicated demand of upwards of 25,000 SDEs (Attachment #3), the BPEs have been proven to be a sound projection of growth in the Region and forms the basis for the water, wastewater and transportation master planning to 2031. As noted earlier it has been a long-standing practice that the size of the program is responsive to the demand or interest expressed by the development community. As such, adjustments to the control totals have been made but are still in line with overall Regional growth objectives. The following table describes how the estimates of 19,329 has been adjusted by municipality based on expression of interest results.

		Option 1 - F	uli Progra
	#SDEs	#SDEs	#SDEs
Burlington	495	495	495
Halton Hills	3,000	3,000	3,000
Milton	10,997	7,617	8,716
Oakville	4,837	7,118	7,118
	19,329	18,230	19,329

Due to the potential shortfall in Milton based on the expression of interest results (Attachment #3), the financing of this program is based on the minimum requirement of 18,230 SDEs. However, if more interest at initial subscription is realized in Milton then the program will allow for further uptake ranging from 7,617 SDEs to 8,716 SDEs. Oakville will be allocated 7,118 SDEs representing the 2031 population projections in the BPEs. As identified in Attachment #4, Option #1 will allocate to North Oakville East and West Secondary Plans, Tremaine Dundas Secondary Plan, Sherwood Survey Secondary Plan North and South, Bristol Survey Secondary Plan, Boyne Secondary Plan, MP4 – Trafalgar Secondary Plan and Vision Georgetown Secondary Plan.

The full program is depicted in Attachment #5 infrastructure maps and includes lake based water and wastewater infrastructure to Halton Hills (Georgetown) which, once complete, will enable the Town to free up groundwater based servicing capacity for intensification in Georgetown. Further the 6-year plan will result in the construction of transportation infrastructure such as widening of Britannia Road (Regional Road 25 to Highway 407), Trafalgar Road (Dundas Street to Hwy 407 and Steeles to Hwy 7), William Halton Parkway, Dundas Street (Bronte Road to Hamilton/Halton Boundary) and the Wyecroft Road extension including bridge. The full list of growth-related capital projects between 2018 and 2022 is identified in Attachment #6.

As identified above the total 6-year program is \$2.1 billion, of which \$1.5 billion is growth-related and is comprised of \$858.5 million in residential responsibility and \$630.3 million in regional responsibility including subsidies.

Based on the residential share of growth-related expenditures, below are the financing requirements based on a subscription of 18,230 SDEs and DC revenue received outside of the 2020 Allocation Program for anticipated intensification.

Residential Expenditures	
Water/Wastwater	\$ (333,438)
Roads	(481,070)
General Services	 (44,033)
Total Residential Expenditures	\$ (858,541)
Residential Revenues	
Water/Wastwater	\$ 377,495
Roads	437,107
General Services	44,033
Balance	 (94)
Total Residential Revenue	\$ 858,541

Although the DC revenue based on the 18,230 SDEs does not match the residential expenditure by program (e.g. water/wastewater will collect \$44.7 million additional revenue compared to the expenditures (\$377.5 million vs \$333.4 million)), overall DC collection is sufficient to support the cost. This program could result in a negative balance in the Roads DC Reserve but will be offset by a positive balance in the water/wastewater DC Reserves until road DCs are collected in the 2012 Allocation Program.

As noted earlier, due to the planning issues within the 2012 allocation program 5,853 SDEs have not collected roads DCs which has had financial impacts to the Roads DC reserves. Further, Bill 108 has created financial uncertainties for General Services DC collections. For the 2020 Allocation Program, it is therefore recommended that an early payment of water, wastewater, roads and general services DC be required. The early collection will help to support the infrastructure, address uncertainties surrounding Bill 108 and to ensure that there is not a shortfall in DC collections. Early collection of DCs will be allocated for water/wastewater and roads as needed based on tender timing up to the maximum DCs allowable for that program.

Report No. FN-34-17/LPS84-17/PW-44-17 provided preliminary financial information for the intended Allocation Program. With a subscription of 15,780 SDEs a front-end component was required. Based on the increase to 18,230 SDEs a front-ending payment is no longer required.

The current DC per SDE to be provided by greenfield residential developers includes the following:

		SDE under
		Illocation
	A	greement*
General Services	\$	2,278.07
Roads		18,266.06
Water/Wastewater		17,964.00
	\$	38,508.13

<sup>\*</sup> Go Transit DC, Recovery Charge DC and Frontending recovery will be collected based on regular collection timing (i.e. Subdivision/ Building Permit)

## Option 2 – 3-year Release

Option 2 represents a smaller program that would accommodate new greenfield growth up to 2020. It would involve the release of 8,702 SDEs in accordance with the approved BPEs. This option will allow allocation to North Oakville East and West Secondary Plans, Tremaine Dundas Secondary Plan, Sherwood Survey Secondary Plan North and South, Bristol Survey Secondary Plan, Boyne Secondary Plan. Option 2, however, does not accommodate growth beyond 2021 and therefore Vision Georgetown and Milton Phase 4 growth areas would not be included. This option is consistent with the Region's practice to not allocate to lands that do not have a Secondary Plan approved by the Region. A map identifying the eligible areas for Option 2 is included as Attachment #7.

This option does not advance portions of design or construction of key lake based water and wastewater infrastructure critical to Halton Hills (Vision Georgetown). This would not allow the Town of Halton Hills to achieve its greenfield growth as anticipated by the Regional Official Plan and the BPEs. Further, Option 2 would not address existing servicing constraints in Georgetown as lake based infrastructure is required to free-up groundwater capacity to support intensification in Georgetown.

As depicted in Attachment #8 infrastructure maps, the 3-year program includes only the construction of transportation infrastructure such as widening of Britannia Road (Regional Road 25 to Highway 407), William Halton Parkway, portions of Dundas Street (Bronte Rd. to Appleby) and the Wyecroft Road extension including bridge. However, it does not include Trafalgar Road (Dundas Street to Hwy 407 and Steeles to Hwy 7), and sections of Dundas Street (Appleby Line to Hamilton/Halton Boundary). The full list of growth-related capital projects in the 3-year program is identified in Attachment #9.

As noted in Attachment #9, the 3-year plan for growth-related capital projects is \$733.4 million and is comprised of \$415.6 million in residential responsibility and \$317.8 million in Regional responsibility.

Based on the residential share of growth-related expenditures, below are the financing requirements based on a subscription of 8,702 SDEs and DC revenue received outside of the 2020 Allocation Program for anticipated intensification.

<sup>\*</sup> Based on Agreement Execution prior to April 1, 2020

Residential Expenditures	
Water/Wastwater	\$ (151,272)
Roads	(244,495)
General Services	(19,824)
Total Residential Expenditures	\$ (415,590)
Residential Revenues	
Water/Wastwater	\$ 181,710
Roads	214,115
General Services	19,824
Balance	(58)
Total Residential Revenue	\$ 415,590

Based on the projects required to support 3 years of planned growth no front-end financing is required. Similar to Option 1, early payment of DCs will be required.

### **Option Review**

In reviewing the two options, consideration was given to land use planning approvals, financial impacts, discussion with local municipalities, expressions of interest, infrastructure requirements and school development. Below is a review of the two growth options presented above.

Option 1	Option 2
<ul> <li>Provides financing for all projects planned to 2022</li> <li>Revenue for the General Services for 18,230 SDEs is collected prior to the changes related to Bill 108</li> <li>Will provide lake based servicing to Halton Hills and free up capacity for intensification</li> <li>Delivers infrastructure that would support potential GO Train Station on Trafalgar Rd.</li> </ul>	<ul> <li>Financing for construction projects planned pre 2021</li> <li>Revenue for the General Services for 8,702 SDEs is collected prior to the changes related to Bill 108</li> <li>Lake based servicing to Halton Hills will be delayed and intensification will be constrained</li> <li>Doesn't deliver infrastructure that would support potential GO Train Station on Trafalgar Rd.</li> </ul>
Unlocks properties for school advancement	<ul> <li>Unlocks properties for school advancement with the exception of Halton Hills</li> </ul>
Allocation for MP4 Trafalgar would occur prior to Secondary Plan Approval	<ul> <li>Allocation for MP4 Trafalgar would not occur until secondary plan approval</li> </ul>
Potential Secondary Plan Appeals in MP4 Trafalgar, Vision Georgetown and Evergreen	<ul> <li>Allocation only provided to approved secondary plan areas</li> </ul>
Uncertainty with respect to the impacts of the Judicial review on Trafalgar Rd.	<ul> <li>✓ Certainty with respect to the impacts of the Judicial Review on Trafalgar Rd</li> </ul>

After considerable consultation and review of the opportunities and risks associated with each option, staff recommend proceeding with Option 1 which has been supported by local municipal CAOs. This option is preferred due to the advantages to providing Halton Hills with lake-based servicing, the fact that there will be no DC collection risks to the Region (i.e. early payment of DCs) as well as eliminating uncertainties of DC collections under Bill 108. Further, through the expression of interest there was considerable demand

to proceed with a full program as SDEs were identified in all secondary plan areas under consideration.

### **Agreement Terms and Conditions**

As a part of a release of allocation, each participating landowner will be required to enter into an agreement with the Region. The terms and conditions for the 2020 Allocation Program are based on the 2012 Allocation Agreements with modifications for current financial needs including certainty for the Region in collecting DCs for the current Allocation Program period and other Regional requirements. It is therefore recommended that the terms of the agreement will include, but not be limited to, the following:

- Provide for the early payment of water, wastewater and roads DCs in installments over 4 years upon execution of the agreement. Low/medium density installments will begin in year 1 whereas high density installments will begin in year 2;
- Provide for an early payment of the general services DCs which will be required immediately upon execution of the agreement;
- Provide some flexibility to convert from high density to low/medium density SDEs subject to the approval of the Chief Planning Official and on the basis that there is no financial impact;
- At execution of agreement, secure a letter of credit for the full amount of early payment of DCs that will be reduced as installments are paid;
- Provide for the recovery of the early payments by credits against the water, wastewater, roads and general services component of the DC;
- Reserve and allocate water and wastewater capacity to the lands owned by the participating landowners entering into the agreement;
- Provide for minor adjustments of SDEs through top-up and/or reconciliation provisions;
- Provide for the reservation of SDEs for three years with extension acceptable to Chief Planning Official;
- At a minimum, forty percent (40%) of the lots in the draft plan of subdivision must have received allocation in order to receive draft plan approval;
- Developers are encouraged to allocate to all high density blocks contained within draft plans of subdivision as part of the Program, however these high density blocks can be created with minimal allocation provided that local planning tools and instruments are in place to ensure development cannot proceed without allocation;
- Provisions to allow development of high density blocks in a phased manner with reliance on local planning tools and instruments to ensure that only the portion of development with allocation can proceed. This phased approach would allow for the advancement of planning and infrastructure review to be undertaken for the entire block;
- Provision to permit the transfer of SDEs, subject to approval by the Chief Planning Official and local municipalities, as long as the SDEs remaining on the lands are not less than forty percent (40%) of the SDEs originally reserved or forty percent (40%) of the total development where draft approval has been granted;

- Require land dedications to be made to the Region by the owner to accommodate key Regional infrastructure projects within 45 calendar days of request;
- Prevent the sale of dwelling units until water/wastewater (treatment, distribution and collection capacity) are available or expected to be available for those units within 12 months;
- Include provisions to limit the Region's exposure to risk if the Allocation Agreement is challenged in court or before an administrative tribunal; and
- Include protection to minimize the Region's exposure to delay in infrastructure delivery to the allocation areas should infrastructure delivery be challenged before a court or administrative tribunal.

For purpose built rental units (which does not include condominium developments), and special care/special need development, the financial terms have been adjusted to help encourage the development of rental properties, space for seniors and other special care needs. As presented in October 2019, the 2018 State of Housing Report depicts the fact that families move back and forth across a housing continuum depending on changes that affect their personal circumstances. In line with recent Provincial focus, these developments will help to address the shortfall in some segments of the continuum. To encourage this type of development, the terms above shall apply with the exception of the following terms (all other terms will remain the same):

- Provide for the payment of water, wastewater and roads DCs at building permit (in accordance with Section 26 of the DCA);
- DCs for general services (if applicable) will still be required at execution of an Allocation Agreement;
- Letters of Credit will not be required. In the event of default, the Region will assume responsibility of costs until the SDEs are re-allocated; and
- Transfers will not be allowed from purpose built rental or special care/special needs to other development types in the Allocation Program.

#### Implementation and Considerations

Through Report No. FN-46-19/PW-50-19/LPS112-19 staff is seeking Regional Council approval to proceed with the recommended release of allocation identified in Option 1 and its implementation.

In the 2012 Allocation Program 700 SDEs were retained by the Region for high density development. This high density pool in the 2012 Allocation Program was taken up several years ago. High density development has gained considerable momentum and based on the expression of interest requests does not require the same incentive as the 2012 Allocation Program. However, based on discussion and consultation, it is recommended that the Region retain an additional pool of 3,000 SDEs to be used as described below:

 1,500 SDES for circumstances that are unforeseen that respond to challenges within an Allocation Program. These include items such as unlocking school sites as there may be development parcels that need to advance to registration to unlock and service new schools. Given that Option 1 is a 6-year program, there could be issues that arise during the course of the program that cannot wait for a subsequent program. This public interest pool of 1,500 SDEs provides the necessary flexibility to ensure that the Allocation Program is enabling the development of schools and other important community infrastructure and facilities. Allocations from this pool will be at the discretion of the Chief Planning Official in consultation with the local municipalities and school boards. For these units, an Allocation Agreement will be entered into prior to the earlier of subdivision or site plan/building permit approval. DCs for general services (if applicable) will be required at execution. The remaining DCs (under agreement) will be required to make a payment that catches up with the installments that other developers have paid under the low/medium or high density stream.

- 1,500 SDEs to support Purpose Built Affordable Rental Housing: The Region has an interest in supporting the development of new purpose built rental units that achieve affordability targets. This is supported by the Comprehensive Housing Strategy (Report No. SS-19-19/LPS86-19) endorsed by Regional Council in October 2019. As a part of this allocation program, it is recommended that if a purpose built rental development can demonstrate specific affordability targets then it will be dealt with through this dedicated Allocation Program pool with the following provisions:
  - Deferral of DC payments over 20 annual payments starting at building permit.
  - At least 25% of the development or 10 units, whichever is greater, must be operated at or below the affordable rent threshold as defined in the Region's annual State of Housing report.
  - The Allocation Agreement between the Applicant and the Region will include an Affordability Schedule with provisions to ensure the affordability requirements will be met for a minimum of 20 years.
  - The Affordability Schedule will include an optional arrangement for provision of Regional capital assistance for some Affordable Units to further reduce the rent and make the units available for assisted housing purposes.
  - o An Allocation Agreement must be entered into prior to site plan approval

For development proposals that include an optional arrangement for Regional or senior-level government assistance, Council will have an opportunity to review and approve the arrangement prior to allocation being granted. Staff will monitor the progress of the uptake of this pool and report back if there are any implications that need to be addressed in order to streamline implementation.

In order to ensure that this program responds to challenges and opportunities associated with new growth, there are additional implementation measures staff are recommending:

Other community interests: There are key community development priorities that may require allocation to support companion residential development. For example, efforts

are ongoing to advance a new post-secondary institution in the Milton Education Village. As part of the development of the Milton Education Village there may be a need to have allocation available to support accompanying residential development. The same applies to efforts to build a new GO Station on the Milton line at Trafalgar Road. This Allocation Program does not address these examples. The approach being proposed by staff is to support these efforts on a case by case basis as these proposals move forward.

Allocation Implementation Team: In implementing the 2020 Allocation Program, there may be a range of issues that arise that require deliberate effort or intervention among the partners in order to effectively address some of the issues. For example, there may be coordination issues related to schools, the advancement of infrastructure and or potential barriers in advancing environmental and planning approvals. Through the 2020 Allocation Program it is important that there is a forum for resolving or unblocking barriers for advancing units through to registration. It is proposed an Allocation Implementation Team be formed and include senior staff from the Region, local municipalities, conservation authorities and where necessary the school boards together with representatives from the participating owners. The Team would address matters that cannot duly be resolved through normal staff interaction and require escalation. This model was piloted during the later stages of the 2012 Allocation Program on a handful of specific coordination matters with success.

Resourcing development review and approvals: As demonstrated in the expression of interest, there is considerable demand for allocation to advance development proposals across the Region. In particular, there are several major proposals in the greenfield areas of Milton and North Oakville that are anticipated to advance shortly following the launch of the 2020 Allocation Program. This may ultimately generate a surge of land use planning and development applications that will put significant pressure on Regional, local and conservation authority resources. The development industry has expressed a concern with overall staff capacity to undertake development review. In order to effectively address the surge that is anticipated, staff are proposing to hire contract staff, recovered 100% from capital, on a temporary basis as the need exists to allow sufficient resourcing in fulfilling regulatory responsibilities for an expedited review.

#### **Next Steps**

Upon the endorsement of the Development Financing Plan, the next steps include:

- Region and local municipalities to confirm any outstanding information resulting from the Expressions of Interests;
- Local municipalities will follow-up with interested developers to determine and approve local distribution of Allocation;
- Execution of agreements by landowners with security and first payment; and
- Update report to Council by the 2nd quarter of 2020 on results of the Program.

Until the launch of the 2020 Allocation Program, Planning Services will experience significant pressure to advance development proposals where a lack of allocation is one

of the only considerations prohibiting an application from moving forward to approval. In response to this pressure, it is prudent that staff be permitted to review development applications as a means to potentially offset the surge of applications in 2020.

Accordingly, it is suggested that staff only proceed with its review if all of the following conditions are met:

- 1. The local municipality confirms its support for the development lands being included in the 2020 Program as part of determining local distribution of allocation;
- 2. The application is in conformity with the approved local secondary plan and local phasing policies; and
- 3. There are no external unresolved issues that would prohibit the application advancing to approval. For example, secondary plan must be approved, trunk/infrastructure is either planned or available.

This approach will enable the technical review of eligible development applications to proceed and preliminary comments be offered to the local municipality. This approach also maintains the Regional Official Plan policy approach that greenfield development shall only be approved once allocation has been secured.

#### FINANCIAL/PROGRAM IMPLICATIONS

As noted in this report, staff are recommending Option 1 to proceed based on a minimum subscription of 18,230 SDEs. The Financing Plan for this option has been prepared to ensure that there is no impact to the planned tax/rate payers levies as a result of the growth capital program.

As identified above the financing required for the full 6-year program is \$2.1 billion, of which \$1.5 billion is growth-related and is comprised of \$858.5 million in residential responsibility and \$630.3 million in Regional responsibility including subsidies.

The \$858.5 million will be financed from the developers in accordance with the terms and conditions of the Allocation Agreement and from DC revenue received outside of the 2020 Allocation Program for anticipated intensification. The regional responsibility related to growth of \$630.3 million is comprised of \$395.2 million from non-residential interim financing, \$182.0 million for non-growth and \$53.1 million from subsidy.

The non-residential interim investment (\$395.2 million) will be financed from the Tax Capital Reserve for roads (\$270.5 million) and the Investment Revolving Fund for water and wastewater (\$124.7 million). Ultimately, these Regional reserves will be fully reimbursed including interest from the collection of DCs, as non-residential development proceeds in the future

The non-growth (\$182.0 million) will be financed from the Tax Capital Reserve for roads (\$151.6 million) and the rate reserves for water and wastewater (\$30.4 million).

Upon Council approval of the Financing Plan in this report and the 2020 Allocation Program, developers will be required to execute Financial/Allocation agreements and to provide all necessary securities prior to any capital infrastructure proceeding. If the minimum subscription is not met, then a subsequent report will be provided to Council to address the impacts.

Respectfully submitted,

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Matthew Buist Director, Capital and Development Financing allon

Curt Benson Director, Planning Services and Chief Planning Official

Bob Gray

Acting Commissioner, Legislative and Planning Services and Corporate Counsel

Jody Johnson

Acting Director, Legal Services

Jim Harnum

Deputy CAO and Commissioner of Public

Works

Lisa De Angelis P. Eng.

Lisa de Angelis

Director, Infrastructure Planning and Policy

Approved by

Jane MacCaskill

Chief Administrative Officer

Jane MacCashell

If you have any questions on the content of this report, please contact:

Matthew Buist

Tel. # 7873

Attachment #1 - Status of the 2012 Allocation Program and Other Considerations for Attachments:

Advancing the 2020 Allocation Program

Attachment #2 - Outstanding Non-Residential Recovery

Attachment #3 - Expressions of Interest Results

Attachment #4 - Option #1: 6-year Allocation Program SDE Map
Attachment #5 - Option #1 Infrastructure Maps
Attachment #6 - Option #1 Capital Project List

Attachment #7 - Option #2: 3-year Allocation Program SDE Map

Attachment #8 - Option #2 Infrastructure Maps Attachment #9 - Option #2 Capital Project List

### Status of the 2012 Allocation Program and Other Considerations for Advancing the 2020 Allocation Program

Report No. FN-34-17/LPS84-17/PW-44-17 received by Regional Council in December 2017 highlights that a large portion SDEs subscribed through the 2012 Allocation Program have experienced several delays as many units in the 2012 program have not advanced to registration. The Report also highlighted that staff would continue its work on the design of the next Allocation Program in consultation with the Local Municipalities and the development community to address the issues raised and that staff report back to Council with a further update on the next Allocation Program once:

- 1. Subwatershed Impact Studies for the Boyne Secondary Plan area (SISs 1, 5a 5b and 6) have been completed and approved.
- 2. Secondary Plans are approved for the post-2021 allocation areas in southwest Georgetown and east Milton.
- 3. The appeal to the 2017 Development Charges Bylaw has been addressed.

Delays associated with the Subwatershed Impact Studies and the Secondary Plans have impacted the timing of the 2020 Allocation Program and are discussed in greater detail below. Since the report in December 2017 additional issues have been identified such as challenges with advancing school site development, the judicial review of Trafalgar Road Municipal Class Assessment in Halton Hills, Development charge collections and uncertainty related to Bill 108 (*More Homes, More Choice Act, 2019*).

### Subwatershed Impact Studies (SIS) for Boyne Secondary Plan Area

The Boyne Secondary Plan has been approved by the Town and the Region, however certain environmental studies to support development in the Secondary Plan were not completed and did not advance until recently. As of December 2017, the SISs for Blocks 1, 5a, 5b and 6 were not complete and as a consequence, development could not advance to the Draft Approval stage until these SISs have been approved by the Town of Milton.

As of August 2019, 5,853 out of a total of 14,454 SDEs subscribed to in the 2012 Allocation Program have not proceeded through the planning stages primarily due to problems associated with SIS approvals.

SIS Block 1 in the Boyne Secondary Plan has now been completed and approved. The main SIS for Blocks 5a, 5b and 6 was approved in November 2018 with direction to perform addendums to address outstanding issues related to Blocks 5b and 6. Block 6 SIS addendum addresses technical issues related to stormwater management. The addendum has been accepted by Conservation Halton and the Region, and is currently under review by the Town of Milton for final approval. The Block 5b SIS has been split

into two sections (Area 5b Centre Tributary and Area 5b Omagh Tributary), with each section requiring an addendum. The addendum for Area 5b Centre Tributary was received by the Town in November-2019 for consideration. The Addendum for Area 5b Omagh Tributary is still outstanding with discussions ongoing between landowners prior to its submission.

### Secondary Plans for Milton Phase 4 and Vision Georgetown

Secondary Plans for new post-2021 growth areas in the Town of Milton and the Town of Halton Hills are not yet approved, as summarized below.

Milton Phase 4 – Trafalgar Corridor Secondary Plan

The Town of Milton's Council adopted the Secondary Plan for the Trafalgar Road Corridor on March 25, 2019. The Secondary Plan does not address key requirements of the Regional Official Plan. For example, the subwatershed study for the Trafalgar Road Secondary Plan area is not complete. Regional staff are reviewing the Secondary Plan and subwatershed study and have been working with the Town on modifications to ensure Regional interests are addressed. Consistent with current practice, it is staffs goal to achieve a decision on the secondary plan as quickly as possible, while ensuring the Secondary Plan aligns to the Regional Official Plan. Once a decision is made on the Secondary Plan, there is also potential for appeals that may result in a Local Planning Appeal Tribunal (LPAT) hearing.

Vision Georgetown Secondary Plan

The Town of Halton Hill's Council adopted the Vision Georgetown Secondary Plan in July 2018. The Plan has been reviewed by Regional staff and will require modifications to address key issues of conformity with the Regional Official Plan relating to natural heritage protection, land supply and development phasing.

The Town of Halton Hills and Regional staff are currently working together on developing appropriate modifications to address some of the outstanding conformity issues. Once there is agreement between staff on the appropriateness of the modifications, a draft notice of decision will be prepared and circulated to the Town with the proposed modifications. The draft notice of decision will be reviewed by Town Council and if deemed acceptable will be issued by the Region's Chief Planning Official outlining the prescribed 15-day appeal period. If Town Council does not support the draft notice of decision, Regional Council will make the decision on the Secondary Plan. Once a decision is made on the Secondary Plan there is also potential for appeals that may result in a LPAT hearing.

Concurrent with the municipally-led Secondary Plan, the Southwest Georgetown Landowners Group have submitted an Official Plan Amendment application to advance an alternate secondary plan concept and policies. The privately initiated application does

not address the requirements of the Regional Official Plan that requires Area Specific Plans for new Growth Areas be prepared by the local municipality. If there are appeals filed on the privately initiated application, these will be subject to a LPAT hearing.

In addition to the issues noted above, decision of the Minister of the Environment, Conservation and Parks on the Municipal Class Environmental Assessment Study outlining improvements to Trafalgar Road in Halton Hills is now subject to a Judicial Review. This is described in further detail in this attachment in the following pages.

### 2017 Development Charges Appeal

The Development Charges Appeal by Penta Properties Inc., has been scoped to deal with specific lands and will not impact Regional development charge rates or the 2020 Allocation Program.

### Status of Schools in New Growth Areas

In December 2018, the Region was approached by the Halton District Public School Board and the Halton District Catholic School Board with concerns related to advancing schools to support new growth areas.

As noted at the March 20, 2019 Council Workshop, the main challenge is that the Province does not approve new schools until a capacity issue in an area exists. In rapid growth areas like Halton this approach can create significant delays in the delivery of schools. In order to manage the impacts of these delays, school boards have been adding a significant number of portables (approximately 500 in Halton) to existing over-intensified school sites and using 'transfer schools' – where students are bussed beyond their neighbourhood to schools that have some capacity.

The amount of funding provided for new schools has also been identified as an issue by the school boards. The rising costs of construction, labour, and materials, have impacted the school boards ability to design and construct schools in line with Provincial funding benchmarks for new schools. These barriers have resulted in school openings being delayed.

In order to address some of these challenges, it is important that growth and development advances in collaboration with the school boards and their long-term accommodation plans. The Region will continue collaborating with the school boards on regular updates to long-term accommodation plans and to enhance communication with respect to development timing and delivery of schools. It is important that there be coordination so that development occurs in a planned, logical and predictable way.

Recent work with the school boards has identified several school sites currently being planned to accommodate new greenfield growth in South Milton and North Oakville. There are some schools in these new growth areas that are currently funded but cannot advance without servicing and access from development parcels. For

example, there are commitments in place to fund a public elementary school in SIS Block 1 in the Town of Milton but as this area requires local servicing, roads, and drainage works constructed by adjacent greenfield residential developers the construction of the school is dependent on the approval of the plans of subdivision.

### <u>Judicial Review of the Ministers Decision on the Environmental Assessment for Trafalgar</u> Road

The Municipal Class Environmental Assessment Study outlining improvements to Trafalgar Road in the vicinity of Vision Georgetown was undertaken and a Notice of Completion was issued on June 2, 2016. Four (4) Part II Order Requests were received requesting the study be elevated to an Individual Environmental Assessment with drainage being a significant issue raised. The request was denied by the Minister of Environment, Conservation and Parks on May 7, 2018. Regional staff were advised in January 2019 that an application for Judicial Review of the Minister's decision has been commenced by landowners within the Vision Georgetown area. The matter is currently before the courts and staff anticipate that it will be heard in the first part of 2020. The Region is seeking to intervene in this matter and a decision on the intervention will be made shortly by the court. Although staff feel the application is unlikely to be successful, the Judicial Review has the potential to delay both the construction of Regional infrastructure, including improvement to Trafalgar Road, and the finalization of any subwatershed impact studies being prepared for Vision Georgetown.

### Funding Challenges Related to the Delay of 2012 Allocation Program

The delay in the advancement of the 2012 Allocation program has negatively affected the DC reserve funds as shown below. The 2012 Allocation program included an early payment of Water and Wastewater DCs but did not contemplate the early payment of Roads DCs as a delay in planning approvals was not anticipated. Once the 2012 units proceed to subdivision/building permit the roads reserve will become whole as the negative balance is related to the timing. The General Services is also experiencing a funding shortfall due to the timing of collection, however it is expected to be further affected by the changes introduced as part of Bill 108.

Development Charge Reserve Fund	Halton Region Development Charge Reserve Funds For Services Under 2020 Allocation Program 2018 Year-End											
DC Reserve Funds	Re	esidential	Non-Residential		Total							
Water/Wastewater Reserves	\$	7,158	\$ -	\$	7,158							
Roads		(51,637)	_		(51,637)							
Police		(2,730)	(3,366)		(6,096)							
Social Housing		1,325	N/A		1,325							
Growth Studies		(3,172)	(2,283)		(5,455)							
Paramedic Services		(3,642)	(729)		(4,371)							
Facilities		(632)	15		(617)							
Waste Diversion		(69)	(3)		(72)							
Waterfront Park	(4,845) (249) (5,095)											
Total	\$	(58,244)	\$ (6,615)	\$	(64,858)							

In addition to the shortfall noted above, the Region also interim finances the Non-residential share of capital project costs from the Capital Investment Revolving Fund and Tax Capital reserve for water, wastewater and roads to support the timely development of employment areas. The outstanding Regional commitment at the end of 2018 was \$361.8 million (\$240.0 million for water and wastewater and \$121.8 million for roads).

### Bill 108

On May 2<sup>nd</sup>, 2019 the Province introduced Bill 108 (More Homes, More Choices Act) to respond to the Housing Supply Action Plan. This Bill received Royal Assent on June 6th and made changes to a number of Provincial statues including the Development Charge Act, 1997 and Planning Act. As discussed in Report No. FN-31-19 (Re: Bill 108 - Growth Related Financing) and FN-32-19 (Re: Bill 108 - Growth Related Financing Update on Proposed Regulations) the significant financial challenges include removal of soft services from the DCA to a new amended Community Benefits Charges section in the Planning Act, timing of DC collection, timing of determination of DC rate and exemption of secondary dwelling in new construction. The extent of the impacts is still unknown as the associated regulations have not yet been prescribed. However, once they come into effect, they will have a significant impact on how the Region delivers and finances its growth-related capital program. It is still unclear how these changes address the Province's goal of advancing a greater number of housing opportunities to market in a shorter timeframe. Many of the changes, especially in the short-term, appear to create a larger burden on approvals, administration and constraints on infrastructure financing required for development.

### Outstanding Non-Residential Recovery

A key objective of the Region's Official Plan is to achieve sustainable economic prosperity for Halton through the provision of necessary infrastructure by the Region in support of the timely development of employment areas and Halton's economic base. It is the Region's policy to ensure that there is an existing ten-year supply of employment lands at all times within the Region as a whole and to make strategic investment in infrastructure to enhance the timely development of employment lands. It is important for Halton to have an adequate supply of designated and investment ready employment lands to ensure that the Region will be considered for new industrial and commercial investment opportunities. A robust inventory of investment ready employment lands provides choice and helps maintain the Region's overall competitiveness within the Greater Golden Horseshoe employment land market.

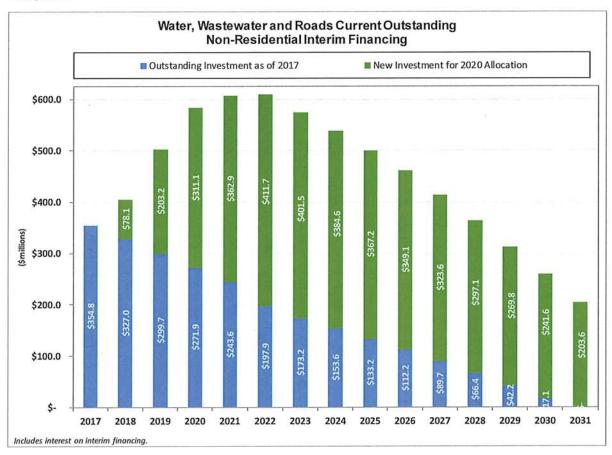
The Region has historically provided interim financing for the non-residential share of the required infrastructure, in recognition of the fact that the timing of the infrastructure is being driven by the residential developers and is delivered well in advance of non-residential requirements. To ensure that this interim financing does not impact tax or water and wastewater rates, the Region employs a combination of internal borrowing from its own reserves and external debt to meet these requirements. The Investment Revolving Fund Reserve is utilized to fund the water and wastewater program on an interim basis, while the Tax Capital Reserve provides interim funding for the roads program. Ultimately, these Regional reserves will be fully reimbursed, with interest from the collection of development charges (DCs), as non-residential development occurs in the future.

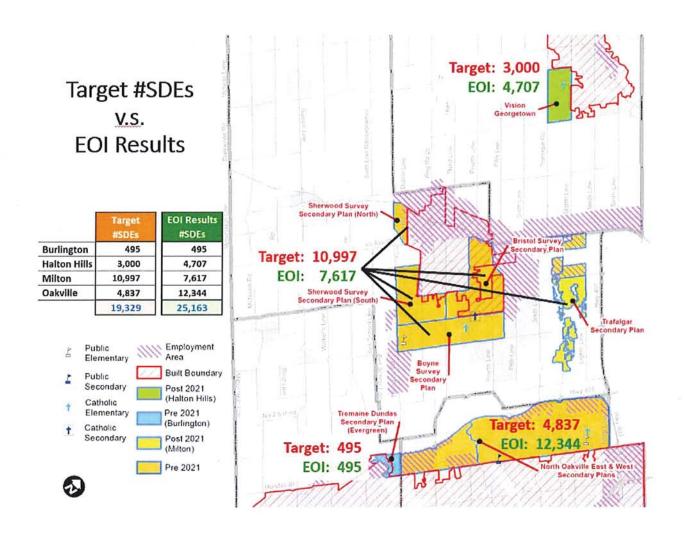
The financing of the non-residential share is a strategic investment for the Region, as this infrastructure serves to support continued economic growth in the Region. This Regional investment is provided in support of two types of employment growth namely, employment growth in key strategic employment lands and population related employment growth led by residential development.

As set out in Report No. FN-39-17 (re: Halton's Investment in Employment Lands), the outstanding investment in employment lands yet to be recovered up to the end of the 2012 Allocation Program totalled \$354.8 million. This has grown to \$361.8 million by the end of 2018 due to the release of some priority projects within the 2020 Allocation Program and does not include projects approved in the 2018 budget that have not proceeded. In addition, the Region committed to \$158.9 million (\$116.3 million residential share and \$55.0 million non-residential share) in outstanding debt charges related to employment lands. The Region plans to continue to invest in Halton's strategic employment areas in the future to further its objectives.

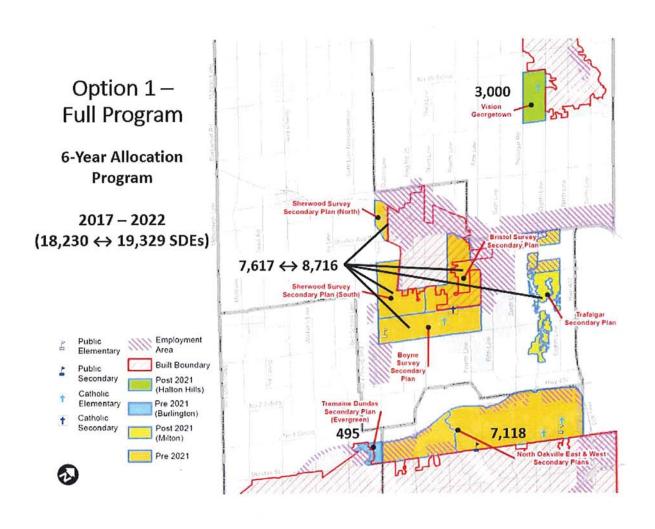
Report No. FN-39-17 indicated that the employment lands, current and proposed, do have the capacity to repay the interim financing invested by the Region (over \$1.7 billion in DC revenue) however the pace of non-residential growth is much slower than proposed under the Provincial Growth Plan and therefore repayment was much slower than estimated

under the DC Study. At that time, it was projected that the committed interim financing of non-residential DCs up to the end of the 2012 Allocation Program would be repaid through non-residential DCs (net of debt charges) by 2031. If the 2020 Allocation Program non-residential infrastructure cost is added (based solely on budget timing), then repayment, based on a slow growth recovery scenario will be beyond 2031. This may be further exasperated if DC deferrals proposed under Bill 108 are enacted. Below is a summary of the repayment based on Report No. FN-39-17 with additional cost for the 2020 Allocation Program.

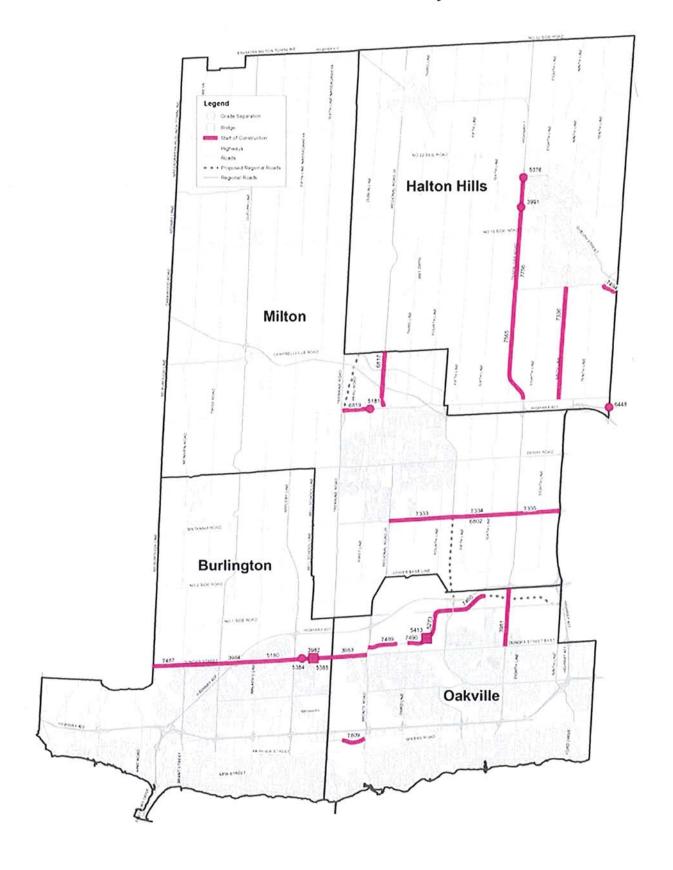




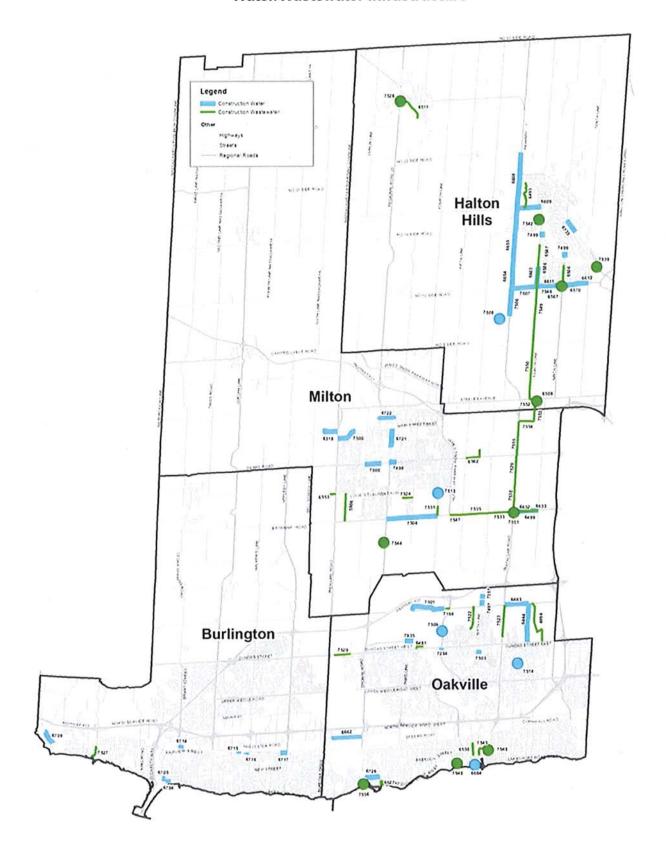
Option 1: 6-year Allocation Program



### **Roads Infrastructure Projects**



### Water/Wastewater Infrastructure



				Full Program		- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
Water	Development				10000	1
Capacit					The entire and entire with	
7513	4th Line Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (MIL)	\$ 1,343	\$ 447	\$ 94		\$ 1,884
5951	Design of Burloak WPP Phase 2 Expansion from 55 to 165ML/d (OAK)	8,981	2,994	-		11,975
6684	Construction of Oakville WPP Re-rating from 109 to 130 ML/d (OAK)	5,873	1,957	870		8,700
7509	Neyagawa Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (100 MLD) (OAK)	5,320	1,772	374		7,466
7514	8th Line Zone 4 Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (OAK)	3,206	1,069	225		4,500
6685	Bulk Water Stations on Existing Sites (REG)	1,498	499	-		1,997
7502	Halton Water Master Plan (REG)	526	174	-		700
7510	Water Distribution System Analysis (REG)	415	135	-		550
7511	Water Supply Capacity Annual Monitoring Report (REG)	190	60	-		250
7512	System Wide Transient Analysis Modelling Study (REG)	375	125			500
7515	System PRV implementation to support Zone 3/4/5 Boundary Re-alignment (REG)	5,700	1,900	400		8,000
7499	2 system PRV's on Mountain View and Eighth Line at the creek (Georgetown Lakebased Transfer Implementation) (Construction) (HHGEO)	259	86	-		345
7506	750mm WM on Trafalgar Rd from Zone 4 Reservoir to No 10 Siderd (Zone G6L) - Construction (HHGEO)	4,229	1,410	-		5,639
7508	20 ML/d Zone G6L Pumping Station at Zone 4 Reservoir - Construction (HHGEO)	3,660	1,220	-		4,880
Greenfie	ld				_	TOTAL TO
6318	300mm WM on No 14 Siderd from Tremaine Rd. to Milton Reservoir (Zone M5G) (MIL)	333	117	1,349		1,799
6632	400mm WM on Britannia Rd from Trafalgar Rd to 600 m east (Zone M4) (MIL)	792	279	-		1,071
6633	400mm WM on Britannia Rd from 600 m east of Trafalgar Rd to 8th Line (Zone M4) (MIL)	863	304			1,167
7498	Lake Based Servicing transfer of Derry Rd/R.R. 25 area (MIL)	207	73	-		280
7504	1200mm WM on Britannia Rd from 4th Line to RR 25 (Zone M4) - Construction (MIL)	20,580	4,420	-		25,000
3713	400mm WM on Burnhamthorpe Rd from Trafalgar Rd to new North Oakville road (Zone O4) (Design) (OAK)	346	122	5 <del>4</del>		468
4983	400mm WM on new North Oakville road from Burnhamthorpe Rd to Dundas St (Zone O4) (Design) (OAK)	470	165	3.4		635
6443	400mm WM on Burnhamthorpe Rd from Trafalgar Rd to new North Oakville road (Zone O4) (Construction) (OAK)	1,885	662			2,547
6444	400mm WM from Burnhamthorpe Rd to Dundas St on new North Oakville road (Zone O4) (Construction) (OAK)	2,561	900			3,461
6662	600mm WM on Wyecroft Rd from Burloak Dr to the 900mm WM on the SE corner of the 3rd Line and QEW (OAK)	6,200	2,179	-		8,379

				Full Program		
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
7284	400mm WM and valve chamber to be constructed on	165	58	-		223
7357	Neyagawa Blvd. (RR 4) (OAK)  400mm WM on Sixth Line from the proposed William Halton Parkway (RR 40) to southward approximately 300m (OAK)	200	70	-		270
7497	400mm WM on Sixth Line from approximately 300m southward of William Halton Parkway (RR 40) to Burnhamthorpe Rd (OAK)	475	167	-		642
7501	400mm WM on new North Oakville Rd west of Neyagawa Blvd. (OAK)	2,220	780	-		3,000
7935	400mm WM from Third Line under William Halton Parkway easterly (OAK)	1,554	546	-		2,100
5853	600mm WM on Tremaine Rd from Dundas St to approximately 950 m north (North Oakville Lands) (Zone O3) (OAK)	210	74	-		284
6603	400mm WM on 8th Line from 10th Siderd to existing 400mm (Zone G6L) (HHGEO)	1,720	604	-		2,324
6608	750mm WM on Trafalgar from 15th Siderd to 22nd Siderd Lake Based Reservoir (Zone G6L) (HHGEO)	12,090	4,249	-		16,339
6609	400mm WM on 17th Siderd from Trafalgar Rd to Main St (Zone G6L) (HHGEO)	1,853	651	-		2,504
6611	600mm WM on No 10 Siderd from 8th Line to 9th Line (Zone G6L) (HHGEO)	2,924	1,027	-		3,951
6612	600mm WM on No 10 Siderd from 9th Line to 10th Line (Zone G6L) (HHGEO)	3,299	1,160	-		4,459
6654	750mm WM on Trafalgar Rd from 10th Side Rd to approximately 1,700 m north of 10th Side Rd (Zone G6L) (HHGEO)	4,013	1,410	-		5,423
6655	750mm WM on Trafalgar from 1,700 m north of 10th Siderd to 15th Siderd (Zone G6L) (HHGEO)	3,597	1,264	-		4,861
7507	600mm WM on 10th Siderd from Trafalgar Rd to 8th Line (Zone G6L) - Construction (HHGEO)	2,720	955	-		3,675
Built Bo						
6704	200mm WM on Brock Ave from Elgin Street to Lakeshore Rd (BUR)	345	109	-		454
6705	200mm WM on Regina Drive from Maple Avenue to Ecole Renaissance Schoolyard (BUR)	287	90	-		377
6709	300mm WM on Plains Rd East from north of Grandview Rd to twinned section on Plains (BUR)	1,870	590	-		2,460
6714	300mm WM on Brant from Fairview St to 180 m northerly (BUR)	308	97	-		405
6715	300mm WM on Woodview Rd from Fairview St to 100 m Northerly (BUR)	176	55			231
6716	200mm WM from end of Commerce Crt north to Fairview St (BUR)	281	89	-		370
6717	300mm WM on Fairview St from Appleby Line to Taylor Crescent (BUR)	760	240	-		1,000
6721	300mm WM on Ontario Street South from Main Street East to Parkway Drive East (MIL)	1,266	400	-		1,666
6722	300mm WM on Woodward Avenue between Martin Street and Ontario Street North (MIL)	1,038	328	-		1,366
7500	Milton West Looping - 400mm WM on Derry Rd from Santa Maria Blvd. to Bronte St South, and a 400 mm WM on Main St West from Scott Blvd. to Tremaine Road. (MIL)	2,698	852	187		3,737
6726	300mm WM on Sovereign St between Bronte Rd and East St (OAK)	1,593	504	-		2,097

				Full Program		
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
7503	300 mm WM on Sixth Line from Hays Blvd to River Glen Blvd. Project required to support Zone 3/4/5 Boundary Re alignment (OAK)	108	34	8		150
6735	300 mm replacement on Guelph St between Mountainview Rd North and Sinclair Ave (HHGEO)	1,486	469	-		1,955
Commitm	nents	13,441	12,043	-	9.70	25,484
Sub-t	otal Water Development	\$ 138,509	\$ 51,984	\$ 3,507	\$ -	\$ 194,000
Waste	water Development					
Capacity						
6588	Mid-Halton WWTP expansion from 125 ML/d to 175 ML/d (OAK)	\$ 8,372	\$ 2,941	\$ 6,644		\$ 17,957
7517	Halton Wastewater Master Plan (REG)	666	234		Lan Marian	900
7518	Wastewater Collection System Analysis (REG)	405	145	*		550
7519	Wastewater Treatment Capacity Annual Monitoring Report (REG)	185	65	-		250
7521	Black Creek Monitoring Program (HHACT)  900 mm WWM on 8th Line from 10th Side Rd to 5th Side	148	52	-		200
7549	Rd - Construction (HHGEO)	17,813	6,259	5		24,072
7550	900 mm WWM on 8th Line from 5th Side Rd to Steeles Ave - Construction (HHGEO)	7,052	2,478	-		9,530
7552	1050 mm WWM on Steeles Ave from 8th Line to Crossing Easement - Construction (HHGEO)	2,335	821			3,156
Greenfie						
5906	750 mm WWM on new road alignment from Louis St. Laurent to Britannia Rd (MIL)	7,614	2,674	-		10,288
6499	300 mm WWM on Britannia Rd from 8th Line to Trafalgar/ Britannia WWPS (MIL)	849	299	-		1,148
6584	1,805 L/s WWPS at Lower Base Line and 4th Line (MIL)	449	158	-		607
6585	Twinned 900 mm WWFM from Lower Base Line to RR 25 (MIL)	940	330	-	Ex contract	1,270
7524	450 mm WWM through developer subdivison from ID 6114 on Thompson Rd westerly (MIL)	560	196	¥.		756
7529	1050 mm WWM on Trafalgar Rd from Derry Rd to Golf Course - Construction (MIL)	5,407	1,900	*		7,307
7530	1050 mm WWM on Trafalgar Rd from Golf Course to Britannia Rd / Trafalgar Rd WWPS - Construction (MIL)	8,239	2,895	-		11,134
7531	525mm WWM on Fourth Line from Britannia Rd to approximately 900 m north (MIL)	3,209	1,128	*		4,337
7533	Twinned 750 mm WWFM on Britannia Rd from Trafalgar Rd to 6th Line - Construction (MIL)	8,713	3,061	5)		11,774
7535	1200 mm WWM on Britannia Rd from 6th Line to 5th Line - Construction (MIL)	10,143	3,564	2		13,707
7547	1200 mm WWM on Britannia Rd to 5th Line to James Snow Pkwy - Construction (MIL)	4,301	1,511			5,812
7551	1,200 L/s WWPS on Trafalgar Rd/ Britannia Rd - Construction (MIL)	16,359	5,748			22,107
7553	1050 mm WWM 401 Crossing from Steeles Ave to Auburn Rd - Construction (MIL)	10,244	3,599	5		13,843
7554	1050 mm WWM on Auburn Rd from Hwy 401 crossing easement to Trafalgar Rd - Construction (MIL)	3,310	1,163	-	100	4,473
7555	1050 mm WWM on Trafalgar Rd from Auburn Rd to Derry Rd - Construction (MIL)	7,404	2,601	5		10,005
4994	600 mm WWM on new North Oakville road from Burnhamthorpe Rd to Dundas St (OAK)	6,056	2,128	2 E		8,184

				Full Program		
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
6481	450 mm WWM on internal road parallel to Dundas St from west of 16 Mile Creek Bridge to 190 m east of Proudfoot Trail (OAK)	356	124	~	71	480
7168	450 mm sewer on Burnhamthorpe Rd from Neyagawa Blvd. to King's Christian Collegiate (OAK)	96	34	-		130
7522	525 mm WWM through developer subdivision from ID 5063 to Burnhamthorpe Rd W (OAK)	1,439	505	-		1,94
7523	600 mm WWM on Trafalgar Rd from ID 5062 to Burnhamthorpe Rd E (OAK)	2,230	784	-		3,014
6506	750 mm WWM on 9th Line from Argyll Rd to 10th Side Rd - Georgetown South Connection (HHGEO)	6,157	2,163	-		8,32
6567	Twinned 300mm WWFM on 10th Side Rd from 9th Ln to New WW #9 (HHGEO)	744	262	-		1,000
6570	360 L/s WWPS at 10 Side Rd/9th Line (HHGEO)	6,189	2,174	-		8,363
6586	750 mm WWM on 8th Line from Argyll Rd to 10th Side Rd (HHGEO)	2,320	815	-		3,135
6587	600 mm WWM on 8th Line from Miller Rd to Argyll Rd (HHGEO)	1,976	695	-		2,67
6508	Decommissioning of HH WWPS #3, connection to new 8th Line trunk sewer and conversion of site to septage receiving facility (HHS)	581	204	-		785
6553	450 mm WWM on Louis St Laurent extension from 340m west of Tremaine Rd to Tremaine Rd (MIL)	625	219	-		84
6562	450 mm WWM on new road from 440 m north of Derry Rd to Derry Rd and 525 mm WWM on Derry Rd from 725 m east of 5th Line to 5th Line (MIL)	1,084	381	-		1,46
7520	600 mm WWM crossing Dundas St and 600 mm WWM on Dundas St from 900m west of Colonel Williams Parkway to Colonel Williams Parkway (Construction) (OAK)	3,148	1,106	·		4,254
uilt Bo	undary					
7527	Upsize WWM on Lasalle Park Road from Fairwood PI to Lasalle WWPS (BUR)	519	164	-		68:
7544	Boyne WWPS - Decommissioning upon completion of gravity sewers #7159, #6382, #6381 (MIL)	76	24	-		100
6527	Twin 600 mm WWM on service road to Marine Drive WWPS from Marine Drive (OAK)	117	36			15
6530	300 mm WWM on Kerr St between Forster Park and Rebecca St (OAK)	727	230	-		95
7540	Decommissioning of Riverside WWPS and Shorewood Place WWPS (OAK)	228	72	-		30
7541	Walker St WWPS - I/I reduction Program to gain capacity at the station. Scoping Study, Design and Construction (OAK)	217	69	-		286
7543	Gravity Sewers from Decommissioned Riverside WWPS and Shorewood Place SPS to New Rebecca Trunk (OAK)	2,964	936			3,90
7556	West River WWPS - Capacity Upgrade to 120 L/s WWPS - Design and Construction, including 450 mm inlet WWM to the station on Service Rd from West River St to West River WWPS (OAK)	3,255	1,028	7,291		11,57
6511	Twinning of 525 - 600 mm WWM from Elgin St South along Black Creek alignment to Acton WWTP (HHACT)	897	283	1,848		3,02
7526	Agnes St WWPS Strategy. Scoping Study, EA, Design and Construction (HHACT)	934	295	6,010		7,23

		Г			Full Program		WW.		
	Œ	Г		V	Region Share	,			
ID No.	Description		Res DC	Interim nancing *	Gen Resv (Non-Growth)		Subsidy		Total
6493	375 mm WWM on Atwood Ave/Murno Circle and existing sewer alignment from Berton Blvd to Maple Ave (HHGEO)		1,097	346	5,117				6,560
7539	Norval WWPS - Capacity upgrade (HHGEO)		263	84	-				347
7542	Main St WWPS Capacity Upgrade (HHGEO)		198	62	-				260
7546	750 mm WWM on No 10 Side Road from WWPS #100 to Eighth Line (in order to decommission WWPS #100) (HHGEO)		3,402	1,075	-				4,477
Commitn	A Constantinum for the constantinum of the con		22,317	12,600	-		-		34,917
Sub-t	otal Wastewater Development	\$	194,929	\$ 72,720	\$ 26,910	\$	596	\$	294,559
Sub-t	otal Water and Wastewater Development	\$	333,438	\$ 124,704	\$ 30,417	\$	•	\$	488,559
Roads		Г							
6445	Guelph Line at Harvester Road (Intersection Improvements) (BUR) (Regional Road 1)	\$	1,668	\$ 938	\$ 2,606	\$	-	\$	5,212
7438	Guelph Line & 1 Side Road - Intersection Improvements (BUR) (Regional Road 1)		804	452	1,256		9. <del>5</del> 9		2,512
3981	Trafalgar Road - Widening from 4 to 6 lanes from Dundas Street to Highway 407 (OAK) (Regional Rd 3)		18,542	10,430	7,242		-		36,214
6823	Trafalgar Road - Widening from 4 to 6 lanes from Highway 407 to Britannia Road (MIL) (Regional Road 3)		486	273	66		35		825
6827	Trafalgar Road - Widening from 4 to 6 lanes from Britannia Road to Steeles Avenue including Highway 401 Structure (MIL) (Regional Road 3)		486	273	66				825
3991	Trafalgar Rd - Grade Separation at CN Crossing north of Maple Ave (HHS) (Regional Road 3)		15,974	8,985	2,170		: <del>-</del> :		27,129
5376	Trafalgar Rd - Grade Separation at Metrolinx Crossing south of Hwy 7 (HHS) (Regional Road 3)		9,869	5,550	2,722				18,141
7565	Trafalgar Road - Widening from 2 to 4 lanes from Steeles Avenue to 10 Side Road (HHS) (Regional Road 3)		13,580	7,639	6,338		137.1		27,557
7756	Trafalgar Road Widening from 2 to 4 Lanes from 10 Side Road to Hwy 7 (HHS) (Regional Road 3)		25,029	14,078	11,031		7.50		50,138
5839	James Snow Parkway - Widening from 4 to 6 lanes from Highway 401 to Britannia Road (MIL) (Regional Road 4)		5,865	3,299	482		-		9,646
3982	Dundas St - Widening from 4 to 6-Lanes (excluding CNR & Bronte Creek Bridges) from Appleby Line to Tremaine Rd (BUR) (Regional Rd 5)		14,143	7,956	3,598		E <del>*</del> C		25,697
3984	Dundas Street - Widening from 4 to 6 lanes from Guelph Line to North Hampton (BUR) (Regional Road 5)		10,748	 6,046	4,465		3 <b>#</b> ?		21,259
5180	Dundas Street - Widening from 4 to 6 lanes from North Hampton to Appleby Line (BUR) (Regional Road 5)		9,306	5,234	4,592		)±)	G10	19,132
5384	Dundas Street - Grade Separation at CNR Crossing between Appleby Line and Tremaine Road (BUR) (Regional Road 5)		12,204	6,864	¥		\(\frac{1}{2}\)		19,068
5385	Dundas Street - Bronte Creek Bridge between Appleby Line and Tremaine Road (BUR) (Regional Road 5)		29,860	16,796	1,944		724		48,600
3983	Dundas Street - Widening from 4 to 6 lanes from Tremaine Road to Bronte Road (OAK) (Regional Rd 5)		13,642	7,675	5,666		1.5		26,983

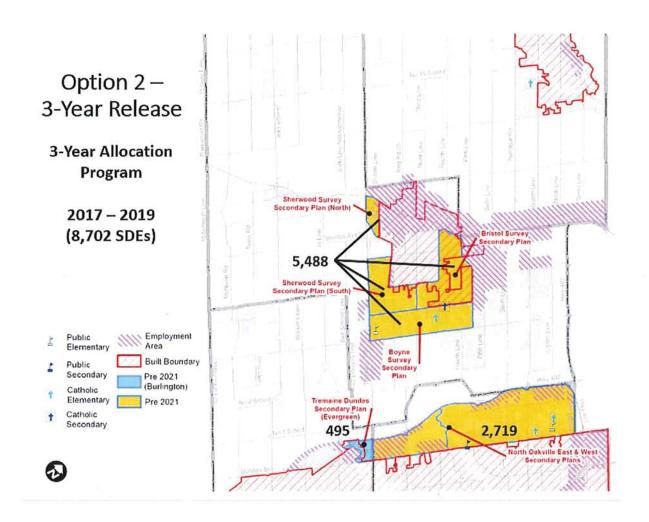
12-21-				Full Program		
		53.50		Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
7487	Dundas Street - Widening from 4 to 6 lanes from Guelph Line to Halton/Hamilton Boundary, including improvements at Brant Street (BUR) Regional Road 5	11,262	6,335	11,250	-	28,84
6802	Britannia Road - Widening from 4 to 6 lanes from Regional Road 25 to Highway 407 (MIL) (Regional Road 6)	44,862	25,235	20,938	e:	91,03
7333	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from Regional Road 25 to James Snow Parkway (MIL) Regional Road 6	16,970	9,545	5,051	-	31,56
7334	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from James Snow Parkway to Trafalgar Road (MIL) Regional Road 6	15,318	8,616	4,559	2	28,49
7335	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from Trafalgar Road to Highway 407 (MIL) Regional Road 6	5,619	3,161	2,622	-	11,40
5181	Steeles Avenue - Grade Separation at CN crossing west of Bronte Street (MIL) (Regional Road 8)	7,215	4,058	7	$\overline{a}_k$	11,27
6819	Steeles Avenue - Widening from 2 to 4 lanes from Tremaine Road to Industrial Drive (MIL) (Regional Road 8)	7,869	4,427	3,268	3	15,56
6821	Steeles Avenue - Widening from 4 to 6 lanes from Regional Road 25 to Trafalgar Road (MIL) (Regional Road 8)	4,302	2,420	664	-	7,38
7933	Steeles Ave - Truck inspection station between 5th Line and 6th Line (HHS)	587	359	154	-	1,10
6809	Ninth Line - Widening from 2 to 4 lanes from Dundas Street to Burnhamthorpe Road (OAK) (Regional Road 13)	2,954	1,662	1,155	-	5,77
6808	Ninth Line - Widening from 2 to 4 lanes from Burnhamthorpe Road to Highway 407 (OAK) (Regional Road 13)	1,799	1,011	938	-	3,74
7336	Ninth Line - Widening from 2 to 4 lanes from Steeles Avenue to 10 Side Road (HHS) Regional Road 13	14,103	7,934	10,854	-	32,89
3989	Winston Churchill Blvd - Widening from 2 to 4 lanes from 2km south of 5 Side Road to potential by-pass (Halton's Share) (HHS) (Regional Rd 19)	694	390	753	4	1,83
6448	Winston Churchill Boulevard - Widening from 4 to 6 lanes from Highway 401 to Steeles Avenue (Halton's Share) (HHS) (Regional Road 19)	1,379	776	410	-	2,56
7494	Norval Bypass (HHS)	15,053	8,467	-	2	23,52
6830	Tremaine Road - Widening from 2 to 4 lanes from Dundas Street to Lower Base Line (OAK) (Regional Road 22)	4,884	2,748	3,271	-	10,90
6834	Tremaine Road - Widening from 2 to 4 lanes from Lower Base Line to Britannia Road (MIL) (Regional Road 22)	1,825	1,026	758		3,60
5845	Tremaine Road - Widening from 4 to 6 lanes from Highway 401 to Derry Road (MIL) (Regional Road 22)	11,406	6,416	6,592	-	24,41
7809	Wyecroft Road extension from 820 m east of Burloak Drive to Bronte Road (OAK)	7,001	3,937	-	53,139	64,07
6818	Bronte Road - Widening from 4 to 6 lanes from Speers Road to Highway 407 (OAK) (Regional Road 25)	4,602	2,589	800	-	7,99
6814	Regional Road 25 - Widening from 4 to 6 lanes from Highway 407 to Britannia Road (MIL) (Regional Road 25)	3,919	2,205	681	-	6,80

				Full Program		
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
6815	Regional Road 25 - Widening from 4 to 6 lanes from Britannia Road to Derry Road (MIL) (Regional Road 25)	541	248	36		825
6817	Regional Road 25 - Widening from 4 to 6 lanes from Steeles Avenue to 5 Side Road (MIL) (Regional Road 25)	12,799	7,201	3,256	-	23,256
6811	Regional Road 25 - Widening from 2 to 4 lanes from 5 Side Road to 10 Side Road (HHS) (Regional Road 25)	2,848	1,602	1,112	1.0	5,562
6828	Upper Middle Road - Widening from 4 to 6 lanes from Bronte Road to Neyagawa Boulevard (OAK) (Regional Road 38)	618	181	26	:-	825
7338	Upper Middle Road - Widening from 4 to 6 lanes from Neyagawa Boulevard to Trafalgar Road (OAK) Regional Road 38	210	71	40	-	321
6826	Upper Middle Road - Widening from 4 to 6 lanes from Trafalgar Road to Grand Boulevard (OAK) (Regional Road 38)	298	167	70	72	535
7339	Upper Middle Road - Widening from 4 to 6 lanes from Grand Boulevard to Ninth Line (OAK) Regional Road 38	198	85	38		321
7337	Upper Middle Road - Intersection Operational Improvements (OAK) Regional Road 38	1,710	962	2,673	-	5,345
7489	William Halton Parkway (CONSTRUCTION ONLY) - 2 to 4 lanes from Old Bronte Road to Hospital Gate (OAK) Regional Road 40	2,588	1,455	-	-	4,043
7490	William Halton Parkway (CONSTRUCTION ONLY) - New 4 lane road from Third Line to Sixteen Mile Creek (OAK) Regional Road 40	8,640	4,860	-	4.7	13,500
5413	William Halton Parkway - New 4 lane bridge over 16 Mile Creek to (Regional Road 40) (OAK)	28,800	16,200	-		45,000
5273	William Halton Parkway - New 4 lane road from Sixteen Mile Creek to Neyagawa Blvd. (OAK) (Regional Road 40)	21,228	11,940	-	-	33,168
7460	William Halton Parkway (CONSTRUCTION ONLY) - New 4 lane road from Sixth Line to Neyagawa Boulevard (OAK) Regional Road 40	7,811	4,393	-	:#:	12,204
7927	Appleby Line and Britannia Road - Intersection Improvements (Roundabout) (BUR) Regional Road 20	770	433	1,204	(*)	2,407
6836	Regional Road 25/Third Line Alignment Options Study (MIL)	335	188	-	-	523
5426	Active Transportation Initiatives (REG)	97	55	157	-	309
7928	Active Transportation Master Plan (Region-wide) (REG)	130	73	-		203
7375	Active Transportation Infill Projects (REG)	1,895	1,066	2,962	-	5,923
7493	Active Transportation New Off-Road Capital Projects (REG)	5,602	3,150	972		9,724
5641	Traffic Signal Controller, timer and signing upgrades - Various Intersections (REG)	1,250	700	1,950	-	3,900
6854	New Traffic Signals - Development (REG)	5,500	3,095	-		8,595
6855	New Signalized Intersections (REG)	644	362	1,006	-	2,012
7377	Intelligent Transportation System Implementation (REG)	3,680	2,070	5,750	-	11,500
5196	Travel Demand Management Initiative (REG)	570	320	890	-	1,780
5431	Traffic and Screen Line Counts & Studies (REG)	283	159	447	-	889
5444	Transportation Master Plan Study (REG)	1,338	754	-	-	2,092

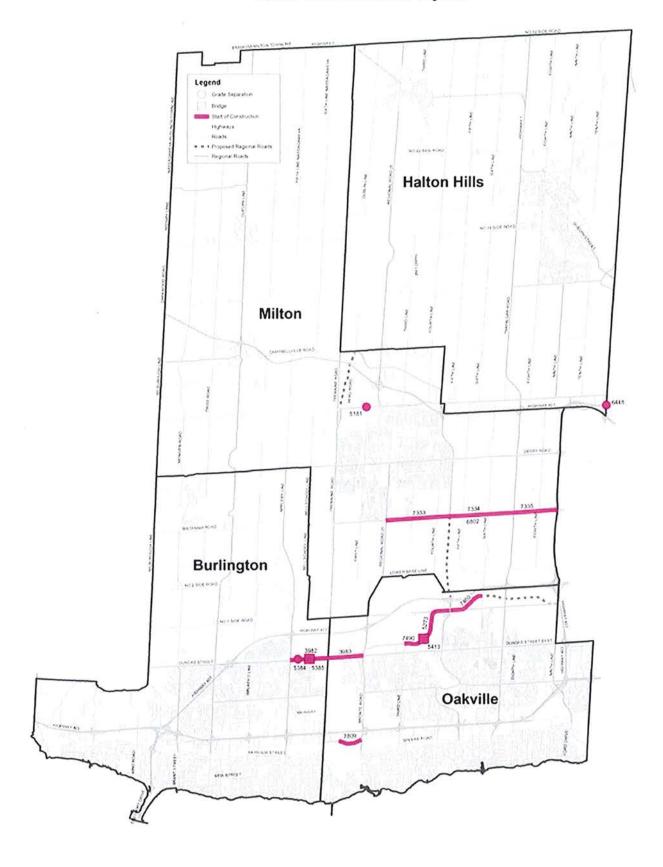
2020 Allocation Program Option 1: Full Allocation Program (\$000s)

	The state of the s				Full	Program			
					Reg	ion Share			
ID No.	Description	Res DC	0.000	nterim ancing *	1,100	en Resv n-Growth)	S	Subsidy	Total
6832	Data Management Group (REG)	500		285		-			785
6833	Transportation Tomorrow Survey (REG)	67		38		-		-	105
6837	Development Charge Background Study (REG)	301		170		-		-	471
6838	Growth Management Studies (REG)	1,675		940		-			2,615
6858	Cordon Count Data (REG)	199		114		-		7.	313
7568	MTO Highway Studies (REG)	420		235				-	655
7569	Urban Design Guidelines (REG)	100		57		-		-	157
Commitn	nents	1,596		1,064		-		-	2,660
Sub-t	total Roads	\$ 481,070	\$	270,498	\$	151,551	\$	53,139	\$ 956,258
Gener	al Services DC Collection	\$ 44,033							\$ 44,033
Total \	W/WW, Roads & General Services	\$ 858,541	\$	395,202	\$	181,968	\$	53,139	\$ 1,488,849

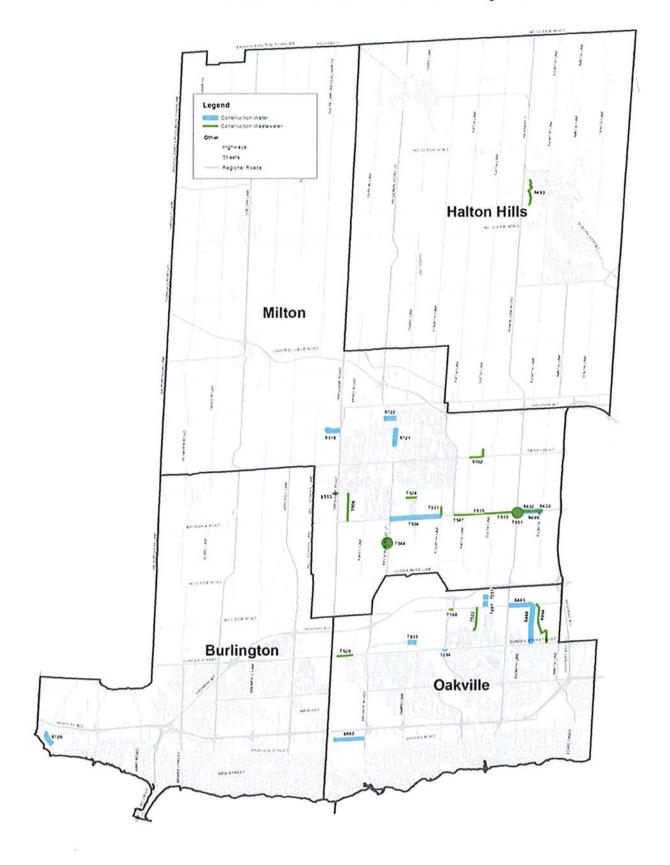
<sup>\*</sup> Non-Res Interim Financing for water/wastewater from Revolving Fund and roads from Tax Cap General



### **Roads Infrastructure Projects**



### Water/Wastewater Infrastructure Projects



				3 - Year		//
				Region Share		
			Interim	Gen Resv		
ID No.	Description	Res DC	Financing *	(Non-Growth)	Subsidy	Total
Water	Development					
Capacity	Y					
7513	4th Line Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (MIL)	\$ 269	\$ 89	\$ 19	\$ -	\$ 377
7509	Neyagawa Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (100 MLD) (OAK)	1,064	354	75	_	1,493
7514	8th Line Zone 4 Pumping Station alterations to support Zone 3/4/5 Boundary Re-alignment (OAK)	641	214	45	-	900
6685	Bulk Water Stations on Existing Sites (REG)	299	100	-	-	399
7502	Halton Water Master Plan (REG)	526	174	2	-	700
7510	Water Distribution System Analysis (REG)	248	82	-	-	330
7511	Water Supply Capacity Annual Monitoring Report (REG)	113	37	¥	-	150
7512	System Wide Transient Analysis Modelling Study (REG)	375	125	-	( <del>#</del> .8	500
7515	System PRV implementation to support Zone 3/4/5 Boundary Re-alignment (REG)	1,140	380	80	-	1,600
Greenfie	ld					
6318	300mm WM on No 14 Siderd from Tremaine Rd. to Milton Reservoir (Zone M5G) (MIL)	333	117	1,349	4	1,799
6632	400mm WM on Britannia Rd from Trafalgar Rd to 600 m east (Zone M4) (MIL)	792	279	-	: <u>*</u>	1,071
6633	400mm WM on Britannia Rd from 600 m east of Trafalgar Rd to 8th Line (Zone M4) (MIL)	863	304		-	1,167
7498	Lake Based Servicing transfer of Derry Rd/R.R. 25 area (MIL)	41	15	-	-	56
7504	1200mm WM on Britannia Rd from 4th Line to RR 25 (Zone M4) - Construction (MIL)	20,580	4,420	3.	-	25,000
3713	400mm WM on Burnhamthorpe Rd from Trafalgar Rd to new North Oakville road (Zone O4) (Design) (OAK)	346	122	-5	-	468
4983	400mm WM on new North Oakville road from Burnhamthorpe Rd to Dundas St (Zone O4) (Design) (OAK)	470	165		-	635
6443	400mm WM on Burnhamthorpe Rd from Trafalgar Rd to new North Oakville road (Zone O4) (Construction) (OAK)	1,885	662	i e		2,547
6444	400mm WM from Burnhamthorpe Rd to Dundas St on new North Oakville road (Zone O4) (Construction) (OAK)	2,561	900	-	-	3,461
6662	600mm WM on Wyecroft Rd from Burloak Dr to the 900mm WM on the SE corner of the 3rd Line and QEW (OAK)	6,200	2,179	3 <b>2</b>	2	8,379
7284	400mm WM and valve chamber to be constructed on Neyagawa Blvd. (RR 4) (OAK)	165	58	2	-	223
7357	400mm WM on Sixth Line from the proposed William Halton Parkway (RR 40) to southward approximately 300m (OAK)	200	70	9 <b>4</b>	-	270
7497	400mm WM on Sixth Line from approximately 300m southward of William Halton Parkway (RR 40) to Burnhamthorpe Rd (OAK)	475	167	12	-	642
7501	400mm WM on new North Oakville Rd west of Neyagawa Blvd. (OAK)	444	156	121		600
7935	400mm WM from Third Line under William Halton Parkway easterly (OAK)	1,554	546	( <u>*</u>	E .	2,100

				3 - Year		
				Region Share		
	Decembion		Interim Financing *	Gen Resv (Non-Growth)	Subsidy	T-1-1
ID No.	Description	Res DC	Fillaticity	(NOII-GIOWIII)	Oubsidy	Total
Built Bo						
6704	200mm WM on Brock Ave from Elgin Street to Lakeshore Rd (BUR)	69	22	-	_	91
6705	200mm WM on Regina Drive from Maple Avenue to Ecole Renaissance Schoolyard (BUR)	57	18	-		75
6709	300mm WM on Plains Rd East from north of Grandview Rd to twinned section on Plains (BUR)	1,870	590	-	-	2,460
6714	300mm WM on Brant from Fairview St to 180 m northerly (BUR)	62	19	-	-	81
6715	300mm WM on Woodview Rd from Fairview St to 100 m Northerly (BUR)	35	11		-	46
6716	200mm WM from end of Commerce Crt north to Fairview St (BUR)	56	18	-	-	74
6717	300mm WM on Fairview St from Appleby Line to Taylor Crescent (BUR)	152	48			200
6721	300mm WM on Ontario Street South from Main Street East to Parkway Drive East (MIL)	1,266	400	-		1,666
6722	300mm WM on Woodward Avenue between Martin Street and Ontario Street North (MIL)	1,038	328	-	-	1,366
7500	Milton West Looping - 400mm WM on Derry Rd from Santa Maria Blvd. to Bronte St South, and a 400 mm WM on Main St West from Scott Blvd. to Tremaine Road. (MIL)	418	132	29	). <del>*</del>	579
6726	300mm WM on Sovereign St between Bronte Rd and East St (OAK)	318	101	-	-	419
7503	300 mm WM on Sixth Line from Hays Blvd to River Glen Blvd. Project required to support Zone 3/4/5 Boundary Realignment (OAK)	21	7	2	-	30
Commitn	1 - 2 2	13,441	12,043		Harris -	25,484
Sub-t	otal Water Development	\$ 60,387	\$ 25,452	\$ 1,599	\$ -	\$ 87,438
	water Development					
Capacity						
7517	Halton Wastewater Master Plan (REG)	\$ 666	\$ 234	\$ -	\$ -	\$ 900
7518	Wastewater Collection System Analysis (REG)	244	86		-	330
7519	Wastewater Treatment Capacity Annual Monitoring Report (REG)	111	39	-	-	150
7521	Black Creek Monitoring Program (HHACT)	74	26	-	0.2	100
Greenfie						
5906	750 mm WWM on new road alignment from Louis St. Laurent to Britannia Rd (MIL)	7,613	2,675	-		10,288
6499	300 mm WWM on Britannia Rd from 8th Line to Trafalgar/ Britannia WWPS (MIL)	849	299	-	-	1,148
7524	450 mm WWM through developer subdivison from ID 6114 on Thompson Rd westerly (MIL)	559	197		( <del>)</del>	756
7531	525mm WWM on Fourth Line from Britannia Rd to approximately 900 m north (MIL)	3,209	1,128			4,337
7533	Twinned 750 mm WWFM on Britannia Rd from Trafalgar Rd to 6th Line - Construction (MIL)	8,713	3,061	-	120	11,774
7535	1200 mm WWM on Britannia Rd from 6th Line to 5th Line - Construction (MIL)	10,143	3,564	-		13,707
7547	1200 mm WWM on Britannia Rd to 5th Line to James Snow Pkwy - Construction (MIL)	4,301	1,511	-	(*	5,812
7551	1,200 L/s WWPS on Trafalgar Rd/ Britannia Rd - Construction (MIL)	16,359	5,748	-	18.	22,107
4994	600 mm WWM on new North Oakville road from Burnhamthorpe Rd to Dundas St (OAK)	6,056	2,128	-	-	8,184

					3 - Year			_	
					Region Shar	re			
ID No.	Description	Res DC		Interim Financing *	Gen Resv (Non-Growth	1)	Subsidy		Total
6481	450 mm WWM on internal road parallel to Dundas St from west of 16 Mile Creek Bridge to 190 m east of Proudfoot Trail (OAK)		56	19	,	-	-		75
7168	450 mm sewer on Burnhamthorpe Rd from Neyagawa Blvd. to King's Christian Collegiate (OAK)		96	34		-			130
7522	525 mm WWM through developer subdivision from ID 5063 to Burnhamthorpe Rd W (OAK)	1,4	39	505		-	( <del>-</del>		1,944
6553	450 mm WWM on Louis St Laurent extension from 340m west of Tremaine Rd to Tremaine Rd (MIL)	(	25	219		-	75		844
6562	450 mm WWM on new road from 440 m north of Derry Rd to Derry Rd and 525 mm WWM on Derry Rd from 725 m east of 5th Line to 5th Line (MIL)	1,0	84	381		-			1,465
7520	600 mm WWM crossing Dundas St and 600 mm WWM on Dundas St from 900m west of Colonel Williams Parkway to Colonel Williams Parkway (Construction) (OAK)	3,1	48	1,106		-	7.0		4,254
Built Bo	undary				1 2 /2 /2 /2 /2 /2 /2 /2 /2 /2 /2 /2 /2 /				
7527	Upsize WWM on Lasalle Park Road from Fairwood PI to Lasalle WWPS (BUR)	\$( <b>*</b>	04	33		-			137
7544	Boyne WWPS - Decommissioning upon completion of gravity sewers #7159, #6382, #6381 (MIL)		76	24		-			100
6527	Twin 600 mm WWM on service road to Marine Drive WWPS from Marine Drive (OAK)		20	6		-	-		26
6530	300 mm WWM on Kerr St between Forster Park and Rebecca St (OAK)	•	13	36		-	-		149
7540	Decommissioning of Riverside WWPS and Shorewood Place WWPS (OAK)		46	14		-	-		60
7541	Walker St WWPS - I/I reduction Program to gain capacity at the station. Scoping Study, Design and Construction (OAK)	2	17	69		-			286
7543	Gravity Sewers from Decommissioned Riverside WWPS and Shorewood Place SPS to New Rebecca Trunk (OAK)	Ę	93	187		-	-		780
7556	West River WWPS - Capacity Upgrade to 120 L/s WWPS - Design and Construction, including 450 mm inlet WWM to the station on Service Rd from West River St to West River WWPS (OAK)	€	51	206	1,458	3	1#1		2,315
6511	Twinning of 525 - 600 mm WWM from Elgin St South along Black Creek alignment to Acton WWTP (HHACT)	1	51	48	313	3			512
7526	Agnes St WWPS Strategy. Scoping Study, EA, Design and Construction (HHACT)	1	55	49	998	3	15.		1,202
6493	375 mm WWM on Atwood Ave/Murno Circle and existing sewer alignment from Berton Blvd to Maple Ave (HHGEO)	1,0	97	346	5,117	7	-		6,560
Commitm	nents	22,3	17	12,600					34,917
Sub-t	otal Wastewater Development	\$ 90,8	85	\$ 36,578	\$ 7,886	\$	-	\$	135,349
Sub-t	otal Water and Wastewater Development	\$ 151,2	72	\$ 62,030	\$ 9,485	5 \$		\$	222,787

				3 - Year		
				Region Share		
			Interim	Gen Resv		
ID No.	Description	Res DC	Financing *	(Non-Growth)	Subsidy	Total
Roads						1.40
7438	Guelph Line & 1 Side Road - Intersection Improvements (BUR) (Regional Road 1)	\$ 804	\$ 452	\$ 1,256	\$ -	\$ 2,512
5376	Trafalgar Rd - Grade Separation at Metrolinx Crossing south of Hwy 7 (HHS) (Regional Road 3)	408	229	113	-	750
3982	Dundas St - Widening from 4 to 6-Lanes (excluding CNR & Bronte Creek Bridges) from Appleby Line to Tremaine Rd (BUR) (Regional Rd 5)	14,143	7,956	3,598		25,697
5384	Dundas Street - Grade Separation at CNR Crossing between Appleby Line and Tremaine Road (BUR) (Regional Road 5)	12,204	6,864		-	19,068
5385	Dundas Street - Bronte Creek Bridge between Appleby Line and Tremaine Road (BUR) (Regional Road 5)	29,860	16,796	1,944	.*.	48,600
3983	Dundas Street - Widening from 4 to 6 lanes from Tremaine Road to Bronte Road (OAK) (Regional Rd 5)	13,642	7,675	5,666	· <del>-</del>	26,983
6802	Britannia Road - Widening from 4 to 6 lanes from Regional Road 25 to Highway 407 (MIL) (Regional Road 6)	44,862	25,235	20,938		91,038
7333	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from Regional Road 25 to James Snow Parkway (MIL) Regional Road 6	16,970	9,545	5,051	-	31,566
7334	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from James Snow Parkway to Trafalgar Road (MIL) Regional Road 6	15,318	8,616	4,559	-	28,493
7335	Britannia Road (CONSTRUCTION ONLY) - Widening from 2 to 4 lanes from Trafalgar Road to Highway 407 (MIL) Regional Road 6	5,619	3,161	2,622	-	11,402
5181	Steeles Avenue - Grade Separation at CN crossing west of Bronte Street (MIL) (Regional Road 8)	7,215	4,058	-		11,27
7933	Steeles Ave - Truck inspection station between 5th Line and 6th Line (HHS)	587	359	154		1,100
3989	Winston Churchill Blvd - Widening from 2 to 4 lanes from 2km south of 5 Side Road to potential by-pass (Halton's Share) (HHS) (Regional Rd 19)	505	284	548		1,33
6448	Winston Churchill Boulevard - Widening from 4 to 6 lanes from Highway 401 to Steeles Avenue (Halton's Share) (HHS) (Regional Road 19)	1,110	624	330		2,064
7809	Wyecroft Road extension from 820 m east of Burloak Drive to Bronte Road (OAK)	7,001	3,937	-	53,139	64,07
7337	Upper Middle Road - Intersection Operational Improvements (OAK) Regional Road 38	1,710	962	2,673	. •	5,34
7490	William Halton Parkway (CONSTRUCTION ONLY) - New 4 lane road from Third Line to Sixteen Mile Creek (OAK) Regional Road 40	8,640	4,860	-	+	13,500
5413	William Halton Parkway - New 4 lane bridge over 16 Mile Creek to (Regional Road 40) (OAK)	28,800	16,200	-	5 <b>4</b> 7	45,000
5273	William Halton Parkway - New 4 lane road from Sixteen Mile Creek to Neyagawa Blvd. (OAK) (Regional Road 40)	21,228	11,940	-	: <b>=</b> 3	33,16
7460	William Halton Parkway (CONSTRUCTION ONLY) - New 4 lane road from Sixth Line to Neyagawa Boulevard (OAK) Regional Road 40	7,811	4,393	-	84	12,204
7927	Appleby Line and Britannia Road - Intersection Improvements (Roundabout) (BUR) Regional Road 20	770	433	1,204		2,407
6836	Regional Road 25/Third Line Alignment Options Study (MIL)	335	188	_		523

			×412	3 - Year		****
				Region Share		
ID No.	Description	Res DC	Interim Financing *	Gen Resv (Non-Growth)	Subsidy	Total
7928	Active Transportation Master Plan (Region-wide) (REG)	130	73	-	-	203
5641	Traffic Signal Controller, timer and signing upgrades - Various Intersections (REG)	749	421	1,170	-	2,340
6855	New Signalized Intersections (REG)	41	23	64	-	128
7377	Intelligent Transportation System Implementation (REG)	2,080	1,170	3,250	(4)	6,500
5196	Travel Demand Management Initiative (REG)	114	64	178		356
5431	Traffic and Screen Line Counts & Studies (REG)	150	85	236	0+0	471
5444	Transportation Master Plan Study (REG)	1,338	754	-	27	2,092
6832	Data Management Group (REG)	100	57	-	240	157
6858	Cordon Count Data (REG)	67	37	-	-	104
7568	MTO Highway Studies (REG)	84	47			131
7569	Urban Design Guidelines (REG)	100	57	~	-	157
Sub-t	otal Roads	\$ 244,495	\$ 137,555	\$ 55,554	\$ 53,139	\$ 490,743
Gener	al Services DC Collection	19,824			West Edward Commence	19,824
Total \	N/WW, Roads & General Services	\$ 415,590	\$ 199,585	\$ 65,039	\$ 53,139	\$ 733,353

<sup>\*</sup> Non-Res Interim Financing for water/wastewater from Revolving Fund and roads from Tax Cap General

### EOI Summary: Scenario "New"

Total EOI Interest for Scenario"New:

/	Total #SDEs of Interest	
City of Burlington 1	495	← see Map 2
Town of Halton Hills	4,707	← see Map 3
Town of Milton 2-3	7,617	← see Maps 4, 5 and 6
Town of Oakville 4-5	12,344	← see Maps 2 and 7

**Burlington:** 

Burlington:								SCENA	SCENARIO "New"	"WE	
Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple	NIA		Σ	I	SC/ Total SN/ Dwelling A Units	Total welling Units	Total SDEs
Tremaine-Dundas ["Evergreen"]	2	Argo Development Corporation	Evergreen Community (Burlington) Ltd.		072010184 355 160	355		40	0	555	495
						355	160	40	0	555	495

Halton Hills:

naitoil mils.							"	CENA	SCENARIO "New"		
Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple PINs	PIN	1	Σ	В	SC/ Total SN/ Dwelling A Units	ng Total	
		Mattamy Homes	Mattamy (Halton Hills) Limited	MP-	250300162	800	200	0	0 1000	952	Г
		Mattamy Homes	Mattamy (Halton Hills) Limited		250300163	0	0	0	0	0	Г
		Mattamy Homes	Mattamy (Halton Hills) Limited	7	250300169	0	0	0	0	0	
		The Conservatory Group	Shelson Properties Limited	MP-	250300128	1058 249	_	548	0 1855	1494	
		The Conservatory Group	Coryville Construction Ltd.	_	250300161	0	0	0	0	0	Г
Vision Georgetown	r	The Remington Group Inc.	Neamsby Investments Inc.	÷	250300097	329	217	0	0 546	494	Γ
	,	Hodero Holdings	823 Trafalgar DG Farms Inc.; Basso Profundo Developments Inc.		250300089	200	300	0	0 200	428	
		Lormel Homes	Ozner Corporation		250300174	124	47	55	0 226	184	Т
		Lormel Homes	Lormel Developments (Georgetown) Ltd.		250300175	446	53	55	0 530	493	Г
		Lormel Homes	Lormel Developments (Eighth Line) Ltd.		250300088	0	139	0	0 139	106	Г
		Rinomato Group	Country Homes Georgetown Inc.	-	250300146	367	189	9 09	929 09	556	Г
						3324	3324 1370 718		60 5472	4707	470
											1

Halton Hills Total #SDEs = 4707

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## EOI Summary: Scenario "New"

									The second second	1	
Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple PINs	NIA		Σ	I	SC/ Total SN/ Dwelling A Units	tal Total Iling SDEs its	
		Pinder Real Estate Developers Inc.	Pinder Real Estate Developers Inc.	•	249740229	S	0	0	0	5 5	
		Pinder Real Estate Developers Inc.	Pinder Real Estate Developers Inc.		249740230	10	0	0	0	10 10	
		Andrin Milton Properties Limited	Andrin (Milton) Properties Limited		249740216	144	66	0	0 24	243 219	
		Royalpark Homes	Milton Meadows Properties Ltd.		249740232	13	0	0	0		
		Royalpark Homes	Milton Meadows Properties Ltd.	MP-	249740239	69	68	0	0 15	158 137	
Sherwood Survey (North)	,	Royalpark Homes	Milton Meadows Properties Ltd.		249740240	0	0	0	0	0	
["Milton Heights"]	t	Royalpark Homes	Milton Meadows Properties Ltd.		249740198	0	0	0	0	0	
		Royalpark Homes	Milton Meadows Properties Ltd.		249740205	0	0	0	0	0	Γ
		Royalpark Homes	Milton Meadows Properties Ltd.		249740199	0	0	0	0	0	
		Royalpark Homes	Milton Meadows Properties Ltd.		249740191	0	0	0	0	0	
		Royalpark Homes	Milton Meadows Properties Ltd.		249740233	0	0	0	0	0	
		Royalpark Homes	Milton Meadows Properties Ltd.		249740237	37	96	0	0 133	33 110	
						278	284	0	0 56		494
Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple	NIA		Σ	I	SC/ Total SN/ Dwelling A Units	tal Total Iling SDEs its	
		Howland Green (Bronte West) Ltd.	Howland Green (Bronte West) Ltd.	٠	250800012	0	0	132	0 13	132 59	
Sherwood Survey (South)	Ŋ	Fieldgate Developments	FGL Derry Inc.		250811255	0	0	47	0		
A COLOR		Schlegel Villages Inc.	Manaman Centre Inc.		250800785	0	0	0	479 47	479 148	
						0	0	179	479 65	658 228	228
Secondary Plan Area (Approved or Adopted)	Map	Reference: Developer	Landowner(s)	Multiple PINs	NIA	_	Σ	I	SC/ Total SN/ Dwelling A Units	Total Total welling SDEs Units	
		Briarwood Development Group	Briarwood (Milton Greenfields) Ltd.		250792228	0	28	255	0 33	313 159	
Bristol Survey	2	York Trafalgar	Sixteen Mile Land Corp		250792716	0	0	390	0 35	390 176	
		Aslam, Nadeem: Nadeem, Saima	Aslam, Nadeem: Nadeem, Saima	•	250742658	10	0	o	0	10	_

### EOI Summary: Scenario "New"

Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple PINs	PIN	1	ν	н	SC/ SN/ A	Total Dwelling Units	Total SDEs	
		Great Gulf Group of Companies	Pony Pines Development Inc.		250801117	321	243	300	0	864	641	
		Great Gulf Group of Companies	PP II Development Inc.		250801424	9	28	0	0	34	27	
		Mattamy Homes	Mattamy (Milton West) Limited		250801166	122	70	0	0	192	175	
		Fieldgate Developments	1045502 Ontario Limited	MP _	250800594	791	0	0	0	791	791	
		Fieldgate Developments	1048605 Ontario Limited		250800005	0	0	0	0	0	0	
		Great Gulf Group of Companies	Shadybrook Development Inc.		250801373	09	20	32	0	115	91	
		Great Gulf Group of Companies	Stevenson Land Development Inc.		250800701	30	30	25	0	85	64	
		Great Gulf Group of Companies	Gulfbeck Developments Inc.		250814934	134	17	72	0	223	179	
		Great Gulf Group of Companies	Gulfbeck Developments Inc.	,	250814108	0	0	111	0	111	20	
		Great Gulf Group of Companies	Gulfbeck Developments Inc.		250814109	0	0	222	0	222	100	
3	L	Mattamy Homes	Mattamy (Milton West) Limited		250812479	0	0	596	0	596	268	
polite suivey	n	Apex Developments Inc.	Apex Developments Inc.	,	250780032	0	0	9	0	9	27	
		Great Gulf Group of Companies	Sunset Land Development Corp.	,	250780053	17	25	0	0	69	57	
		Primont Homes	Primont Homes (Milton Inc.		250780058	0	0	250	0	250	113	
		Mattamy Homes	Mattamy (Brownridge) Limited		250780063	0	0	400	0	400	180	
		Fieldgate Developments	Mil Con Three Developments Limited		250780013	159	0	0	0	159	159	
		Boyne Urban Development Inc.	Boyne Urban Development Inc.	MP	250780015	0	0	178	0	178	80	
		Boyne Urban Development Inc.	Boyne Urban Development Inc.		250780014	0	0	0	0	0	0	
		Sundial Homes	Sundial Homes (3rd Line) Limited		250770016	416	23	147	0	616	522	
		Mattamy Homes	Mattamy (Brownridge) Limited	MP —	250760046	237	78	0	0	315	296	
		Mattamy Homes	Mattamy (Brownridge) Limited		250770017	0	0	0	0	0	0	
		Coscorp Inc.	Milton III-75 Land Limited	-	250760062	26	151	312	0	489	281	
	ſ					2319	742	2708	0	6925	4101	4101
1									SC/	Total	20.	
Secondary Plan Area (Approved or Adopted)	Map	Reference: Developer	Landowner(s)	Multiple	NIA	_	Σ	I		Dwelling Units	Total SDEs	
		Trinison Management Corp.	Frontenac Forest Estates Inc.	MP _	249380141	909	300	0	0	900	828	
		Trinison Management Corp.	Frontenac Forest Estates Inc.		249380145	0	0	0	0	0	0	
		Trinison Management Corp.	Frontenac Forest Estates Inc.		249380146	0	0	0	0	0	0	
		Trinison Management Corp.	Frontenac Forest Estates Inc.		249380147	0	0	0	0	0	0	
MP4-Trafalgar	9	York Trafalgar	Hannover Trafalgar Farms Limited		249380144	350	200	0	0	550	502	
		York Trafalgar	Trafalgar Square Inc.		249380102	260	280	0	0	540	473	
		Mattamy Homes	2076828 Ontario Limited		249380136	188	62	0	0	250	235	
		Mattamy Homes	White Squadron Development Corporation		249380165	188	62	0	0	250	235	
		York Trafalgar	York Trafalgar Golf Corp.		249310195	100	100	0	0	200	176	
		34220										

Milton Total #SDEs = 7617

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## EOI Summary: Scenario "New"

Total  Dwelling  Units  822  761  200  320  342  116  115  115  115  120  120  308  510  510  510  510  510  510  510  5												
2	Secondary Plan Area (Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	Multiple PINs	NId	_	Σ	I	SC/ SN/ A	Total Dwelling Units	Total SDEs
Matternit Hornes		,	Treasure Hill	Martillac Estates Inc.		249280377	0	172	650	0	822	423
Tritisco Management Corp.   Disversified to Concess.   - 262255555   0 0 20 200   0		7	Mattamy Homes	Graydon Banning Ltd.		249280313	124	0	637	0	761	411
District Developments			Trinison Management Corp.	Davis-Minardi Home Corp.		249290657	0	0	200	0	200	96
District Developments   Say Dundsa LP 383			Distrikt Developments	407 Dundas LP.; 407 Dundas GP Inc.		249293906	15	36	269	0	320	163
Mattamy Homes			Distrikt Developments	393 Dundas LP; 393 Dundas GP Inc.		249294502	0	15	327	0	342	159
Mattarny Homes			Mattamy Homes	Pendent Developments Limited	,	249294948	0	0	116	0	116	52
Tritisch Martamy Homes   Pendent Developments Limited   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (24224595)   1-2 (2422295)   1-2 (24229595)			Mattamy Homes	Pendent Developments Limited	,	249294949	0	0	115	0	115	52
Trinison Nanagement Cop.   Trinison Holding Corp.   202926508   2	the Paris of the Paris		Mattamy Homes	Pendent Developments Limited		249294950	0	0	220	0	220	66
Trinison Management Corp.   Timos Integrated	North Oakville East		Fernbrook Homes	Fernbrook Homes (Mayfair Butler) Ltd.		249295501	0	0	181	0	181	81
Materny Homes   Parts Duales, Moster, Fleur   Caca-Day Investments Inc.   Caca-Day Investment Inc.   Caca-Day Inc.   Caca-D	Phase 1	٢	Trinison Management Corp.	Timsin Holding Corp.		249290878	28	26	0	0	54	48
Map   Reference: Development inc.   7 & Miles   Clear-Day Intersection   Clear-Day Intersectio	Dulldas OlDail Cole	`	Batory Management	Plata, Duane; Mosler, Fleur		249295379	0	0	9	0	9	27
Mustippover Land Development Inc. T & M International Investment Inc.   MI			Great Gulf Group of Companies	Green Ginger Developments Inc.; Clear-Day Investments Limited		249292928	0	0	120	0	120	54
Maje   Mealthpower Land Development Inc.   Capoak Inc.			Wealthpower Land Development Inc.	T & M International Investment Inc.	MP —	249301513	0	0	562	0	562	253
Great Guif Group of Companies   Capoak Inc.   249300158   71   117   120   0   308     Argo Development Corporation   Diam Contractors Limited   -   249300158   71   117   120   0   510     Argo Development Corporation   Diam Contractors Limited   -   249300151   224   176   0   0   510     The Remington Group Inc.   Arkaran Realth, Limited   -   24920017   459   137   0   0   0   510     This companies   Decas Group Limited   -   24920017   459   137   0   0   0   510     Thinkson Management Corp.   Co			Wealthpower Land Development Inc.	1005 Dundas Street Inc.	_	249301512	0	0	0	0	0	0
Map   Reference: Development Corporation   Diam Contractors Limited   Case Guil Group of Companies   Redoak G & A Inc.   Case Guil Guil Guil Guil Guil Guil Guil Guil			Great Gulf Group of Companies	Capoak Inc.	,	249300158	$\vdash$	117	120	0	308	214
Map   Reference: Development Corporation   Diam Contractors Limited   Diam Contractors Cookas Group Inc.   Diam Contractors Limited   Diam Contractors Lim			Great Gulf Group of Companies	Redoak G & A Inc.	,	249300160		296	180	0	510	340
Multiple   PilN   Reference: Developer   Eno investments Limited			Argo Development Corporation	Diam Contractors Limited		249300171	324	176	0	0	200	458
Majeration         Reference: Developer         Landowner(s)         Multiple PINs         L M In Language         SC/ Total Number         Total Number           The Remington Group Inc.         Eno Investments Limited         - 249290021 459 137 0 0 0 111         1 M In SN/ Dwelling         No 111           Trinison Management Corp.         Docasa Group Ltd.         - 249290021 459 137 0 0 0 0 111         1 M Inc.         - 24929002 110 0 0 0 0 111           Trinison Management Corp.         Docasa Group Ltd.         - 24929002 110 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0							296	838	3757	0	5191	2924
The Remington Group Inc.	Secondary Plan Area	Man	Doforman Dovolance	(A)	Multiple	210			:	sc/	Total	Total
The Remington Group Inc.	(Approved or Adopted)	deixi	verei eilee. Developer	raugowner(s)	PINS	Z.	,	Σ	E	N A	Units	SDEs
The Remington Group Inc.			The Remington Group Inc.	Eno Investments Limited	•	249290217	459	137	0	0	596	563
Trinison Management Corp.   Docasa Group Ltd.   Docasa Group Ltd			The Remington Group Inc.	Ankara Realty Limited	×	249290062	11	0	0	0	11	11
Mattamy Homes   Mattamy Homes   Developments Limited   Developments Developments Carbon Limited   Developments Carbon Limited   Developments Carbon Limited   Developments Carbon Limited   Development Carbon Limited Limited   Development Carbon Limited Limited   Development Carbon Limited Limited   Development Carbon Limited Limited   Developmen			Trinison Management Corp.	Docasa Group Ltd.	1	249290209	210	100	100	0	410	331
Mattamy Homes   North West Cark Developments Limited   North West Cark Developments Limited   North West Cark Developments Limited   North West Cark Developments Creek Limited   North West Cark Development Corp.   North West Cark Development Carb Developments Creek Development Carb Development Carb Developments Creek Development Carb Developme		_	Mattamy Homes	Pendent Developments Limited	٠	249294645	92	0	0	0	95	92
Mattamy Homes   Argo Levelopments Limited   Coscorp Investments   Digram Developments Carbonian   Coscorp Inc.   Argo Developments Carbonian   Coscorp Inc.   Argo Developments Carbonian   Coscorp Inc.   Argo Levelopments Carbonian   Coscorp Inc.   Argo Levelopments Carbonian   Coscorp Inc.   Argo Levelopment Corporation   Argo Levelopments Carbonian   Coscorp Inc.   Argo Levelopment Corporation   A		_	Mattamy Homes	Lower Fourth Limited		249294647	277	22	0	0	299	294
Digram Developments Inc.   Digram Development Corporation   Argo [West Morrison Creek] Limited   - 249294500 92 83 40 0 215	North Oakville East	7	Melrose Investments	Star Oak Developments Limited	•	249290081	20	250	0	0	300	240
Argo Development Corporation         4 Aggo (West Morrison Creek) Limited         -         249294500         92         83         40         0         215         180         <	Phase 2		Digram Developments Inc.	Digram Developments Oakville Inc.	•	249290059	14	141	300	0	455	256
Coscorp Inc.   Rampen Holdings Inc.   -   249300208   119   61   0   0   180   180   Mattamy Homes   Mattamy Loshua Creek   Limited   MP—   249300136   1173   672   313   0   2158   180   18			Argo Development Corporation	Argo (West Morrison Creek) Limited	•	249294500		83	40	0	215	173
Mattamy Homes         Mattamy Usehua Creek) Limited         MP — 129300136         1173 672         313 0         2158           Mattamy Homes         Mattamy Usehua Creek) Limited         249300162         0		_	Coscorp Inc.	Rampen Holdings Inc.		249300208		61	0	0	180	165
Mattamy Homes         Mattamy (Joshua Creek) Limited         Limited         249300162         0		_	Mattamy Homes	Mattamy (Joshua Creek) Limited	MP	249300136		672	313	0	2158	1825
Mattamy Homes   Mattamy (Joshua Creek) Limited   249300658			Mattamy Homes	Mattamy (Joshua Creek) Limited		249300162	L	0	0	0	0	0
Map   Reference: Developer   Landowner(s)   Multiple   PIN   L   M   St/   Dwelling			Mattamy Homes	Mattamy (Joshua Creek) Limited		249300658		0	0	0	0	0
Map         Reference: Developer         Landowner(s)         Multiple PINs         L         M         H         SC/         Total           Tercot Communities Limited         North West Oakville Holdings Inc.         MP — 249280350         95         52         0         0         147           2         Tercot Communities Limited         North West Oakville Holdings Inc.         — 249280350         0							2497	1466	753	0	4716	3950
Map         Reference: Developer         Landowner(s)         month of the control of the	Secondary Plan Area			120 mg - 120 mg - 120 mg	Multinle			1		/os	Total	Total
Tercot Communities Limited         North West Oakville Holdings Inc.         MP — 249280359         95         52         0         0         147           2         Tercot Communities Limited         North West Oakville Holdings Inc.         249280360         0 </td <td>(Approved or Adopted)</td> <td>Мар</td> <td>Reference: Developer</td> <td>Landowner(s)</td> <td>PINS</td> <td>N.</td> <td>_</td> <td>Σ</td> <td>I</td> <td>SN/</td> <td>Dwelling Units</td> <td>SDEs</td>	(Approved or Adopted)	Мар	Reference: Developer	Landowner(s)	PINS	N.	_	Σ	I	SN/	Dwelling Units	SDEs
2         Tercot Communities Limited         North West Oakville Holdings Inc.         L         249280360         0	Arch Oslasile Back		Tercot Communities Limited	North West Oakville Holdings Inc.	MP-	249280359	95	52	0	0	147	135
Branthaven Development Corp. Branthaven Burnhamthorpe Inc 249280051 64 37 38 0 139	North Canville Edst	7	Tercot Communities Limited	North West Oakville Holdings Inc.	_	249280360		0	0	0	0	0
	rnase s		Branthaven Development Corp.	Branthaven Burnhamthorpe Inc.		249280051	_	37	38	0	139	109

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## EOI Summary: Scenario "New"

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Secondary Plan Area         Materiany Homes         Hulme Developments Limited           (Approved or Adopted)         KRPAN Group         Crosstrail Estates Inc.           Crystal Homes         Trafalgar Road (Oakville Developments Limited           Crystal Homes         TWKD Developments Inc.           Maderov Holdings         DG Farms Burnhamthorpe Inc.           Delta Homes         Toor, Gurpreeff Kaur; Toor, Jagroop           Argo Development Corporation         Emgo (North Oakville I) Ltd.           Melrose Investments         Mel-Oak Developments Inc.           Melrose Investments         Mel-Oak Developments Inc.           Melrose Investments         Mel-Oak Developments Inc.           Melrose Investments         Melrose Investments           Melrose Investments         Melrose Investments           Melrose Investments         Melrose Investments Inc.;           Great Gilf Group of Companies         Great Gilf Group of Companies           Great Gilf Group of Companies         Clear-Day Investments Limited           Distrikt Development Corp.         BEC Trafalgar GP Inc.           Branthaven Development Corp.         BEC Trafalgar GP Inc.           Branthaven Development Corp.         BEC Trafalgar GP Inc.           Minto Communities         MICO Occidented Corp.           Minto Communities         MIC									
Mattamy Homes  KRPAN Group  Crystal Homes  Crystal Homes  Mattamy Homes  Hodero Holdings  Delta Homes  Argo Development Corporation  Melrose Investments  Me	Landowner(s)	Multiple PINs	NIA	_	Σ	I	SC/ A	Total Dwelling Units	Total SDEs
Crystal Homes Crystal Homes Crystal Homes Mattamy Homes Modero Holdings Delta Homes Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments Melrose Investments Thans Holdings Inc. Great Gulf Group of Companies Distrikt Development Corp. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Mathor Communities Mitch Communities Mitch Communities	opments Limited		249291029	0	67	0	0	29	51
Crystal Homes  Crystal Homes  Mattamy Homes  Hodero Holdings  Delta Homes  Argo Development Corporation  Melrose Investments  Melrose Investments  Melrose Investments  Melrose Investments  Great Gulf Group of Companies  Distrikt Development  So2036 Ontario inc.  Branthaven Development Corp.  Branthaven Development Corp.  Branthaven Development Corp.  Minto Communities  Minto Communities	ates Inc.	,	249295132	0	117	0	0	117	68
Crystal Homes  Mattamy Homes Hodero Holdings Delta Homes Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments Melrose Investments T Hans Holdings Inc. Great Gulf Group of Companies Distrikt Development 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Minto Communities Minto Communities	Trafalgar Road (Oakville) Developments Limited		249295077	0	35	0	0	35	27
Mattamy Homes Hodero Holdings Delta Homes Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments Melrose Investments T Hans Holdings Inc. Great Gulf Group of Companies Distrikt Development 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Minto Communities Minto Communities	pments inc.	,	249295078	0	98	0	0	98	65
Hodero Holdings  Delta Homes Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments Melrose Investments T and Holdings Inc. Great Gulf Group of Companies Distrikt Development 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Minto Communities Minto Communities	rio Limited		249295768	0	32	0	0	32	24
Delta Homes Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments T Hans Holdings Inc. Great Gulf Group of Companies Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Minto Communities Minto Communities	rnhamthorpe Inc.		249294998	0	295	0	0	295	224
Argo Development Corporation Melrose Investments Melrose Investments Melrose Investments A Hans Holdings Inc. Great Gulf Group of Companies Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Mindo Communities Mindo Communities	etT Kaur; Toor, Jagroop	ï	249290110	0	0	180	0	180	81
Melrose Investments Melrose Investments Melrose Investments Melrose Investments T Hans Holdings Inc. Great Gulf Group of Companies Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Mindo Communities Mindo Communities	Oakville I) Ltd.	,	249295818	100	96	8	0	198	172
Melrose Investments Melrose Investments Hans Holdings Inc. Great Gulf Group of Companies Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Mindo Communities Mindo Communities	r Limited	,	249294507	0	0	200	0	200	90
Melrose Investments Hans Holdings Inc. Great Gulf Group of Companies Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Minto Communities Minto Communities	elopments (North) Ltd.	·	249290821	0	0	200	0	200	90
Great Gulf Group of Companies  Great Gulf Group of Companies  Distrikt Developments  2020160 Ontario Inc.  Branthaven Development Corp.  Branthaven Development Corp.  Branthaven Development Corp.  Manto Communities  Minto Communities	elopments Inc.	,	249290214	0	0	200	0	200	90
Great Gulf Group of Companies  Distrikt Developments 2020160 Ontario Inc. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Branthaven Development Corp. Manchaven Development Corp. Minch Communities	s Inc.	,	249290206	0	0	3517	0	3517	1583
	· Developments Inc.; estments Limited	(i)	249295427	0	250	175	0	425	269
	ir Road Inc.		249290103	0	0	089	0	089	306
	ario Inc.	•	249300007	25	62	1500	0	1587	747
	GP Inc.		249301354	0	0	360	0	360	162
	GP Inc.		249301353	0	0	345	0	345	155
	GP Inc.	•	249301363	0	0	390	0	390	176
	GP Inc.	i	249301364	0	0	390	0	390	176
	e LP; MC Oakvillage GP Inc.	100	249301347	0	0	432	0	432	194
	MC Oakvillage LP; MC Oakvillage GP Inc.		249301348	0	0	361	0	361	162
Emshih Developments Inc. BEC Trafalgar GP Inc	GP Inc	,	249300638	0	0	650	0	650	293



