

# The Corporation of the Town of Milton

| Report To:      | Council   |
|-----------------|---|
| From:           | Glen Cowan, Chief Financial Officer/Treasurer   |
| Date:           | September 16, 2019  |
| Report No:      | CORS-054-19   |
| Subject:        | July 2019 Operating Statements  |
| Recommendation: | THAT report CORS-054-19, which presesnts the operating financial statements as at July 31, 2019, be received for information. |

### REPORT Background

In accordance with the approved Budget Management Policy (Policy No. 113), operating budget and capital budget month end statements are to be provided to Council for the month-end positions from March, April, July, August and October.

In addition to the month-end financial statements, a detailed review and report on variances to budget is completed for the month ends of May, September and December for the Operating fund and June and December for the Capital fund.

### Discussion

As a result of the time and effort associated with the detailed review of capital variances to budget, the June Capital Variance report is scheduled to be presented to Council in September through CORS-053-19. This timing creates a discrepancy with the July month end Capital statements which are scheduled, based on policy, to be presented to Council at the same time.

Since this timing conflict will be an annual occurrence, the Budget Management Policy No. 113 will be amended under Treasurer delegated authority to make administrative changes to reflect that the July month end reporting will be on the Operating fund only.

The attached July 2019 Operating financial statements are provided for information purposes.

### **Financial Impact**

These statements reflect entries booked to the end of July 2019. The statements are presented on a cash basis, and therefore exclude accruals.



# The Corporation of the Town of Milton

Respectfully submitted,

Glen Cowan Chief Financial Officer/ Treasurer

For questions, please contact: Deanne Peter

905 878 7252 x 2316

# Attachments

Operating Financial Statements for the period ending July 31, 2019

CAO Approval Andrew M. Siltala Acting Chief Administrative Officer

Signed on behalf of

|                          | MTD       | YTD          | ANNUAL       | FORECAST  | FORECAST     |              | PERCENT   |
|--------------------------|-----------|--------------|--------------|-----------|--------------|--------------|-----------|
|                          | ACTUAL    | ACTUAL       | BUDGET       | CHANGES   | BUDGET       | VARIANCE     | of BUDGET |
| MAYOR AND COUNCIL        | 66,479    | 425,618      | 554,509      | (402)     | 554,107      | (128,489)    | 77%       |
| EXECUTIVE SERVICES       | 859,261   | 7,413,283    | 13,378,058   | (28,501)  | 13,349,557   | (5,936,274)  | 56%       |
| CORPORATE SERVICES       | 800,845   | 3,790,143    | 9,232,959    | (266,416) | 8,966,543    | (5,176,400)  | 42%       |
| GENERAL GOVERNMENT       | (164,940) | (49,420,497) | (52,319,466) | 196,401   | (52,123,065) | 2,702,568    | 95%       |
| ENGINEERING SERVICES     | 1,919,796 | 11,870,499   | 21,169,869   | 299,232   | 21,469,101   | (9,598,602)  | 55%       |
| COMMUNITY SERVICES       | (232,195) | 3,024,925    | 7,319,728    | (210,244) | 7,109,484    | (4,084,559)  | 43%       |
| PLANNING AND DEVELOPMENT | (386,963) | (67,449)     | 664,342      | (40)      | 664,302      | (731,751)    | (10%)     |
| LIBRARY                  | 267,912   | (1,977,108)  |              |           |              | (1,977,108)  |           |
| HOSPITAL EXPANSION       | (15)      | 1,903,202    |              |           |              | 1,903,202    |           |
| BIA                      | 18,071    | (83,241)     |              |           |              | (83,241)     |           |
| Total TOWN OF MILTON     | 3,148,251 | (23,120,625) |              | (9,970)   | (9,970)      | (23,110,655) |           |

#### MAYOR AND COUNCIL

|                          | MTD    | YTD     | ANNUAL   | FORECAST | FORECAST |          | PERCENT   |
|--------------------------|--------|---------|----------|----------|----------|----------|-----------|
|                          | ACTUAL | ACTUAL  | BUDGET   | CHANGES  | BUDGET   | VARIANCE | of BUDGET |
| MAYOR AND COUNCIL        |        |         |          |          |          |          |           |
| MAYOR AND COUNCIL        |        |         |          |          |          |          |           |
| EXPENDITURES             |        |         |          |          |          |          |           |
| Salaries and Benefits    | 60,133 | 378,302 | 487,552  |          | 487,552  | 109,250  | 78%       |
| Administrative           | 7,076  | 47,221  | 53,004   |          | 53,004   | 5,783    | 89%       |
| Financial                |        |         | 5,000    |          | 5,000    | 5,000    |           |
| Purchased Goods          | 46     | 492     | 971      |          | 971      | 479      | 51%       |
| Purchased Services       | 91     | 5,999   | 31,002   | (402)    | 30,600   | 24,601   | 20%       |
| Total EXPENDITURES       | 67,346 | 432,014 | 577,529  | (402)    | 577,127  | 145,113  | 75%       |
| REVENUE                  |        |         |          |          |          |          |           |
| Financing Revenue        |        |         | (5,000)  |          | (5,000)  | (5,000)  |           |
| Recoveries and Donations | (867)  | (6,395) | (18,021) |          | (18,021) | (11,626) | 35%       |
| Total REVENUE            | (867)  | (6,395) | (23,021) |          | (23,021) | (16,626) | 28%       |
| Total MAYOR AND COUNCIL  | 66,479 | 425,619 | 554,508  | (402)    | 554,106  | 128,487  | 77%       |
| Total MAYOR AND COUNCIL  | 66,479 | 425,619 | 554,508  | (402)    | 554,106  | 128,487  | 77%       |
| Total MAYOR AND COUNCIL  | 66,479 | 425,619 | 554,508  | (402)    | 554,106  | 128,487  | 77%       |

#### EXECUTIVE SERVICES

|                                    | MTD      | YTD      | ANNUAL    | FORECAST     | FORECAST  |           | PERCEN         |
|------------------------------------|----------|----------|-----------|--------------|-----------|-----------|----------------|
|                                    | ACTUAL   | ACTUAL   | BUDGET    | CHANGES      | BUDGET    | VARIANCE  | of BUDGE       |
| EXECUTIVE SERVICES                 |          |          |           |              |           |           |                |
| OFFICE OF THE CAO                  |          |          |           |              |           |           |                |
| EXPENDITURES                       |          |          |           |              |           |           |                |
| Salaries and Benefits              | 61,697   | 328,522  | 527,316   |              | 527,316   | 198,794   | 62             |
| Administrative                     | 1,103    | 16,850   | 22,155    |              | 22,155    | 5,305     | 76             |
| Purchased Goods                    | 287      | 8,667    | 4,932     |              | 4,932     | (3,735)   | 176            |
| Purchased Services                 | 29,534   | 219,660  | 384,062   | (2)          | 384,060   | 164,400   | 57             |
| Total EXPENDITURES                 | 92,621   | 573,699  | 938,465   | (2)          | 938,463   | 364,764   | 61             |
| REVENUE                            |          |          |           |              |           |           |                |
| Financing Revenue                  |          | (16,042) | (16,042)  |              | (16,042)  |           | 100            |
| User Fees and Service Charges      | (16,783) | (29,528) | (173,000) |              | (173,000) | (143,472) | 17             |
| Total REVENUE                      | (16,783) | (45,570) | (189,042) |              | (189,042) | (143,472) | 24             |
| Total OFFICE OF THE CAO            | 75,838   | 528,129  | 749,423   | (2)          | 749,421   | 221,292   | 70             |
| MARKETING AND GOVERNMENT RELATI    |          |          |           |              |           |           |                |
| EXPENDITURES                       |          |          |           |              |           |           |                |
| Salaries and Benefits              | 56,646   | 391,911  | 786,967   | (16,623)     | 770,344   | 378,433   | 5              |
| Administrative                     | 18       | 1,443    | 5,665     |              | 5,665     | 4,222     | 25             |
| Purchased Goods                    | 421      | 1,853    | 9,900     |              | 9,900     | 8,047     | 19             |
| Purchased Services                 | 6,415    | 19,062   | 79,739    | (4)          | 79,735    | 60,673    | 24             |
| Total EXPENDITURES                 | 63,500   | 414,269  | 882,271   | (16,627)     | 865,644   | 451,375   | 48             |
| REVENUE                            |          |          |           |              |           |           |                |
| Financing Revenue                  |          | (8,434)  | (80,076)  |              | (80,076)  | (71,642)  | 1 <sup>.</sup> |
| Total REVENUE                      |          | (8,434)  | (80,076)  |              | (80,076)  | (71,642)  | 1'             |
| Total MARKETING AND GOVERNMEN      | 63,500   | 405,835  | 802,195   | (16,627)     | 785,568   | 379,733   | 52             |
| STRATEGIC INITIATIVES AND ECONOMIC |          |          |           | . ,          |           |           |                |
| EXPENDITURES                       |          |          |           |              |           |           |                |
| Salaries and Benefits              | 34,906   | 319,328  | 683,141   | (13,736)     | 669,405   | 350,077   | 48             |
| Administrative                     | 877      | 12,476   | 23,060    | , <i>,</i> , | 23,060    | 10,584    | 54             |
| Financial                          | 145      | 843      | 1,858     |              | 1,858     | 1,015     | 45             |
| Transfers to Own Funds             | 1,020    | 16,226   | 26,867    |              | 26,867    | 10,641    | 60             |
| Purchased Goods                    | 362      | 1,700    | 18,588    |              | 18,588    | 16,888    | ç              |
| Purchased Services                 | 10,066   | 63,462   | 299,610   | 4            | 299,614   | 236,152   | 2              |
| Reallocated Expenses               | 502      | 933      | 2,371     |              | 2,371     | 1,438     | 39             |
| Total EXPENDITURES                 | 47,878   | 414,968  | 1,055,495 | (13,732)     | 1,041,763 | 626,795   | 40             |
| REVENUE                            |          |          |           | /            |           |           |                |
| Financing Revenue                  | (2,521)  | (26,372) | (99,334)  |              | (99,334)  | (72,962)  | 27             |
| Recoveries and Donations           | ,        | (25,000) | (55,000)  |              | (55,000)  | (30,000)  | 45             |
| User Fees and Service Charges      | (5,140)  | (71,664) | (95,147)  |              | (95,147)  | (23,483)  | 75             |

#### EXECUTIVE SERVICES

|                                   | MTD      | YTD       | ANNUAL     | FORECAST | FORECAST   |           | PERCENT   |
|-----------------------------------|----------|-----------|------------|----------|------------|-----------|-----------|
|                                   | ACTUAL   | ACTUAL    | BUDGET     | CHANGES  | BUDGET     | VARIANCE  | of BUDGET |
| Total REVENUE                     | (7,661)  | (123,036) | (249,481)  |          | (249,481)  | (126,445) | 49%       |
| Total STRATEGIC INITIATIVES AND E | 40,217   | 291,932   | 806,014    | (13,732) | 792,282    | 500,350   | 37%       |
| FIRE                              |          |           |            |          |            |           |           |
| EXPENDITURES                      |          |           |            |          |            |           |           |
| Salaries and Benefits             | 633,143  | 4,996,244 | 9,579,865  |          | 9,579,865  | 4,583,621 | 52%       |
| Administrative                    | 4,170    | 29,755    | 60,615     |          | 60,615     | 30,860    | 49%       |
| Financial                         | 136      | 962       | 1,427      |          | 1,427      | 465       | 67%       |
| Transfers to Own Funds            |          | 890,242   | 890,242    |          | 890,242    |           | 100%      |
| Purchased Goods                   | 4,734    | 47,075    | 106,310    |          | 106,310    | 59,235    | 44%       |
| Purchased Services                | 14,514   | 216,778   | 515,141    | 7,373    | 522,514    | 305,736   | 41%       |
| Fleet Expenses                    | 37,433   | 150,991   | 156,206    |          | 156,206    | 5,215     | 97%       |
| Reallocated Expenses              | 335      | 1,149     | 3,659      |          | 3,659      | 2,510     | 31%       |
| Total EXPENDITURES                | 694,465  | 6,333,196 | 11,313,465 | 7,373    | 11,320,838 | 4,987,642 | 56%       |
| REVENUE                           |          |           |            |          |            |           |           |
| Financing Revenue                 |          | (9,484)   | (9,484)    |          | (9,484)    |           | 100%      |
| Grants                            |          | (1,000)   | (2,500)    |          | (2,500)    | (1,500)   | 40%       |
| Recoveries and Donations          | (9,538)  | (87,625)  | (133,114)  |          | (133,114)  | (45,489)  | 66%       |
| User Fees and Service Charges     | (5,222)  | (47,702)  | (147,944)  | (5,512)  | (153,456)  | (105,754) | 31%       |
| Total REVENUE                     | (14,760) | (145,811) | (293,042)  | (5,512)  | (298,554)  | (152,743) | 49%       |
| Total FIRE                        | 679,705  | 6,187,385 | 11,020,423 | 1,861    | 11,022,284 | 4,834,899 | 56%       |
| Total EXECUTIVE SERVICES          | 859,260  | 7,413,281 | 13,378,055 | (28,500) | 13,349,555 | 5,936,274 | 56%       |
| Total EXECUTIVE SERVICES          | 859,260  | 7,413,281 | 13,378,055 | (28,500) | 13,349,555 | 5,936,274 | 56%       |

#### CORPORATE SERVICES

|                               | MTD      | VTD         |             | FORFOART    | FORFOAST    |           |          |
|-------------------------------|----------|-------------|-------------|-------------|-------------|-----------|----------|
|                               | MTD      | YTD         |             | FORECAST    | FORECAST    |           | PERCENT  |
|                               | ACTUAL   | ACTUAL      | BUDGET      | CHANGES     | BUDGET      | VARIANCE  | of BUDGE |
|                               |          |             |             |             |             |           |          |
| FINANCE                       |          |             |             |             |             |           |          |
| EXPENDITURES                  | 005 475  | 0.004.000   | 4 004 000   | (100, 10,1) | 4 054 744   | 0.007.440 | 540      |
| Salaries and Benefits         | 305,175  | 2,384,296   | 4,821,208   | (169,464)   | 4,651,744   | 2,267,448 | 51%      |
| Administrative                | 6,061    | 31,749      | 75,896      |             | 75,896      | 44,147    | 429      |
| Financial                     | 189      | 2,832       | 2,508       |             | 2,508       | (324)     | 1139     |
| Purchased Goods               | 2,137    | 31,678      | 50,801      |             | 50,801      | 19,123    | 62%      |
| Purchased Services            | 3,471    | 96,667      | 178,326     | 281         | 178,607     | 81,940    | 54%      |
| Total EXPENDITURES            | 317,033  | 2,547,222   | 5,128,739   | (169,183)   | 4,959,556   | 2,412,334 | 51%      |
| REVENUE                       |          |             |             |             |             |           |          |
| Financing Revenue             | (2,286)  | (2,048,631) | (2,296,124) |             | (2,296,124) | (247,493) | 89%      |
| Recoveries and Donations      |          | (1,628)     |             |             |             | 1,628     |          |
| User Fees and Service Charges | (74,126) | (393,105)   | (636,208)   |             | (636,208)   | (243,103) | 62%      |
| Reallocated Revenue           |          | (67,212)    | (268,846)   | 79,106      | (189,740)   | (122,528) | 35%      |
| Total REVENUE                 | (76,412) | (2,510,576) | (3,201,178) | 79,106      | (3,122,072) | (611,496) | 80%      |
| Total FINANCE                 | 240,621  | 36,646      | 1,927,561   | (90,077)    | 1,837,484   | 1,800,838 | 2%       |
| INFORMATION TECHNOLOGY        |          |             |             |             |             |           |          |
| EXPENDITURES                  |          |             |             |             |             |           |          |
| Salaries and Benefits         | 177,949  | 1,294,348   | 2,573,257   | (109,415)   | 2,463,842   | 1,169,494 | 53%      |
| Administrative                | 220      | 12,040      | 33,825      |             | 33,825      | 21,785    | 36%      |
| Purchased Goods               | 232,238  | 1,125,073   | 1,579,409   | (139,872)   | 1,439,537   | 314,464   | 78%      |
| Purchased Services            | 60,208   | 549,014     | 1,072,475   | 297         | 1,072,772   | 523,758   | 51%      |
| Total EXPENDITURES            | 470,615  | 2,980,475   | 5,258,966   | (248,990)   | 5,009,976   | 2,029,501 | 59%      |
| REVENUE                       |          |             |             |             |             |           |          |
| Financing Revenue             |          | (181,962)   | (310,237)   |             | (310,237)   | (128,275) | 59%      |
| User Fees and Service Charges | (20)     | (1,287)     | (100)       |             | (100)       | 1,187     | 1,287%   |
| Reallocated Revenue           |          |             | (109,415)   | 109,415     |             |           |          |
| Total REVENUE                 | (20)     | (183,249)   | (419,752)   | 109,415     | (310,337)   | (127,088) | 59%      |
| Total INFORMATION TECHNOLOGY  | 470,595  | 2,797,226   | 4,839,214   | (139,575)   | 4,699,639   | 1,902,413 | 60%      |
| HUMAN RESOURCES               |          |             |             |             |             |           |          |
| EXPENDITURES                  |          |             |             |             |             |           |          |
| Salaries and Benefits         | 73,067   | 435,650     | 930,870     | (71,663)    | 859,207     | 423,557   | 51%      |
| Administrative                | 7,558    | 64,601      | 307,257     | ( ,)        | 307,257     | 242,656   | 219      |
| Purchased Goods               | 501      | 2,230       | 17,057      |             | 17,057      | 14,827    | 13%      |
| Purchased Services            | 26,517   | 205,714     | 181,330     | 312         | 181,642     | (24,072)  | 1139     |
| Total EXPENDITURES            | 107,643  | 708,195     | 1,436,514   | (71,351)    | 1,365,163   | 656,968   | 52%      |
| REVENUE                       | 107,040  | 700,100     | 1,-100,014  | (71,001)    | 1,000,100   | 000,000   | 527      |
| Financing Revenue             |          | (93,969)    | (129,559)   | 35,590      | (93,969)    |           | 100%     |

#### CORPORATE SERVICES

|                                  |           | [         |             |           |             |           |           |
|----------------------------------|-----------|-----------|-------------|-----------|-------------|-----------|-----------|
|                                  | MTD       | YTD       | ANNUAL      | FORECAST  | FORECAST    |           | PERCENT   |
|                                  | ACTUAL    | ACTUAL    | BUDGET      | CHANGES   | BUDGET      | VARIANCE  | of BUDGET |
| Reallocated Revenue              | (10,870)  | (75,647)  | (132,678)   |           | (132,678)   | (57,031)  | 57%       |
| Total REVENUE                    | (10,870)  | (169,616) | (262,237)   | 35,590    | (226,647)   | (57,031)  | 75%       |
| Total HUMAN RESOURCES            | 96,773    | 538,579   | 1,174,277   | (35,761)  | 1,138,516   | 599,937   | 47%       |
| LEGISLATIVE & LEGAL SERVICES     |           |           |             |           |             |           |           |
| EXPENDITURES                     |           |           |             |           |             |           |           |
| Salaries and Benefits            | 157,643   | 1,068,266 | 2,161,865   |           | 2,161,865   | 1,093,599 | 49%       |
| Administrative                   | 471       | 26,117    | 52,740      |           | 52,740      | 26,623    | 50%       |
| Financial                        | 1,210     | 7,364     | 35,136      |           | 35,136      | 27,772    | 21%       |
| Purchased Goods                  | 868       | 9,542     | 25,325      | 359       | 25,684      | 16,142    | 37%       |
| Purchased Services               | 25,137    | 171,180   | 408,084     | 103,898   | 511,982     | 340,802   | 33%       |
| Reallocated Expenses             | 8,173     | 57,209    | 98,072      |           | 98,072      | 40,863    | 58%       |
| Total EXPENDITURES               | 193,502   | 1,339,678 | 2,781,222   | 104,257   | 2,885,479   | 1,545,801 | 46%       |
| REVENUE                          |           |           |             |           |             |           |           |
| Financing Revenue                |           | (8,434)   | (8,434)     |           | (8,434)     |           | 100%      |
| Recoveries and Donations         |           | (5,806)   | (27,250)    |           | (27,250)    | (21,444)  | 21%       |
| User Fees and Service Charges    | (200,646) | (907,748) | (1,453,628) | (105,262) | (1,558,890) | (651,142) | 58%       |
| Total REVENUE                    | (200,646) | (921,988) | (1,489,312) | (105,262) | (1,594,574) | (672,586) | 58%       |
| Total LEGISLATIVE & LEGAL SERVIC | (7,144)   | 417,690   | 1,291,910   | (1,005)   | 1,290,905   | 873,215   | 32%       |
| Total CORPORATE SERVICES         | 800,845   | 3,790,141 | 9,232,962   | (266,418) | 8,966,544   | 5,176,403 | 42%       |
| Total CORPORATE SERVICES         | 800,845   | 3,790,141 | 9,232,962   | (266,418) | 8,966,544   | 5,176,403 | 42%       |

#### GENERAL GOVERNMENT

| r                                     |             |              |              |          |              |              |           |
|---------------------------------------|-------------|--------------|--------------|----------|--------------|--------------|-----------|
|                                       | МТД         | YTD          | ANNUAL       | FORECAST | FORECAST     |              | PERCENT   |
|                                       | ACTUAL      | ACTUAL       | BUDGET       | CHANGES  | BUDGET       | VARIANCE     | of BUDGET |
| GENERAL GOVERNMENT                    |             |              |              |          |              |              |           |
| GENERAL GOVERNMENT                    |             |              |              |          |              |              |           |
| EXPENDITURES                          |             |              |              |          |              |              |           |
| Administrative                        | 9,243       | 65,316       | 120,000      |          | 120,000      | 54,684       | 54%       |
| Financial                             | 556,914     | 2,617,658    | 3,565,479    | 2,532    | 3,568,011    | 950,353      | 73%       |
| Transfers to Own Funds                | 2,657,721   | 18,556,186   | 27,564,310   | 38,905   | 27,603,215   | 9,047,029    | 67%       |
| Purchased Services                    | 1,316       | 183,519      | 236,192      | 1,200    | 237,392      | 53,873       | 77%       |
| Total EXPENDITURES                    | 3,225,194   | 21,422,679   | 31,485,981   | 42,637   | 31,528,618   | 10,105,939   | 68%       |
| REVENUE                               |             |              |              |          |              |              |           |
| External Revenue Transferred to Reser | (2,652,525) | (5,358,029)  | (12,860,424) | (38,905) | (12,899,329) | (7,541,300)  | 42%       |
| Financing Revenue                     | (425,127)   | (2,011,151)  | (4,358,716)  | 192,668  | (4,166,048)  | (2,154,897)  | 48%       |
| Taxation                              | (50,299)    | (60,969,299) | (61,401,378) |          | (61,401,378) | (432,079)    | 99%       |
| Payments In Lieu                      | (88,162)    | (875,270)    | (846,799)    |          | (846,799)    | 28,471       | 103%      |
| Recoveries and Donations              | (2,496)     | (2,496)      |              |          |              | 2,496        |           |
| User Fees and Service Charges         | (160,655)   | (947,646)    | (2,673,052)  |          | (2,673,052)  | (1,725,406)  | 35%       |
| Reallocated Revenue                   | (10,870)    | (679,284)    | (1,665,077)  |          | (1,665,077)  | (985,793)    | 41%       |
| Total REVENUE                         | (3,390,134) | (70,843,175) | (83,805,446) | 153,763  | (83,651,683) | (12,808,508) | 85%       |
| Total GENERAL GOVERNMENT              | (164,940)   | (49,420,496) | (52,319,465) | 196,400  | (52,123,065) | (2,702,569)  | 95%       |
| Total GENERAL GOVERNMENT              | (164,940)   | (49,420,496) | (52,319,465) | 196,400  | (52,123,065) | (2,702,569)  | 95%       |
| Total GENERAL GOVERNMENT              | (164,940)   | (49,420,496) | (52,319,465) | 196,400  | (52,123,065) | (2,702,569)  | 95%       |

#### ENGINEERING SERVICES

|                               | MTD       | YTD         | ANNUAL      | FORECAST | FORECAST    |             | PERCEN   |
|-------------------------------|-----------|-------------|-------------|----------|-------------|-------------|----------|
|                               | ACTUAL    | ACTUAL      | BUDGET      | CHANGES  | BUDGET      | VARIANCE    | of BUDGE |
| ENGINEERING SERVICES          |           |             |             |          |             |             |          |
| OPERATIONS                    |           |             |             |          |             |             |          |
| EXPENDITURES                  |           |             |             |          |             |             |          |
| Salaries and Benefits         | 541,018   | 3,700,308   | 5,754,719   |          | 5,754,719   | 2,054,411   | 64       |
| Administrative                | 123       | 15,725      | 41,913      |          | 41,913      | 26,188      | 38       |
| Transfers to Own Funds        |           | 1,644,946   | 1,644,946   |          | 1,644,946   |             | 100      |
| Purchased Goods               | 40,679    | 1,203,324   | 2,003,410   |          | 2,003,410   | 800,086     | 60       |
| Purchased Services            | 768,456   | 3,705,759   | 7,613,353   | 203,041  | 7,816,394   | 4,110,635   | 47       |
| Fleet Expenses                | 49,428    | 739,447     | 1,144,948   |          | 1,144,948   | 405,501     | 65       |
| Reallocated Expenses          | 320,186   | 2,285,837   | 3,470,699   |          | 3,470,699   | 1,184,862   | 66       |
| Total EXPENDITURES            | 1,719,890 | 13,295,346  | 21,673,988  | 203,041  | 21,877,029  | 8,581,683   | 61       |
| REVENUE                       |           |             |             |          |             |             |          |
| Financing Revenue             | (118,198) | (166,992)   | (246,648)   |          | (246,648)   | (79,656)    | 68       |
| Recoveries and Donations      | (98,859)  | (1,838,300) | (3,155,971) |          | (3,155,971) | (1,317,671) | 58       |
| User Fees and Service Charges | (91,015)  | (459,201)   | (858,741)   |          | (858,741)   | (399,540)   | 53       |
| Reallocated Revenue           | (378,125) | (2,650,213) | (3,854,570) |          | (3,854,570) | (1,204,357) | 69       |
| Total REVENUE                 | (686,197) | (5,114,706) | (8,115,930) |          | (8,115,930) | (3,001,224) | 63       |
| Total OPERATIONS              | 1,033,693 | 8,180,640   | 13,558,058  | 203,041  | 13,761,099  | 5,580,459   | 59       |
| TRANSIT                       |           |             |             |          |             |             |          |
| EXPENDITURES                  |           |             |             |          |             |             |          |
| Salaries and Benefits         | 18,496    | 139,058     | 254,099     |          | 254,099     | 115,041     | 55       |
| Administrative                |           | 9,486       | 13,099      |          | 13,099      | 3,613       | 72       |
| Financial                     | (64)      | 712         |             |          |             | (712)       |          |
| Transfers to Own Funds        |           | 1,300,501   | 1,300,501   |          | 1,300,501   |             | 100      |
| Purchased Goods               |           | 5,522       | 12,578      |          | 12,578      | 7,056       | 44       |
| Purchased Services            | 677,184   | 2,042,001   | 4,064,197   | (6)      | 4,064,191   | 2,022,190   | 50       |
| Fleet Expenses                | 203,942   | 594,310     | 1,440,408   |          | 1,440,408   | 846,098     | 41       |
| Reallocated Expenses          | 2,367     | 84,974      | 65,939      |          | 65,939      | (19,035)    | 129      |
| Total EXPENDITURES            | 901,925   | 4,176,564   | 7,150,821   | (6)      | 7,150,815   | 2,974,251   | 58       |
| REVENUE                       |           |             |             |          |             |             |          |
| Financing Revenue             |           | (1,103,450) | (1,103,450) |          | (1,103,450) |             | 100      |
| Recoveries and Donations      |           | (94,795)    | (385,308)   |          | (385,308)   | (290,513)   | 25       |
| User Fees and Service Charges | (179,712) | (771,978)   | (1,447,869) |          | (1,447,869) | (675,891)   | 53       |
| Total REVENUE                 | (179,712) | (1,970,223) | (2,936,627) |          | (2,936,627) | (966,404)   | 67       |
| Total TRANSIT                 | 722,213   | 2,206,341   | 4,214,194   | (6)      | 4,214,188   | 2,007,847   | 52       |
| INFRASTRUCTURE MANAGEMENT     |           |             |             | . ,      |             |             |          |
| EXPENDITURES                  |           |             |             |          |             |             |          |
| Salaries and Benefits         | 109,123   | 964,498     | 1,917,551   | (35,878) | 1,881,673   | 917,175     | 51       |

#### ENGINEERING SERVICES

|                                   | MTD       | YTD        | ANNUAL      | FORECAST | FORECAST    |             | PERCENT   |
|-----------------------------------|-----------|------------|-------------|----------|-------------|-------------|-----------|
|                                   | ACTUAL    | ACTUAL     | BUDGET      | CHANGES  | BUDGET      | VARIANCE    | of BUDGET |
| Administrative                    | 1,590     | 13,065     | 31,554      |          | 31,554      | 18,489      | 41%       |
| Financial                         |           |            | 47,944      |          | 47,944      | 47,944      |           |
| Purchased Goods                   |           | 3,990      | 46,021      |          | 46,021      | 42,031      | 9%        |
| Purchased Services                | 104,170   | 908,291    | 2,269,071   | 2,416    | 2,271,487   | 1,363,196   | 40%       |
| Reallocated Expenses              |           | 91         | 6,000       |          | 6,000       | 5,909       | 2%        |
| Total EXPENDITURES                | 214,883   | 1,889,935  | 4,318,141   | (33,462) | 4,284,679   | 2,394,744   | 44%       |
| REVENUE                           |           |            |             |          |             |             |           |
| Financing Revenue                 | (51,397)  | (610,467)  | (1,050,257) |          | (1,050,257) | (439,790)   | 58%       |
| Recoveries and Donations          | (44,774)  | (109,735)  | (87,870)    |          | (87,870)    | 21,865      | 125%      |
| User Fees and Service Charges     | (34,522)  | (169,995)  | (298,735)   | (2,544)  | (301,279)   | (131,284)   | 56%       |
| Total REVENUE                     | (130,693) | (890,197)  | (1,436,862) | (2,544)  | (1,439,406) | (549,209)   | 62%       |
| Total INFRASTRUCTURE MANAGEME     | 84,190    | 999,738    | 2,881,279   | (36,006) | 2,845,273   | 1,845,535   | 35%       |
| DEVELOPMENT ENGINEERING           |           |            |             |          |             |             |           |
| EXPENDITURES                      |           |            |             |          |             |             |           |
| Salaries and Benefits             | 121,757   | 858,819    | 1,765,397   |          | 1,765,397   | 906,578     | 49%       |
| Administrative                    | 2,495     | 13,944     | 27,209      |          | 27,209      | 13,265      | 51%       |
| Purchased Goods                   |           | 64         | 1,036       |          | 1,036       | 972         | 6%        |
| Purchased Services                | 42,266    | 197,676    | 213,730     | 134,731  | 348,461     | 150,785     | 57%       |
| Total EXPENDITURES                | 166,518   | 1,070,503  | 2,007,372   | 134,731  | 2,142,103   | 1,071,600   | 50%       |
| REVENUE                           |           |            |             |          |             |             |           |
| Financing Revenue                 | (5,356)   | (61,999)   | (127,855)   |          | (127,855)   | (65,856)    | 48%       |
| User Fees and Service Charges     | (99,903)  | (769,050)  | (1,693,819) |          | (1,693,819) | (924,769)   | 45%       |
| Reallocated Revenue               | (17,036)  | (108,304)  | (222,332)   |          | (222,332)   | (114,028)   | 49%       |
| Total REVENUE                     | (122,295) | (939,353)  | (2,044,006) |          | (2,044,006) | (1,104,653) | 46%       |
| Total DEVELOPMENT ENGINEERING     | 44,223    | 131,150    | (36,634)    | 134,731  | 98,097      | (33,053)    | 134%      |
| ENGINEERING SERVICES ADMINISTRATI |           |            |             |          |             |             |           |
| EXPENDITURES                      |           |            |             |          |             |             |           |
| Salaries and Benefits             | 33,302    | 243,243    | 402,501     |          | 402,501     | 159,258     | 60%       |
| Administrative                    |           | 4,099      | 9,775       |          | 9,775       | 5,676       | 42%       |
| Purchased Goods                   | 1,531     | 11,961     | 15,500      |          | 15,500      | 3,539       | 77%       |
| Purchased Services                | 644       | 167,427    | 219,854     | (2,529)  | 217,325     | 49,898      | 77%       |
| Total EXPENDITURES                | 35,477    | 426,730    | 647,630     | (2,529)  | 645,101     | 218,371     | 66%       |
| REVENUE                           |           |            |             |          |             |             |           |
| Financing Revenue                 |           | (74,105)   | (94,653)    |          | (94,653)    | (20,548)    | 78%       |
| Total REVENUE                     |           | (74,105)   | (94,653)    |          | (94,653)    | (20,548)    | 78%       |
| Total ENGINEERING SERVICES ADMI   | 35,477    | 352,625    | 552,977     | (2,529)  | 550,448     | 197,823     | 64%       |
| Total ENGINEERING SERVICES        | 1,919,796 | 11,870,494 | 21,169,874  | 299,231  | 21,469,105  | 9,598,611   | 55%       |
| Total ENGINEERING SERVICES        | 1,919,796 | 11,870,494 | 21,169,874  | 299,231  | 21,469,105  | 9,598,611   | 55%       |

#### **COMMUNITY SERVICES**

|                                  | MTD         | YTD         | ANNUAL      | FORECAST  | FORECAST    |             | PERCEN   |
|----------------------------------|-------------|-------------|-------------|-----------|-------------|-------------|----------|
|                                  | ACTUAL      | ACTUAL      | BUDGET      | CHANGES   | BUDGET      | VARIANCE    | of BUDGE |
| COMMUNITY SERVICES               |             |             |             |           |             |             |          |
| PROGRAMS                         |             |             |             |           |             |             |          |
| EXPENDITURES                     |             |             |             |           |             |             |          |
| Salaries and Benefits            | 602,144     | 2,321,319   | 4,617,517   |           | 4,617,517   | 2,296,198   | 50%      |
| Administrative                   | 9,914       | 29,546      | 57,919      |           | 57,919      | 28,373      | 519      |
| Financial                        | 4,308       | 302,863     | 323,460     | 246,650   | 570,110     | 267,247     | 539      |
| Transfers to Own Funds           |             |             | 3,350       | 3,350     | 6,700       | 6,700       |          |
| Purchased Goods                  | 20,082      | 105,852     | 252,240     |           | 252,240     | 146,388     | 429      |
| Purchased Services               | 56,529      | 509,554     | 805,464     | (296)     | 805,168     | 295,614     | 639      |
| Reallocated Expenses             | 9,416       | 26,420      | 28,306      |           | 28,306      | 1,886       | 939      |
| Total EXPENDITURES               | 702,393     | 3,295,554   | 6,088,256   | 249,704   | 6,337,960   | 3,042,406   | 529      |
| REVENUE                          |             |             |             |           |             |             |          |
| Financing Revenue                |             | (606,214)   | (360,140)   | (250,000) | (610,140)   | (3,926)     | 999      |
| Grants                           |             | (23,395)    | (62,700)    |           | (62,700)    | (39,305)    | 37       |
| Recoveries and Donations         | (17,725)    | (92,412)    | (389,220)   |           | (389,220)   | (296,808)   | 24       |
| User Fees and Service Charges    | (1,353,329) | (3,207,698) | (5,366,643) |           | (5,366,643) | (2,158,945) | 60       |
| Total REVENUE                    | (1,371,054) | (3,929,719) | (6,178,703) | (250,000) | (6,428,703) | (2,498,984) | 619      |
| Total PROGRAMS                   | (668,661)   | (634,165)   | (90,447)    | (296)     | (90,743)    | 543,422     | 699      |
| RECREATION AND CULTURE FACILITES |             |             |             |           |             |             |          |
| EXPENDITURES                     |             |             |             |           |             |             |          |
| Salaries and Benefits            | 332,358     | 2,780,369   | 5,458,651   | 15,258    | 5,473,909   | 2,693,540   | 51       |
| Administrative                   | 2,299       | 16,250      | 29,524      |           | 29,524      | 13,274      | 55       |
| Financial                        | 30,133      | 380,267     | 430,987     |           | 430,987     | 50,720      | 88       |
| Transfers to Own Funds           |             | 1,231,907   | 1,315,455   | (3,235)   | 1,312,220   | 80,313      | 94       |
| Purchased Goods                  | 34,115      | 395,191     | 722,064     |           | 722,064     | 326,873     | 55       |
| Purchased Services               | 118,631     | 2,455,011   | 5,115,272   | 71,252    | 5,186,524   | 2,731,513   | 47       |
| Fleet Expenses                   |             | 1,180       |             |           |             | (1,180)     |          |
| Reallocated Expenses             | 17,968      | 73,875      | 156,430     |           | 156,430     | 82,555      | 47       |
| Total EXPENDITURES               | 535,504     | 7,334,050   | 13,228,383  | 83,275    | 13,311,658  | 5,977,608   | 559      |
| REVENUE                          |             |             |             |           |             |             |          |
| Financing Revenue                | (27,975)    | (433,775)   | (590,390)   | 10,000    | (580,390)   | (146,615)   | 759      |
| Grants                           | (3,558)     | (437,046)   | (900,800)   | (10,175)  | (910,975)   | (473,929)   | 489      |
| Recoveries and Donations         |             | (166,794)   | (236,278)   | 20,000    | (216,278)   | (49,484)    | 779      |
| User Fees and Service Charges    | (244,539)   | (3,775,063) | (6,394,624) | (240,689) | (6,635,313) | (2,860,250) | 57       |
| Reallocated Revenue              |             | (147,533)   | (336,480)   |           | (336,480)   | (188,947)   | 44       |
| Total REVENUE                    | (276,072)   | (4,960,211) | (8,458,572) | (220,864) | (8,679,436) | (3,719,225) | 57       |
| Total RECREATION AND CULTURE F   | 259,432     | 2,373,839   | 4,769,811   | (137,589) | 4,632,222   | 2,258,383   | 51       |

#### **COMMUNITY SERVICES**

|                                   | MTD       | YTD         | ANNUAL      | FORECAST  | FORECAST    |           | PERCENT   |
|-----------------------------------|-----------|-------------|-------------|-----------|-------------|-----------|-----------|
|                                   | ACTUAL    | ACTUAL      | BUDGET      | CHANGES   | BUDGET      | VARIANCE  | of BUDGET |
| EXPENDITURES                      |           |             |             |           |             |           |           |
| Salaries and Benefits             | 214,014   | 1,582,892   | 3,090,765   | (17,469)  | 3,073,296   | 1,490,404 | 52%       |
| Administrative                    | (2,505)   | 18,014      | 48,453      |           | 48,453      | 30,439    | 37%       |
| Financial                         | 43,695    | 85,151      | 89,381      | (20,279)  | 69,102      | (16,049)  | 123%      |
| Transfers to Own Funds            | 32,073    | 277,170     | 342,832     | 85,801    | 428,633     | 151,463   | 65%       |
| Purchased Goods                   | 2,026     | 22,980      | 49,486      |           | 49,486      | 26,506    | 46%       |
| Purchased Services                | 5,939     | 323,015     | 693,100     | (2,670)   | 690,430     | 367,415   | 47%       |
| Reallocated Expenses              | 5,999     | 28,482      | 54,890      |           | 54,890      | 26,408    | 52%       |
| Total EXPENDITURES                | 301,241   | 2,337,704   | 4,368,907   | 45,383    | 4,414,290   | 2,076,586 | 53%       |
| REVENUE                           |           |             |             |           |             |           |           |
| Financing Revenue                 | (104,595) | (890,979)   | (1,441,658) | (117,740) | (1,559,398) | (668,419) | 57%       |
| Recoveries and Donations          |           | (2,213)     |             |           |             | 2,213     |           |
| User Fees and Service Charges     | (19,613)  | (159,265)   | (286,876)   |           | (286,876)   | (127,611) | 56%       |
| Total REVENUE                     | (124,208) | (1,052,457) | (1,728,534) | (117,740) | (1,846,274) | (793,817) | 57%       |
| Total ADMINISTRATION AND CIVIC FA | 177,033   | 1,285,247   | 2,640,373   | (72,357)  | 2,568,016   | 1,282,769 | 50%       |
| Total COMMUNITY SERVICES          | (232,196) | 3,024,921   | 7,319,737   | (210,242) | 7,109,495   | 4,084,574 | 43%       |
| Total COMMUNITY SERVICES          | (232,196) | 3,024,921   | 7,319,737   | (210,242) | 7,109,495   | 4,084,574 | 43%       |

#### PLANNING AND DEVELOPMENT

|                                | MTD       | YTD         | ANNUAL      | FORECAST    | FORECAST    |             | PERCENT    |
|--------------------------------|-----------|-------------|-------------|-------------|-------------|-------------|------------|
|                                | ACTUAL    | ACTUAL      | BUDGET      | CHANGES     | BUDGET      | VARIANCE    | of BUDGET  |
| PLANNING AND DEVELOPMENT       |           |             |             |             |             |             |            |
| PLANNING SERVICES              |           |             |             |             |             |             |            |
| EXPENDITURES                   |           |             |             |             |             |             |            |
| Salaries and Benefits          | 169,920   | 1,282,510   | 2,457,626   |             | 2,457,626   | 1,175,116   | 52%        |
| Administrative                 | 4,953     | 28,565      | 57,706      |             | 57,706      | 29,141      | 50%        |
| Purchased Goods                | 2,263     | 19,812      | 28,310      |             | 28,310      | 8,498       | 70%        |
| Purchased Services             | 3,496     | 27,301      | 89,710      | (311)       | 89,399      | 62,098      | 31%        |
| Total EXPENDITURES             | 180,632   | 1,358,188   | 2,633,352   | (311)       | 2,633,041   | 1,274,853   | 52%        |
| REVENUE                        |           |             |             |             |             |             |            |
| Financing Revenue              | (31,299)  | (295,102)   | (830,414)   |             | (830,414)   | (535,312)   | 36%        |
| Recoveries and Donations       | (216)     | (4,803)     | (43,389)    |             | (43,389)    | (38,586)    | 11%        |
| User Fees and Service Charges  | (53,462)  | (812,375)   | (1,095,205) |             | (1,095,205) | (282,830)   | 74%        |
| Total REVENUE                  | (84,977)  | (1,112,280) | (1,969,008) |             | (1,969,008) | (856,728)   | 56%        |
| Total PLANNING SERVICES        | 95,655    | 245,908     | 664,344     | (311)       | 664,033     | 418,125     | 37%        |
| BUILDING SERVICES              |           |             |             |             |             |             |            |
| EXPENDITURES                   |           |             |             |             |             |             |            |
| Salaries and Benefits          | 229,967   | 1,680,953   | 3,795,546   | (631,492)   | 3,164,054   | 1,483,101   | 53%        |
| Administrative                 | 7,018     | 52,089      | 138,607     |             | 138,607     | 86,518      | 38%        |
| Financial                      | (1)       | (8)         |             |             |             | 8           |            |
| Transfers to Own Funds         |           |             | 165,472     | (165,472)   |             |             |            |
| Purchased Goods                | 31        | 1,347       | 12,000      |             | 12,000      | 10,653      | 11%        |
| Purchased Services             | 908       | 15,952      | 39,570      | 270         | 39,840      | 23,888      | 40%        |
| Reallocated Expenses           | 17,036    | 780,028     | 2,132,993   |             | 2,132,993   | 1,352,965   | 37%        |
| Total EXPENDITURES             | 254,959   | 2,530,361   | 6,284,188   | (796,694)   | 5,487,494   | 2,957,133   | 46%        |
| REVENUE                        |           |             |             |             |             |             |            |
| Financing Revenue              |           | (797,612)   | (8,434)     | (1,114,570) | (1,123,004) | (325,392)   | 71%        |
| User Fees and Service Charges  | (737,578) | (2,046,101) | (6,275,755) | 1,911,534   | (4,364,221) | (2,318,120) | 47%        |
| Total REVENUE                  | (737,578) | (2,843,713) | (6,284,189) | 796,964     | (5,487,225) | (2,643,512) | 52%        |
| Total BUILDING SERVICES        | (482,619) | (313,352)   | (1)         | 270         | 269         | 313,621     | (116,488%) |
| Total PLANNING AND DEVELOPMENT | (386,964) | (67,444)    | 664,343     | (41)        | 664,302     | 731,746     | (10%       |
| Total PLANNING AND DEVELOPMENT | (386,964) | (67,444)    | 664,343     | (41)        | 664,302     | 731,746     | (10%)      |

#### LIBRARY

|                               | мтр      | YTD         | ANNUAL      | FORECAST | FORECAST    |           | PERCEN   |
|-------------------------------|----------|-------------|-------------|----------|-------------|-----------|----------|
|                               | ACTUAL   | ACTUAL      | BUDGET      | CHANGES  | BUDGET      | VARIANCE  | of BUDGE |
| IBRARY                        | ACTUAL   | ACTUAL      | BODGET      | CHANGES  | BODGET      | VARIANCE  | 0 BODGE  |
| LIBRARY                       |          |             |             |          |             |           |          |
| EXPENDITURES                  |          |             |             |          |             |           |          |
| Salaries and Benefits         | 229,267  | 1,780,398   | 3,432,247   | (5,418)  | 3,426,829   | 1,646,431 | 52       |
| Administrative                | 13,479   | 44,556      | 31,695      | (0,410)  | 31,695      | (12,861)  | 141      |
| Financial                     | 451      | 2,521       | 31,093      |          | 3,577       | (12,001)  | 70       |
| Transfers to Own Funds        | 451      | ,           |             |          |             | 1,050     | 100      |
| ······                        | 40 705   | 579,556     | 579,556     | 05 000   | 579,556     | 404.005   |          |
| Purchased Goods               | 18,785   | 180,381     | 260,066     | 25,000   | 285,066     | 104,685   | 63       |
| Purchased Services            | 27,115   | 236,888     | 422,508     | 15,000   | 437,508     | 200,620   | 54       |
| Reallocated Expenses          | 589      | 136,328     | 301,392     |          | 301,392     | 165,064   | 45       |
| Total EXPENDITURES            | 289,686  | 2,960,628   | 5,031,041   | 34,582   | 5,065,623   | 2,104,995 | 58       |
| REVENUE                       |          |             |             |          |             |           |          |
| Financing Revenue             |          | (14,535)    | (14,535)    |          | (14,535)    |           | 100      |
| Taxation                      |          | (4,785,491) | (4,785,491) |          | (4,785,491) |           | 100      |
| Grants                        |          | (25,000)    | (57,554)    | (25,000) | (82,554)    | (57,554)  | 30       |
| Recoveries and Donations      | (2,444)  | (20,462)    | (14,200)    | (9,582)  | (23,782)    | (3,320)   | 86       |
| User Fees and Service Charges | (19,329) | (92,246)    | (159,261)   |          | (159,261)   | (67,015)  | 58       |
| Total REVENUE                 | (21,773) | (4,937,734) | (5,031,041) | (34,582) | (5,065,623) | (127,889) | 97       |
| Total LIBRARY                 | 267,913  | (1,977,106) |             |          |             | 1,977,106 |          |
| Total LIBRARY                 | 267,913  | (1,977,106) |             |          |             | 1,977,106 |          |
| Total LIBRARY                 | 267,913  | (1,977,106) |             |          |             | 1,977,106 |          |

#### HOSPITAL EXPANSION

|                          | MTD    | YTD       | ANNUAL      | FORECAST | FORECAST    |             | PERCENT   |
|--------------------------|--------|-----------|-------------|----------|-------------|-------------|-----------|
|                          | ACTUAL | ACTUAL    | BUDGET      | CHANGES  | BUDGET      | VARIANCE    | of BUDGET |
| HOSPITAL EXPANSION       |        |           |             |          |             |             |           |
| HOSPITAL EXPANSION       |        |           |             |          |             |             |           |
| EXPENDITURES             |        |           |             |          |             |             |           |
| Financial                | 2      | 1,903,228 | 2,507,047   |          | 2,507,047   | 603,819     | 76%       |
| Total EXPENDITURES       | 2      | 1,903,228 | 2,507,047   |          | 2,507,047   | 603,819     | 76%       |
| REVENUE                  |        |           |             |          |             |             |           |
| Financing Revenue        |        |           | (2,507,047) |          | (2,507,047) | (2,507,047) |           |
| Taxation                 | (17)   | (25)      |             |          |             | 25          |           |
| Total REVENUE            | (17)   | (25)      | (2,507,047) |          | (2,507,047) | (2,507,022) |           |
| Total HOSPITAL EXPANSION | (15)   | 1,903,203 |             |          |             | (1,903,203) |           |
| Total HOSPITAL EXPANSION | (15)   | 1,903,203 |             |          |             | (1,903,203) |           |
| Total HOSPITAL EXPANSION | (15)   | 1,903,203 |             |          |             | (1,903,203) |           |

#### BIA

|                               | MED    | ) (75)    |           |          |           |          | DEDOENT   |
|-------------------------------|--------|-----------|-----------|----------|-----------|----------|-----------|
|                               | MTD    | YTD       | ANNUAL    | FORECAST | FORECAST  |          | PERCENT   |
|                               | ACTUAL | ACTUAL    | BUDGET    | CHANGES  | BUDGET    | VARIANCE | of BUDGET |
| BIA                           |        |           |           |          |           |          |           |
| BIA                           |        |           |           |          |           |          |           |
| EXPENDITURES                  |        |           |           |          |           |          |           |
| Salaries and Benefits         | 9,980  | 62,402    | 113,200   |          | 113,200   | 50,798   | 55%       |
| Financial                     |        | 3,748     | 1,500     |          | 1,500     | (2,248)  | 250%      |
| Purchased Goods               | 484    | 2,081     | 9,038     |          | 9,038     | 6,957    | 23%       |
| Purchased Services            | 8,550  | 85,226    | 139,903   |          | 139,903   | 54,677   | 61%       |
| Reallocated Expenses          |        | 3,000     | 3,000     |          | 3,000     |          | 100%      |
| Total EXPENDITURES            | 19,014 | 156,457   | 266,641   |          | 266,641   | 110,184  | 59%       |
| REVENUE                       |        |           |           |          |           |          |           |
| Taxation                      |        | (220,641) | (220,641) |          | (220,641) |          | 100%      |
| Grants                        |        |           | (4,000)   |          | (4,000)   | (4,000)  |           |
| Recoveries and Donations      | (945)  | (9,015)   | (20,000)  |          | (20,000)  | (10,985) | 45%       |
| User Fees and Service Charges |        | (10,041)  | (22,000)  |          | (22,000)  | (11,959) | 46%       |
| Total REVENUE                 | (945)  | (239,697) | (266,641) |          | (266,641) | (26,944) | 90%       |
| Total BIA                     | 18,069 | (83,240)  |           |          |           | 83,240   |           |
| Total BIA                     | 18,069 | (83,240)  |           |          |           | 83,240   |           |
| Total BIA                     | 18,069 | (83,240)  |           |          |           | 83,240   |           |